

## Preliminary Budget Update FY 2017

Kevin Smith & Sally Lyon August 24, 2016

#### FY 2017 BUDGET OPPORTUNITIES DISCUSSION

- Objective for the Agenda Item is to review 2<sup>nd</sup> Draft of FY2017 Preliminary Budget.
- Review additional information on various Budget Opportunities as identified at the Budget Workshop on July 11<sup>th</sup>.
- Review the Budget Allocation Detail.
- Review 2<sup>nd</sup> Draft of Preliminary Budget with its attached Narrative.
- Review 10 CIP and Unrestricted Net Asset detail.
- Discuss other items the Board would like to review as presented in Preliminary Budget Narrative.
- Discussion only today.

# Review of Budget Opportunities Questions from July 11<sup>th</sup> Workshop

Questions raised at the Workshop:

- Recommendation from Ad Hoc Committee on Sponsorship/Partnership Policy.
- Prepare a 10 year CIP in addition to 5 year CIP.
- Budget Allocation Detail.
- Corporate Aircraft Association (CAA) and Contract Fuel revenues.
- TTAD Reserves compared to other Districts.
- Godbe Survey Methodology and Theory for conducting survey.
- Soaring Way Utility Detail.
- Shop Expansion Why?.
- RASC More information about how the Votes work.

### CAPITAL/OPERATING RESERVES

Target Reserves	oital/Operating serve FY 2017	Percent		5 Year pital/Operating unding Needs	Percent	10 Year Capital/Operating Funding Needs	Percent
Pavement Maintenance Capital Reserve	\$ 2,000,000	22.2%	\$	10,505,000	41.1%	\$ 20,979,000	45.9%
Facility Maintenance Capital Reserve	\$ 550,000	6.1%	\$	1,017,540	4.0%	\$ 1,540,825	3.4%
Forest Capital Reserve	\$ 500,000	5.6%	\$	1,065,300	4.2%	\$ 1,421,571	3.1%
Utility Capital Reserve	\$ 100,000	1.1%	\$	250,000	1.0%	\$ 550,000	1.2%
General Fund Operating Contingency	\$ 2,500,000	27.8%	\$	3,000,000	11.7%	\$ 3,750,000	8.2%
Annoyance Reduction/Outreach Reserve	\$ 1,000,000	11.1%	\$	3,000,000	11.7%	\$ 5,000,000	10.9%
Rolling Stock Reserve	\$ 350,000	3.9%	\$	1,750,000	6.8%	\$ 2,500,000	5.5%
Property Acquistion	\$ 2,000,000	22.2%	\$	5,000,000	19.5%	\$ 10,000,000	21.9%
Total	\$ 9,000,000		\$	25,587,840		\$ 45,741,396	

# Unrestricted Net Assets of other local Districts/Agencies

Local District/Agency	Unrestricted Net Assets
Tahoe City Public Utility District	\$11,934,497
Truckee Donner Public Utility District	\$6,616,354
Truckee Sanitary District	\$11,681,548
Tahoe Truckee Sanitation Agency	\$12,550,000

**Note:** Some utility districts may have additional "restricted" utility reserves not listed here. Those reserves are set aside and restricted to a specific utility systems.

# **Budget Allocation Detail**

- The Board requested the Budget Allocation Detail.
- The Budget Allocation Detail was provided to the Board August 15th.
- A copy can be found in the Preliminary Budget attached to this agenda item.
- Please review. Staff is available to answer questions.

## Home Base Incentive Question

- The Board requested information and financials regarding the Districts Home Basing Incentives Program.
- The District's forgone revenue for the Home Base Incentive for FY 2016 is \$87,504.00
- Nevada County nets \$133,366.45 from 97 assessed aircraft in 176 Hangars.
- Placer County is still in the process of providing these numbers.
   There are 44 hangars in Placer County.

### CAA and Contract Fuel Update

Truckee Tahoe Airport Distr	ict								
Fuel Sales Jet A	April-July								
	Gallons		Sales	Average cost per gallon (Jet A)	Percentage of Total				
CAA Jet A	28,982	\$	105,482.17	3.64	15%				
Contract Jet A	37,315	\$	155,164.95	4.16	21%				
Jet A	107,586	\$	464,942.57	4.32	64%				
4 Month Total	173,883	\$	725,589.69	4.17	100%				

#### STRATEGY 3: COMMUNITY BENEFIT

#### 1. Community Sponsorships and Partnerships (3.4)

- Ad Hoc Committee and Staff met on August 22<sup>nd</sup> to consider process and recommend amendments to policy. Recommendations will be brought forward at the Sept. 28<sup>th</sup> Board Meeting.
- Budget Includes \$40,000 for Level I Sponsorships. (\$0 to \$3000)
- Preliminary Budget includes \$250,000 for Level II and Level III sponsorships/partnership.
   Board could flag this funding pending final decision on Sponsorship Policy.
- District has received \$91,500 in Level II Sponsorships Applications from 3 Applicants. (\$3,001 to \$50,000)
- District has received \$1,147,470 in Level III Community Partnership Applications from 5
  Applicants. (\$50,001 and up)

#### 2. Community Survey (3.4/5) – Also know as Godbe Survey

- Strategic Plan states the following: "The District will conduct periodic professional surveys (typically every 3 years) in an effort to understand and comprehend desires of airport users and District constituents and to measure District performance in relation to Mission and Core Values." Strategy Area 3.4 Objective 5.
- Proposal from Godbe Research has been provided to Board outlining fees and costs along with survey methodology.
- Survey costs \$36,500 for 18 min. Survey. (included in Preliminary Budget)
- Last Survey was completed in 2013.

#### 3. North Tahoe Trial Funding (3.4/3) – Proposed by Director Jones

- Item will be flagged in Budget.
- Donation to Tahoe Fund for North Tahoe Section of Bike Trail Dollar Creek to NTPUD Regional Park. (6 miles)
- Provides important link for the North Tahoe regional trail system.
- Provides benefit and value for constituents living in the basin.
- Proposal is for \$100,000. Currently included in Preliminary Budget.

#### STRATEGY 1: SITE AND FACILITIES

#### 4. Fund Soaring Way Utility Upgrades – (1.1/7)

- Likely to be less than \$500,000 but item could be flagged pending more information from District Engineer, PC-3 development, Town of Truckee, and Non-Aero Land Use Committee.
- District is creating a land use plan for non-aeronautical properties fronting Soaring Way.
- Few utilities are in Soaring way West of Business Park Drive.
- New Raley's store is planned for PC-3 property on corner of 267 and Soaring Way.
- PC-3 Developer will be installing utilities in Business Park Dr. to Highway 267.
- Estimated costs is \$400,000 to \$600,000. \$500,000 is included in Preliminary Budget.
- This number is still under review by District Engineer.

#### 5. Maintenance Building Addition (1.1/1)

- Based on discussion at July 11<sup>th</sup> Workshop, Board was overall in favor of concept but requested additional information as to need.
- Please review the attached memo from Phred Stoner, Director of Operations and Maintenance outlining project validation and need.
- Maintenance Addition was first proposed for FY2016 in May of 2015. Staff originally estimated project cost at \$750,000.
- Board received a full update from District Engineer on project at June 22, 2016 Board Meeting.
- Addition is estimated at \$373 per sq. ft. with storage mezzanine and \$270 per sq. ft. without.
   Public Works construction is expensive in CA.
- \$390,000 will be carried into FY2017 if Board approves project.
- Projected Cost: \$620,000 to \$950,000 (with mezzanine) \$620,000 is included in Preliminary Budget.
   \$390,000 carry forward is not currently included in Preliminary Budget.

#### 6. Continue work on Sustainability Management Plan (1.1/1, 5, 7, 8)

- \$80,000 will be flagged in the budget.
- Greenhouse Gas Emissions Inventory is underway (Phase I)
- Budget includes \$80,000 to continue Climate Action Planning
- Phase II would be to identify measures to reduce GHG once identified in Inventory
- Phase III would be to implementation Phase II measures.
- Potential to reduce our current carbon footprint

#### STRATEGY 2: STANDARDS OF SERVICE

# 7. Regional Air Service Corporation – RASC (Strategy Areas 2, 3, 4/multiple)

- District will raise funding level by \$10,000 for a total of \$20,000.
- Staff recommends allocating the additional \$10,000 vote to TNT-TMA. TNT-TMA provides transit services to all District constituents and operates the North Lake Tahoe Express Airport Shuttle.
- Currently there are 59 votes on RASC divided between 19 organizations. RSCVA has the most votes at 10. About half the organizations have 1 vote. Vote tallies rarely play into group decisions. Most all decisions are by unanimous vote.
- Membership allows District to be in the room on regional marketing conversations
- Provides benefits and value to all District constituents by advocating for better and cheaper air services to Reno Tahoe Int'l. May reduce operational demands for TRK.
- District has been a member of RASC for 18 months at the \$10,000 level (one vote)

#### 8. Seasonal Air Traffic Control Tower (2.1/1&2, 2.2, 3.3)

- Board decided at the July 11<sup>th</sup> workshop to fund the Seasonal Tower Project.
- Board decided to deploy a seasonal ATC Tower for the Summer of 2017
- Tower is an experiment to see effects on safety and annoyance mitigation.
- Proposal is to fund tower for one summer from mid June to the end of September of 2017.
- Cost: \$500,000 Includes Midwest ATC bid plus small contingency.

#### 9. Funding for Regional Housing Solutions and Opportunities (3.2/1)

- Board decided to initially fund \$100,000 in Budget. Item will be flagged pending more information from other community agencies and groups.
- The Community Foundation is currently in process of outlining options per the housing study.
- Greater community is working on housing solutions through the Truckee Tahoe Community Foundation's Regional Housing Study.
- District may have an opportunity to partner with other local public agencies and for profit companies to advocate and fund solutions related to increasing supply of moderate income housing.

# FY 2017 Flagged Budget Items

- Regional Housing Solutions Funding \$100,000
- North Lake Tahoe Trail Connector \$100,000
- Sustainability Management Planning and Initiatives \$80,000
- Soaring Way Utility and Traffic Improvements \$500,000 (place holder)
- Community Sponsorships/Partnerships \$250,000

## Budgeting Next Steps...

- Staff will further refine Budget in preparation for Sept. 28<sup>th</sup> adoption pending instruction from the Board, staff, and public.
- Any other items relevant to budget planning for FY 2017 can be discussed.
- Final Budget approval is planned for September 28, 2016 in our Regular Board meeting.
- Final Draft of Budget will be available for review by Sept. 23, 2016.