

TRUCKEE TAHOE AIRPORT DISTRICT BOARD OF DIRECTOR STAFF REPORT

AGENDA TITLE: Three Month Budget Extension for Fifteen Month Year Ending

December 31, 2017

MEETING DATE: July 26, 2017

PREPARED BY: Sally Lyon, Director of Finance and Administration

RECOMMENDED ACTION: Review the revised budget extension and give direction to staff on recommended changes or modifications.

<u>DISCUSSION:</u> This is the second revision of the Budget Extension. Highlighted in blue and green in the attached Budget Extension Document are proposed changes from what was presented in July. The final version of the fifteen month budget will be a consent item for the September 27, 2017 meeting.

Earlier in the year, Truckee Tahoe Airport District chose to change the fiscal year end from September 30 to December 31, 2017. This action has resulted in a one-time fifteen-month budget year starting October 31, 2016 and ending December 31, 2017. The original budget we approved in September 2016 was a twelve-month budget. Attached is a three-month extension to this original budget.

Most items are routine extensions from the original twelve month calculations. The items detailed below are in addition to routine expenses and matters that staff would like to bring to the attention of the Board.

- ACAT: No additional funding added. Total budget for the 15 months is \$84,000.
- Fly Quiet Program: No additional funding added. Original budget included an additional Fly Quiet Incentive that was not implemented. Total budget for the 15 months is \$162,000.
- Airshow: The board approved an additional \$66,000 to fund volunteer support organizations. Total budget for the 15 months is \$226,000.

- Communications: No additional funding added. Total budget for the 15 months is \$60,000.
- Conventions, Conferences: Increased to reflect higher than originally anticipated travel and training expense by Board and Staff. Total budget for the 15 months is \$55,900.
- County Support: Increased \$8,000 to correspond to increased property tax revenue. Total budget for the 15 months is \$118,000.
- Employee relations: Increased by \$8,700 to cover Holiday Party in December. Total budget for the 15 months is \$25,000.
- Insurance: Increased to reflect higher property valuation. Total budget for the 15 months is \$127,125.
- Operations Monitoring: Increased by \$100,000 to cover fall payment for Vector, the noise and operations monitoring System. Total budget for the 15 months is \$371,000.
- Other Professional: Increased to reflect board approved projects including Hanger 2 Design \$175,000, additional Temporary Tower expense \$50,000 and Obstruction Survey \$100,000. Total budget for the 15 months is \$1,233,000.
- Vehicles Expense: Increased to reflect higher than originally anticipated snow removal costs with last winter's heavy usage. Total budget for the 15 months is \$83,000.
- Equipment Expense: Increased to reflect higher than originally anticipated costs with last winter's heavy usage. Total budget for the 15 months is \$83,000.
- Airfield Facility Maintenance: Increased by \$125,000 for Tower utility and communications upgrades. Total budget for the 15 months is \$169,000.
- Warehouse Facility Maintenance: Increased to include \$187,200 for repair and coating of the Warehouse building. This is necessary due to the age of the building and the nature of the current and future tenants. Total budget for the 15 months is \$197,200.
- Various Repairs and Maintenance accounts not changed due to projections under budget.
- Land Management: Increased by \$360,000 for restoration project on land owned by TTAD near the Regional Park in coordination with local public agencies and non-profits and various other property owners. Total budget for the 15 months is \$691,300.
- Property Tax Revenue: Increased by \$1,704,000 to reflect known and estimated tax revenue. Total budget for the 15 months is \$7,174,000.

Capital Expenditures

- FAA Grant Eligible projects reduced by \$1,000,000 based on projects not approved for grant funding.
- Other Projects-Changes:

Warehouse Office Building increased to \$1,300,000 for the 15 month period. Hangar Taxilanes CD/DE reconstruction, \$605,000 added for the project completed this summer.

Additional expense for the Helipad for Emergency Services (Tahoe City) increased by \$280,000 to \$550,000 total.

• Other Projects-New (highlighted in green)

Replacement of TTAD Van for \$40,000.

Tug Upgrade \$50,000.

Truckee Tahoe Airport District Three Month Budget Extension for Fifteen Month Year ending December 31, 2017 Budget

| | Twelve Months Ended 9/30/17 | Three Month Extension October to December | Total Fifteen Month Budget 12/31/17 |
|---|--------------------------------|---|---|
| Revenues | | | |
| Airside Operating Revenues | | | |
| Aviation Fuel Sales | 370,000 | 75,000 | 445,000 |
| Jet Fuel Sales | 1,472,100 | 235,000 | 1,707,100 |
| Auto Parking | 50,000 | 15,900 | 65,900 |
| Oil Sales | 1,100 | 276 | 1,376 |
| Tiedowns | 95,000 | 11,400 | 106,400 |
| Transient Use Fees | 230,000 | 60,000 | 290,000 |
| Merchandise | 800 | 300 | 1,100 |
| Services | 40,000 | 14,100 | 54,100 |
| Vending | 500 | 300 | 800 |
| Miscellaneous Revenue | 5,000 | 1,500 | 6,500 |
| Total Airside Operating Revenue | 2,264,500 | 413,776 | 2,678,270 |
| Hangar Rental Income | | , | _, |
| T-Hangar / Box Hangar Rental Income | 1,350,000 | 340,800 | 1,690,800 |
| T-Hangar / Box Hangar Electricity Surcharge | 48,000 | 12,000 | 60,000 |
| Total Hangar | 1,398,000 | 352,800 | 1,750,800 |
| Other Business Income | | | |
| Other Business Leasing Income | 283,100 | 93,000 | 376,100 |
| Concession Income | 87,000 | 21,750 | 108,750 |
| Total Other Business Income | 370,100 | 114,750 | 484,850 |
| Warehouse Income | | | , |
| Warehouse Space Rental Income | 280,000 | 46,000 | 326,000 |
| Total Warehouse Income | 280,000 | 46,000 | 326,000 |
| TOTAL REVENUES | 4,312,600 | 927,326 | 5,239,926 |
| | 1,012,000 | 327,320 | 0,200,020 |
| Cost of Goods Sold | | | |
| Aviation Fuel Cost - 100 LL | 280,500 | 56,250 | 336,750 |
| Jet Fuel & Prist Cost | 639,000 | 102,200 | 741,200 |
| Oil and Lubricant Cost | 800 | 198 | 998 |
| Merchandise Purchases | 600 | 180 | 780 |
| Vending Machine Purchases | - | | |
| Inventory Shrinkage | 6,000 | | 6,000 |
| Total Cost of Goods Sold | 926,900 | 158,828 | 1,085,728 |
| Payroll and Employee Benefits | | | |
| Salaries and Wages | 1,691,318 | 554,681 | 2,245,999 |
| PERS Contributions | 234,851 | 71,961 | 306,812 |
| Medicare & FICA Expense | 29,825 | 9,399 | 39,224 |
| Unemployment Taxes | 3,000 | , | 3,000 |
| Employee Benefits (Insurance) | 422,200 | 117,600 | 539,800 |
| Workers' Compensation Insurance | 55,000 | 13,800 | 68,800 |
| Training, Education and Other | 68,000 | 17,010 | 85,010 |
| Total Payroll and Employee Benefits | 2,504,194 | 784,451 | 3,288,645 |
| Allocated Wages and Benefits | 2,00.,201 | | -,,- |
| Total Payroll, Benefits and Allocation | 3,431,094 | 943,279 | 4,374,373 |
| GROSS PROFIT (LOSS) | 881,506 | (15,953) | 865,553 |

Truckee Tahoe Airport District Non-Operational Costs-Capital Expenditures

| CASH FLOW FROM OPERATIONS (NET OPERATING LOSS) | \$ | 1,658,138 |
|---|------|---|
| CAPITAL EXPENDITURES FOR FY 2016-2017 | | |
| FAA GRANT ELIGIBLE PROJECTS/ITEMS (see note below) | | |
| | | |
| TOTAL OF GRANT ELIGIBLE ITEMS | | - |
| | | |
| ESTIMATED GRANT PROCEEDS | | - |
| ESTIMATED TTAD CONTRIBUTION TO ABOVE ITEMS-see note below | | - |
| | | |
| OTHER 2016 - 2017 PROJECTS | | |
| Warehouse Office Building (WOB)- | \$ | 1,300,000 |
| Ground Power Unit | | 35,000 |
| Flat Bed 3/4 Ton | | 50,000 |
| Replace Van | | 40,000 |
| Tug Upgrade | | 50,000 |
| Helipad for Emergency Services (Tahoe City) | | 550,000 |
| Hangar Taxilanes CD/DE reconstruction | | 605,000 |
| Maintenance Building Expansion (\$400,000 carryforward from PY) | | 950,000 |
| TOTAL FOR OTHER PROJECTS | \$ | 3,580,000 |
| LAND PURCHASES / DEVELOPMENT | | |
| Allocation for land purchase/development | | |
| TOTAL FOR LAND PURCHASES / DEVELOPMENT | | - |
| TOTAL CAPITAL EXPENDITURES | \$ | 3,580,000 |
| 7 | ~ | - 40 Marin 1982 1990 Par 19 19 19 19 19 |
| NET CASH REQUIREMENTS FOR CAPITAL EXPENDITURES | \$ | (1,921,862) |
| DECREASE IN NET ASSETS FOR THE FISCAL YEAR 9/30/17 | \$ | (1,921,862) |
| , , , | 361° | , , , , , , |

Note - FAA GRANT ELIGIBLE PROJECTS

There is one project that is FAA grant eligible with a 90% reimbursement.

Truckee Tahoe Airport District Three Month Budget Extension for Fifteen Month Year ending December 31, 2017 Budget

| | Twelve Months Ended 9/30/17 | Three Month Extension October to December | Total Fifteen Month Budget 12/31/17 |
|---|--------------------------------|---|---|
| Expenses | | | |
| Operating, General & Administrative Expenses | | | |
| ACAT | 84,000 | - | 84,000 |
| Fly QT Program | 162,000 | - | 162,000 |
| Accidents and Damage | 500 | | 500 |
| Access Control | 30,000 | | 30,000 |
| Airshow | 160,000 | 66,000 | 226,000 |
| Aviation Safety Initiatives | 109,500 | , | 109,500 |
| Cash (Over)/Short - Bad Debt Expense | 100 | 15 | 115 |
| Communications | 60,000 | | 60,000 |
| Conventions, Conferences | 32,500 | 23,400 | 55,900 |
| County Support | 110,000 | 8,000 | 118,000 |
| Credit Card Fees & Finance Charges | 73,500 | 18,375 | 91,875 |
| Directors' Fees & Expenses | 115,200 | 31,050 | 146,250 |
| Dues & Subscriptions | 18,000 | 4,500 | 22,500 |
| * | 25,000 | 4,500 | 25,000 |
| Election Expense | 16,300 | 8,700 | 25,000 |
| Employee Relations Activities | 5,000 | 1,239 | 6,239 |
| Employment Expense | 15,000 | 3,300 | 18,300 |
| Equipment Rental | 30,000 | 7,500 | 37,500 |
| Geographic Information System | 17,500 | 7,300 | 17,500 |
| Grounds Maintenance/Landscaping | | 15 /11 | 77,011 |
| Janitor/Cleaning | 61,600 | 15,411 21,876 | 109,376 |
| Homebasing Incentive | 87,500 | | province a section |
| Insurance | 72,900 | 54,225 | 127,125 |
| Library & Reference Materials | 1,100 | 25.011 | 1,100 |
| Office Equipment | 100,000 | 25,011 | 125,011 |
| Office Supplies | 27,500 | 1,500 | 29,000 |
| Operating Supplies & Small Tools | 46,000 | 11,478 | 57,478 |
| Operations Monitoring Expenses | 271,000 | 100,000 | 371,000 |
| Permits, Licenses & Fees | 21,000 | 5,250 | 26,250 |
| Postage, Freight & Delivery | 3,350 | 3,000 | 6,350 |
| Printing, Copying, Publication of Legal Notices | 6,000 | 1,500 | 7,500 |
| Professional Services | - | | - |
| Accounting & Auditing | 30,000 | - | 30,000 |
| Legal | 105,000 | 26,262 | 131,262 |
| Computer Support | 166,000 | 3,000 | 169,000 |
| Other Professional | 936,500 | 296,500 | 1,233,000 |
| Engineering | 25,000 | 9,750 | 34,750 |
| Fiscal Analyst - Sustainability | 30,000 | 7,500 | 37,500 |
| Public Relations - Outreach | - | | - |
| Consulting | 18,000 | 6,000 | 24,000 |
| Internet, Print, Broadcast & Direct Mail | 123,000 | 30,000 | 153,000 |
| Events and Programs | 20,000 | 9,000 | 29,000 |
| Sponsorships | 40,000 | 20,000 | 60,000 |
| Community/Agency Partnerships | 744,000 | - | 744,000 |
| Pilot Outreach | 118,000 | 30,000 | 148,000 |
| Promotional Items | 25,000 | - | 25,000 |
| Travel | 3,300 | - | 3,300 |
| Utilities | 229,450 | 60,000 | 289,450 |
| Other (Income) Expense | | - | - |
| Total Operating, General & Administrative | 4,375,300 | 909,342 | 5,284,642 |

Truckee Tahoe Airport District Three Month Budget Extension for Fifteen Month Year ending December 31, 2017 Budget

| - | | | |
|---|--------------------------------|---|---|
| | Twelve Months Ended 9/30/17 | Three Month Extension October to December | Total Fifteen Month Budget 12/31/17 |
| Repairs and Maintenance | | | |
| Vehicles Expense | 32,000 | 51,000 | 83,000 |
| Equipment Expense | 50,000 | 33,000 | 83,000 |
| Airfield Equipment, Lights & Signs | 34,300 | | 34,300 |
| Aviation Safety Equipment | 10,000 | | 10,000 |
| Unicom Enhancement | | | - |
| Pavement Maintenance | 800,000 | | 800,000 |
| Airfield - Facility Maintenance | 44,000 | 125,000 | 169,000 |
| Hangars - Facility Maintenance | 446,263 | | 446,263 |
| Other Business Buildings - Facility Maintenance | 67,600 | | 67,600 |
| Warehouse - Facility Maintenance | 10,000 | 187,200 | 197,200 |
| Firefighting & Haz Mat. Response | 6,500 | 3,300 | 9,800 |
| Terminal Building - Facility Maintenance | 140,500 | | 140,500 |
| Maintenance Buildings - Facility Maintenance | 28,800 | | 28,800 |
| Land Management | 331,300 | 360,000 | 691,300 |
| Total Repairs & Maintenance | 2,001,263 | 759,500 | 2,760,763 |
| Net Operating Income (Loss) Before Depreciation | (5,495,057) | (1,684,795) | (7,179,852 |
| Depreciation Expense | | | |
| NET OPERATING INCOME (LOSS) | | | |
| Other Income and (Expense) | | | |
| Property Tax Revenue | 5,470,000 | 1,704,000 | 7,174,000 |
| Other Non-Operating Revenues | 5,000 | | 5,000 |
| Operating Grants | 1,358,100 | 231,690 | 1,589,790 |
| Gain (Loss) on Disposal of Assets | = | | - |
| Interest Income | 53,000 | 16,200 | 69,200 |
| Total Other Income and (Expense) | 6,886,100 | 1,951,890 | 8,837,990 |
| NET INCOME (LOSS) | 1,391,043 | 267,095 | 1,658,138 |