

Operating and Capital Expenditure Budget Budget Year 2021



Budget Narrative

This Narrative details the items that make up the Calendar Year 2021 Budget. Included in this document are proposed Revenues and Expenses for the year as well as proposed Capital Projects to provide analysis of Cash Flow needs to insure financial viability of the District.

In this draft of the Budget, Unrestricted Cash is projected to begin the year at \$5.6 million and end the year at \$1.9 million.

For purposes of comparison, the budget is compared to a Calendar Year estimate and budget for 2020. The numbered paragraphs below correspond to the numbered line items on the Budget Spreadsheets to assist in understanding funding allocations and specific projects.

2021 Budget Narrative

Airside Revenues

- **1 100LL:** In 2020, sales of 100LL are down 9% over the prior year. The cost per gallon has dropped slightly in 2020, but is similar to the prior year. Gross profit over the past twelve months has been tracking at about \$1.00 per gallon. We are recommending budgeting 100LL sales at 120,000 gallons, a slight increase from last year and a similar gross profit of about \$1.00 per gallon. Total Sales \$565,800
- **2 JetA:** In 2020, sales of JetA are relatively flat and we are starting to see a slowdown from the rapid growth over the last few years. The cost per gallon has decreased dramatically over the last six months and we are using an average cost from the last year. Markup has been increased by \$0.15 to \$2.35 per gallon. We are recommending sales of 560,000 gallons, a slight increase from 2020, and a similar gross profit of about \$2.35 per gallon. Total sales \$2,480,236
- **3-10 Other Airside Revenues:** \$988,000- Transient Use Fees and other services continue to rise, corresponding to factors related to weather and peak period pricing. Other Revenues
- **11-22 Hangars:** Hangar rental rates are increased based on the Consumer Price Index (CPI) and are adjusted in October. We implemented a 1.5% increase in October 2020. Occupancy has been steady over previous years with waitlists for both T-hangars and Executive hangars. Revenue projections for hangars are as follows:
 - Small T-Hangar Rental- \$335,062.81
 - Medium T-Hangar Rental-\$419,029.60
 - Large T-Hangar Rental-\$297,582.55
 - Executive Hangar Rental-\$399,307.31
 - Super Exec Hangar Rental-\$291,576.42
 - End Cap Rental-\$20,861.25
 - Hangar Electricity Surcharge \$56,640

- **23-35 Other Business Leases:** A CPI increase of about 1.5% will be included for Red Truck, Clear Capital, Hertz, Enterprise, Care flight, Soar Truckee, Tahoe Truckee Sky Dive, SurfAir and Sierra Aero. Lease revenue is budgeted at \$448,599 for these tenants. Concessions (car rental), primarily from Hertz and Enterprise is budgeted at \$102,000. Lease Back revenue from the Cessna should be around \$40,000 based on usage.
- **42-47 Warehouse Leases:** Similar CPI increase will be factored in the budget. We replaced one tenant over the summer and anticipate leases to non-profit organizations that will be under market rate. Lease revenue is budgeted at \$251,342. In addition, we are continuing to make facility improvements to the warehousespace.

Other Income and (Expense)

- **36 Property Tax Revenue-** Revenues are budgeted at \$7,000,000, based on assessed valuations of both secured and unsecured property within the District. A 1% allowance is factored in to arrive at the budgeted amount. Projected property tax revenues by county: Placer \$4,900,000, Nevada \$2,100,000.
- **38 Operating Grants-** FAA grants of \$4,781,000 for 2020 unfinished work-Taxiway Alpha and 2021 new work: Design Work 2/20 Reconstruction at 90% FAA and 5% State of California reimbursement.
- **39 Gain on Sale/Disposal of Equipment-** The 2020 proposed Capital Project List includes replacement of a few items that may have residual value. The District anticipates selling the replaced items earning approximately \$25,000.
- **40 Interest Income-** \$250,000 total interest. About 90% of our reserve funds are invested at LAIF earning about 1.5%, and 10% are invested in CD's earning around 1.5%.

Cost of Goods

- **48-51 Fuel costs:** See the discussion above under Airside Revenues on fuel cost and gross profit on fuel sales.

Payroll and Benefits

- **52-55 Payroll:** The District has 25 full-time employees and 5 seasonal 5-6 month temporary summer staff, 2 winter 3 month temporary position and 2 seasonal winter snow removal on call equipment operators. TTAD plans to utilize the seasonal staff, both winter (on call snow removal and holiday season) and summer (for peak period summer operations). Payroll also includes a 3% merit increase factored into the budget for the Fiscal year. There is also a place holder CPI of 1.5% effective July 1. The CPI is subject to Board approval based on the May 2021 CPI Index.

- **56-59 Benefits:** The employer contribution for CalPERS for 2021 will remain similar for all three tiers of pension coverage and will be budgeted accordingly. Additionally, there is an annual estimated contribution of \$203,525 for unfunded net pension liability mandated by CalPERS.

Tier	Contribution Rate	# Employees
2.7%@55	13.182%	8
2%@60	8.081%	1
2%@62	6.985%	16

Health insurance includes medical, dental, vision, life insurance and long-term disability. The employee contributes 7% towards the cost of the health benefits. The insurance policies are brokered through PWA. The increases for 2021 are around estimated at 8%.

60 Workers compensation brokered through AmTrust Financial (via Aviation Marine) and rates are based on a percentage employee’s payroll. The current year expense is about \$50,000

61 Training, Education and Other includes training opportunities for staff to attend various seminars and conferences through aviation-oriented organizations including AAAE, CSDA, NBAA, Avfuel, ICAS and UC Davis Noise Symposium. This number has been reduced for 2021 due to lower than anticipated travel due to pandemic. Uniforms and safety gear is included here such as high visibility jackets for operations and uniform allowances. Also included is the GM’s aviation stipend, employee flight currency, and cell phone and auto allowances.

Operating, General and Administrative Expenses

62 ACAT- ACAT’s budget is developed by the Airport Community Advisory Team and is budgeted at \$50,000, consistent with expenditures of prior years.

63 Annoyance Reduction Programs- the Fly Quiet Incentive expense is \$150,000 which shows a 70% participation rate based on historical usage.

64 Security- This item is for management of overall security. Fencing and gate systems securing access to the ramp and airfield, cameras and routine security.

65 Airshow- This is based on the Air Show Committee’s estimate of \$184,000. Budget also includes the additional fee for airshow non-profit partners at \$66,000, making the total budget amount \$250,000.

66 AvCom Safety- This includes \$30,000 Obstruction Mitigation, \$75,000 Flight Procedure Development, \$25,000 ADSB Airport Sponsored Transponders.

67 Safety-This item is for management of Airport Safety including \$10,000 employee PP&E, \$10,000 Safety Management Software and \$20,000 various other safety needs.

68 Telephone/Internet/Radios- Replacement of radios for \$12,000 and \$51,000 for internet, land lines, long distance and AWOS.

70 Conventions and Conferences- Attendance at AAAE, NBAA, CSDA and other conferences and training for Board and Staff budgeted at \$76,000. This line item has been reduced for 2021 due to less than anticipated travel due to ongoing pandemic.

71 County Support- Estimated at about 2% of property tax revenue at \$140,000

72 Credit Card Processing Fees- Fees average a little less than 3% of total credit card sales from airside operations and hangar lease payments and are budgeted at \$110,000.

73 Directors Fees and Expenses- The budget includes \$10,000 for Director's stipend, \$15,000 Tech, \$10,250 for Board Meeting support, and \$75,000 for medical insurance for a total of \$110,250.

74 Dues & Subscriptions-Budget is for Regional Air Service Corp (RASC) \$30,000, \$15,000 for AAAE and other miscellaneous subscriptions.

76 Employee Relations and Activities- This includes cost of monthly staff meetings, a holiday party, various refreshments for other staff meetings, other staff and board activities, branded clothing, performance awards, fitness allowance and a summer event. \$65,400.

78 Equipment Rental- This covers the copier for \$15,000.

80 Geographic Information System- The GIS is used to assist staff, pilots, and the community regarding District data and information. GIS also detail airfield history, flight tracking system capabilities and maintaining the District's infrastructure and property boundary verification. This is budgeted at \$30,000.

81 Grounds Maintenance/Landscaping- The budget includes quarterly upkeep of the grounds and landscape improvements for District properties for \$30,000.

82 Home-basing Incentives- Based on signatory incentives election of the hangar tenants at \$87,500.

83 Insurance- Property \$175,000, Cyber \$5,000 Liability \$22,000, Auto \$12,000 and Elected Officials \$25,000, for a total of \$239,000.

85 Office Equipment-this includes various small office equipment replacements \$10,000 and \$135,000 IT System Upgrades

87 Operating Supplies and Small Tools, Janitorial- Expenses are for supplies for maintenance and airside \$28,000, janitorial for the terminal and maintenance building \$70,000, and the remaining \$90,000 is for utilities and routine maintenance for the WOB that is reimbursed through CAM rent.

90 Operations Monitoring- The budget includes flight tracking contract with NavAid \$100,000, VNOMS \$125,000, Plane Noise software \$25,000 and site-leases \$20,000.

91 Permits- The budget of \$25,000 includes various annual permits for airside and administration, including Water Resource Board, US Forest Service, Town of Truckee and Nevada County.

94 Accounting & Auditing-The budget includes the audit and various accounting fees of \$25,000

95 Legal-\$75,000 total: this includes general counsel, aviation and human resources.

96 Computer support and software leasing- \$100,000 total: this includes Caselle financial software \$25,000, general computer support \$30,000, Data Content Management \$15,000, \$18,000 for ADP Payroll Service and other \$12,000.

97 Studies & Plans- \$580,000 total: this includes \$35,000 Pavement Maintenance Plan, \$150,000 Continuation of Flight Procedure Development, \$40,000 Godbe Survey, \$30,000 FAA Land Release & Property Transfer, \$60,000 Airport Layout Plan Update, \$50,000 Update Airport Safety Gap Analysis, \$15,000 Precision Approach Path Indicator (PAPI) Analysis, \$200,000 for Master Plan Update, \$40,000 Classification & Compensations Study in compliance with CSDA Transparency Certificate Requirements.

98 Lobbyist- \$50,000 Lobbyist

99 Greenhouse Gas Initiatives- \$50,000 Green House Gas Initiatives

101 Air Traffic Tower Staffing- \$960,000 Tower staffing and studies.

100 Engineering- \$120,000-General and aviation engineering and planning.

102 Public Relations- \$15,000- for graphic design and marketing and an additional \$25,000 for communications master plan implementation.

103 Internet, Print, Broadcast, & Direct Mail- Website/internet \$80,000, Print Newsletter \$25,000, Radio \$15,000. This includes an additional \$50,000 for editing the website and a potential additional noise/GHG website.

104 Events- \$35,500 Truckee Thursdays, block parties, Santa Fly-in, Splash-in, Art Exhibit Coordinator and others.

105 Sponsorships- \$100,000-Community Sponsorships (up to \$3,000).

106 Community/Agency Partnerships- \$1,738,477

- \$1,000,000 for housing, transit and general agency partnerships
- \$688,477 for multi-year commitments
 - \$160,000 TART Free Fare Project
 - \$92,977 Free Night Rider Service
 - \$40,000 Community Event Shuttle Program
 - \$3,500 Airport North Lake Tahoe Express
 - \$67,000 Highway 267 Year Round Service
 - \$240,000 Lizzando Housing Project
 - \$55,000 Mountain Housing Council
 - \$30,000 Aim High Partnership (final year)
 - \$50,000 Ponderosa Golf Irrigation

107 Pilot Outreach- \$78,000 total: this is made up of, Advertising and meeting expense for Pilot Outreach Coordinator \$30,000, Speaker series \$10,000, rent offset for EAA \$14,000, flight experience training for employees \$9,000 and \$15,000 misc. outreach

108 Promotional items- \$5,000 event giveaways-bags, airplanes, pens, coloring books, etc.

111 Interest Expense- \$240,000 Hangar Loan Interest & \$12,000 Grader Lease Interest

Repairs and Maintenance

112-113 Vehicle and Equipment Expense- Total Expense: \$340,000. This includes \$53,000 fuel for vehicles and equipment, \$250,000 parts and labor for repairs, \$12,000 insurance, and \$25,000 for Safety & Ground Service Equipment.

114 Airfield Equipment, Lights & Signs- Total budget \$30,000- Taxiway lights \$15,000, \$15,000 other.

125 Cessna JTA- \$30,000 Cessna R&M-offset by rental income

116 Non AIP Pavement Maintenance- \$150,000- General pavement maintenance \$25,000 for projects outside of FAA grant items and \$125,000 for striping.

117 Facility Maintenance- Total expenditures \$451,000. The Facility Maintenance Plan (FMP) identifies \$451,000 in repairs and maintenance to the District facilities.

121 Firefighting & Haz Mat. Response- This includes \$20,000 for fire extinguishers, fire suppression & alarm monitoring as well as \$5,000 for Haz Mat disposal.

124 Land Management- Per the 14-year Forest Management Activity Tracking, \$250,000 for fuels reduction and forest treatment.

Proposed 2021 Capital Project Expenditures:

Capital Projects	
AIP Taxiway Alpha	4,400,000.00
AIP Design Work 2/20 Reconstruction	381,000.00
Admin Building	900,000.00
EAA CAP Building Replacement	50,000.00
Admin Parking Lot	1,600,000.00
Joerger Utilities	150,000.00
Plows & Buckets	50,000.00
Hangar 1 Door	100,000.00
Mobile Lift System	70,000.00
Tug Replacement	36,000.00
Fencing	25,000.00
West Hangar Row Access	350,000.00
Playground Expansion	60,000.00
Office Furniture	20,000.00
Warehouse sprinkler system	200,000.00
Generator & Building @ terminal	150,000.00
Total Capital Projects	8,542,000.00

Truckee Tahoe Airport District Proposed 2021 Budget Draft #1 9/23/2020			
	Forecasted Total	Full Year Budget	Budget
	12/31/2020	12/31/2020	12/31/2021
Revenues			
Airside Operating Revenues			
1 Aviation Fuel Sales - 100 LL	530,102.72	557,361.00	565,800.00
2 Jet Fuel Sales	2,383,903.31	2,476,355.00	2,480,236.08
3 Auto Parking	76,374.79	71,063.00	75,000.00
4 Oil Sales	1,799.30	2,113.00	2,000.00
5 Tiedowns	94,192.33	110,423.00	110,000.00
6 Transient Use Fees	652,830.71	706,146.00	710,000.00
7 Merchandise	1,038.15	2,422.00	2,000.00
8 Services	76,989.00	82,391.00	84,000.00
9 Vending Machine Sales	1,002.08	840.00	1,000.00
10 Miscellaneous Sales Non-Taxabl	4,232.77	4,292.00	4,000.00
Total Airside Operating Revenue	3,822,465.16	4,013,406.00	4,034,036.08
Hangar Rental Income	-		
T-Hangar / Box Hangar Rental Income	1,760,493.86	1,856,412.00	
11 Small T Hangar Rent			335,062.81
12 Medium T Hangar Rent			419,029.60
13 Large T Hangar Rent			297,582.55
14 Exec Hangar Rent			399,307.31
15 Super Exec Hangar Rent			291,576.42
16 End Cap Rent			20,861.25
17 Event Revenue			25,000.00
18 Small T Hangar Electric			16,080.00
19 Medium T Hangar Electric			18,960.00
20 Large T Hangar Electric			12,240.00
21 Exec Hangar Electric			7,440.00
22 End Cap Electric			1,920.00
T-Hangar / Box Hangar Electricity Surcharge	58,317.00	56,268.00	
Total Hangar	1,818,810.86	1,912,680.00	1,845,059.94
Other Business Income	-		
Other Business Leasing Income	72,928.34	-	
23 Careflight			30,340.00
24 Cessna Lease Revenue	42,709.00	36,000.00	40,000.00
25 Sierra Aero			40,876.00
26 Surf Airlines			19,568.00
27 Skydive Truckee			3,021.00
28 Soar Truckee			375.00
Other Business Leasing Income Non-Aeronautical			
29 Avis/Budget			600.00
30 Hertz			28,673.00
31 Enterprise			29,586.00
32 Clear Capital			276,619.00
33 CDF Land Lease			1,000.00
34 Red Truck			17,941.00
35 Car Rental Commissions			102,000.00
Concession Income	480,032.86	543,525.99	
Total Other Business Income	595,670.20	579,525.99	590,599.00

Truckee Tahoe Airport District Proposed 2021 Budget Draft #1 9/23/2020			
	Forecasted Total	Full Year Budget	Budget
	12/31/2020	12/31/2020	12/31/2021
Other Income and (Expense)			
36	Property Tax Revenue	6,725,179.60	6,831,504.00
37	Other Non-Operating Revenues	-	-
38	Operating Grants	1,411,155.37	5,437,125.00
39	Gain on Sale/Disposal of equipment	4,000.00	60,000.00
40	Interest Income	188,803.00	300,000.00
41	Interest Income - Restricted	-	-
	Total Other Income and (Expense)	8,329,137.97	12,628,629.00
Warehouse Income			
	Warehouse Space Rental Income	228,768.20	233,220.00
42	PBD Construction		6,334.00
43	Design Bar		48,050.00
44	Mountain Home Center		138,913.00
45	Truckee Roundhouse		23,941.00
46	Tahoe Food Hub		17,052.00
47	Project Mana		17,052.00
	Total Warehouse Income	228,768.20	233,220.00
	TOTAL REVENUES	14,794,852.39	19,367,460.99
Cost of Goods Sold			
48	Aviation Fuel Cost - 100 LL	396,972.58	427,916.00
49	Jet Fuel & Prist Cost	1,256,122.45	1,371,601.00
50	Oil & Lubricant Cost	10,224.68	3,000.00
51	Merchandise Purchases	2,037.31	4,000.00
	Total Cost of Goods Sold	1,665,357.02	1,806,517.00
Payroll and Employee Benefits			
52	Salaries and Wages	2,576,315.92	2,567,328.00
53	Overtime	-	-
54	Vacation, Holiday & Sick Pay	-	-
55	Other Pay	-	-
56	PERS Contributions	295,229.66	393,004.00
57	Medicare & FICA Expense	47,860.20	65,480.00
58	Unemployment Taxes	4,452.93	1,000.00
59	Employee Benefits (Insurance)	558,724.84	582,764.00
60	Workers' Compensation Insurance	48,746.00	48,746.00
61	Other Employee Benefits (Fringe)	46,922.60	35,584.00
	Total Payroll and Employee Benefits	3,578,252.15	3,693,906.00
	Total Cost of Goods and Payroll	5,243,609.17	5,500,423.00
	GROSS PROFIT (LOSS)	9,551,243.22	13,867,037.99
Expenses			
Operating, General & Administrative Expenses			
62	ACAT	26,977.23	50,016.00
	Annoyance Reduction Programs:	-	-

**Truckee Tahoe Airport District
Proposed 2021 Budget
Draft #1
9/23/2020**

		Forecasted Total	Full Year Budget	Budget
		12/31/2020	12/31/2020	12/31/2021
63	Fly QT Program	181,282.05	195,000.00	150,000.00
64	Security	33,954.27	63,996.00	64,000.00
65	Airshow	183,186.66	250,000.00	250,000.00
66	AvCom Safety	107,994.18	159,996.00	130,000.00
67	Safety			40,000.00
68	Cash (Over)/Short - Bad Debt Expense	2,114.49	5,004.00	5,000.00
69	Telephone/Internet/Radios	46,266.33	61,004.00	63,000.00
70	Conventions, Conferences	71,600.60	111,505.00	76,000.00
71	County Support	-	128,000.00	140,000.00
72	Credit Card Fees & Finance Charges	97,753.93	104,602.00	110,000.00
73	Directors' Fees & Expenses	91,336.84	99,996.00	110,250.00
74	Dues & Subscriptions	49,495.17	45,012.00	45,000.00
75	Election Expense	4,165.00	9,996.00	10,000.00
76	Employee Relations Activities	53,189.15	39,006.00	65,400.00
77	Employment Expense	4,664.97	6,996.00	7,000.00
78	Equipment Rental	12,001.00	15,000.00	15,000.00
79	Office Lease			28,000.00
80	Geographic Information System	25,212.79	30,000.00	30,000.00
81	Grounds Maintenance/Landscaping	26,377.32	30,000.00	30,000.00
82	Homebasing Incentive	87,145.50	87,504.00	83,500.00
83	Insurance	138,919.83	157,020.00	227,000.00
84	Library & Reference Materials	45.00	108.00	100.00
85	Office Equipment & IT Hardware	90,695.80	136,992.00	145,000.00
86	Office Supplies	16,770.71	20,496.00	21,000.00
87	Operating Supplies & Small Tools	22,941.95	29,988.00	28,000.00
88	Janitorial	66,532.98	69,996.00	70,000.00
89	Warehouse Office Building CAM	85,015.53	90,000.00	90,000.00
90	Operations Monitoring Expenses	267,995.81	260,000.00	270,000.00
91	Permits, Licenses & Fees	13,902.81	24,996.00	25,000.00
92	Postage, Freight & Delivery	2,967.19	3,996.00	4,000.00
93	Printing, Copying, Publication of Legal Notices	6,374.67	8,004.00	10,000.00
94	Accounting & Auditing	24,300.00	24,999.00	25,000.00
95	Legal	55,300.50	75,000.00	75,000.00
96	Computer Support	101,070.19	100,992.00	100,000.00
	Other Professional	217,979.91	320,004.00	
97	Studies & Plans			620,000.00
98	Lobbyist			50,000.00
99	Greenhouse Gas Initiatives			75,000.00
100	Engineering	120,770.54	120,000.00	120,000.00
	Fiscal Analyst - Sustainability	30,000.00	30,000.00	
101	Control Tower	842,735.92	860,004.00	960,000.00
102	Public Relations	17,290.27	39,996.00	40,000.00
103	Internet, Print, Broadcast & Direct Mail	81,365.40	70,000.00	120,000.00
104	Events and Programs	37,108.93	35,499.00	35,500.00
105	Sponsorships	53,559.00	70,000.00	100,000.00
106	Community/Agency Partnerships	839,691.84	1,504,200.00	1,738,477.00
107	Pilot Outreach	61,571.56	77,998.00	78,000.00
108	Promotional Items	2,753.00	5,000.00	5,000.00

**Truckee Tahoe Airport District
Proposed 2021 Budget
Draft #1
9/23/2020**

		Forecasted Total	Full Year Budget	Budget
		12/31/2020	12/31/2020	12/31/2021
109	Fuel, Transportation, T&E	2,726.74	-	7,500.00
110	Utilities	208,191.80	225,000.00	225,000.00
111	Interest Expense	255,025.79	251,245.00	257,000.00
	Total Operating, General & Administrative	4,768,321.15	6,104,166.00	7,023,727.00
	Repairs and Maintenance			
112	Vehicles Expense	71,509.36	100,001.00	115,000.00
113	Equipment Expense	138,081.90	187,992.00	200,000.00
114	Airfield Equipment, Lights & Signs	24,379.91	11,004.00	60,500.00
115	Aviation Safety Equipment	11,562.36	9,996.00	10,000.00
116	Non AIP Pavement Maintenance	-	-	150,000.00
117	Airfield - Facility Maintenance	677,252.48	819,000.00	451,000.00
118	Hangars - Facility Maintenance	164,775.55	361,996.00	
119	Other Business Buildings - Facility Maintenance	32,865.22	48,000.00	
120	Warehouse - Facility Maintenance	28,552.87	27,000.00	
121	Firefighting & Haz Mat. Response	11,482.40	-	25,000.00
122	Terminal Building - Facility Maintenance	44,565.10	164,998.00	
123	Maintenance Buildings - Facility Maintenance	33,397.43	66,996.00	
124	Land Management	250,593.73	250,000.00	250,000.00
125	Cessna JTA R&M			30,000.00
	Total Repairs & Maintenance	1,489,018.31	2,046,983.00	1,291,500.00
	Net Operating Income (Loss) Before Depreciation	3,293,903.76	5,715,888.99	4,865,404.53
126	Depreciation Expense	2,499,996.00	2,499,996.00	2,500,000.00
		-		
	NET INCOME (LOSS)	793,907.76	3,215,892.99	2,365,404.53
	Beg Fund Bal (incl CDs)	7,211,709.00		5,608,016.76
	Net Income	793,907.76		2,365,404.53
	Cap Projects	(4,897,600.00)		(8,542,000.00)
	Estimated Ending Fund Bal	3,108,016.76		(568,578.71)
	add back depreciation	2,500,000.00		2,500,000.00
	Ending Cash	5,608,016.76		1,931,421.29

Truckee Tahoe Airport District Proposed 2021 Budget Draft #1		Forecasted Total Actual + Budget	2020 Budget 1/1/2020 12/31/2020	2021 Budget
Account	Account Name	2020	2020 Budget	2021 Budget
100-4111	Aviation Fuel Sales - 100 LL	530,102.72	557,361.00	565,800.00
100-4120	Jet Fuel Sales	2,383,903.31	2,476,355.00	2,480,236.08
100-4140	Auto Parking	76,374.79	71,063.00	75,000.00
100-4150	Oil Sales	1,799.30	2,113.00	2,000.00
100-4160	Tiedowns	94,192.33	110,423.00	110,000.00
100-4165	Transient Use Fees	652,830.71	706,146.00	710,000.00
100-4170	Merchandise	1,038.15	2,422.00	2,000.00
100-4180	Services	76,989.00	82,391.00	84,000.00
100-4185	Vending Machine Sales	1,002.08	840.00	1,000.00
100-4190	Miscellaneous Sales Non-Taxabl	6,295.41	4,292.00	4,000.00
100-4195	Miscellaneous Sales - Taxable	-	-	-
100-4199	Sales Clearing	-	-	-
	Total Airside Operating Revenue	3,822,465.16	4,013,406.00	4,034,036.08
100-4210	Medium T Hangar Rent	497,553.49	630,132.00	419,029.60
100-4211	Small T Hangar Rent	336,670.27	351,756.00	335,062.81
100-4213	Large T Hangar Rent	223,157.10	114,576.00	297,582.55
100-4214	Exec Hangar Rent	381,515.22	416,076.00	399,307.31
100-4215	Super Exec Hangar Rent	283,985.00	303,996.00	291,576.42
100-4216	End Cap Hangar Rent	20,037.78	22,116.00	20,861.25
100-4217	Hangar 1 Rent	7,400.00	17,760.00	
100-4218	Special Event Hangar Rent			25,000.00
100-4220	T-Hangar Rental Nightly	10,175.00	-	
100-4270	Medium T Hangar Electricity	27,605.00	27,120.00	18,960.00
100-4271	Small T Hangar Electricity	11,576.00	16,080.00	16,080.00
100-4273	Large T Hangar Electricity	5,562.00	4,080.00	12,240.00
100-4274	Exec Hangar Electricity	11,974.00	7,068.00	7,440.00
100-4275	End Cap Hangar Electricity	1,600.00	1,920.00	1,920.00
	Total Hangar	1,818,810.86	1,912,680.00	1,845,059.94
100-4310	WOB CAM Revenue	72,928.34		
100-4311	Careflight Lease Revenue	30,492.61	30,636.00	30,340.00
100-4313	Sierra Aero Lease Revenue	27,143.52	7,824.00	40,876.00
100-4314	Surf Air Lease Revenue	19,507.81	19,596.00	19,568.00
100-4315	Skydive Truckee Lease Revenue	1,270.00	3,048.00	3,021.00
100-4316	Soar Truckee Lease Revenue	-	375.00	375.00
100-4317	Avis/Budget Lease Revenue	610.83	612.00	600.00
100-4318	Hertz Lease Revenue	23,180.50	27,552.00	28,673.00
100-4319	Enterprise Lease Revenue	23,173.94	26,256.00	29,586.00
100-4320	Clear Capital Lease Revenue	216,852.97	264,000.00	276,619.00
100-4321	CDF Land Lease Revenue	-	1,000.00	1,000.00
100-4322	Red Truck Lease Revenue	17,543.17	17,628.00	17,941.00
100-4350	Car Rental Income	120,257.52	144,999.00	102,000.00
100-4360	Cessna Lease Revenue	42,708.99	36,000.00	40,000.00
100-4370	Land Lease	-	-	-
	Total Other Business Income	595,670.20	579,526.00	590,599.00
100-4410	Warehouse Rental Income	0.02	-	
100-4411	PBD Const WH Rental Income	5,924.12	6,000.00	6,334.00
100-4412	Design Bar WH Rental Income	46,296.34	46,272.00	48,050.00
100-4413	Mtn Home Ctr WH Rental Income	135,129.26	136,860.00	138,913.00
100-4414	Roundhouse WH Rental Income	19,030.92	13,368.00	23,941.00
100-4415	Food Hub WH Rental Income	15,987.54	15,360.00	17,052.00
100-4416	Proj MANA WH Rental Income	6,400.00	15,360.00	17,052.00
	Total Warehouse Income	228,768.20	233,220.00	251,342.00
600-8110	Interest Income - LAIF	174,209.26	300,000.00	250,000.00
600-8130	Interest Income -Placer County	-	-	
600-8135	Interest Income -Nevada County	-	-	
600-8151	Gain/Loss on Sale/Disposal of	4,000.00	60,000.00	25,000.00
600-8160	Interest Income - Other	14,593.74	-	
600-8170	Interest Income Restricted	-	-	
600-8310	Property Tax Rev - Nevada Cty.	2,032,851.28	2,079,336.00	2,100,000.00
600-8330	Property Tax Rev - Placer Cty.	4,692,328.32	4,752,168.00	4,900,000.00
600-8400	Other Non-Operating Income	-	-	
100-8510	Late Fee Revenue	-	-	
100-8550	Federal Operating Grants	982,144.12	-	
600-8550	Federal Operating Grants	4,037,125.00	5,437,125.00	4,781,000.00
	Total Other Income and (Expense)	11,937,251.72	12,628,629.00	12,056,000.00

Truckee Tahoe Airport District Proposed 2021 Budget Draft #1		Forecasted Total Actual + Budget 2020	2020 Budget 1/1/2020 12/31/2020 2020 Budget	2021 Budget
Account	Account Name	2020	2020 Budget	2021 Budget
	Total Revenue	18,402,966.14	19,367,461.00	18,777,037.02
100-5010	Aviation Fuel Cost - 100 LL	396,972.58	427,916.00	435,666.00
100-5030	Jet Fuel Cost	1,253,794.43	1,370,100.00	1,362,629.84
100-5035	Prist Injected Cost	2,328.02	1,501.00	1,500.00
100-5040	Oil & Lubricant Cost	10,224.68	3,000.00	3,000.00
100-5060	Merchandise Purchases	2,037.31	4,000.00	4,000.00
100-5081	Inventor. shrinkage - 100LL	-	-	-
100-5083	Inventory Shrinkage - Jet	-	-	-
	Total COGS	1,665,357.02	1,806,517.00	1,806,795.84
100-5110	Hourly Wages Regular -FT	711,636.81	235,000.00	245,575.00
600-5110	Hourly Wages Regular -FT	356,703.01	486,000.00	507,870.00
800-5110	Hourly Wages Regular -FT	323,220.56	501,000.00	523,545.00
100-5111	Salary Wages Regular -FT	534,381.18	985,082.00	1,029,410.69
600-5111	Salary Wages Regular -FT	335,729.44	208,164.00	217,531.38
800-5111	Salary Wages Regular -FT	300,298.82	152,082.00	158,925.69
100-5115	Regular FT - not PERSable	-	-	-
600-5115	Regular FT - not PERSable	-	-	-
800-5115	Regular FT - not PERSable	-	-	-
100-5150	Overtime - Regular- Full-Time	3,540.48	-	-
600-5150	Overtime - Regular- Full-Time	38.73	-	-
800-5150	Overtime - Regular- Full-Time	63.18	-	-
100-5160	Overtime - Regular - DT	25.91	-	-
600-5160	Overtime - Regular - DT	-	-	-
800-5160	Overtime - Regular - DT	96.56	-	-
100-5210	Vacation Pay	573.74	-	-
600-5210	Vacation Pay	17.60	-	-
800-5210	Vacation Pay	515.04	-	-
100-5250	Holiday Pay	2,889.17	-	-
600-5250	Holiday Pay	3,762.11	-	-
800-5250	Holiday Pay	2,163.46	-	-
100-5310	Sick Pay	110.08	-	-
600-5310	Sick Pay	550.04	-	-
800-5310	Sick Pay	-	-	-
100-5390	Other Pay	-	-	-
600-5390	Other Pay	-	-	-
800-5390	Other Pay	-	-	-
100-5410	PERS Employer Contribution	147,793.92	195,598.00	169,274.40
600-5410	PERS Employer Contribution	70,226.89	98,202.00	79,035.25
800-5410	PERS Employer Contribution	77,208.85	99,204.00	88,552.85
100-5510	Medicare - ER	20,256.69	26,286.00	26,000.00
600-5510	Medicare - ER	10,470.40	13,196.00	13,000.00
800-5510	Medicare - ER	9,461.75	12,000.00	12,000.00
100-5590	FICA Expense - Temporary - ER	5,822.36	9,998.00	10,000.00
600-5590	FICA Expense - Temporary - ER	121.55	-	-
800-5590	FICA Expense - Temporary - ER	1,727.45	4,000.00	4,000.00
100-5650	State Unemployment Insurance	4,452.93	1,000.00	5,000.00
600-5650	State Unemployment Insurance	-	-	-
800-5650	State Unemployment Insurance	-	-	-
100-5710	Health Insurance - Regular -FT	138,301.17	-	268,840.00
600-5710	Health Insurance - Regular -FT	69,534.11	-	136,765.20
800-5710	Health Insurance - Regular -FT	49,138.41	-	108,937.40
100-5720	HSA ER match	143,878.98	309,764.00	20,006.97
600-5720	HSA ER match	70,317.10	152,698.00	10,005.06
800-5720	HSA ER match	58,515.80	120,302.00	13,340.08
100-5730	Dental Insurance - Regular -FT	11,071.00	-	21,450.00
600-5730	Dental Insurance - Regular -FT	5,649.39	-	11,182.60
800-5730	Dental Insurance - Regular -FT	4,086.85	-	8,923.20
100-5750	Vision Insurance - Regular -FT	1,802.42	-	3,575.00
600-5750	Vision Insurance - Regular -FT	915.28	-	1,830.40
800-5750	Vision Insurance - Regular -FT	656.84	-	1,458.60
100-5770	Life Insurance - Regular - FT	3,053.90	-	4,000.00
600-5770	Life Insurance - Regular - FT	1,239.62	-	1,500.00
800-5770	Life Insurance - Regular - FT	563.97	-	800.00
100-5780	Section 125 Plan Reimbursement	-	-	-
600-5780	Section 125 Plan Reimbursement	-	-	-

Truckee Tahoe Airport District Proposed 2021 Budget Draft #1		Forecasted Total Actual + Budget 2020	2020 Budget 1/1/2020 12/31/2020 2020 Budget	2021 Budget
Account	Account Name	2020	2020 Budget	2021 Budget
800-5780	Section 125 Plan Reimbursement	-	-	-
100-5799	Insurance Reimbursement -EE WH	-	-	-
600-5799	Insurance Reimbursement -EE WH	-	-	-
800-5799	Insurance Reimbursement -EE WH	-	-	-
100-5810	Workers' Comp Insurance Expens	32,834.60	30,222.00	31,000.00
600-5810	Workers' Comp Insurance Expens	8,536.82	8,774.00	9,000.00
800-5810	Workers' Comp Insurance Expens	7,374.58	9,750.00	10,000.00
100-5910	Seminars/Training	5,298.83	-	-
600-5910	Seminars/Training	8,801.64	-	-
800-5910	Seminars/Training	4,674.60	-	-
600-5925	Aviation Training Stipend - GM	-	-	-
100-5930	Flight Curr-Aviation Cert Prog	-	1,000.00	1,000.00
600-5930	Flight Curr-Aviation Cert Prog	-	5,000.00	5,000.00
800-5930	Flight Curr-Aviation Cert Prog	260.00	2,000.00	2,000.00
100-5990	Cell Phone Allowance	5,715.81	3,238.00	3,239.60
600-5990	Cell Phone Allowance	2,688.78	2,588.00	2,591.68
800-5990	Cell Phone Allowance	4,082.96	3,238.00	3,239.60
100-5991	Car Allowance	-	-	-
600-5991	Car Allowance	4,985.44	7,202.00	7,202.00
800-5991	Car Allowance	3,000.85	3,002.00	3,002.00
100-5992	Uniform Reimburs - PERSable	1,152.20	2,004.00	2,000.00
600-5992	Uniform Reimburs - PERSable	65.00	156.00	150.00
800-5992	Uniform Reimburs - PERSable	523.11	300.00	650.00
100-5993	Uniform Reimburs - nonPERSable	4,175.56	4,500.00	5,700.00
600-5993	Uniform Reimburs - nonPERSable	866.99	756.00	750.00
800-5993	Uniform Reimbursement - nonPER	630.83	600.00	750.00
	Total Payroll	3,578,252.15	3,693,906.00	3,789,609.65
		-	-	-
	Gross Profit	13,159,356.97	13,867,038.00	13,180,631.53
		-	-	-
		-	-	-
800-6003	Homebasing Incentive	89,145.50	87,504.00	83,500.00
800-6004	FLY QT Incentive Expense	181,282.05	195,000.00	150,000.00
800-6005	Jet Annoyance Reduction Expens	-	-	-
100-6010	Accidents and Damage	114.62	-	-
100-6015	Security	32,294.83	63,996.00	64,000.00
600-6015	Security	1,544.82	-	-
600-6020	Airshow	4,687.25	-	-
800-6020	Airshow Expenses	178,499.41	250,000.00	250,000.00
100-6024	AvCom Safety	32,629.35	60,000.00	-
600-6024	AvCom Safety	405.83	-	-
800-6024	AvCom Safety	74,959.00	99,996.00	130,000.00
	Safety	-	-	40,000.00
	Safety	-	-	-
	Safety	-	-	-
100-6029	Publication - Legal Notices	2,055.00	-	-
600-6029	Publication - Legal Notices	-	-	2,000.00
800-6029	Publication - Legal Notices	-	-	-
100-6030	Cash Over/Short	-	-	-
600-6030	Cash Over/Short	2,114.49	5,004.00	5,000.00
800-6040	Community Outreach	4,727.05	-	-
100-6041	Telephone/Internet	8,773.20	12,752.00	51,000.00
600-6041	Telephone/Internet	23,253.66	36,211.00	-
800-6041	Telephone/Internet	1,627.73	2,041.00	-
100-6043	Radios	6,716.50	8,000.00	10,000.00
600-6043	Radios	-	-	-
800-6043	Radios	30.24	2,000.00	2,000.00
100-6044	AWOS/Weather Sevice/Maintenanc	4,668.81	-	-
100-6047	Communications-Maint & Service	1,064.75	-	-
600-6047	Communications-Maint & Service	131.44	-	-
800-6047	Communications-Maint & Service	-	-	-
600-6049	Phone Maintenance	-	-	-
800-6050	Aircraft Modification Expense	-	-	-
100-6051	Conference Registration Fees	1,845.00	-	2,000.00
600-6051	Conference Registration Fees	1,209.50	-	2,000.00
800-6051	Conference Registration Fees	90.00	-	2,000.00
100-6052	Seminars/Training	10,368.00	27,434.00	10,000.00
600-6052	Seminars/Training	29,630.72	53,412.00	30,000.00
800-6052	Seminars/Training	28,457.38	30,659.00	30,000.00

Truckee Tahoe Airport District Proposed 2021 Budget Draft #1		Forecasted Total Actual + Budget	2020 Budget 1/1/2020 12/31/2020	2021 Budget
Account	Account Name	2020	2020 Budget	2021 Budget
600-6060	County Support	-	128,000.00	140,000.00
100-6065	Credit Card Processing Fees	71,315.31	72,501.00	75,000.00
100-6066	Credit Card Fees-Hangars	26,438.62	32,101.00	35,000.00
600-6070	Directors' Fees	6,643.07	9,996.00	10,000.00
600-6073	Director Technology Expense	6,307.55	15,000.00	15,000.00
600-6075	Directors' Meeting Supp & Exp	8,118.76	6,396.00	10,000.00
600-6077	Directors' Mileage	250.00	600.00	250.00
600-6079	Directors' Medical Insurance	70,017.46	68,004.00	75,000.00
100-6091	Dues/Subscription	-	-	-
600-6091	Dues/Subscr - Dues	4,315.87	3,600.00	5,000.00
800-6091	Dues/Subscr - Dues	32,935.30	14,856.00	35,000.00
100-6095	Dues/Subscr - Subscriptions	12,244.00	26,556.00	5,000.00
600-6100	Election Expense	4,165.00	9,996.00	10,000.00
100-6110	Employee Relations Activities	8,642.60	2,980.00	5,000.00
600-6110	Employee Relations Activities	32,626.88	22,861.00	35,000.00
800-6110	Employee Relations Activities	2,313.83	661.00	5,000.00
100-6111	Fitness Allowance	4,561.66	6,504.00	12,600.00
600-6111	Fitness Allowance	2,168.99	3,000.00	3,600.00
800-6111	Fitness Allowance	2,875.19	3,000.00	4,200.00
100-6125	Recruiting/Pre-Employment/Drug	3,114.97	3,636.00	4,000.00
600-6125	Recruiting/Pre-Employment/Drug	850.00	1,680.00	1,500.00
800-6125	Recruiting/Pre-Employment/Drug	700.00	1,680.00	1,500.00
100-6131	Equipment Rental	-	-	-
600-6131	Equipment Rental - Copier	12,001.00	15,000.00	15,000.00
	Office Lease	-	-	28,000.00
800-6139	Flight Track Oper - Site Lease	6,367.20	-	-
100-6140	Geographic Info System	23.65	-	-
600-6140	Geographic Info System	-	-	-
800-6140	Geographic Info System	25,189.14	30,000.00	30,000.00
100-6141	Liability Insurance	3,525.86	3,576.00	4,620.00
600-6141	Liability Insurance	37,872.20	36,432.00	47,380.00
800-6141	Liability Insurance	-	-	-
100-6143	Property Insurance	21,112.56	24,576.00	36,750.00
600-6143	Property Insurance	76,409.21	92,436.00	138,250.00
800-6143	Property Insurance	-	-	-
100-6150	Library and Reference Material	-	-	-
600-6150	Library and Reference Material	45.00	108.00	100.00
800-6150	Library and Reference Material	-	-	-
800-6155	Newsletter	3,399.85	-	-
100-6160	Office Equipment	8,192.73	996.00	5,000.00
600-6160	Office Equipment	6,313.60	5,004.00	5,000.00
800-6160	Office Equipment	76,189.47	130,992.00	5,000.00
600-6165	Office Equipment - Repairs & S	-	-	-
800-6165	Office Equipment - IT Hardware	-	-	130,000.00
100-6170	Office Supplies	3,014.65	3,876.00	3,000.00
600-6170	Office Supplies	9,004.01	7,740.00	10,000.00
800-6170	Office Supplies	1,573.14	3,876.00	3,000.00
600-6175	Breakroom Supplies	3,178.91	5,004.00	5,000.00
100-6180	Small Tools	14,954.98	16,664.00	16,000.00
600-6180	Small Tools	2,090.29	3,996.00	3,000.00
800-6180	Small Tools	470.89	996.00	1,000.00
100-6181	Shop Supplies	5,425.79	8,332.00	8,000.00
100-6183	Grounds Maintenance	25,852.70	30,000.00	30,000.00
600-6183	Grounds Maintenance/Landscapin	524.62	-	-
100-6185	Janitor/Cleaning	12,750.29	12,600.00	15,000.00
600-6185	Janitor/Cleaning	53,782.69	57,396.00	55,000.00
100-6186	WOB CAM	85,015.53	90,000.00	90,000.00
100-6190	Permits, Licenses & Fees	13,902.81	24,996.00	25,000.00
600-6190	Permits, Licenses & Fees	-	-	-
100-6200	Postage, Freight and Delivery	515.63	996.00	1,000.00
600-6200	Postage, Freight and Delivery	1,945.47	2,004.00	2,000.00
800-6200	Postage, Freight and Delivery	506.09	996.00	1,000.00
100-6210	Printing & Copying	835.00	2,004.00	2,000.00
600-6210	Printing & Copying	2,649.67	3,996.00	4,000.00
800-6210	Printing & Copying	835.00	2,004.00	2,000.00
600-6221	Accounting & Audit	24,300.00	24,999.00	25,000.00
100-6223	Legal	-	-	-
600-6223	Legal	55,080.50	75,000.00	75,000.00
800-6223	Legal	220.00	-	-

Truckee Tahoe Airport District Proposed 2021 Budget Draft #1		Forecasted Total Actual + Budget	2020 Budget 1/1/2020 12/31/2020	2021 Budget
Account	Account Name	2020	2020 Budget	2021 Budget
100-6225	Computer Support	377.10	-	5,000.00
600-6225	Computer Support	75,132.05	42,996.00	45,000.00
800-6225	Computer Support	25,561.04	57,996.00	50,000.00
100-6227	Other Professional Fees	-	90,000.00	
600-6227	Other Professional Fees	98,240.33	95,004.00	
800-6227	Other Professional Fees	119,739.58	135,000.00	
	Studies & Plans			115,000.00
	Studies & Plans			340,000.00
	Studies & Plans			165,000.00
	Lobbyist			50,000.00
	Greenhouse Gas Initiatives			75,000.00
100-6228	Fiscal Analyst -Sustainability	-	-	
600-6228	Fiscal Analyst -Sustainability	30,000.00	30,000.00	-
800-6228	Fiscal Analyst -Sustainability	-	-	
100-6229	Engineering Expense	3,472.25	-	100,000.00
600-6229	Engineering Expense	74,798.29	18,000.00	
800-6229	Engineering Expense	42,500.00	102,000.00	20,000.00
100-6230	Control Tower			480,000.00
800-6230	Control Tower	842,735.92	860,004.00	480,000.00
800-6234	Community/Agency Partnerships	839,691.84	1,504,200.00	1,000,000.00
	Community/Agency Partnerships Multi Year			738,477.00
800-6235	Public Relations	17,290.27	39,996.00	40,000.00
600-6236	Media/Ads	-	-	
800-6236	Media/ Ads	51,389.80	49,999.00	50,000.00
800-6237	Promotional Items	2,753.00	5,000.00	5,000.00
800-6238	Events and Programs	32,381.88	35,499.00	35,500.00
600-6239	Community Sponsorship	-	-	
800-6239	Community Sponsorships	53,559.00	70,000.00	100,000.00
100-6240	Pilot Outreach-Pilot News	-	-	
800-6240	Pilot Outreach	61,571.56	77,998.00	78,000.00
800-6242	Website	26,575.75	20,001.00	70,000.00
600-6244	Suspense-Clearing	-	-	
100-6310	Fuel,Transportation & Mileage	41.18	-	500.00
600-6310	Fuel,Transportation & Mileage	217.79	-	1,000.00
800-6310	Fuel,Transportation & Mileage	2,467.77	-	3,000.00
100-6330	Meals	-	-	1,000.00
600-6330	Meals	-	-	1,000.00
800-6330	Meals	-	-	1,000.00
800-6350	Flight Track Maintenance	228,228.61	260,000.00	235,000.00
800-6351	Flight Track - Noise	33,400.00	-	35,000.00
100-6410	Utilities	186,293.61	225,000.00	202,500.00
600-6410	Utilities	21,491.94	-	22,500.00
800-6410	Utilities	-	-	
100-6445	Security Monitoring-Hangars	-	-	
100-6450	Fire Monitoring	406.25	-	
600-6450	Fire Monitoring	-	-	
600-6461	Board Room Rent	-	-	
600-6463	Request for Public Information	-	-	
100-6465	Purchase Discounts	(129.85)	-	
600-6465	Purchase Discounts	-	-	
600-6470	Other Income/Expense	-	-	
600-6471	Bank Service Chgs&Vendor Chgs	3,378.60	2,400.00	5,000.00
600-6480	Interest Expense	500,622.04	248,845.00	252,000.00
800-6498	Annoyance Reduction - Other	-	-	

Truckee Tahoe Airport District Proposed 2021 Budget Draft #1		Forecasted Total Actual + Budget	2020 Budget 1/1/2020 12/31/2020	2021 Budget
Account	Account Name	2020	2020 Budget	2021 Budget
800-6501	ACAT - Meeting Misc.	856.51	756.00	1,000.00
800-6505	ACAT - Monthly Stipends	7,245.90	7,200.00	7,500.00
800-6510	ACAT - Subscriptions	65.00	156.00	
800-6512	ACAT - Office Supplies	964.74	-	1,000.00
800-6523	ACAT - Programs	17,845.08	41,904.00	40,500.00
800-6535	ACAT - Conference/Travel	-	-	
100-6541	ACAT - Enhanced UNICOM Ops	-	-	
	Total Operating Expenses	5,019,166.15	6,104,166.00	7,023,727.00
		-		
600-6700	R & M - Vehicles	23.00	-	
100-6750	Vehicle - R & M	32,925.32	47,001.00	50,000.00
100-6770	Fleet Fuel Purchase	38,561.04	53,000.00	53,000.00
100-6800	Vehicle -Insurance	8,789.81	9,996.00	12,000.00
100-6850	Equipment - R & M	103,181.72	177,996.00	200,000.00
600-6850	Equipment - Mileage	-	-	
100-6915	Airfield Signage & Lighting	-	-	30,000.00
100-6925	Aviation Safety Equipment	11,562.36	9,996.00	10,000.00
100-6929	Ground Service Equipment	11,421.17	-	15,000.00
100-6937	Fuel Dispensing	12,603.47	11,004.00	15,000.00
100-6955	AWOS - Parts	355.27	-	500.00
100-6960	Unicom Enhancements	-	-	
100-6970	Cessna JTA	26,110.37	-	30,000.00
100-7030	Snow Maintenance	-	-	
100-7110	Fire Extinguishers	7,362.17	5,000.00	10,000.00
100-7111	Fire Suppression	3,985.52	4,000.00	5,000.00
100-7112	Fire Alarm Monitoring	-	5,000.00	5,000.00
100-7130	Brush & Pest Control	74.70	-	
100-7150	Airfield Maintenance-Stripping	665,258.99	805,000.00	125,000.00
800-7150	Airfield Maintenance	-	-	
100-7160	Landscaping and Fencing	571.10	-	
100-7190	Non AIP Airfield Maintenance-Pavement	-	-	25,000.00
100-7195	Miscellaneous	-	-	
	Fuel Farm R&M			20,000.00
100-7220	Hangar R & M	163,834.51	361,996.00	250,000.00
100-7290	Keys and Locks	941.04	-	1,000.00
100-7300	OBL Building R & M	10,461.86	8,004.00	16,000.00
100-7331	R & M - Hangar #2	-	-	
100-7335	WOB R & M	18,464.20	32,004.00	6,000.00
100-7341	Hangar 1 R & M	1,684.16	3,996.00	10,000.00
100-7350	Car Rental Building R & M	415.00	996.00	1,000.00
100-7355	R & M - Car Rental - Parts	-	-	
100-7360	Deli R&M	1,840.00	3,000.00	3,000.00
100-7430	Warehouse R & M	28,552.87	27,000.00	30,000.00
100-7510	Firefighting-Equipment/Supply	7,680.00	-	
600-7510	Firefighting - Equipment	-	-	
100-7560	Haz. Mat. - Disposal Cost	3,802.40	-	5,000.00
100-7600	Admin Terminal Bldg R & M	40,805.84	164,998.00	81,000.00
600-7600	Admin & Terminal Bldgs R & M	3,759.26	-	
600-7610	Fire Extinguishers/Suppression	-	-	
600-7650	Landscaping	-	-	
100-7660	Forest Management	250,593.73	175,000.00	250,000.00
100-7740	Maintenance Bldg R & M	33,397.43	66,996.00	33,000.00
100-7752	EAA Bldg R & M	-	-	
100-7780	Phoenix Hangar R & M	-	-	
100-7800	Water Utility Maintenance	-	-	
	Total R&M Expense	1,489,018.31	1,971,983.00	1,291,500.00
		-		
	EBITDA	6,651,172.51	5,790,889.00	4,865,404.53
		-		
600-7900	Depreciation Expense	2,499,996.00	2,499,996.00	2,500,000.00
600-7910	Depr Exp-Airside Improvements	-	-	
600-7920	Depr Exp-Building Improvements	-	-	
600-7930	Depr Exp-Buildings & Structures	-	-	
600-7940	Depr. Exp. - Equipment	-	-	
600-7950	Depr. Exp. - Land Improvements	-	-	
600-7960	Depr. Exp. - Vehicles	-	-	
	Total Depreciation	2,499,996.00	2,499,996.00	2,500,000.00
		-		
	Net Income	4,151,176.51	3,290,893.00	2,365,404.53

Truckee Tahoe Airport District
Non-Operational Costs-Capital Expenditures 2020 & 2021

	Estimated 2020	2021
Cash flow from Operations (Net Operating Loss)	793,907.76	2,365,404.53
FAA Grant Eligible Items		
Capital Expense	1,411,155.37	4,781,000.00
Total of Grant Eligible Items	1,333,906.59	4,781,000.00
Estimated Grant Proceeds 90% FAA, 5% State of CA	(1,200,515.93)	(4,742,900.00)
Estimated TTAD Contribution to Above Items	133,390.66	38,100.00
Capital Projects		
AIP Taxiway Alpha		4,400,000.00
AIP Design Work 2/20 Reconstruction		381,000.00
Admin Building		900,000.00
EAA CAP Building Repl		50,000.00
Admin Parking Lot		1,600,000.00
Joerger Utilities		150,000.00
Plows & Buckets		50,000.00
Hangar 1 Door		100,000.00
Mobile Lift System		70,000.00
Tug Replacement		36,000.00
Fencing		25,000.00
West Hangar Row Access		350,000.00
Playground Expansion		60,000.00
Office Furniture		20,000.00
Warehouse sprinkler system		200,000.00
Generator & Building @ terminal		150,000.00
Total Capital Projects	4,897,600.00	8,542,000.00
Net Cash Requirements for Capital Expenditures	(4,103,692.24)	(6,176,595.47)
Decrease in net assets	(4,103,692.24)	(6,176,595.47)
Total Estimated Cash Available at January 1st	7,211,709.00	5,608,016.76
Total Estimated Cash Available December 31st before depreciation	3,108,016.76	(568,578.71)
Add back Depreciation	2,500,000.00	2,500,000.00
Total Cash Available December 31st	5,608,016.76	1,931,421.29