



Aviation
Management
Consulting
Group

Revenue and Cost Allocation and Analysis

Truckee Tahoe Airport District

Truckee Tahoe Airport

August 1, 2010



Aviation Management Consulting Group

August 1, 2010

Ms. Jane Dykstra
Director of Finance and Administration
Truckee Tahoe Airport District
10356 Truckee Airport Road
Truckee, CA 96161-3311

Dear Ms. Dykstra:

Pursuant to our engagement, this draft report will convey to you our findings based upon the revenue and cost allocation and analysis of the Truckee Tahoe Airport District conducted by Aviation Management Consulting Group (AMCG) for Fiscal Years 2006, 2007, 2008, and 2009.

We are pleased to have been called upon to conduct this analysis. Please contact Jeff Kohlman if you have any questions about the draft report or the findings we have reached.

Sincerely yours,

Aviation Management Consulting Group

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I. INTRODUCTION**A. Scope of Work**

On November 4, 2009, Truckee Tahoe Airport District (TTAD) executed a Project Authorization with Aviation Management Consulting Group (AMCG) to conduct an analysis of the TTAD's cost structure. More specifically, AMCG was engaged to review, allocate by function and/or revenue stream, and analyze four (4) years of historical financial records (including capital and operating costs) of the TTAD. This information will be utilized by the TTAD to assist with the establishment and adjustment of rates and charges.

B. Project Approach

To accomplish the scope of work, AMCG utilized the following work plan:

1. Compiled relevant (pertinent) market and operational information, data, and documentation on the Truckee Tahoe Airport (Airport) and the commercial and non-commercial operators at the Airport (i.e., FBOs, SASOs, and non-commercial operators).
2. Compiled detailed financials (balance sheets, income statements, depreciation schedules, etc.) of the TTAD for the last four (4) fiscal years (FY 2006, FY 2007, FY 2008 and FY 2009).
3. Reviewed and analyzed the information, data, and documentation provided/obtained (and conducted internal research). This would include a review of: (1) pertinent studies/reports addressing general aviation (or related) issues, (2) existing TTAD policies, guidelines, standards, rules and regulations, and rates and charges, and (3) TTAD financials. In addition, AMCG analyzed historical operational data (i.e., based aircraft, aircraft operations, and fuel volumes).
4. Conducted a project "kick-off" meeting. In conjunction with the "kick-off" meeting (i.e., during the same visit), AMCG interviewed key parties (TTAD board, management, and staff), toured the Airport, and reviewed all commercial and non-commercial activities at the Airport.
5. Reviewed and analyzed additional information, data, and documentation provided/obtained (and conducted additional research).

6. Developed draft of the Revenue and Cost Allocation and Analysis report (Report) for review by the TTAD team.
7. Conducted a “working session” to provide the opportunity for the TTAD to provide additional input.
Finalized the Report based upon the comments provided, questions raised, and recommendations made during the “working session”.

C. Data Collection

AMCG collected and reviewed the following documentation:

Payroll Allocation Rates

Employee Roster

Combined Detailed Income Statement (12 months ended 09/30/2006)

Combined Detailed Income Statement (12 months ended 09/30/2007)

Combined Detailed Income Statement (12 months ended 09/30/2008)

Combined Detailed Income Statement (12 months ended 09/30/2009)

Fuel volume shrinkage (FY2006 through FY2009)

Number of Fuel Orders, by type of fuel (FY2006 through FY2009)

Fuel sales, by month by type (FY2006 through FY2009)

PBS&J’s Pavement Rehabilitation schematic (dated February 2010)

Fixed Asset Depreciation Schedule (dated September 30, 2009)

AIP Grant Descriptions

Organizational Chart

Staff to Task Time Analysis

Employee Work Schedule

Vehicle and Equipment Spreadsheet

Employee Benefit Insurance Premium Distribution

ChevronTexaco Jet A Invoice

ChevronTexaco Avgas Invoice

PBS&J Property Map

Analysis of Legal Expenditures

Capital Improvement Program

Tenant & Commercial Lease Information

Fuel Storage Facility Description

Fee Schedule

Fuel Discount Program

Insurance Policies

D. On-Site Interviews and Meetings

On February 17th and 18th, 2010, AMCG toured the Airport and conducted interviews (on-site) with the following TTAD representatives.

Jane Dykstra, Director of Finance and Administration

Kathleen Eagan, Director

Sandy Korth, Director

II. ALLOCATION METHODOLOGY

This section summarizes the methodology utilized by AMCG to allocate the revenues, operating costs, and capital costs of the TTAD.

A. Revenue and Cost Centers

In addition to the TTAD's responsibility to manage, operate, and develop the Airport, the TTAD also manages and operates the only Fixed Base Operator¹ (FBO) at the Airport. Therefore, two primary revenue/cost centers were identified and analyzed for the TTAD – Airport and FBO.

After a review of the financial statements of the TTAD and meetings with TTAD representatives, the following secondary revenue/cost centers were identified and analyzed for the Airport and FBO:

1. Airport

a. District

The District secondary revenue/cost center was identified for the purpose of tracking those operating and capital expenses directly related to the following tertiary cost centers:

Governance: The Governance tertiary revenue/cost center captures the operating and capital expenses related to the political functions of the TTAD. This is based upon the theory that if the Airport were operated as a subdivision of an existing governmental agency with other functions in addition to the Airport (e.g., City, County, or State), most if not all of these operating expenses would be duplicative and therefore unnecessary.

Community Benefit – General: The Community Benefit – General tertiary revenue/cost center captures the operating and capital expenses related to programs and projects designed and implemented by the TTAD to provide community benefit above and beyond the normal programs offered by a comparable airport. Current TTAD programs and projects that fall within this category include the aircraft homebasing incentive, fly quiet programs, WASP, and Ponderosa Community Golf Course.

¹ Fixed Base Operator (FBO) – An FBO is an entity that operates at an airport and provides, at a minimum, aviation fueling services in addition to other commercial aeronautical activities. Other entities that provide commercial aeronautical activities separate and apart from aviation fueling services are referred to as Specialized Aviation Service Operators (SASOs).

Community Benefit – Waddle Ranch: The Community Benefit – Waddle Ranch tertiary revenue/cost center captures the operating and capital expenses related to the purchase and operation of the Waddle Ranch property.

b. Airside

The Airside secondary revenue/cost center was identified for the purpose of tracking those revenues, operating expenses, and capital costs directly related to the management, development, operation, and maintenance of the Airport's runways, taxiways, apron areas (not associated with the FBO), and all associated land areas.

c. Landside

The Landside secondary revenue/cost center was identified for the purpose of tracking those operating expenses and capital costs directly related to the management, development, operation, and maintenance of the Airport's roadways, general (non-revenue) parking lots (excluding the long-term parking lot), and associated land areas.

d. Aviation Real Estate

The Aviation Real Estate secondary revenue/cost center was identified for the purpose of tracking those revenues, operating expenses, and capital costs directly related to the management, development, operation, and maintenance of rentable aviation real estate on the Airport. The land and improvements segregated as tertiary revenue/cost centers within Aviation Real Estate are as follows: Hangar 1, Hangar 2, EAA, Phoenix Hangar, T-Hangars, Soar Truckee, and Executive Hangars.

e. Non-Aviation Real Estate

The Non-Aviation Real Estate secondary revenue/cost center was identified for the purpose of tracking those revenues, operating expenses, and capital costs directly related to the management, development, operation, and maintenance of rentable non-aviation real estate on the Airport. The land and improvements segregated as tertiary revenue/cost centers within Non-Aviation Real Estate are as follows: Warehouse, West Side Modular, Vehicle Rental Building, Terminal (Runway Café), Fire Station, Hangar #2 (Office Space), and Long-Term Parking Lot.

2. FBO

a. Fuel

The Fuel secondary revenue/cost center was identified for the purpose of tracking those revenues, operating expenses, and capital costs directly related to the management, development, operation, and maintenance of the sale and delivery of retail aviation fuels including the tertiary revenue/cost centers of full service Jet A, full service Avgas, and self service Avgas.

b. Products and Services

The Products and Services secondary revenue/cost center was identified for the purpose of tracking those revenues, operating expenses, and capital costs directly related to the management, development, operation, and maintenance of the sale and delivery of FBO related products and services including pilot supplies, catering, oil, ground handling, and passenger/crew services. It is important to note that Products and Services was not segregated into tertiary revenue/cost centers as the magnitude of the revenues and associated volumes for Products and Services did not dictate the necessity to further analyze each product or service on a separate basis.

c. Facilities

The Facilities secondary revenue/cost center was identified for the purpose of tracking those revenues, operating expenses, and capital costs directly related to the management, development, operation, and maintenance of FBO revenue producing facilities (e.g., apron).

B. Financial Statement Category Allocation

AMCG reviewed FY 2006, FY 2007, FY 2008, and FY 2009 TTAD financial statements. Based upon this review, AMCG identified and allocated the TTAD financial statement revenue and expense categories into AMCG's industry financial model categories. These categorizations are identified in the *Financial Statement Category Allocation Table* located on the following page.



Financial Statement Category Allocation Table

AMCG CATEGORIES		TTAD CATEGORIES			
AIRPORT REVENUE					
Transient Use Fees	Tiedowns and <i>Transient Use</i>				
Vehicle Parking Fees	Auto Parking				
Warehouse Rent	Warehouse Space Rental Income				
Building Rent/Concessions	Concession Income	Other Business Leasing Income			
Hangar Rent	T-Hangar/Box Hangar Rental Income	T-Hangar/Box Hangar Electricity Surcharge			
FBO REVENUE					
Retail Aviation Fuel and Additives	Aviation Fuel Sales	Jet Fuel Sales	Truck Roll Revenues		
Apron (Tiedown)	<i>Tiedowns</i> and Transient Use				
Pilot Supplies, Catering, and Oil	Merchandise	Oil Sales	Vending		
Ground Handling	Services				
Passenger/Crew Services	Miscellaneous Revenue				
FBO COST OF GOODS SOLD					
Retail Aviation Fuel and Additives	Aviation Fuel Cost - 100LL	Jet Fuel and Prist Cost	Inventory Shrinkage		
Pilot Supplies, Catering, and Oil	Merchandise Purchases	Oil and Lubricant Cost	Vending Machine Purchases		
OPERATING EXPENSES					
Bad Debts	Cash (Over/Short)	Bad Debt Expense			
Bank and Credit Card Fees	Credit Card Fees and Finance Charges				
Communications	Communications				
Dues and Subscriptions	Dues and Subscriptions	Library and Reference Materials			
Employee Benefits	Employee Benefits	PERS Contributions	Workers' Compensation Ins.	Training, Education & Other	
Employee Recruiting and Testing	Employment Expense	Employment Benefit (Insurance)			
Governing Body Related Expenses	County Support	Directors' Fees & Expenses	Election Expense	ACAT: Meetings	
Insurance	Accidents and Damage	Insurance			
License, Fees, and Business Taxes	Permits, Licenses & Fees				
Maintenance - Airside	R&M: Airfield Equipment & Lights	R&M: Airfield	R&M: Warehouse	R&M: Terminal Building	R&M: Maintenance Buildings
Maintenance - Facilities	R&M: Hangars	R&M: Other Business Buildings			
Maintenance - Snow Removal	R&M: Snow Removal				
Maintenance - Forest Management	R&M: Forest Management				
Public Relations	Advertising and Promotion	PR-O: Newsletter	ACAT: Public Relations	Airshow	PR-O: Consultants
	Community Outreach	Homebasing Incentive	PR-O: Promotion Programs	PR-O: 50th Celebration	PR-O: Pilot Outreach
	PR-O: Other				
Miscellaneous	Other Income/Expense				
Noise Abatement	Noise Abatement Discount	Noise Education and Abatement	ARP: Fly QT Program	ARP: Jet Annoyance	ARP: B Zone Projects
	ARP: Support for ACAT Projects	ARP: Other Noise Abatement Exp.	Flight Tracking System Expenses	Aircraft Modification Expense	
Office Equipment Leasing	Equipment Rental				
Office Equipment	Office Equipment				
Payroll	Salaries and Wages	Overtime	Vacation, Holiday & Sick Pay	Allocated Wages and Benefits	Performance Awards
Payroll Taxes	Medicare & FICA Expense	Unemployment Taxes			
Postage and Freight	Postage, Freight & Delivery				
Printing and Copying	Printing & Copying				
Professional Services	Accounting & Auditing	Legal	Engineering	Computer Support	Other Professional
	ACAT: Professional Services	Building/Site/Facilities Planning			
Security	Access Control	Utilities (1.5%)			
Supplies	Office Supplies	Operating Supplies & Small Tools	R&M: Firefighting & Haz Mat. Response	ACAT: Materials	
Conventions, Travel, and Meals	Conventions, Conferences	Employee Relations Activities	Travel	ACAT: Travel and Education	
Utilities	Utilities (98.5%)				
Vehicle/Equipment Maintenance & Operations	R&M: Vehicles Expense	R&M: Equipment Expense			

It is important to note that the following allocations were based upon a review of TTAD financial records to determine the appropriate apportionment:

1. The TTAD revenues identified as Tiedowns and Transient Use were allocated into FBO – Apron (Tiedown) revenues (for the tiedown proportion) and Transient Use Fees (for the transient use proportion).
2. The TTAD expense identified as Utilities included expenses related to security (fire monitoring) equaling approximately 1.5% of the total utility expenses which was appropriately reallocated to security.

C. Operational Financial Allocation

Utilizing the revenue categories identified in the *Financial Statement Category Allocation Table*, AMCG identified the appropriate primary and secondary revenue/cost center for the revenue streams of the TTAD, as identified in the *Operational Financial Allocation Table* located at the end of this section (page 17).

Utilizing the operating expense categories identified in the *Financial Statement Category Allocation Table*, AMCG determined the appropriate allocation methodology for the TTAD's expenses, as identified in the *Operational Financial Allocation Table* and discussed below.

A majority of operating expense category allocations (as identified in the *Operational Financial Allocation Table*) were based upon a detailed review of the TTAD's general ledger for each operating expense category to determine the appropriate allocation by primary, secondary, and (when necessary) tertiary revenue/cost center.

The balance of the operating expense category allocations were based upon the following allocation methodologies:

1. Payroll Allocation

A reasonable determination was made that the operating expenses (by revenue/cost center) associated with communications, employee benefits, employee recruiting and testing, payroll, payroll taxes, and printing and copying would closely parallel that of the payroll weighted hours (time) dedicated to the primary and secondary revenue/cost centers, by TTAD employee. Based upon this assumption, AMCG developed the *Payroll Allocation Tables*, located at the end of this section (page 18 and 19), that allocated all TTAD employee time and associated compensation (by position) across each primary and

secondary revenue/cost center. Since the purpose of the *Payroll Allocation Tables* is to determine an appropriate allocation of payroll related expenses (on a percentage basis) across the primary and secondary revenue/cost centers, it was determined that the utilization of current salary and hourly compensation rates (FY 2009) weighted against the employee time allocation was appropriate as the relationship of compensation rates between personnel positions over the four (4) year period studied were reasonably consistent. However, the time allocation for Operations and Maintenance personnel was adjusted in FY 2008 and FY 2009 (compared to FY 2006 and FY 2007) to reflect the shift from full service Avgas fueling events (and gallons) to self service Avgas fueling events (and gallons).

2. Insurance Allocation

The TTAD maintains four insurance policies providing coverage for airport liability, elected official and employment practices liability, vehicle insurance, and property insurance. AMCG reviewed each policy and allocated the associated costs to the corresponding revenue/cost center as identified in the *Insurance Allocation Table* located at the end of this section (page 20) as follows:

a. Airport Liability Policy

Based upon the experience of AMCG in reviewing comparable airport and FBO liability policies, the premium associated with the airport liability policy was allocated across the primary and secondary revenue/cost centers as follows: Airside (30%), Landside (10%), Aviation Real Estate (20%), Non-Aviation Real Estate (10%), and FBO (30%).

b. Elected Official and Employment Practices Liability Policy

As this policy is designed to protect the TTAD for the actions and decision of the directors and officers of the TTAD, the associated premiums were allocated across the primary and secondary revenue/cost centers based upon the payroll allocation time percentages (see *Payroll Allocation Table* located at the end of this section, page 18).

c. Vehicle Insurance Policy

The vehicle insurance policy premium was allocated based upon the purchase price of the vehicles and their corresponding revenue/cost centers, as identified in the *Vehicle Allocation Table* located at the end of this section (page 23).

d. Property Insurance Policy

The property insurance policy premium was allocated across the facilities and personal property based upon their proportional insured value. The allocated premiums for each facility and property were then allocated across their corresponding revenue/cost centers, as identified in the *Facility Allocation Table* and *Equipment Allocation Table* located at the end of this section (page 21 and 24).

3. Facility Allocation

Each facility owned by the TTAD was allocated to their corresponding revenue/cost center by square feet, as identified in the *Facility Allocation Table* located at the end of this section (page 21). The total square footages (by percentage) for each secondary and tertiary revenue/cost center was utilized to distribute the expenses associated with the associated facility maintenance.

4. Pavement Allocation

All pavements currently identified on PBS&J's Pavement Rehabilitation schematic (dated February 2010) were allocated to their corresponding revenue/cost center by square yards. The total pavement square yardage (by percentage) for each revenue/cost center was utilized to distribute the expenses associated with snow removal and the capital costs of the TTAD associated with pavement construction and maintenance. The pavement square yardage allocations are identified in the *Pavement Allocation Table* located at the end of this section (page 22).

5. Vehicle Allocation

Based upon the TTAD's vehicle list (which was cross checked with the TTAD's depreciation schedules), AMCG allocated the purchase price of the vehicles by revenue/cost center, as follows:

Chevy Blazer – 1998: Director of Maintenance payroll (time) allocation and modified to reflect no allocation of capital cost to the Airport – District revenue/cost center

Chevy 2500 FB – 2003 and GMC 3500 FB – 2000: total pavement square yardage (by percentage) for each revenue/cost center

GMC Savana Van – 2002 and Chevy K3500 – 2009: Operations and Maintenance Supervisors and Operations and Maintenance personnel payroll allocation time

The total vehicle purchase price (by percentage) for each revenue/cost center was utilized to allocate the expenses associated with vehicle insurance and vehicle maintenance and operations expenses (which are combined within vehicle/equipment maintenance & operations). Vehicle insurance was allocated based upon the allocations identified in the *Insurance Allocation Table* located at the end of this section (page 20) and the vehicle maintenance and operations expenses were allocated based upon blended allocation percentages from the *Vehicle Allocation Table* (page 23) and *Equipment Allocation Table* (page 24).

6. Equipment Allocation

Based upon the TTAD's equipment list, AMCG allocated the insured value of the equipment by revenue/cost center, as follows:

Refueling Equipment: 100% to the FBO revenue/cost center

Snow Removal Equipment: total pavement square yardage (by percentage) for each revenue/cost center

Other Equipment: total pavement square yardage (by percentage) for each revenue/cost center (other than Tiger Flail Mower, AWOS, and Taxiway Lights), which were allocated to airside and the Kawasaki's and Fire Safety Equipment, which were based upon payroll (time) allocation for each revenue/cost center.

The total equipment insured value (by percentage) for each revenue/cost center was utilized to allocate the expenses associated with equipment insurance and equipment maintenance and operations expenses (which are combined within vehicle/equipment maintenance & operations). Equipment insurance was allocated based upon the allocations identified in the *Insurance Allocation Table* located at the end of this section (page 20) and the equipment maintenance and operations expenses were allocated based upon blended allocation percentages from the *Vehicle Allocation Table* (page 23) and *Equipment Allocation Table* (page 24).

7. Capital Asset Allocation

The TTAD depreciation schedules were reviewed to identify each capital acquisition or development of the TTAD (Capital Asset). To determine whether a Capital Asset had any remaining useful life² during the period studied (FY 2006 through FY 2009), AMCG applied the following useful life schedule to the acquisition/development date.

Facility (Building) and Hangars	30 years
Original Runway, Taxiway, and Pavement Construction	30 years
Fuel Storage Facility	30 years
Temporary (Modular) Facilities	20 years
Major Vehicles and Equipment (i.e., snow removal and refueling)	20 years
Navigation/Avigation Equipment	20 years
Major Improvements to Facility (Building) and Hangar	15 years
Runway, Taxiway, and Pavement Re-Construction/Overlay	15 years
Facility (Building) and Hangar Equipment	10 years
Vehicles and Equipment	10 years
Software and Hardware	5 years
Master Planning and other studies	5 years
Pavement Seal Coating	3 years

Once the TTAD acquisition or development cost of the Capital Asset was determined, it was divided by the useful life and the annual allocation was applied to the appropriate fiscal year based upon its date of acquisition or development and its remaining useful life. It is important to note that the annual allocation costs utilized are exclusive of grant monies received from either the FAA or the State. However, the grant monies were identified in the Capital Asset line items (when appropriate or available).

The *Capital Asset Allocation Summary Tables* located at the end of this section (pages 25 through 29) identify the Capital Asset group annual allocations by primary and secondary revenue/cost centers for each fiscal year of the period studied.

The annual allocation cost associated with each specific Capital Asset and Capital Asset group was allocated to the appropriate primary, secondary, and tertiary revenue cost center. Other than the following unique allocation methodologies, the allocation of each Capital Asset and Capital Asset group is self-explanatory (e.g. runways, taxiways, and apron were allocated to Airport – Airside).

² Useful Life - The length of time that a depreciable asset is expected to be productive and useable without major improvement or repairs.

a. Truckee Tahoe Airport District (General Assets)

The WASP and Flight Tracking System were allocated directly to the Airport-District-Community Benefit-General revenue/cost center.

Allocation for the remaining TTAD general assets was based upon the payroll (time) allocation percentages as a baseline and modified to reflect no allocation of capital cost to the Airport – District revenue/cost center, as follows: Airside (35%), Landside (7%), Aviation Real Estate (12%) Non-Aviation Real Estate (7%), and the remaining 39% allocated across the FBO secondary revenue/cost centers based upon the percentage of revenue.

b. Snow Removal

Allocation was based upon the pavement allocation percentages.

c. Land

It is important to note that the acquisition costs associated with land underlying TTAD's leased real estate assets and airside infrastructure were not allocated to their respective revenue/cost center. This determination was made for the following reasons:

1. Significant land areas were granted to the TTAD (at no cost) upon formation and in future years.
2. Significant land areas were purchased utilizing FAA and State grant funds and therefore the TTAD cost related to these land areas were nominal.
3. As land is not a "wasting" asset, the inclusion of an annual allocation for land was determined to be inappropriate for this analysis.

In recent years, TTAD has made significant purchases of land adjacent to the Airport – Waddle Ranch and the Ponderosa Golf Course. These land purchases were made to limit incompatible development in close proximity to the Airport and provide open space for the community. Costs associated with the maintenance of these land areas are considered a Community Benefit expense. The expenses related to "fuel" reduction work performed on the Waddle Ranch property have been accumulated in a separate category to allow additional analysis in the future.

d. Airside Administration

Allocation was based upon the pavement allocation percentages.

e. *Apron*

Based upon a 50/50 allocation of apron area to Airport – Airside and FBO – Facilities.

f. *FBO (General Administration) and Terminal*

Based upon the revenues of the FBO secondary revenue/cost centers as a percentage of total FBO revenues.

The *Capital Asset Allocation Tables* located at the end of Section IV. Appendix identify the Capital Assets, the year acquired/developed, estimated useful life, the grant portion, the TTAD cost, and the annual allocation for each fiscal year of the period studied.

8. *Fuel Volume Analysis*

In order to properly allocate the operating expenses associated with fueling activities by the three types of tertiary fueling activities (Full Service Jet A, Full Service Avgas, and Self Service Avgas), the following steps were followed:

1. Identification and separation of fuel volumes (gallons) and number of fueling events by fueling activity.
2. Calculation of average gallons per fueling event (delivered/purchased) by fueling activity.
3. Calculation of minutes per fueling event (based upon the refueling vehicle pump rate on a per gallon basis) plus an associated average 15 minutes to position and reposition the refueling vehicle and other time associated with fueling activities.

Based upon this analysis, it was determined that with the inclusion of the time associated with positioning and repositioning the refueling vehicle that the total time to deliver the average fueling event for full service Avgas and full service Jet A were reasonably comparable (within 0% to 10%). Therefore, the allocation of operating costs associated with the full service Avgas and full service Jet A was based upon the total number of fueling events by fueling activity as a percentage of total full service fueling events.

Fuel Volumes Analysis Table

	FY 2006	FY 2007	FY 2008	FY 2009
TOTAL GALLONS				
Avgas (Full Service)	92,265	97,111	24,262	28,132
Avgas (Self Service)	32,839	35,003	88,104	86,456
Jet A	259,283	272,411	235,755	124,272
TOTAL	384,387	404,525	348,121	238,860
FUELING EVENTS				
Avgas (Full Service)	2,864	2,832	356	418
Avgas (Self Service)	1,544	1,624	3,176	3,218
Jet A	1,322	1,356	1,135	806
TOTAL	5,730	5,812	4,667	4,442
AVERAGE GALLONS PER FUELING EVENT				
Avgas (Full Service)	32	34	68	67
Avgas (Self Service)	21	22	28	27
Jet A	196	201	208	154
MINUTES PER FUELING EVENT				
Avgas (Full Service) @ 50 GPM	10.644	10.686	11.363	11.346
Jet A @ 150 GPM	11.308	11.339	11.385	11.028

9. *Airside and Landside Cost Allocation*

Allocation of Airport-Airside and Airport-Landside revenue/cost center costs to the appropriate primary, secondary, and tertiary revenue/cost centers were determined appropriate, as identified in the *Airside and Landside Cost Allocation Table* located at the end of this section (page 30).

a. *Airside*

There are three primary groups that benefit from the Airport-Airside: based aircraft owners and operators, local commercial aviation businesses (FBOs and SASOs), and transient aircraft owners and operators. As based aircraft owners and operators lease aircraft storage space and commercial aviation businesses lease facilities (hangar, office, and shop) from the TTAD that have access to the Airport-Airside, these entities benefit from that access whether they directly or indirectly use the Airport-Airside. Therefore, AMCG has determined that an appropriate allocation to quantify the costs associated with providing access to all aviation real estate (including the FBO facility) is 25% of the costs associated

with the Airport-Airside. The allocation was distributed based upon the square footage of the associated facilities.

In addition to based aircraft owners and operators and local commercial aviation businesses benefiting from the “access” to the Airport-Airside, based and transient aircraft owners and operators benefit directly from the use of the Airside. Therefore, the remaining 75% of the Airside costs are allocated to based and transient aircraft owners and operators for their use of the Airside. There would normally be two primary ways to allocate Airside costs, as follows:

1. If the capture ratio (the percentage of aircraft utilizing the Airport and purchasing fuel) was above 80%, allocation by fuel volume would be appropriate. However, based upon previous studies conducted by TTAD management, it is AMCG’s understanding that the Airport capture ratio is below 80% (since the Airport is at a high altitude and there are weight and performance constraints on many aircraft). Therefore, this allocation methodology would not be appropriate.
2. Based upon discussions with TTAD management and a review of data from the Flight Tracking System and WASP, it has been estimated that approximately 38% of operations are generated by based aircraft owners and operators and the balance (62%) of operations are generated by transient aircraft owners and operators.

The financial allocation of the Airport-Airside costs to based and transient aircraft owners and operators are further identified and discussed in Section III. Revenue/Cost Center Allocation.

b. Landside

All users of the Airport (aviation and non-aviation) benefit from the existing infrastructure located on the Airport-Landside. Therefore, 100% of the Landside costs were allocated across all revenue/cost centers (excluding the Airport–District) based upon the square footage of the facilities allocated to each revenue/cost center (see *Facility Allocation Table* at the end of this section, page 21).



D. Allocation Methodology Tables

Operational Financial Allocation Table

1	A	B	AIRPORT				FBO			
			C	D	E	F	G	H	I	J
2		NOTES	DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	FUEL	PRODUCTS SERVICES	FACILITIES
3	AIRPORT REVENUE									
4	Transient Use Fees			100.00%						
7	Vehicle Parking Fees									
10	Warehouse Rent	Per Agreement						100.00%		
11	Building Rent/Concessions	Per Agreement		Per Agreement		Per Agreement	Per Agreement			
14	Hangar Rent					100.00%				
19	FBO REVENUE									
20	Retail Aviation Fuel and Additives							100.00%		
33	Apron (Tiedown)									100.00%
39	Pilot Supplies, Catering, and Oil								100.00%	
46	Ground Handling								100.00%	
47	Passenger/Crew Services								100.00%	
48	FBO COST OF GOODS SOLD									
49	Retail Aviation Fuel and Additives							100.00%		
50	Pilot Supplies, Catering, and Oil								100.00%	
52	EXPENSES									
53	Bad Debts	Review of Expense Detail	0.00%	0.00%	0.00%	45.00%	45.00%	10.00%	(Allocated over FBO Revenue)	
54	Bank and Credit Card Fees (FY 2006)	Review of Expense Detail	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	(Allocated over FBO Revenue)	
55	Bank and Credit Card Fees (FY 2007)	Review of Expense Detail	0.00%	0.00%	0.00%	6.00%	0.00%	94.00%	(Allocated over FBO Revenue)	
56	Bank and Credit Card Fees (FY 2008)	Review of Expense Detail	0.00%	0.00%	0.00%	17.00%	0.00%	83.00%	(Allocated over FBO Revenue)	
57	Bank and Credit Card Fees (FY 2009)	Review of Expense Detail	0.00%	0.00%	0.00%	30.00%	0.00%	70.00%	(Allocated over FBO Revenue)	
58	Communications (FY 2006 and FY 2007)	Payroll Allocation - Time	7.37%	32.63%	6.95%	11.37%	6.42%	35.26%	(Allocated over FBO Revenue)	
59	Communications (FY 2008 and FY 2009)	Payroll Allocation - Time	8.00%	32.63%	6.32%	15.79%	5.79%	31.47%	(Allocated over FBO Revenue)	
61	Dues and Subscriptions	Review of Expense Detail	33.00%	30.00%	5.00%	10.00%	5.00%	17.00%	(Allocated over FBO Revenue)	
62	Employee Benefits (FY 2006 and FY 2007)	Payroll Allocation - Dollars	12.72%	32.38%	6.91%	12.35%	6.18%	29.46%	(Allocated over FBO Revenue)	
63	Employee Benefits (FY 2008 and FY 2009)	Payroll Allocation - Dollars	13.18%	32.38%	6.45%	15.57%	5.72%	26.69%	(Allocated over FBO Revenue)	
64	Employee Recruiting and Testing (FY 2006/2007)	Payroll Allocation - Dollars	12.72%	32.38%	6.91%	12.35%	6.18%	29.46%	(Allocated over FBO Revenue)	
65	Employee Recruiting and Testing (FY 2008/2009)	Payroll Allocation - Dollars	13.18%	32.38%	6.45%	15.57%	5.72%	26.69%	(Allocated over FBO Revenue)	
68	Governing Body Related Expenses	Review of Expense Detail	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(Allocated over FBO Revenue)	
69	Insurance	Allocation by Policy	1.91%	24.60%	4.83%	37.81%	8.39%	22.45%	(Allocated over FBO Revenue)	
71	License, Fees, and Business Taxes	Review of Expense Detail	40.00%	30.00%	5.00%	5.00%	5.00%	15.00%	(Allocated over FBO Revenue)	
72	Maintenance - Airside	Review of Expense Detail	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	(Allocated over FBO Revenue)	
73	Maintenance - Facilities	Review of Expense Detail	1.82%	16.33%	1.71%	50.30%	21.14%	8.69%	(Allocated over FBO Revenue)	
74	Maintenance - Snow Removal	Allocation by Square Yard	0.00%	60.60%	0.40%	24.83%	3.05%	11.13%	(Allocated over FBO Revenue)	
75	Maintenance - Forest Management	Review of Expense Detail	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	(Allocated over FBO Revenue)	
76	Public Relations	Review of Expense Detail	90.00%	10.00%	0.00%	0.00%	0.00%	0.00%	(Allocated over FBO Revenue)	
77	Miscellaneous	Review of Expense Detail	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	(Allocated over FBO Revenue)	
78	Noise Abatement	Review of Expense Detail	89.00%	0.00%	0.00%	0.00%	0.00%	0.00%	(Allocated over FBO Revenue)	
79	Office Equipment Leasing	Review of Expense Detail	25.00%	37.50%	2.50%	25.00%	5.00%	5.00%	(Allocated over FBO Revenue)	
80	Office Equipment	Review of Expense Detail	25.00%	37.50%	2.50%	25.00%	5.00%	5.00%	(Allocated over FBO Revenue)	
81	Payroll (FY 2006 and FY 2007)	Payroll Allocation - Dollars	12.72%	32.38%	6.91%	12.35%	6.18%	29.46%	(Allocated over FBO Revenue)	
82	Payroll (FY 2008 and FY 2009)	Payroll Allocation - Dollars	13.18%	32.38%	6.45%	15.57%	5.72%	26.69%	(Allocated over FBO Revenue)	
83	Payroll Taxes (FY 2006 and FY 2007)	Payroll Allocation - Dollars	12.72%	32.38%	6.91%	12.35%	6.18%	29.46%	(Allocated over FBO Revenue)	
84	Payroll Taxes (FY 2008 and FY 2009)	Payroll Allocation - Dollars	13.18%	32.38%	6.45%	15.57%	5.72%	26.69%	(Allocated over FBO Revenue)	
85	Postage and Freight	Review of Expense Detail	15.00%	10.00%	5.00%	60.00%	5.00%	5.00%	(Allocated over FBO Revenue)	
86	Printing and Copying (FY 2006 and FY 2007)	Payroll Allocation - Time	7.37%	32.63%	6.95%	11.37%	6.42%	35.26%	(Allocated over FBO Revenue)	
87	Printing and Copying (FY 2008 and FY 2009)	Payroll Allocation - Time	8.00%	32.63%	6.32%	15.79%	5.79%	31.47%	(Allocated over FBO Revenue)	
88	Professional Services	Review of Expense Detail	43.00%	48.00%	1.00%	3.00%	1.00%	4.00%	(Allocated over FBO Revenue)	
90	Security	Review of Expense Detail	40.00%	20.00%	10.00%	5.00%	5.00%	20.00%	(Allocated over FBO Revenue)	
91	Supplies	Review of Expense Detail	12.50%	40.00%	5.00%	25.00%	7.50%	10.00%	(Allocated over FBO Revenue)	
93	Conventions, Travel, and Meals	Review of Expense Detail	20.00%	30.00%	10.00%	15.00%	15.00%	10.00%	(Allocated over FBO Revenue)	
95	Utilities	Review of Expense Detail	0.00%	36.00%	8.00%	44.00%	4.00%	8.00%	(Allocated over FBO Revenue)	
96	Vehicle/Equipment Maintenance & Operations	Vehicle/Equipment Allocation	2.55%	50.34%	0.58%	17.15%	2.30%	27.08%	(Allocated over FBO Revenue)	



Payroll Allocation Table (FY 2006 and FY 2007)

POSITION	COMPENSATION	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
General Manager <i>Allocation Percentage</i>	\$ 184,615 100%	\$ 83,077 45.00%	\$ 36,923 20.00%	\$ 9,231 5.00%	\$ 18,462 10.00%	\$ 9,231 5.00%	\$ 27,692 15.00%
Assistant General Manager <i>Allocation Percentage</i>	\$ 116,391 100%	\$ 11,639 10.00%	\$ 46,557 40.00%	\$ 5,820 5.00%	\$ 34,917 30.00%	\$ 5,820 5.00%	\$ 11,639 10.00%
Director of Maintenance <i>Allocation Percentage</i>	\$ 101,089 100%	\$ 15,163 15.00%	\$ 45,490 45.00%	\$ 10,109 10.00%	\$ 15,163 15.00%	\$ 5,054 5.00%	\$ 10,109 10.00%
Director of Finance and Administration <i>Allocation Percentage</i>	\$ 91,452 100%	\$ 9,145 10.00%	\$ 32,008 35.00%	\$ 4,573 5.00%	\$ 13,718 15.00%	\$ 9,145 10.00%	\$ 22,863 25.00%
Accounting Clerk <i>Allocation Percentage</i>	\$ 43,255 100%	\$ 4,326 10.00%	\$ 12,977 30.00%	\$ 2,163 5.00%	\$ 17,302 40.00%	\$ 4,326 10.00%	\$ 2,163 5.00%
Administrative Secretary <i>Allocation Percentage</i>	\$ 36,151 100%	\$ 7,230 20.00%	\$ 16,268 45.00%	\$ 3,615 10.00%	\$ 3,615 10.00%	\$ 3,615 10.00%	\$ 1,808 5.00%
Noise & Business Ops Tech <i>Allocation Percentage</i>	\$ 69,637 100%	\$ 20,891 30.00%	\$ 24,373 35.00%	\$ 13,927 20.00%	\$ - 0.00%	\$ 3,482 5.00%	\$ 6,964 10.00%
Operations and Maintenance Supervisors <i>Allocation Percentage</i>	\$ 131,678 100%	\$ - 0.00%	\$ 46,087 35.00%	\$ 7,901 6.00%	\$ 10,534 8.00%	\$ 7,901 6.00%	\$ 59,255 45.00%
Operations and Maintenance <i>Allocation Percentage</i>	\$ 416,569 100%	\$ - 0.00%	\$ 124,971 30.00%	\$ 24,994 6.00%	\$ 33,326 8.00%	\$ 24,994 6.00%	\$ 208,284 50.00%
TOTAL PAYROLL	\$ 1,190,846	\$ 151,471	\$ 385,654	\$ 82,332	\$ 147,037	\$ 73,567	\$ 350,777
<i>Allocation Percentage (Dollars)</i>	100%	12.72%	32.38%	6.91%	12.35%	6.18%	29.46%
<i>Allocation Percentage (Time)</i>	100%	7.37%	32.63%	6.95%	11.37%	6.42%	35.26%



Payroll Allocation Table (FY 2008 and FY 2009)

POSITION	COMPENSATION	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
General Manager <i>Allocation Percentage</i>	\$ 184,615 100%	\$ 83,077 45.00%	\$ 36,923 20.00%	\$ 9,231 5.00%	\$ 18,462 10.00%	\$ 9,231 5.00%	\$ 27,692 15.00%
Assistant General Manager <i>Allocation Percentage</i>	\$ 116,391 100%	\$ 11,639 10.00%	\$ 46,557 40.00%	\$ 5,820 5.00%	\$ 34,917 30.00%	\$ 5,820 5.00%	\$ 11,639 10.00%
Director of Maintenance <i>Allocation Percentage</i>	\$ 101,089 100%	\$ 15,163 15.00%	\$ 45,490 45.00%	\$ 10,109 10.00%	\$ 15,163 15.00%	\$ 5,054 5.00%	\$ 10,109 10.00%
Director of Finance and Administration <i>Allocation Percentage</i>	\$ 91,452 100%	\$ 9,145 10.00%	\$ 32,008 35.00%	\$ 4,573 5.00%	\$ 13,718 15.00%	\$ 9,145 10.00%	\$ 22,863 25.00%
Accounting Clerk <i>Allocation Percentage</i>	\$ 43,255 100%	\$ 4,326 10.00%	\$ 12,977 30.00%	\$ 2,163 5.00%	\$ 17,302 40.00%	\$ 4,326 10.00%	\$ 2,163 5.00%
Administrative Secretary <i>Allocation Percentage</i>	\$ 36,151 100%	\$ 7,230 20.00%	\$ 16,268 45.00%	\$ 3,615 10.00%	\$ 3,615 10.00%	\$ 3,615 10.00%	\$ 1,808 5.00%
Noise & Business Ops Tech <i>Allocation Percentage</i>	\$ 69,637 100%	\$ 20,891 30.00%	\$ 24,373 35.00%	\$ 13,927 20.00%	\$ - 0.00%	\$ 3,482 5.00%	\$ 6,964 10.00%
Operations and Maintenance Supervisors <i>Allocation Percentage</i>	\$ 131,678 100%	\$ 1,317 1.00%	\$ 46,087 35.00%	\$ 6,584 5.00%	\$ 19,752 15.00%	\$ 6,584 5.00%	\$ 51,354 39.00%
Operations and Maintenance <i>Allocation Percentage</i>	\$ 416,569 100%	\$ 4,166 1.00%	\$ 124,971 30.00%	\$ 20,828 5.00%	\$ 62,485 15.00%	\$ 20,828 5.00%	\$ 183,290 44.00%
TOTAL PAYROLL	\$ 1,190,846	\$ 156,954	\$ 385,654	\$ 76,849	\$ 185,414	\$ 68,085	\$ 317,882
<i>Allocation Percentage (Dollars)</i>	100%	13.18%	32.38%	6.45%	15.57%	5.72%	26.69%
<i>Allocation Percentage (Time)</i>	100%	8.00%	32.63%	6.32%	15.79%	5.79%	31.47%

Insurance Allocation Table

IMPROVEMENT DESCRIPTION	BUILDING VALUE	PERSONAL PROPERTY VALUE	TOTAL VALUE	PERCENT OF VALUE	PREMIUM	AIRPORT					FBO
						DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
			AIRPORT LIABILITY POLICY (01/15/09 - 01/15/10)		\$ 23,186		\$ 6,956	\$ 2,319	\$ 4,637	\$ 2,319	\$ 6,956
ELECTED OFFICIAL/EMPLOYMENT PRACTICES LIABILITY POLICY (08/16/09 - 08/16/10)					\$ 16,633	\$ 1,226	\$ 5,428	\$ 1,156	\$ 1,891	\$ 1,068	\$ 5,865
			VEHICLE INSURANCE POLICY (04/01/09 - 04/01/10)		\$ 6,861	\$ -	\$ 3,323	\$ 309	\$ 1,103	\$ 317	\$ 1,809
			PROPERTY INSURANCE POLICY (07/01/09 - 07/01/10)		\$ 38,172						
Main Terminal	\$ 2,450,437	\$ 265,800	\$ 2,716,237	10.5%	\$ 4,005	\$ 295	\$ 1,307	\$ 278	\$ 455	\$ 257	\$ 1,412
Generator Building	\$ 36,800	\$ -	\$ 36,800	0.1%	\$ 54		\$ 27				\$ 27
Electrical Building	\$ 117,460	\$ 6,300	\$ 123,760	0.5%	\$ 182		\$ 111	\$ 1	\$ 45	\$ 6	\$ 20
Airport Maintenance	\$ 1,843,145	\$ 25,000	\$ 1,868,145	7.2%	\$ 2,755		\$ 1,669	\$ 11	\$ 684	\$ 84	\$ 307
Warehouse	\$ 1,380,000	\$ -	\$ 1,380,000	5.3%	\$ 2,035					\$ 2,035	
West Modular	\$ 267,322	\$ -	\$ 267,322	1.0%	\$ 394					\$ 394	
Two Bay Garage	\$ 52,440	\$ -	\$ 52,440	0.2%	\$ 77		\$ 47	\$ 0	\$ 19	\$ 2	\$ 9
Hangar 2	\$ 165,646	\$ -	\$ 165,646	0.6%	\$ 244				\$ 217	\$ 28	
Hangar 1	\$ 318,320	\$ -	\$ 318,320	1.2%	\$ 469				\$ 469		
Hangar A	\$ 1,380,000	\$ -	\$ 1,380,000	5.3%	\$ 2,035				\$ 2,035		
Hangar B	\$ 1,380,000	\$ -	\$ 1,380,000	5.3%	\$ 2,035				\$ 2,035		
Hangar C	\$ 1,380,000	\$ -	\$ 1,380,000	5.3%	\$ 2,035				\$ 2,035		
Hangar D	\$ 1,380,000	\$ -	\$ 1,380,000	5.3%	\$ 2,035				\$ 2,035		
Hangar E	\$ 1,380,000	\$ -	\$ 1,380,000	5.3%	\$ 2,035				\$ 2,035		
Hangar F	\$ 1,380,000	\$ -	\$ 1,380,000	5.3%	\$ 2,035				\$ 2,035		
Hangar G	\$ 1,473,472	\$ -	\$ 1,473,472	5.7%	\$ 2,173				\$ 2,173		
Hangar H	\$ 1,853,800	\$ -	\$ 1,853,800	7.2%	\$ 2,734				\$ 2,734		
Hangar J	\$ 385,572	\$ -	\$ 385,572	1.5%	\$ 569				\$ 569		
Hangar K	\$ 677,120	\$ -	\$ 677,120	2.6%	\$ 998				\$ 998		
Hangar L	\$ 1,112,280	\$ -	\$ 1,112,280	4.3%	\$ 1,640				\$ 1,640		
Hangar M	\$ 852,840	\$ -	\$ 852,840	3.3%	\$ 1,258				\$ 1,258		
Phoenix	\$ 46,000	\$ -	\$ 46,000	0.2%	\$ 68				\$ 68		
EAA	\$ 230,000	\$ -	\$ 230,000	0.9%	\$ 339				\$ 339		
Auto Rental	\$ 27,140	\$ -	\$ 27,140	0.1%	\$ 40					\$ 40	
Generator #2	\$ 16,100	\$ -	\$ 16,100	0.1%	\$ 24		\$ 14	\$ 0	\$ 6	\$ 1	\$ 3
Fuel Storage	\$ 1,160,250	\$ -	\$ 1,160,250	4.5%	\$ 1,711					\$ 1,711	
Alder Hill Beacon	\$ 31,050	\$ -	\$ 31,050	0.1%	\$ 46		\$ 46				
Dry Lake Beacon	\$ 75,900	\$ -	\$ 75,900	0.3%	\$ 112		\$ 112				
Bald Mountain Beacon	\$ 115,000	\$ -	\$ 115,000	0.4%	\$ 170		\$ 170				
Accounting Modular	\$ 121,623	\$ 26,800	\$ 148,423	0.6%	\$ 219	\$ 16	\$ 71	\$ 15	\$ 25	\$ 14	\$ 77
Golf Course - Clubhouse	\$ 232,780	\$ -	\$ 232,780	0.9%	\$ 343					\$ 343	
Golf Course - Garage	\$ 62,529	\$ -	\$ 62,529	0.2%	\$ 92					\$ 92	
Golf Course - Maint. Shed	\$ 35,015	\$ -	\$ 35,015	0.1%	\$ 52					\$ 52	
Equipment	\$ -	\$ 2,142,371	\$ 2,142,371	8.3%	\$ 3,159	\$ 85	\$ 1,594	\$ 11	\$ 544	\$ 68	\$ 857
TOTAL	\$ 23,420,041	\$ 2,466,271	\$ 25,886,312		\$ 84,852	\$ 1,622	\$ 20,874	\$ 4,100	\$ 32,083	\$ 7,120	\$ 19,053
			<i>Allocation Percentage</i>		<i>100.00%</i>	<i>1.91%</i>	<i>24.60%</i>	<i>4.83%</i>	<i>37.81%</i>	<i>8.39%</i>	<i>22.45%</i>



Facility Allocation Table

FACILITIES	SQUARE FEET	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
Terminal	3,123	212	938	200	327	434	1,013
Hangar A (T-Hangars)	22,581				22,581		
Hangar A (Executive Hangars)	6,625				6,625		
Hangar B (T-Hangars)	30,072				30,072		
Hangar C (T-Hangars)	29,502				29,502		
Hangar D (T-Hangars)	29,502				29,502		
Hangar E (T-Hangars)	29,502				29,502		
Hangar F (T-Hangars)	23,826				23,826		
Hangar F (Executive Hangars)	5,742				5,742		
Hangar G (T-Hangars)	31,814				31,814		
Hangar H (Executive Hangars)	40,300				40,300		
Hangar J (T-Hangars)	8,450				8,450		
Hangar K (T-Hangars)	15,978				15,978		
Hangar L (Executive Hangars)	24,150				24,150		
Hangar M (T-Hangars)	17,906				17,906		
Hangar 1	7,500				7,500		
Hangar 2	3,659				3,244	415	
Phoenix Hangar	1,000				1,000		
EAA	5,043				5,043		
Maintenance	9,352		9,352				
Garage	1,140		1,140				
Warehouse	30,000					30,000	
Auto Rental	570					570	
West Side Modular	1,728					1,728	
Accounting Modular	400	29	131	28	45	26	141
Generator Building	260		260				
TOTAL	379,725	241	11,820	227	333,109	33,173	1,154
<i>Allocation Percentage</i>	<i>100.00%</i>	<i>0.06%</i>	<i>3.11%</i>	<i>0.06%</i>	<i>87.72%</i>	<i>8.74%</i>	<i>0.30%</i>



Pavement Allocation Table

PAVEMENTS	SQUARE YARDS	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
Hangar J and K	10,251				10,251		
2 Bay Garage	325		197	1	81	10	36
West Side Modular	325					325	
Runway 10/28 and Taxiway A	173,890		173,890				
Airport Road	522			522			
Jet Ramp	11,590		5,360		870		5,360
Taxilane R	13,300		1,330		10,640		1,330
Runway 1/19 and Taxiway G	66,760		66,760				
Fuel Farm	1,000						1,000
Hangars G & H	12,760				12,760		
Maintenance Building	2,800		1,697	11	695	85	312
Hangars C, D, and E	11,000				11,000		
Access Road	2,800		700		700	700	700
East, Center, and West Apron	116,120		45,561		24,998		45,561
Transportation Center	2,060					2,060	
Hangars E and F	10,610				10,610		
Glider Facility	11,080				11,080		
Warehouse	5,168					5,168	
Long Term Parking Lot	6,517					6,517	
Aviation Way	1,393			1,393			
Hangars L and M	14,393				14,393		
Hangars A, B, and C	12,989				12,989		
TOTAL	487,652	-	295,494	1,927	121,067	14,865	54,299
<i>Allocation Percentage</i>	<i>100.00%</i>	<i>0.00%</i>	<i>60.60%</i>	<i>0.40%</i>	<i>24.83%</i>	<i>3.05%</i>	<i>11.13%</i>



Vehicle Allocation Table

VEHICLES	PURCHASE PRICE	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
Chevy Blazer - 1998	\$ 24,555		\$ 14,733	\$ 2,456	\$ 3,683	\$ 1,228	\$ 2,456
Chevy 2500 FB - 2003	\$ 25,036		\$ 15,171	\$ 99	\$ 6,216	\$ 763	\$ 2,788
GMC 3500 FB - 2000	\$ 26,997		\$ 16,359	\$ 107	\$ 6,702	\$ 823	\$ 3,006
GMC Savana Van - 2002	\$ 21,465		\$ 6,697	\$ 1,288	\$ 1,717	\$ 1,288	\$ 10,475
Chevy K3500 - 2009	\$ 31,747		\$ 9,905	\$ 1,905	\$ 2,540	\$ 1,905	\$ 15,492
TOTAL	\$ 129,800	\$ -	\$ 62,865	\$ 5,854	\$ 20,858	\$ 6,007	\$ 34,216
<i>Allocation Percentage</i>	<i>100.00%</i>	<i>0.00%</i>	<i>48.43%</i>	<i>4.51%</i>	<i>16.07%</i>	<i>4.63%</i>	<i>26.36%</i>

Equipment Allocation Table

EQUIPMENT	AMOUNT OF INSURANCE	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
REFUELING EQUIPMENT							
International Jet Refueler - 2002	\$ 134,000						\$ 134,000
International 100LL Refueler - 2004	\$ 110,000						\$ 110,000
Ford F-700 Jet Refueler - 1986	\$ 59,156						\$ 59,156
Ford F-350 100LL Refueler - 1993	\$ 37,950						\$ 37,950
SNOW REMOVAL EQUIPMENT							
Cat Loader 950B - 1985	\$ 138,612		\$ 83,992	\$ 548	\$ 34,412	\$ 4,225	\$ 15,434
Cat Loader 950F - 1996	\$ 175,000		\$ 106,042	\$ 692	\$ 43,446	\$ 5,334	\$ 19,486
Cat Grader 143H - 1996	\$ 227,370		\$ 137,776	\$ 899	\$ 56,448	\$ 6,931	\$ 25,317
Cat Backhoe IT 416C - 1997	\$ 57,446		\$ 34,810	\$ 227	\$ 14,262	\$ 1,751	\$ 6,396
Oshkosh Plow Truck "P" - 1990	\$ 148,622		\$ 90,058	\$ 587	\$ 36,898	\$ 4,530	\$ 16,549
Oshkosh Blower "H" - 1993	\$ 228,149		\$ 138,248	\$ 902	\$ 56,641	\$ 6,955	\$ 25,404
Idaho Norland Blower - 1975	\$ 102,396		\$ 62,047	\$ 405	\$ 25,421	\$ 3,121	\$ 11,402
Sweepster 10' Broom Attachment - 2009	\$ 18,721		\$ 11,344	\$ 74	\$ 4,648	\$ 571	\$ 2,085
New Holland BiDirectional Tractor TV6070 - 2009	\$ 98,248		\$ 59,534	\$ 388	\$ 24,391	\$ 2,995	\$ 10,940
Pronovost P-980TRC Blower - 2009	\$ 18,829		\$ 11,409	\$ 74	\$ 4,675	\$ 574	\$ 2,097
OTHER EQUIPMENT							
International Pumper - 1966	\$ 1,000		\$ 606	\$ 4	\$ 248	\$ 30	\$ 111
Ford Welding Truck - 1968	\$ 12,069		\$ 7,313	\$ 48	\$ 2,996	\$ 368	\$ 1,344
Toyota Forklift - 1990	\$ 15,094		\$ 9,146	\$ 60	\$ 3,747	\$ 460	\$ 1,681
Graco Paint Striper - 2001	\$ 13,127		\$ 7,954	\$ 52	\$ 3,259	\$ 400	\$ 1,462
Lektro Tug - AP 8800 - 2002	\$ 56,200						\$ 56,200
Crafcoc Crack Sealer 125 - 2004	\$ 33,357		\$ 20,213	\$ 132	\$ 8,281	\$ 1,017	\$ 3,714
Tiger Flail Mower TRF-96C - 2004	\$ 9,730		\$ 9,730				
FOD Boss 8 - 2005	\$ 6,985		\$ 4,233	\$ 28	\$ 1,734	\$ 213	\$ 778
Kawasaki (3) - 2002	\$ 25,800		\$ 8,050	\$ 1,548	\$ 2,064	\$ 1,548	\$ 12,590
AWOS - 2008	\$ 93,636		\$ 93,636				
WASP System - 2008	\$ 48,558	\$ 48,558					
Water Trailer - 2008	\$ 8,039		\$ 2,508	\$ 482	\$ 643	\$ 482	\$ 3,923
Fire Safety Equipment	\$ 10,922	\$ 9,284	\$ 1,638				
560 Taxiway LED Edge Lights	\$ 131,685		\$ 131,685				
Generator - Main Terminal	\$ 35,000		\$ 17,500				17,500
Generator	\$ 50,000		\$ 30,298	\$ 198	\$ 12,413	\$ 1,524	\$ 5,567
45' Boomlift	\$ 36,670		\$ 1,165	\$ 22	\$ 32,168	\$ 3,204	\$ 111
TOTAL	\$ 2,142,371	\$ 57,842	\$ 1,080,934	\$ 7,368	\$ 368,797	\$ 46,233	\$ 581,196
<i>Allocation Percentage</i>	<i>100.00%</i>	<i>2.70%</i>	<i>50.46%</i>	<i>0.34%</i>	<i>17.21%</i>	<i>2.16%</i>	<i>27.13%</i>



Capital Asset Summary Table

	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
TTAD GENERAL ASSETS	\$ -	\$ 715,590	\$ 20,615	\$ 20,615	\$ 95,617	\$ 96,996
SNOW REMOVAL	\$ 838,237	\$ 497,766	\$ 17,572	\$ 14,855	\$ 14,228	\$ 9,627
LAND	\$ 3,568,008	\$ 8,542,009	\$ -	\$ -	\$ -	\$ -
AIRSIDE ADMINISTRATION	\$ 1,206,266	\$ 1,386,038	\$ 73,356	\$ 71,538	\$ 68,766	\$ 63,245
RUNWAYS	\$ 6,676,662	\$ 1,330,707	\$ 41,229	\$ 40,512	\$ 42,300	\$ 42,327
TAXIWAYS	\$ 1,383,551	\$ 904,941	\$ 27,376	\$ 31,507	\$ 30,411	\$ 30,411
APRON	\$ 3,589,255	\$ 655,259	\$ 65,286	\$ 65,286	\$ 63,642	\$ 24,537
LANDSIDE INFRASTRUCTURE	\$ -	\$ 541,172	\$ 16,975	\$ 16,368	\$ 16,368	\$ 16,368
HANGAR 1	\$ -	\$ 61,238	\$ 2,749	\$ 2,749	\$ 2,749	\$ 2,749
HANGAR 2	\$ -	\$ 138,014	\$ 5,375	\$ 5,375	\$ 4,394	\$ 4,394
EAA	\$ -	\$ 43,212	\$ 2,881	\$ 2,881	\$ 2,881	\$ 2,881
PHOENIX HANGAR	\$ -	\$ 20,071	\$ 859	\$ 859	\$ 859	\$ 859
T-HANGARS	\$ 519,604	\$ 7,379,203	\$ 319,126	\$ 304,417	\$ 295,441	\$ 274,394
SAILPORT	\$ 184,755	\$ 122,703	\$ 1,942	\$ 1,942	\$ 963	\$ 963
EXECUTIVE HANGARS	\$ -	\$ 3,638,327	\$ 121,565	\$ 127,727	\$ 127,727	\$ 127,428
WAREHOUSE	\$ -	\$ 1,092,930	\$ 59,406	\$ 59,406	\$ 59,143	\$ 59,028
WEST SIDE MODULAR	\$ -	\$ 141,832	\$ 5,094	\$ 5,094	\$ 5,094	\$ 5,094
AUTO RENTAL BUILDING	\$ -	\$ 179,329	\$ 2,637	\$ 7,692	\$ 6,819	\$ 6,592
PONDEROSA GOLF COURSE	\$ -	\$ 330,324	\$ -	\$ -	\$ 33,032	\$ 33,032
LONG TERM PARKING LOT	\$ -	\$ 328,035	\$ 10,934	\$ 10,934	\$ 10,934	\$ 10,934
ALL RETAIL FUELS	\$ -	\$ 852,319	\$ 34,550	\$ 34,550	\$ 34,152	\$ 34,152
JET A (FULL SERVICE)	\$ -	\$ 267,744	\$ 9,663	\$ 8,947	\$ 8,947	\$ 8,947
AVGAS (FULL SERVICE)	\$ -	\$ 147,925	\$ 7,396	\$ 7,396	\$ 7,396	\$ 7,396
AVGAS (SELF SERVICE)	\$ -	\$ 114,675	\$ 5,401	\$ 5,845	\$ 5,845	\$ 5,845
FBO (GENERAL ADMINISTRATION)	\$ -	\$ 129,617	\$ 8,098	\$ 7,767	\$ 7,767	\$ 10,942
TERMINAL	\$ -	\$ 579,777	\$ 26,635	\$ 27,630	\$ 24,999	\$ 23,833
TOTAL	\$ 17,966,339	\$ 30,140,756	\$ 886,721	\$ 881,891	\$ 970,476	\$ 902,975



Capital Asset Allocation Summary Table (FY 2006)

CAPITAL ASSET	FY 2006 Allocation	AIRPORT					FBO		
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	FUEL	PRODUCTS SERVICES	FACILITIES
TTAD GENERAL ASSETS	\$ 20,615	\$ 1,519	\$ 6,727	\$ 1,432	\$ 2,344	\$ 1,324	\$ 7,125	\$ 27	\$ 117
SNOW REMOVAL	\$ 17,572	\$ -	\$ 10,648	\$ 69	\$ 4,362	\$ 536	\$ -	\$ -	\$ 1,957
LAND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AIRSIDE ADMINISTRATION	\$ 73,356	\$ -	\$ 73,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RUNWAYS	\$ 41,229	\$ -	\$ 41,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TAXIWAYS	\$ 27,376	\$ -	\$ 27,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
APRON	\$ 65,286	\$ -	\$ 32,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,643
LANDSIDE INFRASTRUCTURE	\$ 16,975	\$ -	\$ -	\$ 16,975	\$ -	\$ -	\$ -	\$ -	\$ -
HANGAR 1	\$ 2,749	\$ -	\$ -	\$ -	\$ 2,749	\$ -	\$ -	\$ -	\$ -
HANGAR 2	\$ 5,375	\$ -	\$ -	\$ -	\$ 4,765	\$ 610	\$ -	\$ -	\$ -
EAA	\$ 2,881	\$ -	\$ -	\$ -	\$ 2,881	\$ -	\$ -	\$ -	\$ -
PHOENIX HANGAR	\$ 859	\$ -	\$ -	\$ -	\$ 859	\$ -	\$ -	\$ -	\$ -
T-HANGARS	\$ 319,126	\$ -	\$ -	\$ -	\$ 319,126	\$ -	\$ -	\$ -	\$ -
SAILPORT	\$ 1,942	\$ -	\$ -	\$ -	\$ 1,942	\$ -	\$ -	\$ -	\$ -
EXECUTIVE HANGARS	\$ 121,565	\$ -	\$ -	\$ -	\$ 121,565	\$ -	\$ -	\$ -	\$ -
WAREHOUSE	\$ 59,406	\$ -	\$ -	\$ -	\$ -	\$ 59,406	\$ -	\$ -	\$ -
WEST SIDE MODULAR	\$ 5,094	\$ -	\$ -	\$ -	\$ -	\$ 5,094	\$ -	\$ -	\$ -
AUTO RENTAL BUILDING	\$ 2,637	\$ -	\$ -	\$ -	\$ -	\$ 2,637	\$ -	\$ -	\$ -
PONDEROSA GOLF COURSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LONG TERM PARKING LOT	\$ 10,934	\$ -	\$ -	\$ -	\$ -	\$ 10,934	\$ -	\$ -	\$ -
ALL RETAIL FUELS	\$ 34,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,550	\$ -	\$ -
JET A (FULL SERVICE)	\$ 9,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,663	\$ -	\$ -
AVGAS (FULL SERVICE)	\$ 7,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,396	\$ -	\$ -
AVGAS (SELF SERVICE)	\$ 5,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,401	\$ -	\$ -
FBO (GENERAL ADMINISTRATION)	\$ 8,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,937	\$ 30	\$ 131
TERMINAL	\$ 26,635	\$ 1,963	\$ 8,691	\$ 1,850	\$ 3,028	\$ 1,710	\$ 9,206	\$ 34	\$ 152
TOTAL	\$ 886,721	\$ 3,482	\$ 200,670	\$ 20,327	\$ 463,622	\$ 82,250	\$ 81,279	\$ 91	\$ 34,999

Capital Asset Allocation Summary Table (FY 2007)

CAPITAL ASSET	FY 2007 Allocation	AIRPORT					FBO		
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	FUEL	PRODUCTS SERVICES	FACILITIES
TTAD GENERAL ASSETS	\$ 20,615	\$ 1,519	\$ 6,727	\$ 1,432	\$ 2,344	\$ 1,324	\$ 7,108	\$ 27	\$ 135
SNOW REMOVAL	\$ 14,855	\$ -	\$ 9,002	\$ 59	\$ 3,688	\$ 453	\$ -	\$ -	\$ 1,654
LAND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AIRSIDE ADMINISTRATION	\$ 71,538	\$ -	\$ 71,538	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RUNWAYS	\$ 40,512	\$ -	\$ 40,512	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TAXIWAYS	\$ 31,507	\$ -	\$ 31,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
APRON	\$ 65,286	\$ -	\$ 32,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,643
LANDSIDE INFRASTRUCTURE	\$ 16,368	\$ -	\$ -	\$ 16,368	\$ -	\$ -	\$ -	\$ -	\$ -
HANGAR 1	\$ 2,749	\$ -	\$ -	\$ -	\$ 2,749	\$ -	\$ -	\$ -	\$ -
HANGAR 2	\$ 5,375	\$ -	\$ -	\$ -	\$ 4,765	\$ 610	\$ -	\$ -	\$ -
EAA	\$ 2,881	\$ -	\$ -	\$ -	\$ 2,881	\$ -	\$ -	\$ -	\$ -
PHOENIX HANGAR	\$ 859	\$ -	\$ -	\$ -	\$ 859	\$ -	\$ -	\$ -	\$ -
T-HANGARS	\$ 304,417	\$ -	\$ -	\$ -	\$ 304,417	\$ -	\$ -	\$ -	\$ -
SAILPORT	\$ 1,942	\$ -	\$ -	\$ -	\$ 1,942	\$ -	\$ -	\$ -	\$ -
EXECUTIVE HANGARS	\$ 127,727	\$ -	\$ -	\$ -	\$ 127,727	\$ -	\$ -	\$ -	\$ -
WAREHOUSE	\$ 59,406	\$ -	\$ -	\$ -	\$ -	\$ 59,406	\$ -	\$ -	\$ -
WEST SIDE MODULAR	\$ 5,094	\$ -	\$ -	\$ -	\$ -	\$ 5,094	\$ -	\$ -	\$ -
AUTO RENTAL BUILDING	\$ 7,692	\$ -	\$ -	\$ -	\$ -	\$ 7,692	\$ -	\$ -	\$ -
PONDEROSA GOLF COURSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LONG TERM PARKING LOT	\$ 10,934	\$ -	\$ -	\$ -	\$ -	\$ 10,934	\$ -	\$ -	\$ -
ALL RETAIL FUELS	\$ 34,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,550	\$ -	\$ -
JET A (FULL SERVICE)	\$ 8,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,947	\$ -	\$ -
AVGAS (FULL SERVICE)	\$ 7,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,396	\$ -	\$ -
AVGAS (SELF SERVICE)	\$ 5,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,845	\$ -	\$ -
FBO (GENERAL ADMINISTRATION)	\$ 7,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,595	\$ 28	\$ 144
TERMINAL	\$ 27,630	\$ 2,036	\$ 9,016	\$ 1,920	\$ 3,141	\$ 1,774	\$ 9,527	\$ 36	\$ 181
TOTAL	\$ 881,891	\$ 3,555	\$ 200,944	\$ 19,778	\$ 454,513	\$ 87,286	\$ 80,968	\$ 90	\$ 34,756



Capital Asset Allocation Summary Table (FY 2008)

CAPITAL ASSET	FY 2008 Allocation	AIRPORT					FBO		
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	FUEL	PRODUCTS SERVICES	FACILITIES
TTAD GENERAL ASSETS	\$ 95,617	\$ 78,307	\$ 6,098	\$ 1,298	\$ 2,124	\$ 1,200	\$ 6,394	\$ 24	\$ 312
SNOW REMOVAL	\$ 14,228	\$ -	\$ 8,621	\$ 56	\$ 3,532	\$ 434	\$ -	\$ -	\$ 1,584
LAND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AIRSIDE ADMINISTRATION	\$ 68,766	\$ -	\$ 68,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RUNWAYS	\$ 42,300	\$ -	\$ 42,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TAXIWAYS	\$ 30,411	\$ -	\$ 30,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
APRON	\$ 63,642	\$ -	\$ 31,821	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,821
LANDSIDE INFRASTRUCTURE	\$ 16,368	\$ -	\$ -	\$ 16,368	\$ -	\$ -	\$ -	\$ -	\$ -
HANGAR 1	\$ 2,749	\$ -	\$ -	\$ -	\$ 2,749	\$ -	\$ -	\$ -	\$ -
HANGAR 2	\$ 4,394	\$ -	\$ -	\$ -	\$ 3,896	\$ 498	\$ -	\$ -	\$ -
EAA	\$ 2,881	\$ -	\$ -	\$ -	\$ 2,881	\$ -	\$ -	\$ -	\$ -
PHOENIX HANGAR	\$ 859	\$ -	\$ -	\$ -	\$ 859	\$ -	\$ -	\$ -	\$ -
T-HANGARS	\$ 295,441	\$ -	\$ -	\$ -	\$ 295,441	\$ -	\$ -	\$ -	\$ -
SAILPORT	\$ 963	\$ -	\$ -	\$ -	\$ 963	\$ -	\$ -	\$ -	\$ -
EXECUTIVE HANGARS	\$ 127,727	\$ -	\$ -	\$ -	\$ 127,727	\$ -	\$ -	\$ -	\$ -
WAREHOUSE	\$ 59,143	\$ -	\$ -	\$ -	\$ -	\$ 59,143	\$ -	\$ -	\$ -
WEST SIDE MODULAR	\$ 5,094	\$ -	\$ -	\$ -	\$ -	\$ 5,094	\$ -	\$ -	\$ -
AUTO RENTAL BUILDING	\$ 6,819	\$ -	\$ -	\$ -	\$ -	\$ 6,819	\$ -	\$ -	\$ -
PONDEROSA GOLF COURSE	\$ 33,032	\$ 33,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LONG TERM PARKING LOT	\$ 10,934	\$ -	\$ -	\$ -	\$ -	\$ 10,934	\$ -	\$ -	\$ -
ALL RETAIL FUELS	\$ 34,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,152	\$ -	\$ -
JET A (FULL SERVICE)	\$ 8,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,947	\$ -	\$ -
AVGAS (FULL SERVICE)	\$ 7,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,396	\$ -	\$ -
AVGAS (SELF SERVICE)	\$ 5,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,845	\$ -	\$ -
FBO (GENERAL ADMINISTRATION)	\$ 7,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,537	\$ 21	\$ 209
TERMINAL	\$ 24,999	\$ 1,842	\$ 8,158	\$ 1,737	\$ 2,842	\$ 1,605	\$ 8,554	\$ 24	\$ 238
TOTAL	\$ 970,476	\$ 113,181	\$ 196,176	\$ 19,459	\$ 443,014	\$ 85,728	\$ 78,825	\$ 69	\$ 34,165



Capital Asset Allocation Summary Table (FY 2009)

CAPITAL ASSET	FY 2009 Allocation	AIRPORT					FBO		
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	FUEL	PRODUCTS SERVICES	FACILITIES
TTAD GENERAL ASSETS	\$ 96,996	\$ 78,408	\$ 6,548	\$ 1,394	\$ 2,281	\$ 1,288	\$ 6,715	\$ 25	\$ 335
SNOW REMOVAL	\$ 9,627	\$ -	\$ 5,834	\$ 38	\$ 2,390	\$ 293	\$ -	\$ -	\$ 1,072
LAND	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AIRSIDE ADMINISTRATION	\$ 63,245	\$ 1,856	\$ 61,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RUNWAYS	\$ 42,327	\$ -	\$ 42,327	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TAXIWAYS	\$ 30,411	\$ -	\$ 30,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
APRON	\$ 24,537	\$ -	\$ 12,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,268
LANDSIDE INFRASTRUCTURE	\$ 16,368	\$ -	\$ -	\$ 16,368	\$ -	\$ -	\$ -	\$ -	\$ -
HANGAR 1	\$ 2,749	\$ -	\$ -	\$ -	\$ 2,749	\$ -	\$ -	\$ -	\$ -
HANGAR 2	\$ 4,394	\$ -	\$ -	\$ -	\$ 3,896	\$ 498	\$ -	\$ -	\$ -
EAA	\$ 2,881	\$ -	\$ -	\$ -	\$ 2,881	\$ -	\$ -	\$ -	\$ -
PHOENIX HANGAR	\$ 859	\$ -	\$ -	\$ -	\$ 859	\$ -	\$ -	\$ -	\$ -
T-HANGARS	\$ 274,394	\$ -	\$ -	\$ -	\$ 274,394	\$ -	\$ -	\$ -	\$ -
SAILPORT	\$ 963	\$ -	\$ -	\$ -	\$ 963	\$ -	\$ -	\$ -	\$ -
EXECUTIVE HANGARS	\$ 127,428	\$ -	\$ -	\$ -	\$ 127,428	\$ -	\$ -	\$ -	\$ -
WAREHOUSE	\$ 59,028	\$ -	\$ -	\$ -	\$ -	\$ 59,028	\$ -	\$ -	\$ -
WEST SIDE MODULAR	\$ 5,094	\$ -	\$ -	\$ -	\$ -	\$ 5,094	\$ -	\$ -	\$ -
AUTO RENTAL BUILDING	\$ 6,592	\$ -	\$ -	\$ -	\$ -	\$ 6,592	\$ -	\$ -	\$ -
PONDEROSA GOLF COURSE	\$ 33,032	\$ 33,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LONG TERM PARKING LOT	\$ 10,934	\$ -	\$ -	\$ -	\$ -	\$ 10,934	\$ -	\$ -	\$ -
ALL RETAIL FUELS	\$ 34,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,152	\$ -	\$ -
JET A (FULL SERVICE)	\$ 8,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,947	\$ -	\$ -
AVGAS (FULL SERVICE)	\$ 7,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,396	\$ -	\$ -
AVGAS (SELF SERVICE)	\$ 5,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,845	\$ -	\$ -
FBO (GENERAL ADMINISTRATION)	\$ 10,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,384	\$ 39	\$ 519
TERMINAL	\$ 23,833	\$ 1,756	\$ 7,777	\$ 1,656	\$ 2,709	\$ 1,530	\$ 7,976	\$ 30	\$ 398
TOTAL	\$ 902,975	\$ 115,053	\$ 166,554	\$ 19,456	\$ 420,551	\$ 85,260	\$ 81,414	\$ 95	\$ 14,593

Airside and Landside Cost Allocation Table

	FY 2006	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
Airside Cost (Total)	\$ 1,049,446						
Airside Cost (Allocation)	\$ 262,362		\$ (262,362)	\$ -	\$ 261,566	\$ -	\$ 796
Allocation Percentage	25%		-100.00%	0.00%	99.70%	0.00%	0.30%
Landside Cost (Total)	\$ 155,251						
Landside Cost (Allocation)	\$ 155,251		\$ 4,833	\$ (155,251)	\$ 136,192	\$ 13,563	\$ 472
Allocation Percentage	100%		3.11%	-100.00%	87.72%	8.74%	0.30%
TOTAL ALLOCATION			\$ (257,529)	\$ (155,251)	\$ 397,758	\$ 13,563	\$ 1,267

	FY 2007	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
Airside Cost (Total)	\$ 1,056,865						
Airside Cost (Allocation)	\$ 264,216		\$ (264,216)	\$ -	\$ 263,415	\$ -	\$ 801
Allocation Percentage	25%		-100.00%	0.00%	99.70%	0.00%	0.30%
Landside Cost (Total)	\$ 159,873						
Landside Cost (Allocation)	\$ 159,873		\$ 4,977	\$ (159,873)	\$ 140,247	\$ 13,967	\$ 486
Allocation Percentage	100%		3.11%	-100.00%	87.72%	8.74%	0.30%
TOTAL ALLOCATION			\$ (259,240)	\$ (159,873)	\$ 403,662	\$ 13,967	\$ 1,287

	FY 2008	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
Airside Cost (Total)	\$ 1,092,303						
Airside Cost (Allocation)	\$ 273,076		\$ (273,076)	\$ -	\$ 272,248	\$ -	\$ 828
Allocation Percentage	25%		-100.00%	0.00%	99.70%	0.00%	0.30%
Landside Cost (Total)	\$ 157,883						
Landside Cost (Allocation)	\$ 157,883		\$ 4,915	\$ (157,883)	\$ 138,501	\$ 13,793	\$ 480
Allocation Percentage	100%		3.11%	-100.00%	87.72%	8.74%	0.30%
TOTAL ALLOCATION			\$ (268,161)	\$ (157,883)	\$ 410,748	\$ 13,793	\$ 1,308

	FY 2009	AIRPORT					FBO
		DISTRICT	AIRSIDE	LANDSIDE	AVIATION REAL ESTATE	NON-AVIATION REAL ESTATE	
Airside Cost (Total)	\$ 1,138,827						
Airside Cost (Allocation)	\$ 284,707		\$ (284,707)	\$ -	\$ 283,843	\$ -	\$ 863
Allocation Percentage	25%		-100.00%	0.00%	99.70%	0.00%	0.30%
Landside Cost (Total)	\$ 169,557						
Landside Cost (Allocation)	\$ 169,557		\$ 5,278	\$ (169,557)	\$ 148,741	\$ 14,813	\$ 515
Allocation Percentage	100%		3.11%	-100.00%	87.72%	8.74%	0.30%
TOTAL ALLOCATION			\$ (279,429)	\$ (169,557)	\$ 432,585	\$ 14,813	\$ 1,379

III. REVENUE/COST CENTER ALLOCATION

A. Introduction

Utilizing the allocation methodology outlined in Section II. Allocation Methodology, AMCG allocated the TTAD financials for the period studied, as identified in the *TTAD Allocation Summary Table* at the end of this section (page 38). Detail for each fiscal year can be found in Section IV. Appendix.

B. Financial Statement Components

The following explanations of the different financial statement components are consistent across the primary, secondary, and tertiary revenue/cost centers and will not be repeated.

1. Revenues

The revenues include all monies paid by customers for products, services, and facilities offered by the TTAD either through the Airport or FBO primary revenue/cost center. It is important to note that certain revenues in this analysis are based upon rates and charges established by the TTAD that includes a return on investment component. Other monies collected by the TTAD that are not directly related to the delivery of a product, service, or facility are not included and are considered non-operational (i.e., TTAD property tax revenue, interest income, FAA grant funding, State grant funding, etc.)

2. Cost of Goods Sold

The cost of goods sold includes all costs directly associated with the products delivered (i.e., aviation fuels, catering, oil, etc.). All other costs are captured in the expense portion of the financial statement as these costs are considered operational and/or indirect costs³. None of the revenues associated with the Airport revenue/cost center have cost of goods sold as there are no products offered by the Airport. All cost of goods sold are related to the FBO primary revenue/cost center.

3. Gross Margin

Gross margin is the result of revenues less cost of goods sold.

³ Indirect Costs – Those costs that are not directly related to the product sold and are not necessarily dependent on the quantity of product sold (e.g., those costs would be relatively maintained to deliver a specific level of service).

4. Expenses

The expenses represent the operating costs of the TTAD. These operating costs exclude capital and non-operating costs (i.e., capital asset acquisition or development, grant matches, interest expense, etc.).

It is significant to note that Maintenance – Airside and Maintenance – Facilities were reduced due to operational grants associated with costs, as follows: FY 2006 - \$102,642, FY 2007 - \$236,694, FY 2008 - \$292,264, and FY 2009 - \$13,646. Therefore, these reductions must be considered when attempting to reconcile the *TTAD Allocation Summary Table* to TTAD financials.

5. Operating Income (EBITDA)

Operating income (also known as EBITDA – earnings before interest, taxes, depreciation, and amortization) is the result of gross margin less expenses and reflects the operating cash flow of the TTAD.

6. Annualized Capital Cost

The annualized capital cost represents allocation of the costs associated with the acquisition and development of TTAD Capital Assets. These costs are based upon the *Capital Asset Allocation Table(s)* provided at the end of Section II. Allocation Methodology.

7. Net Income (EBIT)

Net income (also identified as earnings before interest and taxes) is the result of operating income less annualized capital costs.

8. Allocated Airside and Landside Cost

The allocated airside and/or landside costs are based upon the *Airside and Landside Cost Allocation Table* provided at the end of Section II. Allocation Methodology.

9. Adjusted Net Income (EBIT)

The adjusted net income is the result of net income less allocated airside and landside costs.

C. Analysis

It is important to note that AMCG has observed (on an overall basis) that the TTAD has purchased, developed, and maintained the Airport's (and FBO's) land, infrastructure, facilities, equipment, and personnel levels in a way that exceeds what other "comparable"

airports are expending. It is the opinion (and supposition) of AMCG that these factors are influenced by the current financial resources of the TTAD through their ability to collect property taxes and utilize those proceeds towards the advancement of the Airport (and FBO) and for the benefit of the community.

D. Airport

1. Airport – Primary Revenue/Cost Center

Utilizing the allocation methodology outlined in Section II. Allocation Methodology, the TTAD financial results for the period studied, as outlined in the *TTAD Allocation Summary Table*, was allocated to the Airport primary revenue/cost center. The results of the allocation can be reviewed in the *Airport Allocation Summary Table* located at the end of this section (page 39). Detail for each fiscal year can be found in Section IV. Appendix.

2. Airport – Secondary Revenue/Cost Center

Utilizing the allocation methodology outlined in Section II. Allocation Methodology, the Airport primary revenue/cost center financial results for the period studied (as outlined in the *Airport Allocation Summary Table*), was allocated to each Airport secondary revenue/cost center. It is significant to note that if the reader attempts to match the allocation percentages shown for each secondary revenue/cost center in the Appendix, they will not match. The percentages shown on the *Operational Financial Allocation Table* are percentages for the entire TTAD (Airport and FBO) and the percentages shown in the tables located in the Appendix are percentages of the percentages associated with the entire TTAD. Detail for each fiscal year can be found in Section IV. Appendix.

The summary results of the allocation can be reviewed as follows:

- a. *Airport – District Allocation Summary Table (page 40)*
- b. *Airport – Airside Allocation Summary Table (page 44)*

Based upon the discussion provided in Section II. Allocation Methodology on Airside cost allocation, the following table quantifies the remaining Airport – Airside costs for both based and transient users.

As discussed in Section II, Allocation Methodology, 25% of Airport – Airside costs were allocated to based aircraft owners and operators that lease aircraft storage space and commercial aviation businesses that lease facilities (hangar, office, and shop) at the

REVENUE/COST CENTER ALLOCATION

Airport. It has been estimated by TTAD management (utilizing the Flight Tracking System and WASP) that approximately 38% of operations are generated by based aircraft owners and operators and the balance (62%) of operations are generated by transient aircraft owners and operators. Therefore, these percentages were utilized to allocate the remaining 75% of Airside costs, as shown in the following table.

AIRPORT - AIRSIDE (A2)	FY 2006	FY 2007	FY 2008	FY 2009
Based Aircraft Operators				
Revenue	\$ -	\$ -	\$ -	\$ -
Operating Expenses	\$ 240,524	\$ 242,519	\$ 253,995	\$ 275,594
Operating Income (EBITDA)	\$ (240,524)	\$ (242,519)	\$ (253,995)	\$ (275,594)
Annualized Capital Cost	\$ 57,191	\$ 57,269	\$ 55,910	\$ 47,468
Net Income (EBIT)	\$ (297,715)	\$ (299,788)	\$ (309,906)	\$ (323,061)
Allocated Airside and Landside Cost	\$ 1,377	\$ 1,418	\$ 1,401	\$ 1,504
Adjusted Net Income (EBIT)	\$ (299,092)	\$ (301,207)	\$ (311,306)	\$ (324,566)
Transient Aircraft Operators				
Revenue	\$ 41,568	\$ 44,519	\$ 195,153	\$ 129,045
Operating Expenses	\$ 392,434	\$ 395,689	\$ 414,414	\$ 449,653
Operating Income (EBITDA)	\$ (350,866)	\$ (351,170)	\$ (219,261)	\$ (320,608)
Annualized Capital Cost	\$ 93,311	\$ 93,439	\$ 91,222	\$ 77,448
Net Income (EBIT)	\$ (444,177)	\$ (444,609)	\$ (310,483)	\$ (398,055)
Allocated Airside and Landside Cost	\$ 2,247	\$ 2,314	\$ 2,285	\$ 2,454
Adjusted Net Income (EBIT)	\$ (446,425)	\$ (446,923)	\$ (312,768)	\$ (400,510)

- c. *Airport – Landside Allocation Summary Table (page 45)*
- d. *Airport – Aviation Real Estate Allocation Summary Table (page 46)*
- e. *Airport – Non-Aviation Real Estate Allocation Summary Table (page 51)*

3. **Airport –Tertiary Revenue/Cost Center (District)**

Based upon the financial statements and supporting information provided by TTAD management, the District secondary operating and capital expenses for the period studied were allocated to the appropriate District tertiary revenue/cost center. Detail for each fiscal year can be found in Section IV. Appendix.

The summary results of the allocations can be reviewed as follows:

- a. *District – Governance Summary Table (page 41)*
- b. *District – Community Benefit-General Summary Table (page 42)*
- c. *District – Community Benefit-Waddle Ranch Summary Table (page 43)*

4. Airport –Tertiary Revenue/Cost Center (Aviation and Non-Aviation Real Estate)

Based upon a revenue breakdown provided by TTAD management, the Airport secondary revenues for the period studied (as outlined in the *Airport – Aviation Real Estate Allocation Summary Table* and *Airport – Non-Aviation Real Estate Allocation Summary Table*) was allocated to the appropriate Airport tertiary revenue/cost center. Allocation of operating expenses was based upon the square footage of the facilities represented by each tertiary revenue/cost center. However, it is important to note that since Soar Truckee, Long Term Parking, and the Fire Station do not have physical facilities being leased by the entities from the TTAD, hypothetical square footages were utilized to extrapolate reasonable operating expenses and capital costs for each of these facilities, as follows: Soar Truckee – 1,200 SF, Long Term Parking – 1,200 SF, and Fire Station – 250 SF.

In addition to the traditional financial results (as provided for in the primary and secondary revenue/cost centers), the Airport tertiary revenue/cost center results were summarized to include the financial results for each facility based upon the associated square footage of each facility. The results of the summary allocation can be reviewed following the *Airport – Aviation Real Estate Allocation Summary Tables* (pages 47 through 50) and *Airport – Non-Aviation Real Estate Allocation Summary Tables* (pages 52 through 55) located at the end of this section. Detail for each fiscal year can be found in the Appendix.

E. FBO**1. FBO – Primary Revenue/Cost Center**

Utilizing the allocation methodology outlined in Section II. Allocation Methodology, the TTAD financial results for the period studied (as outlined in the *TTAD Allocation Summary Table*) were allocated to the FBO primary revenue/cost center. The results of the allocation can be reviewed in the *FBO Allocation Summary Table* located at the end of this section (page 56). Detail for each fiscal year can be found in Section IV. Appendix.

2. FBO – Secondary Revenue/Cost Center

The FBO primary revenue/cost center financial results for the period studied (as outlined in the *FBO Allocation Summary Table*) were allocated to each FBO secondary revenue/cost center based upon the prorated share of revenue for each secondary revenue/cost center. The summary results of the allocation can be reviewed as follows and detail for each fiscal year can be found in Section IV. Appendix.

- a. *FBO – Fuel Allocation Summary Table (page 57)*
- b. *FBO – Products and Services Allocation Summary Table (page 60)*

The revenues and expenses associated with FBO products and services are nominal and therefore are not allocated into tertiary revenue/cost centers.

- c. *FBO – Facilities Allocation Summary Table (page 61)*

It is important to note that while the apron was segregated as a secondary revenue/cost center due to associated revenues, the apron is utilized by FBO customers that purchase aviation fuels. Therefore, a portion of the revenues generated by aviation fuel sales would normally cover a portion of these operating expenses and capital costs.

3. FBO – Tertiary Revenue/Cost Center

Based upon the financial statements and supporting information provided by TTAD management, the FBO secondary revenues for the period studied (as outlined in the *FBO - Fuel Summary Table*) were allocated to the appropriate FBO tertiary revenue/cost center. In addition to the traditional financial results (as provided for in the primary and secondary revenue/cost centers), the FBO tertiary revenue/cost center results were summarized to include the financial results for each fuel product on a per gallon basis. The summary results of the allocation can be reviewed as follows and detail for each fiscal year can be found in Section IV. Appendix.

- a. *FBO – Fuel (Full Service Jet A) Allocation Summary Table (page 58)*

Allocation of operating expenses (except for bad debts and bank and credit card fees) was based upon the percentage of full service Jet A fueling events to total full service fueling events less the expenses allocated to self service Avgas. Bank and credit card fees were based upon the percentage of revenue associated with full service Jet A fueling.

- b. *FBO – Fuel (Full Service Avgas) Allocation Summary Table (page 59)*

Allocation of operating expenses (except for bad debts and bank and credit card fees) was based upon the percentage of full service Avgas fueling events to total full service fueling events less the expenses allocated to self service Avgas. Bank and credit card fees were based upon the percentage of revenue associated with full service Avgas fueling.

c. *FBO – Fuel (Self Service Avgas) Allocation Summary Table (page 59)*

Allocation of operating expenses (except for bad debts, bank and credit card fees, payroll, payroll taxes, and employee benefits) was based upon the percentage of self service Avgas gross margin as a percentage of total gross margin. Bank and credit card fees were based upon the percentage of revenue associated with self service Avgas fueling. Payroll, payroll taxes, and employee benefits associated with self service Avgas activities for FY 2006 and FY 2007 was based upon estimates utilized in the prior study (2.5% of payroll payroll taxes, and employee benefits). For FY 2008 and FY 2009, this estimate was increased to 6.25% based upon the increase of self service Avgas fueling volumes during this same period.

F. Allocation Summary Tables

TTAD Allocation Summary Table

TRUCKEE TAHOE AIRPORT DISTRICT	FY 2006	FY 2007	FY 2008	FY 2009
AIRPORT REVENUE				
Transient Use Fees	\$ 41,568	\$ 43,040	\$ 188,450	\$ 120,720
Vehicle Parking Fees	\$ 34,242	\$ 53,710	\$ 49,666	\$ 45,647
Warehouse Rent	\$ 273,799	\$ 281,054	\$ 289,812	\$ 299,762
Building Rent/Concessions	\$ 192,927	\$ 192,882	\$ 306,971	\$ 175,704
Hangar Rent	\$ 761,549	\$ 820,682	\$ 1,207,036	\$ 1,243,518
<i>Total Airport Revenue</i>	<i>\$ 1,304,085</i>	<i>\$ 1,391,368</i>	<i>\$ 2,041,935</i>	<i>\$ 1,885,351</i>
<i>Cost of Goods Sold</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>	<i>\$ -</i>
<i>Gross Margin</i>	<i>\$ 1,304,085</i>	<i>\$ 1,391,368</i>	<i>\$ 2,041,935</i>	<i>\$ 1,885,351</i>
FBO REVENUE				
Retail Aviation Fuel and Additives	\$ 1,643,755	\$ 1,818,837	\$ 2,014,116	\$ 1,058,783
Apron (Tiedown)	\$ 27,083	\$ 34,473	\$ 55,941	\$ 52,886
Pilot Supplies, Catering and Oil	\$ 5,669	\$ 5,965	\$ 5,344	\$ 3,186
Ground Handling	\$ 398	\$ 346	\$ 218	\$ 396
Passenger/Crew Services	\$ 72	\$ 477	\$ 49	\$ 427
<i>Total FBO Revenue</i>	<i>\$ 1,676,977</i>	<i>\$ 1,860,098</i>	<i>\$ 2,075,667</i>	<i>\$ 1,115,677</i>
<i>Cost of Goods Sold</i>	<i>\$ 1,083,659</i>	<i>\$ 1,115,715</i>	<i>\$ 1,398,817</i>	<i>\$ 704,279</i>
<i>Gross Margin</i>	<i>\$ 593,318</i>	<i>\$ 744,383</i>	<i>\$ 676,850</i>	<i>\$ 411,398</i>
TOTAL REVENUE	\$ 2,981,062	\$ 3,251,466	\$ 4,117,602	\$ 3,001,028
COST OF GOODS SOLD	\$ 1,083,659	\$ 1,115,715	\$ 1,398,817	\$ 704,279
GROSS MARGIN	\$ 1,897,403	\$ 2,135,750	\$ 2,718,785	\$ 2,296,749
EXPENSES				
Bad Debts	\$ (19)	\$ 188	\$ 5	\$ 186
Bank and Credit Card Fees	\$ 49,100	\$ 58,977	\$ 84,358	\$ 54,378
Communications	\$ 20,284	\$ 19,911	\$ 24,718	\$ 26,458
Dues and Subscriptions	\$ 10,370	\$ 10,709	\$ 10,785	\$ 12,215
Employee Benefits	\$ 420,325	\$ 463,803	\$ 458,420	\$ 536,724
Employee Recruiting and Testing	\$ 5,086	\$ 395	\$ 2,409	\$ 1,140
Governing Body Related Expenses	\$ 119,818	\$ 131,374	\$ 121,539	\$ 186,983
Insurance	\$ 103,286	\$ 103,514	\$ 93,314	\$ 91,805
License, Fees, and Business Taxes	\$ 9,841	\$ 12,539	\$ 11,252	\$ 13,393
Maintenance - Airside	\$ 33,064	\$ 28,405	\$ 30,520	\$ 36,278
Maintenance - Facilities	\$ 43,279	\$ 43,622	\$ 118,645	\$ 56,492
Maintenance - Snow Removal	\$ 260	\$ -	\$ 715	\$ 805
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ 579,033
Public Relations	\$ 34,745	\$ 152,942	\$ 182,873	\$ 138,652
Miscellaneous	\$ (2,933)	\$ (558)	\$ (4,531)	\$ 2,824
Noise Abatement	\$ 62,459	\$ 30,330	\$ 156,246	\$ 133,317
Office Equipment Leasing	\$ 7,756	\$ 7,800	\$ 7,570	\$ 7,690
Office Equipment	\$ 14,966	\$ 32,052	\$ 13,047	\$ 12,191
Payroll	\$ 1,056,924	\$ 1,154,124	\$ 1,177,478	\$ 1,292,071
Payroll Taxes	\$ 17,220	\$ 16,696	\$ 22,477	\$ 20,889
Postage and Freight	\$ 2,558	\$ 3,331	\$ 2,792	\$ 2,845
Printing and Copying	\$ 3,497	\$ 6,040	\$ 10,979	\$ 7,318
Professional Services	\$ 286,101	\$ 209,693	\$ 212,326	\$ 247,140
Security	\$ 24,187	\$ 4,651	\$ 11,720	\$ 28,824
Supplies	\$ 55,721	\$ 49,426	\$ 58,936	\$ 47,006
Travel, Conferences, and Meals	\$ 34,859	\$ 19,663	\$ 34,147	\$ 21,247
Utilities	\$ 126,455	\$ 121,331	\$ 132,640	\$ 136,007
Vehicle/Equipment Maintenance & Operations	\$ 83,741	\$ 80,903	\$ 73,564	\$ 84,824
OPERATING EXPENSES	\$ 2,622,952	\$ 2,761,864	\$ 3,048,944	\$ 3,778,736
OPERATING INCOME (EBITDA)	\$ (725,549)	\$ (626,113)	\$ (330,159)	\$ (1,481,986)
Annualized Capital Cost	\$ 886,721	\$ 881,891	\$ 970,617	\$ 902,975
NET INCOME (EBIT)	\$ (1,612,270)	\$ (1,508,004)	\$ (1,300,776)	\$ (2,384,961)

Airport Allocation Summary Table

AIRPORT (A)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Transient Use Fees	\$ 41,568	\$ 43,040	\$ 188,450	\$ 120,720
Vehicle Parking Fees	\$ 34,242	\$ 53,710	\$ 49,666	\$ 45,647
Warehouse Rent	\$ 273,799	\$ 281,054	\$ 289,812	\$ 299,762
Building Rent/Concessions	\$ 192,927	\$ 192,882	\$ 306,971	\$ 175,704
Hangar Rent	\$ 761,549	\$ 820,682	\$ 1,207,036	\$ 1,243,518
TOTAL REVENUE	\$ 1,304,085	\$ 1,391,368	\$ 2,041,935	\$ 1,885,351
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ 1,304,085	\$ 1,391,368	\$ 2,041,935	\$ 1,885,351
EXPENSES				
Bad Debts	\$ (17)	\$ 170	\$ 4	\$ 167
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ 13,131	\$ 12,890	\$ 16,938	\$ 18,131
Dues and Subscriptions	\$ 8,607	\$ 8,889	\$ 8,952	\$ 10,139
Employee Benefits	\$ 296,514	\$ 327,185	\$ 336,050	\$ 393,452
Employee Recruiting and Testing	\$ 3,292	\$ 256	\$ 1,651	\$ 781
Governing Body Related Expenses	\$ 119,818	\$ 131,374	\$ 121,539	\$ 186,983
Insurance	\$ 80,094	\$ 80,271	\$ 72,361	\$ 71,191
License, Fees, and Business Taxes	\$ 8,365	\$ 10,659	\$ 9,564	\$ 11,384
Maintenance - Airside	\$ 33,064	\$ 28,405	\$ 30,520	\$ 36,278
Maintenance - Facilities	\$ 39,516	\$ 39,829	\$ 108,329	\$ 51,580
Maintenance - Snow Removal	\$ 231	\$ -	\$ 636	\$ 715
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ 579,033
Public Relations	\$ 34,745	\$ 152,942	\$ 182,873	\$ 138,652
Miscellaneous	\$ (2,933)	\$ (558)	\$ (4,531)	\$ 2,824
Noise Abatement	\$ 62,459	\$ 30,330	\$ 156,246	\$ 133,317
Office Equipment Leasing	\$ 7,368	\$ 7,410	\$ 7,191	\$ 7,305
Office Equipment	\$ 14,218	\$ 30,449	\$ 12,395	\$ 11,581
Payroll	\$ 745,595	\$ 814,164	\$ 863,164	\$ 947,168
Payroll Taxes	\$ 12,148	\$ 11,778	\$ 16,477	\$ 15,313
Postage and Freight	\$ 2,430	\$ 3,165	\$ 2,653	\$ 2,703
Printing and Copying	\$ 2,264	\$ 3,910	\$ 7,524	\$ 5,015
Professional Services	\$ 274,657	\$ 201,305	\$ 203,833	\$ 237,254
Security	\$ 19,349	\$ 3,720	\$ 9,376	\$ 23,060
Supplies	\$ 50,149	\$ 44,483	\$ 53,043	\$ 42,306
Travel, Conferences, and Meals	\$ 31,373	\$ 17,697	\$ 30,732	\$ 19,122
Utilities	\$ 116,339	\$ 111,625	\$ 122,029	\$ 125,126
Vehicle/Equipment Maintenance & Operations	\$ 61,060	\$ 58,991	\$ 53,639	\$ 61,849
OPERATING EXPENSES	\$ 2,033,838	\$ 2,131,339	\$ 2,423,188	\$ 3,132,430
OPERATING INCOME (EBITDA)	\$ (729,753)	\$ (739,971)	\$ (381,253)	\$ (1,247,080)
Annualized Capital Cost	\$ 770,351	\$ 766,076	\$ 857,559	\$ 806,873
NET INCOME (EBIT)	\$ (1,500,104)	\$ (1,506,047)	\$ (1,238,812)	\$ (2,053,953)
Allocated Airside and Landside Cost	\$ (1,459)	\$ (1,484)	\$ (1,503)	\$ (1,588)
ADJUSTED NET INCOME (EBIT)	\$ (1,498,645)	\$ (1,504,563)	\$ (1,237,309)	\$ (2,052,365)

Airport – District Allocation Summary Table

AIRPORT - DISTRICT (A1)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Transient Use Fees	\$ -	\$ -	\$ -	\$ -
Vehicle Parking Fees	\$ -	\$ -	\$ -	\$ -
Warehouse Rent	\$ -	\$ -	\$ -	\$ -
Building Rent/Concessions	\$ -	\$ -	\$ -	\$ -
Hangar Rent	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ -	\$ -	\$ -	\$ -
EXPENSES				
Bad Debts	\$ -	\$ -	\$ -	\$ -
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ 1,495	\$ 1,467	\$ 1,977	\$ 2,117
Dues and Subscriptions	\$ 3,422	\$ 3,534	\$ 3,559	\$ 4,031
Employee Benefits	\$ 53,464	\$ 58,994	\$ 60,420	\$ 70,740
Employee Recruiting and Testing	\$ 375	\$ 29	\$ 193	\$ 91
Governing Body Related Expenses	\$ 119,818	\$ 131,374	\$ 121,539	\$ 186,983
Insurance	\$ 1,975	\$ 1,979	\$ 1,784	\$ 1,755
License, Fees, and Business Taxes	\$ 3,936	\$ 5,016	\$ 4,501	\$ 5,357
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 787	\$ 794	\$ 2,158	\$ 1,028
Maintenance - Snow Removal	\$ -	\$ -	\$ -	\$ -
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ 579,033
Public Relations	\$ 31,270	\$ 137,648	\$ 164,585	\$ 124,787
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ 55,589	\$ 26,994	\$ 139,059	\$ 118,652
Office Equipment Leasing	\$ 1,939	\$ 1,950	\$ 1,892	\$ 1,922
Office Equipment	\$ 3,742	\$ 8,013	\$ 3,262	\$ 3,048
Payroll	\$ 134,437	\$ 146,800	\$ 155,192	\$ 170,295
Payroll Taxes	\$ 2,190	\$ 2,124	\$ 2,962	\$ 2,753
Postage and Freight	\$ 384	\$ 500	\$ 419	\$ 427
Printing and Copying	\$ 258	\$ 445	\$ 878	\$ 585
Professional Services	\$ 123,023	\$ 90,168	\$ 91,300	\$ 106,270
Security	\$ 9,675	\$ 1,860	\$ 4,688	\$ 11,530
Supplies	\$ 6,965	\$ 6,178	\$ 7,367	\$ 5,876
Travel, Conferences, and Meals	\$ 6,972	\$ 3,933	\$ 6,829	\$ 4,249
Utilities	\$ -	\$ -	\$ -	\$ -
Vehicle/Equipment Maintenance & Operations	\$ 2,132	\$ 2,060	\$ 1,873	\$ 2,159
OPERATING EXPENSES	\$ 563,847	\$ 631,859	\$ 776,438	\$ 1,403,690
OPERATING INCOME (EBITDA)	\$ (563,847)	\$ (631,859)	\$ (776,438)	\$ (1,403,690)
Annualized Capital Cost	\$ 3,482	\$ 3,555	\$ 113,181	\$ 115,053
NET INCOME (EBIT)	\$ (567,329)	\$ (635,414)	\$ (889,620)	\$ (1,518,744)
Allocated Airside and Landside Cost	\$ -	\$ -	\$ -	\$ -
ADJUSTED NET INCOME (EBIT)	\$ (567,329)	\$ (635,414)	\$ (889,620)	\$ (1,518,744)

REVENUE/COST CENTER ALLOCATION

AIRPORT - DISTRICT GOVERNANCE (A1-1)	FY 2006	FY 2007	FY 2008	FY 2009
AIRPORT REVENUE				
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ -	\$ -	\$ -	\$ -
EXPENSES				
Bad Debts	\$ -	\$ -	\$ -	\$ -
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ 374	\$ 367	\$ 494	\$ 529
Dues and Subscriptions	\$ 3,422	\$ 3,534	\$ 3,559	\$ 4,031
Employee Benefits	\$ 24,582	\$ 27,125	\$ 27,781	\$ 32,526
Employee Recruiting and Testing	\$ 172	\$ 13	\$ 89	\$ 42
Governing Body Related Expenses	\$ 119,818	\$ 131,374	\$ 121,539	\$ 186,983
Insurance	\$ 1,505	\$ 1,508	\$ 1,359	\$ 1,337
License, Fees, and Business Taxes	\$ 3,149	\$ 4,013	\$ 3,601	\$ 4,286
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ -	\$ -	\$ -	\$ -
Maintenance - Snow Removal	\$ -	\$ -	\$ -	\$ -
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ 970	\$ 975	\$ 946	\$ 961
Office Equipment	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Payroll	\$ 61,813	\$ 67,498	\$ 71,356	\$ 78,301
Payroll Taxes	\$ 1,007	\$ 976	\$ 1,362	\$ 1,266
Postage and Freight	\$ -	\$ -	\$ -	\$ -
Printing and Copying	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000
Security	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 1,741	\$ 1,545	\$ 1,842	\$ 1,469
Travel, Conferences, and Meals	\$ 6,972	\$ 3,933	\$ 6,829	\$ 4,249
Utilities	\$ -	\$ -	\$ -	\$ -
Vehicle/Equipment Maintenance & Operations	\$ -	\$ -	\$ -	\$ -
OPERATING EXPENSES	\$ 255,026	\$ 272,361	\$ 270,257	\$ 345,481
OPERATING INCOME (EBITDA)	\$ (255,026)	\$ (272,361)	\$ (270,257)	\$ (345,481)
Annualized Capital Cost	\$ -	\$ -	\$ -	\$ -
NET INCOME (EBIT)	\$ (255,026)	\$ (272,361)	\$ (270,257)	\$ (345,481)
Allocated Airside and Landside Cost	\$ -	\$ -	\$ -	\$ -
ADJUSTED NET INCOME (EBIT)	\$ (255,026)	\$ (272,361)	\$ (270,257)	\$ (345,481)

REVENUE/COST CENTER ALLOCATION

AIRPORT - DISTRICT COMMUNITY BENEFIT - GENERAL (A1-2)	FY 2006	FY 2007	FY 2008	FY 2009
AIRPORT REVENUE				
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ -	\$ -	\$ -	\$ -
EXPENSES				
Bad Debts	\$ -	\$ -	\$ -	\$ -
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ 1,121	\$ 1,100	\$ 1,483	\$ 1,587
Dues and Subscriptions	\$ -	\$ -	\$ -	\$ -
Employee Benefits	\$ 24,037	\$ 26,524	\$ 27,165	\$ 31,805
Employee Recruiting and Testing	\$ 168	\$ 13	\$ 87	\$ 41
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 470	\$ 471	\$ 425	\$ 418
License, Fees, and Business Taxes	\$ 787	\$ 1,003	\$ 900	\$ 1,071
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 787	\$ 794	\$ 2,158	\$ 1,028
Maintenance - Snow Removal	\$ -	\$ -	\$ -	\$ -
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ 31,270	\$ 137,648	\$ 164,585	\$ 124,787
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ 55,589	\$ 26,994	\$ 139,059	\$ 118,652
Office Equipment Leasing	\$ 970	\$ 975	\$ 946	\$ 961
Office Equipment	\$ 2,242	\$ 6,513	\$ 1,762	\$ 1,548
Payroll	\$ 60,442	\$ 66,001	\$ 69,774	\$ 76,564
Payroll Taxes	\$ 985	\$ 955	\$ 1,332	\$ 1,238
Postage and Freight	\$ 384	\$ 500	\$ 419	\$ 427
Printing and Copying	\$ 258	\$ 445	\$ 878	\$ 585
Professional Services	\$ 95,023	\$ 62,168	\$ 63,300	\$ 78,270
Security	\$ 9,675	\$ 1,860	\$ 4,688	\$ 11,530
Supplies	\$ 5,224	\$ 4,634	\$ 5,525	\$ 4,407
Travel, Conferences, and Meals	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ -	\$ -
Vehicle/Equipment Maintenance & Operations	\$ 2,132	\$ 2,060	\$ 1,873	\$ 2,159
OPERATING EXPENSES	\$ 291,564	\$ 340,656	\$ 486,359	\$ 457,079
OPERATING INCOME (EBITDA)	\$ (291,564)	\$ (340,656)	\$ (486,359)	\$ (457,079)
Annualized Capital Cost	\$ 3,482	\$ 3,555	\$ 113,181	\$ 113,197
NET INCOME (EBIT)	\$ (295,045)	\$ (344,211)	\$ (599,540)	\$ (570,276)
Allocated Airside and Landside Cost	\$ -	\$ -	\$ -	\$ -
ADJUSTED NET INCOME (EBIT)	\$ (295,045)	\$ (344,211)	\$ (599,540)	\$ (570,276)

REVENUE/COST CENTER ALLOCATION

AIRPORT - DISTRICT COMMUNITY BENEFIT - WADDLE (A1-3)	FY 2006	FY 2007	FY 2008	FY 2009
AIRPORT REVENUE				
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ -	\$ -	\$ -	\$ -
EXPENSES				
Bad Debts	\$ -	\$ -	\$ -	\$ -
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ -	\$ -	\$ -	\$ -
Dues and Subscriptions	\$ -	\$ -	\$ -	\$ -
Employee Benefits	\$ 4,844	\$ 5,345	\$ 5,475	\$ 6,410
Employee Recruiting and Testing	\$ 34	\$ 3	\$ 17	\$ 8
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ -	\$ -	\$ -	\$ -
License, Fees, and Business Taxes	\$ -	\$ -	\$ -	\$ -
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ -	\$ -	\$ -	\$ -
Maintenance - Snow Removal	\$ -	\$ -	\$ -	\$ -
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ 579,033
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ -	\$ -	\$ -	\$ -
Office Equipment	\$ -	\$ -	\$ -	\$ -
Payroll	\$ 12,181	\$ 13,301	\$ 14,062	\$ 15,430
Payroll Taxes	\$ 198	\$ 192	\$ 268	\$ 249
Postage and Freight	\$ -	\$ -	\$ -	\$ -
Printing and Copying	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ -	\$ -	\$ -
Security	\$ -	\$ -	\$ -	\$ -
Supplies	\$ -	\$ -	\$ -	\$ -
Travel, Conferences, and Meals	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ -	\$ -
Vehicle/Equipment Maintenance & Operations	\$ -	\$ -	\$ -	\$ -
OPERATING EXPENSES	\$ 17,258	\$ 18,842	\$ 19,822	\$ 601,131
OPERATING INCOME (EBITDA)	\$ (17,258)	\$ (18,842)	\$ (19,822)	\$ (601,131)
Annualized Capital Cost	\$ -	\$ -	\$ -	\$ 1,856
NET INCOME (EBIT)	\$ (17,258)	\$ (18,842)	\$ (19,822)	\$ (602,987)
Allocated Airside and Landside Cost	\$ -	\$ -	\$ -	\$ -
ADJUSTED NET INCOME (EBIT)	\$ (17,258)	\$ (18,842)	\$ (19,822)	\$ (602,987)

Airport – Airside Allocation Summary Table

AIRPORT - AIRSIDE (A2)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Transient Use Fees	\$ 41,568	\$ 43,040	\$ 188,450	\$ 120,720
Vehicle Parking Fees	\$ -	\$ -	\$ -	\$ -
Warehouse Rent	\$ -	\$ -	\$ -	\$ -
Building Rent/Concessions	\$ -	\$ 1,479	\$ 6,703	\$ 8,325
Hangar Rent	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 41,568	\$ 44,519	\$ 195,153	\$ 129,045
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ 41,568	\$ 44,519	\$ 195,153	\$ 129,045
EXPENSES				
Bad Debts	\$ -	\$ -	\$ -	\$ -
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ 6,619	\$ 6,497	\$ 8,066	\$ 8,634
Dues and Subscriptions	\$ 3,111	\$ 3,213	\$ 3,236	\$ 3,665
Employee Benefits	\$ 136,122	\$ 150,202	\$ 148,459	\$ 173,817
Employee Recruiting and Testing	\$ 1,660	\$ 129	\$ 786	\$ 372
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 25,409	\$ 25,465	\$ 22,956	\$ 22,585
License, Fees, and Business Taxes	\$ 2,952	\$ 3,762	\$ 3,376	\$ 4,018
Maintenance - Airside	\$ 33,064	\$ 28,405	\$ 30,520	\$ 36,278
Maintenance - Facilities	\$ 7,069	\$ 7,125	\$ 19,380	\$ 9,228
Maintenance - Snow Removal	\$ 157	\$ -	\$ 434	\$ 488
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ 3,474	\$ 15,294	\$ 18,287	\$ 13,865
Miscellaneous	\$ (2,933)	\$ (558)	\$ (4,531)	\$ 2,824
Noise Abatement	\$ 6,871	\$ 3,336	\$ 17,187	\$ 14,665
Office Equipment Leasing	\$ 2,909	\$ 2,925	\$ 2,839	\$ 2,884
Office Equipment	\$ 5,612	\$ 12,019	\$ 4,893	\$ 4,572
Payroll	\$ 342,283	\$ 373,761	\$ 381,324	\$ 418,435
Payroll Taxes	\$ 5,577	\$ 5,407	\$ 7,279	\$ 6,765
Postage and Freight	\$ 256	\$ 333	\$ 279	\$ 285
Printing and Copying	\$ 1,141	\$ 1,971	\$ 3,583	\$ 2,388
Professional Services	\$ 137,328	\$ 100,653	\$ 101,916	\$ 118,627
Security	\$ 4,837	\$ 930	\$ 2,344	\$ 5,765
Supplies	\$ 22,288	\$ 19,770	\$ 23,575	\$ 18,803
Travel, Conferences, and Meals	\$ 10,458	\$ 5,899	\$ 10,244	\$ 6,374
Utilities	\$ 45,524	\$ 43,679	\$ 47,750	\$ 48,962
Vehicle/Equipment Maintenance & Operations	\$ 42,155	\$ 40,726	\$ 37,032	\$ 42,700
OPERATING EXPENSES	\$ 843,944	\$ 850,945	\$ 891,212	\$ 966,995
OPERATING INCOME (EBITDA)	\$ (802,376)	\$ (806,426)	\$ (696,059)	\$ (837,950)
Annualized Capital Cost	\$ 200,670	\$ 200,944	\$ 196,176	\$ 166,554
NET INCOME (EBIT)	\$ (1,003,046)	\$ (1,007,370)	\$ (892,235)	\$ (1,004,504)
Allocated Airside and Landside Cost	\$ (257,529)	\$ (259,240)	\$ (268,161)	\$ (279,429)
ADJUSTED NET INCOME (EBIT)	\$ (745,517)	\$ (748,130)	\$ (624,074)	\$ (725,075)

Airport – Landside Allocation Summary Table

AIRPORT - LANDSIDE (A3)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Transient Use Fees	\$ -	\$ -	\$ -	\$ -
Vehicle Parking Fees	\$ -	\$ -	\$ -	\$ -
Warehouse Rent	\$ -	\$ -	\$ -	\$ -
Building Rent/Concessions	\$ -	\$ -	\$ -	\$ -
Hangar Rent	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ -	\$ -	\$ -	\$ -
EXPENSES				
Bad Debts	\$ -	\$ -	\$ -	\$ -
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ 1,409	\$ 1,383	\$ 1,561	\$ 1,671
Dues and Subscriptions	\$ 519	\$ 535	\$ 539	\$ 611
Employee Benefits	\$ 29,060	\$ 32,066	\$ 29,583	\$ 34,637
Employee Recruiting and Testing	\$ 353	\$ 27	\$ 152	\$ 72
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 4,991	\$ 5,002	\$ 4,509	\$ 4,436
License, Fees, and Business Taxes	\$ 492	\$ 627	\$ 563	\$ 670
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 741	\$ 747	\$ 2,031	\$ 967
Maintenance - Snow Removal	\$ 1	\$ -	\$ 3	\$ 3
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ 194	\$ 195	\$ 189	\$ 192
Office Equipment	\$ 374	\$ 801	\$ 326	\$ 305
Payroll	\$ 73,073	\$ 79,793	\$ 75,987	\$ 83,382
Payroll Taxes	\$ 1,191	\$ 1,154	\$ 1,451	\$ 1,348
Postage and Freight	\$ 128	\$ 167	\$ 140	\$ 142
Printing and Copying	\$ 243	\$ 420	\$ 693	\$ 462
Professional Services	\$ 2,861	\$ 2,097	\$ 2,123	\$ 2,471
Security	\$ 2,419	\$ 465	\$ 1,172	\$ 2,882
Supplies	\$ 2,786	\$ 2,471	\$ 2,947	\$ 2,350
Travel, Conferences, and Meals	\$ 3,486	\$ 1,966	\$ 3,415	\$ 2,125
Utilities	\$ 10,116	\$ 9,707	\$ 10,611	\$ 10,881
Vehicle/Equipment Maintenance & Operations	\$ 487	\$ 471	\$ 428	\$ 494
OPERATING EXPENSES	\$ 134,924	\$ 140,095	\$ 138,423	\$ 150,101
OPERATING INCOME (EBITDA)	\$ (134,924)	\$ (140,095)	\$ (138,423)	\$ (150,101)
Annualized Capital Cost	\$ 20,327	\$ 19,778	\$ 19,459	\$ 19,456
NET INCOME (EBIT)	\$ (155,251)	\$ (159,873)	\$ (157,883)	\$ (169,557)
Allocated Airside and Landside Cost	\$ (155,251)	\$ (159,873)	\$ (157,883)	\$ (169,557)
ADJUSTED NET INCOME (EBIT)	\$ -	\$ -	\$ -	\$ -

Airport – Aviation Real Estate Allocation Summary Table

AIRPORT - AVIATION REAL ESTATE (A4)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Transient Use Fees	\$ -	\$ -	\$ -	\$ -
Vehicle Parking Fees	\$ -	\$ -	\$ -	\$ -
Warehouse Rent	\$ -	\$ -	\$ -	\$ -
Building Rent/Concessions	\$ 40,297	\$ 42,034	\$ 54,507	\$ 38,879
Hangar Rent	\$ 761,549	\$ 820,682	\$ 1,207,036	\$ 1,243,518
TOTAL REVENUE	\$ 801,846	\$ 862,716	\$ 1,261,543	\$ 1,282,397
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ 801,846	\$ 862,716	\$ 1,261,543	\$ 1,282,397
EXPENSES				
Bad Debts	\$ (8)	\$ 85	\$ 2	\$ 84
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ 2,306	\$ 2,264	\$ 3,903	\$ 4,178
Dues and Subscriptions	\$ 1,037	\$ 1,071	\$ 1,079	\$ 1,222
Employee Benefits	\$ 51,899	\$ 57,267	\$ 71,376	\$ 83,568
Employee Recruiting and Testing	\$ 578	\$ 45	\$ 380	\$ 180
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 39,053	\$ 39,139	\$ 35,282	\$ 34,712
License, Fees, and Business Taxes	\$ 492	\$ 627	\$ 563	\$ 670
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 21,769	\$ 21,941	\$ 59,676	\$ 28,415
Maintenance - Snow Removal	\$ 64	\$ -	\$ 178	\$ 200
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ 1,939	\$ 1,950	\$ 1,892	\$ 1,922
Office Equipment	\$ 3,742	\$ 8,013	\$ 3,262	\$ 3,048
Payroll	\$ 130,501	\$ 142,503	\$ 183,333	\$ 201,175
Payroll Taxes	\$ 2,126	\$ 2,061	\$ 3,500	\$ 3,252
Postage and Freight	\$ 1,535	\$ 1,999	\$ 1,675	\$ 1,707
Printing and Copying	\$ 398	\$ 687	\$ 1,734	\$ 1,155
Professional Services	\$ 8,583	\$ 6,291	\$ 6,370	\$ 7,414
Security	\$ 1,209	\$ 233	\$ 586	\$ 1,441
Supplies	\$ 13,930	\$ 12,356	\$ 14,734	\$ 11,752
Travel, Conferences, and Meals	\$ 5,229	\$ 2,950	\$ 5,122	\$ 3,187
Utilities	\$ 55,640	\$ 53,386	\$ 58,361	\$ 59,843
Vehicle/Equipment Maintenance & Operations	\$ 14,361	\$ 13,874	\$ 12,616	\$ 14,546
OPERATING EXPENSES	\$ 356,383	\$ 368,741	\$ 465,623	\$ 463,670
OPERATING INCOME (EBITDA)	\$ 445,463	\$ 493,975	\$ 795,920	\$ 818,726
Annualized Capital Cost	\$ 463,622	\$ 454,513	\$ 443,014	\$ 420,551
NET INCOME (EBIT)	\$ (18,159)	\$ 39,462	\$ 352,906	\$ 398,175
Allocated Airside and Landside Cost	\$ 397,758	\$ 403,662	\$ 410,748	\$ 432,585
ADJUSTED NET INCOME (EBIT)	\$ (415,917)	\$ (364,199)	\$ (57,843)	\$ (34,409)

Airport – Aviation Real Estate Allocation Summary Table (Continued)

AIRPORT - AVIATION REAL ESTATE (A4)	FY 2006	FY 2007	FY 2008	FY 2009
Hangar 1 (Regent Air) (A4-1)				
Revenue	\$ 23,931	\$ 24,667	\$ 26,430	\$ 27,792
Operating Expenses	\$ 8,004	\$ 8,282	\$ 10,458	\$ 10,414
Operating Income (EBITDA)	\$ 15,927	\$ 16,385	\$ 15,972	\$ 17,378
Annualized Capital Cost	\$ 2,900	\$ 2,885	\$ 2,876	\$ 2,854
Net Income (EBIT)	\$ 13,027	\$ 13,501	\$ 13,096	\$ 14,524
Allocated Airside and Landside Cost	\$ 8,933	\$ 9,066	\$ 7,926	\$ 9,716
Adjusted Net Income (EBIT)	\$ 4,094	\$ 4,435	\$ 5,170	\$ 4,809
Square Footage	7,500	7,500	7,500	7,500
Revenue Per Square Foot	\$ 3.19	\$ 3.29	\$ 3.52	\$ 3.71
Operating Cost Per Square Foot	\$ 1.07	\$ 1.10	\$ 1.39	\$ 1.39
Operating Income (EBITDA) Per Square Foot	\$ 2.12	\$ 2.18	\$ 2.13	\$ 2.32
Capital Cost Per Square Foot	\$ 0.39	\$ 0.38	\$ 0.38	\$ 0.38
Net Income (EBIT) Per Square Foot	\$ 1.74	\$ 1.80	\$ 1.75	\$ 1.94
Allocated Airside and Landside Cost Per Square Foot	\$ 1.19	\$ 1.21	\$ 1.06	\$ 1.30
Adjusted Net Income (EBIT) Per Square Foot	\$ 0.55	\$ 0.59	\$ 0.69	\$ 0.64
Hangar 2 (Todd Aero) (A4-2)				
Revenue	\$ 11,699	\$ 12,061	\$ 12,464	\$ 13,389
Operating Expenses	\$ 3,462	\$ 3,582	\$ 4,523	\$ 4,504
Operating Income (EBITDA)	\$ 8,237	\$ 8,479	\$ 7,941	\$ 8,885
Annualized Capital Cost	\$ 4,831	\$ 4,824	\$ 3,951	\$ 3,941
Net Income (EBIT)	\$ 3,406	\$ 3,655	\$ 3,990	\$ 4,943
Allocated Airside and Landside Cost	\$ 3,864	\$ 3,921	\$ 3,428	\$ 4,202
Adjusted Net Income (EBIT)	\$ (458)	\$ (266)	\$ 562	\$ 741
Square Footage	3,244	3,244	3,244	3,244
Revenue Per Square Foot	\$ 3.61	\$ 3.72	\$ 3.84	\$ 4.13
Operating Cost Per Square Foot	\$ 1.07	\$ 1.10	\$ 1.39	\$ 1.39
Operating Income (EBITDA) Per Square Foot	\$ 2.54	\$ 2.61	\$ 2.45	\$ 2.74
Capital Cost Per Square Foot	\$ 1.49	\$ 1.49	\$ 1.22	\$ 1.21
Net Income (EBIT) Per Square Foot	\$ 1.05	\$ 1.13	\$ 1.23	\$ 1.52
Allocated Airside and Landside Cost Per Square Foot	\$ 1.19	\$ 1.21	\$ 1.06	\$ 1.30
Adjusted Net Income (EBIT) Per Square Foot	\$ (0.14)	\$ (0.08)	\$ 0.17	\$ 0.23

Airport – Aviation Real Estate Allocation Summary Table (Continued)

AIRPORT - AVIATION REAL ESTATE (A4)	FY 2006	FY 2007	FY 2008	FY 2009
EAA (A4-3)				
Revenue	\$ -	\$ -	\$ 9,315	\$ 12,843
Operating Expenses	\$ 5,382	\$ 5,569	\$ 7,032	\$ 7,002
Operating Income (EBITDA)	\$ (5,382)	\$ (5,569)	\$ 2,283	\$ 5,841
Annualized Capital Cost	\$ 2,982	\$ 2,972	\$ 2,966	\$ 2,951
Net Income (EBIT)	\$ (8,364)	\$ (8,540)	\$ (683)	\$ 2,889
Allocated Airside and Landside Cost	\$ 6,007	\$ 6,096	\$ 5,329	\$ 6,533
Adjusted Net Income (EBIT)	\$ (14,371)	\$ (14,636)	\$ (6,012)	\$ (3,643)
Square Footage	5,043	5,043	5,043	5,043
Revenue Per Square Foot	\$ -	\$ -	\$ 1.85	\$ 2.55
Operating Cost Per Square Foot	\$ 1.07	\$ 1.10	\$ 1.39	\$ 1.39
Operating Income (EBITDA) Per Square Foot	\$ (1.07)	\$ (1.10)	\$ 0.45	\$ 1.16
Capital Cost Per Square Foot	\$ 0.59	\$ 0.59	\$ 0.59	\$ 0.59
Net Income (EBIT) Per Square Foot	\$ (1.66)	\$ (1.69)	\$ (0.14)	\$ 0.57
Allocated Airside and Landside Cost Per Square Foot	\$ 1.19	\$ 1.21	\$ 1.06	\$ 1.30
Adjusted Net Income (EBIT) Per Square Foot	\$ (2.85)	\$ (2.90)	\$ (1.19)	\$ (0.72)
Phoenix Hangar (Civil Air Patrol) (A4-4)				
Revenue	\$ -	\$ -	\$ -	\$ -
Operating Expenses	\$ 1,067	\$ 1,104	\$ 1,394	\$ 1,388
Operating Income (EBITDA)	\$ (1,067)	\$ (1,104)	\$ (1,394)	\$ (1,388)
Annualized Capital Cost	\$ 879	\$ 877	\$ 876	\$ 873
Net Income (EBIT)	\$ (1,946)	\$ (1,981)	\$ (2,270)	\$ (2,262)
Allocated Airside and Landside Cost	\$ 1,191	\$ 1,209	\$ 1,057	\$ 1,295
Adjusted Net Income (EBIT)	\$ (3,137)	\$ (3,190)	\$ (3,327)	\$ (3,557)
Square Footage	1,000	1,000	1,000	1,000
Revenue Per Square Foot	\$ -	\$ -	\$ -	\$ -
Operating Cost Per Square Foot	\$ 1.07	\$ 1.10	\$ 1.39	\$ 1.39
Operating Income (EBITDA) Per Square Foot	\$ (1.07)	\$ (1.10)	\$ (1.39)	\$ (1.39)
Capital Cost Per Square Foot	\$ 0.88	\$ 0.88	\$ 0.88	\$ 0.87
Net Income (EBIT) Per Square Foot	\$ (1.95)	\$ (1.98)	\$ (2.27)	\$ (2.26)
Allocated Airside and Landside Cost Per Square Foot	\$ 1.19	\$ 1.21	\$ 1.06	\$ 1.30
Adjusted Net Income (EBIT) Per Square Foot	\$ (3.14)	\$ (3.19)	\$ (3.33)	\$ (3.56)

Airport – Aviation Real Estate Allocation Summary Table (Continued)

AIRPORT - AVIATION REAL ESTATE (A4)	FY 2006	FY 2007	FY 2008	FY 2009
T-Hangars (A4-5)				
Revenue	\$ 576,393	\$ 621,149	\$ 933,033	\$ 923,646
Operating Expenses	\$ 255,206	\$ 264,056	\$ 333,434	\$ 332,035
Operating Income (EBITDA)	\$ 321,187	\$ 357,093	\$ 599,599	\$ 591,610
Annualized Capital Cost	\$ 323,928	\$ 308,736	\$ 299,492	\$ 277,739
Net Income (EBIT)	\$ (2,741)	\$ 48,357	\$ 300,107	\$ 313,871
Allocated Airside and Landside Cost	\$ 284,835	\$ 289,063	\$ 252,717	\$ 309,775
Adjusted Net Income (EBIT)	\$ (287,577)	\$ (240,706)	\$ 47,391	\$ 4,096
Square Footage	239,133	239,133	239,133	239,133
Revenue Per Square Foot	\$ 2.41	\$ 2.60	\$ 3.90	\$ 3.86
Operating Cost Per Square Foot	\$ 1.07	\$ 1.10	\$ 1.39	\$ 1.39
Operating Income (EBITDA) Per Square Foot	\$ 1.34	\$ 1.49	\$ 2.51	\$ 2.47
Capital Cost Per Square Foot	\$ 1.35	\$ 1.29	\$ 1.25	\$ 1.16
Net Income (EBIT) Per Square Foot	\$ (0.01)	\$ 0.20	\$ 1.25	\$ 1.31
Allocated Airside and Landside Cost Per Square Foot	\$ 1.19	\$ 1.21	\$ 1.06	\$ 1.30
Adjusted Net Income (EBIT) Per Square Foot	\$ (1.20)	\$ (1.01)	\$ 0.20	\$ 0.02
Executive-Hangars (A4-6)				
Revenue	\$ 185,156	\$ 199,533	\$ 274,003	\$ 319,872
Operating Expenses	\$ 81,980	\$ 84,823	\$ 107,109	\$ 106,660
Operating Income (EBITDA)	\$ 103,176	\$ 114,710	\$ 166,894	\$ 213,212
Annualized Capital Cost	\$ 123,108	\$ 129,114	\$ 129,028	\$ 128,503
Net Income (EBIT)	\$ (19,932)	\$ (14,404)	\$ 37,866	\$ 84,709
Allocated Airside and Landside Cost	\$ 91,498	\$ 92,856	\$ 81,180	\$ 99,509
Adjusted Net Income (EBIT)	\$ (111,430)	\$ (107,260)	\$ (43,315)	\$ (14,800)
Square Footage	76,817	76,817	76,817	76,817
Revenue Per Square Foot	\$ 2.41	\$ 2.60	\$ 3.57	\$ 4.16
Operating Cost Per Square Foot	\$ 1.07	\$ 1.10	\$ 1.39	\$ 1.39
Operating Income (EBITDA) Per Square Foot	\$ 1.34	\$ 1.49	\$ 2.17	\$ 2.78
Capital Cost Per Square Foot	\$ 1.60	\$ 1.68	\$ 1.68	\$ 1.67
Net Income (EBIT) Per Square Foot	\$ (0.26)	\$ (0.19)	\$ 0.49	\$ 1.10
Allocated Airside and Landside Cost Per Square Foot	\$ 1.19	\$ 1.21	\$ 1.06	\$ 1.30
Adjusted Net Income (EBIT) Per Square Foot	\$ (1.45)	\$ (1.40)	\$ (0.56)	\$ (0.19)

Airport – Aviation Real Estate Allocation Summary Table (Continued)

AIRPORT - AVIATION REAL ESTATE (A4)	FY 2006	FY 2007	FY 2008	FY 2009
Soar Truckee (A4-6)				
Revenue	\$ 4,667	\$ 5,306	\$ 6,298	\$ 5,845
Operating Expenses	\$ 1,281	\$ 1,325	\$ 1,673	\$ 1,666
Operating Income (EBITDA)	\$ 3,386	\$ 3,981	\$ 4,625	\$ 4,179
Annualized Capital Cost	\$ 1,966	\$ 1,964	\$ 983	\$ 980
Net Income (EBIT)	\$ 1,420	\$ 2,017	\$ 3,642	\$ 3,199
Allocated Airside and Landside Cost	\$ 1,429	\$ 1,451	\$ 1,268	\$ 1,554
Adjusted Net Income (EBIT)	\$ (9)	\$ 566	\$ 2,374	\$ 1,645
Square Footage				-
Revenue Per Square Foot	\$ -	\$ -	\$ -	\$ -
Operating Cost Per Square Foot	\$ -	\$ -	\$ -	\$ -
Operating Income (EBITDA) Per Square Foot	\$ -	\$ -	\$ -	\$ -
Capital Cost Per Square Foot	\$ -	\$ -	\$ -	\$ -
Net Income (EBIT) Per Square Foot	\$ -	\$ -	\$ -	\$ -
Allocated Airside and Landside Cost Per Square Foot				
Adjusted Net Income (EBIT) Per Square Foot	\$ -	\$ -	\$ -	\$ -

Airport – Non-Aviation Real Estate Allocation Summary Table

AIRPORT - NON-AVIATION REAL ESTATE (A5)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Transient Use Fees	\$ -	\$ -	\$ -	\$ -
Vehicle Parking Fees	\$ 34,242	\$ 53,710	\$ 49,666	\$ 45,647
Warehouse Rent	\$ 273,799	\$ 281,054	\$ 289,812	\$ 299,762
Building Rent/Concessions	\$ 152,630	\$ 149,369	\$ 245,761	\$ 128,500
Hangar Rent	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 460,671	\$ 484,133	\$ 585,239	\$ 473,909
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ 460,671	\$ 484,133	\$ 585,239	\$ 473,909
EXPENSES				
Bad Debts	\$ (8)	\$ 85	\$ 2	\$ 84
Bank and Credit Card Fees	\$ -	\$ -	\$ -	\$ -
Communications	\$ 1,302	\$ 1,278	\$ 1,431	\$ 1,532
Dues and Subscriptions	\$ 519	\$ 535	\$ 539	\$ 611
Employee Benefits	\$ 25,967	\$ 28,653	\$ 26,209	\$ 30,686
Employee Recruiting and Testing	\$ 327	\$ 25	\$ 139	\$ 66
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 8,667	\$ 8,686	\$ 7,830	\$ 7,704
License, Fees, and Business Taxes	\$ 492	\$ 627	\$ 563	\$ 670
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 9,150	\$ 9,222	\$ 25,083	\$ 11,943
Maintenance - Snow Removal	\$ 8	\$ -	\$ 22	\$ 25
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ 388	\$ 390	\$ 378	\$ 384
Office Equipment	\$ 748	\$ 1,603	\$ 652	\$ 610
Payroll	\$ 65,294	\$ 71,299	\$ 67,321	\$ 73,872
Payroll Taxes	\$ 1,064	\$ 1,031	\$ 1,285	\$ 1,194
Postage and Freight	\$ 128	\$ 167	\$ 140	\$ 142
Printing and Copying	\$ 225	\$ 388	\$ 636	\$ 424
Professional Services	\$ 2,861	\$ 2,097	\$ 2,123	\$ 2,471
Security	\$ 1,209	\$ 233	\$ 586	\$ 1,441
Supplies	\$ 4,179	\$ 3,707	\$ 4,420	\$ 3,525
Travel, Conferences, and Meals	\$ 5,229	\$ 2,950	\$ 5,122	\$ 3,187
Utilities	\$ 5,058	\$ 4,853	\$ 5,306	\$ 5,440
Vehicle/Equipment Maintenance & Operations	\$ 1,925	\$ 1,860	\$ 1,691	\$ 1,950
OPERATING EXPENSES	\$ 134,731	\$ 139,688	\$ 151,479	\$ 147,962
OPERATING INCOME (EBITDA)	\$ 325,941	\$ 344,444	\$ 433,760	\$ 325,948
Annualized Capital Cost	\$ 82,250	\$ 87,286	\$ 85,728	\$ 85,260
NET INCOME (EBIT)	\$ 243,690	\$ 257,158	\$ 348,031	\$ 240,688
Allocated Airside and Landside Cost	\$ 13,563	\$ 13,967	\$ 13,793	\$ 14,813
ADJUSTED NET INCOME (EBIT)	\$ 230,127	\$ 243,191	\$ 334,239	\$ 225,876

Airport – Non-Aviation Real Estate Allocation Summary Table (Continued)

AIRPORT - NON-AVIATION REAL ESTATE (A5)	FY 2006	FY 2007	FY 2008	FY 2009
Warehouse (A5-1)				
Revenue	\$ 273,799	\$ 281,054	\$ 289,812	\$ 299,762
Operating Expenses	\$ 116,827	\$ 121,126	\$ 131,350	\$ 128,300
Operating Income (EBITDA)	\$ 156,972	\$ 159,928	\$ 158,462	\$ 171,462
Annualized Capital Cost	\$ 61,018	\$ 60,946	\$ 60,560	\$ 60,400
Net Income (EBIT)	\$ 95,954	\$ 98,982	\$ 97,903	\$ 111,063
Allocated Airside and Landside Cost	\$ 11,761	\$ 12,111	\$ 11,960	\$ 12,844
Adjusted Net Income (EBIT)	\$ 84,194	\$ 86,871	\$ 85,943	\$ 98,218
Square Footage	30,000	30,000	30,000	30,000
Revenue Per Square Foot	\$ 9.13	\$ 9.37	\$ 9.66	\$ 9.99
Operating Cost Per Square Foot	\$ 3.89	\$ 4.04	\$ 4.38	\$ 4.28
Operating Income (EBITDA) Per Square Foot	\$ 5.23	\$ 5.33	\$ 5.28	\$ 5.72
Capital Cost Per Square Foot	\$ 2.03	\$ 2.03	\$ 2.02	\$ 2.01
Net Income (EBIT) Per Square Foot	\$ 3.20	\$ 3.30	\$ 3.26	\$ 3.70
Allocated Airside and Landside Cost Per Square Foot	\$ 0.39	\$ 0.40	\$ 0.40	\$ 0.43
Adjusted Net Income (EBIT) Per Square Foot	\$ 2.81	\$ 2.90	\$ 2.86	\$ 3.27
West Side Modular (Porter Ski & Sport) (A5-2)				
Revenue	\$ 26,440	\$ 26,958	\$ 27,814	\$ 28,672
Operating Expenses	\$ 6,729	\$ 6,977	\$ 7,566	\$ 7,390
Operating Income (EBITDA)	\$ 19,711	\$ 19,981	\$ 20,248	\$ 21,282
Annualized Capital Cost	\$ 5,187	\$ 5,183	\$ 5,176	\$ 5,173
Net Income (EBIT)	\$ 14,524	\$ 14,798	\$ 15,072	\$ 16,109
Allocated Airside and Landside Cost	\$ 677	\$ 698	\$ 689	\$ 740
Adjusted Net Income (EBIT)	\$ 13,846	\$ 14,100	\$ 14,383	\$ 15,369
Square Footage	1,728	1,728	1,728	1,728
Revenue Per Square Foot	\$ 15.30	\$ 15.60	\$ 16.10	\$ 16.59
Operating Cost Per Square Foot	\$ 3.89	\$ 4.04	\$ 4.38	\$ 4.28
Operating Income (EBITDA) Per Square Foot	\$ 11.41	\$ 11.56	\$ 11.72	\$ 12.32
Capital Cost Per Square Foot	\$ 3.00	\$ 3.00	\$ 3.00	\$ 2.99
Net Income (EBIT) Per Square Foot	\$ 8.40	\$ 8.56	\$ 8.72	\$ 9.32
Allocated Airside and Landside Cost Per Square Foot	\$ 0.39	\$ 0.40	\$ 0.40	\$ 0.43
Adjusted Net Income (EBIT) Per Square Foot	\$ 8.01	\$ 8.16	\$ 8.32	\$ 8.89

Airport – Non-Aviation Real Estate Allocation Summary Table (Continued)

AIRPORT - NON-AVIATION REAL ESTATE (A5)	FY 2006	FY 2007	FY 2008	FY 2009
Auto Rental Building (A5-3)				
Revenue	\$ 86,884	\$ 82,954	\$ 81,453	\$ 73,155
Operating Expenses	\$ 2,220	\$ 2,301	\$ 2,496	\$ 2,438
Operating Income (EBITDA)	\$ 84,664	\$ 80,653	\$ 78,957	\$ 70,717
Annualized Capital Cost	\$ 2,667	\$ 7,721	\$ 6,846	\$ 6,618
Net Income (EBIT)	\$ 81,997	\$ 72,932	\$ 72,111	\$ 64,099
Allocated Airside and Landside Cost	\$ 223	\$ 230	\$ 227	\$ 244
Adjusted Net Income (EBIT)	\$ 81,773	\$ 72,702	\$ 71,884	\$ 63,855
Square Footage	570	570	570	570
Revenue Per Square Foot	\$ 152.43	\$ 145.53	\$ 142.90	\$ 128.34
Operating Cost Per Square Foot	\$ 3.89	\$ 4.04	\$ 4.38	\$ 4.28
Operating Income (EBITDA) Per Square Foot	\$ 148.53	\$ 141.50	\$ 138.52	\$ 124.07
Capital Cost Per Square Foot	\$ 4.68	\$ 13.55	\$ 12.01	\$ 11.61
Net Income (EBIT) Per Square Foot	\$ 143.85	\$ 127.95	\$ 126.51	\$ 112.45
Allocated Airside and Landside Cost Per Square Foot	\$ 0.39	\$ 0.40	\$ 0.40	\$ 0.43
Adjusted Net Income (EBIT) Per Square Foot	\$ 143.46	\$ 127.55	\$ 126.11	\$ 112.03
Terminal (Runway Café) (A5-4)				
Revenue	\$ 864	\$ 896	\$ 1,006	\$ 3,493
Operating Expenses	\$ 1,692	\$ 1,754	\$ 1,902	\$ 1,858
Operating Income (EBITDA)	\$ (828)	\$ (858)	\$ (896)	\$ 1,635
Annualized Capital Cost	\$ 1,734	\$ 1,796	\$ 1,626	\$ 1,550
Net Income (EBIT)	\$ (2,562)	\$ (2,655)	\$ (2,522)	\$ 85
Allocated Airside and Landside Cost	\$ 170	\$ 175	\$ 173	\$ 186
Adjusted Net Income (EBIT)	\$ (2,732)	\$ (2,830)	\$ (2,695)	\$ (101)
Square Footage	434	434	434	434
Revenue Per Square Foot	\$ 1.99	\$ 2.06	\$ 2.32	\$ 8.04
Operating Cost Per Square Foot	\$ 3.89	\$ 4.04	\$ 4.38	\$ 4.28
Operating Income (EBITDA) Per Square Foot	\$ (1.91)	\$ (1.98)	\$ (2.06)	\$ 3.76
Capital Cost Per Square Foot	\$ 3.99	\$ 4.13	\$ 3.74	\$ 3.57
Net Income (EBIT) Per Square Foot	\$ (5.90)	\$ (6.11)	\$ (5.80)	\$ 0.19
Allocated Airside and Landside Cost Per Square Foot	\$ 0.39	\$ 0.40	\$ 0.40	\$ 0.43
Adjusted Net Income (EBIT) Per Square Foot	\$ (6.29)	\$ (6.51)	\$ (6.20)	\$ (0.23)

Airport – Non-Aviation Real Estate Allocation Summary Table (Continued)

AIRPORT - NON-AVIATION REAL ESTATE (A5)	FY 2006	FY 2007	FY 2008	FY 2009
Fire Station (A5-5)				
Revenue	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Operating Expenses	\$ 974	\$ 1,009	\$ 1,095	\$ 1,069
Operating Income (EBITDA)	\$ 26	\$ (9)	\$ (95)	\$ (69)
Annualized Capital Cost	\$ 13	\$ 13	\$ 12	\$ 11
Net Income (EBIT)	\$ 13	\$ (22)	\$ (106)	\$ (81)
Allocated Airside and Landside Cost	\$ 98	\$ 101	\$ 100	\$ 107
Adjusted Net Income (EBIT)	\$ (85)	\$ (123)	\$ (206)	\$ (188)
Square Footage	-	-	-	-
Revenue Per Square Foot	\$ -	\$ -	\$ -	\$ -
Operating Cost Per Square Foot	\$ -	\$ -	\$ -	\$ -
Operating Income (EBITDA) Per Square Foot	\$ -	\$ -	\$ -	\$ -
Capital Cost Per Square Foot	\$ -	\$ -	\$ -	\$ -
Net Income (EBIT) Per Square Foot	\$ -	\$ -	\$ -	\$ -
Allocated Airside and Landside Cost Per Square Foot	\$ -	\$ -	\$ -	\$ -
Adjusted Net Income (EBIT) Per Square Foot	\$ -	\$ -	\$ -	\$ -
Hangar #2 (Office Space) (A5-6)				
Revenue	\$ 4,442	\$ 4,594	\$ 3,688	\$ 1,190
Operating Expenses	\$ 1,616	\$ 1,676	\$ 1,817	\$ 1,775
Operating Income (EBITDA)	\$ 2,826	\$ 2,918	\$ 1,871	\$ (585)
Annualized Capital Cost	\$ 632	\$ 631	\$ 518	\$ 517
Net Income (EBIT)	\$ 2,194	\$ 2,287	\$ 1,353	\$ (1,102)
Allocated Airside and Landside Cost	\$ 163	\$ 168	\$ 165	\$ 178
Adjusted Net Income (EBIT)	\$ 2,031	\$ 2,120	\$ 1,188	\$ (1,280)
Square Footage	415	415	415	415
Revenue Per Square Foot	\$ 10.70	\$ 11.07	\$ 8.89	\$ 2.87
Operating Cost Per Square Foot	\$ 3.89	\$ 4.04	\$ 4.38	\$ 4.28
Operating Income (EBITDA) Per Square Foot	\$ 6.81	\$ 7.03	\$ 4.51	\$ (1.41)
Capital Cost Per Square Foot	\$ 1.52	\$ 1.52	\$ 1.25	\$ 1.25
Net Income (EBIT) Per Square Foot	\$ 5.29	\$ 5.51	\$ 3.26	\$ (2.66)
Allocated Airside and Landside Cost Per Square Foot	\$ 0.39	\$ 0.40	\$ 0.40	\$ 0.43
Adjusted Net Income (EBIT) Per Square Foot	\$ 4.89	\$ 5.11	\$ 2.86	\$ (3.08)

Airport – Non-Aviation Real Estate Allocation Summary Table (Continued)

AIRPORT - NON-AVIATION REAL ESTATE (A5)	FY 2006	FY 2007	FY 2008	FY 2009
Long-Term Parking (A5-7)				
Revenue	\$ 67,242	\$ 86,710	\$ 180,466	\$ 45,647
Operating Expenses	\$ 4,673	\$ 4,845	\$ 5,254	\$ 5,132
Operating Income (EBITDA)	\$ 62,569	\$ 81,865	\$ 175,212	\$ 40,515
Annualized Capital Cost	\$ 10,999	\$ 10,996	\$ 10,991	\$ 10,989
Net Income (EBIT)	\$ 51,570	\$ 70,869	\$ 164,221	\$ 29,526
Allocated Airside and Landside Cost	\$ 470	\$ 484	\$ 478	\$ 514
Adjusted Net Income (EBIT)	\$ 51,100	\$ 70,384	\$ 163,743	\$ 29,012
Square Footage	-	-	-	-
Revenue Per Square Foot	\$ -	\$ -	\$ -	\$ -
Operating Cost Per Square Foot	\$ -	\$ -	\$ -	\$ -
Operating Income (EBITDA) Per Square Foot	\$ -	\$ -	\$ -	\$ -
Capital Cost Per Square Foot	\$ -	\$ -	\$ -	\$ -
Net Income (EBIT) Per Square Foot	\$ -	\$ -	\$ -	\$ -
Allocated Airside and Landside Cost Per Square Foot	\$ -	\$ -	\$ -	\$ -
Adjusted Net Income (EBIT) Per Square Foot	\$ -	\$ -	\$ -	\$ -

FBO Allocation Summary Table

FBO (F)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Retail Aviation Fuel and Additives	\$ 1,643,755	\$ 1,818,837	\$ 2,014,116	\$ 1,058,783
Apron (Tiedown)	\$ 27,083	\$ 34,473	\$ 55,941	\$ 52,886
Pilot Supplies, Catering and Oil	\$ 5,669	\$ 5,965	\$ 5,344	\$ 3,186
Ground Handling	\$ 398	\$ 346	\$ 218	\$ 396
Passenger/Crew Services	\$ 72	\$ 477	\$ 49	\$ 427
TOTAL REVENUE	\$ 1,676,977	\$ 1,860,098	\$ 2,075,667	\$ 1,115,677
COST OF GOODS SOLD	\$ 1,083,659	\$ 1,115,715	\$ 1,398,817	\$ 704,279
GROSS MARGIN	\$ 593,318	\$ 744,383	\$ 676,850	\$ 411,398
EXPENSES				
Bad Debts	\$ (2)	\$ 19	\$ 0	\$ 19
Bank and Credit Card Fees	\$ 49,100	\$ 58,977	\$ 84,358	\$ 54,378
Communications	\$ 7,153	\$ 7,021	\$ 7,780	\$ 8,327
Dues and Subscriptions	\$ 1,763	\$ 1,821	\$ 1,833	\$ 2,077
Employee Benefits	\$ 123,811	\$ 136,618	\$ 122,370	\$ 143,272
Employee Recruiting and Testing	\$ 1,793	\$ 139	\$ 758	\$ 359
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 23,192	\$ 23,243	\$ 20,953	\$ 20,614
License, Fees, and Business Taxes	\$ 1,476	\$ 1,881	\$ 1,688	\$ 2,009
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 3,763	\$ 3,793	\$ 10,316	\$ 4,912
Maintenance - Snow Removal	\$ 29	\$ -	\$ 80	\$ 90
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ 388	\$ 390	\$ 378	\$ 384
Office Equipment	\$ 748	\$ 1,603	\$ 652	\$ 610
Payroll	\$ 311,329	\$ 339,960	\$ 314,314	\$ 344,903
Payroll Taxes	\$ 5,072	\$ 4,918	\$ 6,000	\$ 5,576
Postage and Freight	\$ 128	\$ 167	\$ 140	\$ 142
Printing and Copying	\$ 1,233	\$ 2,130	\$ 3,456	\$ 2,303
Professional Services	\$ 11,444	\$ 8,388	\$ 8,493	\$ 9,886
Security	\$ 4,837	\$ 930	\$ 2,344	\$ 5,765
Supplies	\$ 5,572	\$ 4,943	\$ 5,894	\$ 4,701
Travel, Conferences, and Meals	\$ 3,486	\$ 1,966	\$ 3,415	\$ 2,125
Utilities	\$ 10,116	\$ 9,707	\$ 10,611	\$ 10,881
Vehicle/Equipment Maintenance & Operations	\$ 22,681	\$ 21,913	\$ 19,925	\$ 22,974
OPERATING EXPENSES	\$ 589,114	\$ 630,525	\$ 625,757	\$ 646,305
OPERATING INCOME (EBITDA)	\$ 4,204	\$ 113,858	\$ 51,093	\$ (234,907)
Annualized Capital Cost	\$ 116,369	\$ 115,815	\$ 113,058	\$ 96,102
NET INCOME (EBIT)	\$ (112,166)	\$ (1,957)	\$ (61,965)	\$ (331,009)
Allocated Airside and Landside Cost	\$ 1,267	\$ 1,287	\$ 1,308	\$ 1,379
ADJUSTED NET INCOME (EBIT)	\$ (113,433)	\$ (3,244)	\$ (63,272)	\$ (332,387)

FBO – Fuel Allocation Summary Table

FBO - FUEL (F1)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Retail Aviation Fuel and Additives	\$ 1,643,755	\$ 1,818,837	\$ 2,014,116	\$ 1,058,783
Apron (Tiedown)	\$ -	\$ -	\$ -	\$ -
Pilot Supplies, Catering and Oil	\$ -	\$ -	\$ -	\$ -
Ground Handling	\$ -	\$ -	\$ -	\$ -
Passenger/Crew Services	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 1,643,755	\$ 1,818,837	\$ 2,014,116	\$ 1,058,783
COST OF GOODS SOLD	\$ 1,078,725	\$ 1,110,858	\$ 1,394,490	\$ 701,914
GROSS MARGIN	\$ 565,031	\$ 707,979	\$ 619,626	\$ 356,870
EXPENSES				
Bad Debts	\$ (2)	\$ 18	\$ 0	\$ 18
Bank and Credit Card Fees	\$ 48,127	\$ 57,669	\$ 81,857	\$ 51,605
Communications	\$ 7,011	\$ 6,865	\$ 7,549	\$ 7,903
Dues and Subscriptions	\$ 1,728	\$ 1,780	\$ 1,779	\$ 1,971
Employee Benefits	\$ 121,359	\$ 133,588	\$ 118,741	\$ 135,966
Employee Recruiting and Testing	\$ 1,758	\$ 136	\$ 736	\$ 341
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 22,733	\$ 22,728	\$ 20,331	\$ 19,563
License, Fees, and Business Taxes	\$ 1,447	\$ 1,839	\$ 1,638	\$ 1,906
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 3,688	\$ 3,709	\$ 10,010	\$ 4,661
Maintenance - Snow Removal	\$ 28	\$ -	\$ 77	\$ 85
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ 380	\$ 381	\$ 367	\$ 365
Office Equipment	\$ 733	\$ 1,567	\$ 633	\$ 578
Payroll	\$ 305,161	\$ 332,419	\$ 304,993	\$ 327,314
Payroll Taxes	\$ 4,972	\$ 4,809	\$ 5,822	\$ 5,292
Postage and Freight	\$ 125	\$ 163	\$ 135	\$ 135
Printing and Copying	\$ 1,209	\$ 2,083	\$ 3,353	\$ 2,186
Professional Services	\$ 11,217	\$ 8,202	\$ 8,241	\$ 9,381
Security	\$ 4,742	\$ 909	\$ 2,275	\$ 5,471
Supplies	\$ 5,462	\$ 4,833	\$ 5,719	\$ 4,461
Travel, Conferences, and Meals	\$ 3,417	\$ 1,923	\$ 3,313	\$ 2,016
Utilities	\$ 9,916	\$ 9,491	\$ 10,297	\$ 10,326
Vehicle/Equipment Maintenance & Operations	\$ 22,232	\$ 21,426	\$ 19,334	\$ 21,803
OPERATING EXPENSES	\$ 577,443	\$ 616,539	\$ 607,201	\$ 613,347
OPERATING INCOME (EBITDA)	\$ (12,413)	\$ 91,441	\$ 12,425	\$ (256,477)
Annualized Capital Cost	\$ 81,279	\$ 80,968	\$ 78,825	\$ 81,414
NET INCOME (EBIT)	\$ (93,692)	\$ 10,473	\$ (66,400)	\$ (337,891)
Allocated Airside and Landside Cost	\$ 1,242	\$ 1,259	\$ 1,269	\$ 1,308
ADJUSTED NET INCOME (EBIT)	\$ (94,934)	\$ 9,214	\$ (67,669)	\$ (339,200)

FBO – Fuel Allocation Summary Table (Continued)

FBO - FUEL (F1)	FY 2006	FY 2007	FY 2008	FY 2009
Full Service Jet A (F1-1)				
Revenue	\$ 1,124,427	\$ 1,276,157	\$ 1,472,866	\$ 600,557
Cost of Goods Sold	\$ 643,066	\$ 664,925	\$ 909,638	\$ 297,760
Gross Margin	\$ 481,361	\$ 611,232	\$ 563,228	\$ 302,797
Operating Expenses	\$ 195,609	\$ 216,691	\$ 435,939	\$ 374,772
Operating Income (EBITDA)	\$ 285,753	\$ 394,541	\$ 127,289	\$ (71,975)
Annualized Capital Cost	\$ 49,497	\$ 48,754	\$ 47,302	\$ 49,056
Net Income (EBIT)	\$ 236,256	\$ 345,787	\$ 79,987	\$ (121,031)
Allocated Airside and Landside Cost	\$ 379	\$ 394	\$ 921	\$ 790
Adjusted Net Income (EBIT)	\$ 235,877	\$ 345,393	\$ 79,066	\$ (121,821)
Gallons	259,283	272,411	235,755	124,272
Revenue Per Gallon	\$ 4.34	\$ 4.68	\$ 6.25	\$ 4.83
Cost of Goods Sold Per Gallon	\$ 2.48	\$ 2.44	\$ 3.86	\$ 2.40
Gross Margin Per Gallon	\$ 1.86	\$ 2.24	\$ 2.39	\$ 2.44
Operating Cost Per Gallon	\$ 0.75	\$ 0.80	\$ 1.85	\$ 3.02
Operating Income (EBITDA) Per Gallon	\$ 1.10	\$ 1.45	\$ 0.54	\$ (0.58)
Capital Cost Per Gallon	\$ 0.19	\$ 0.18	\$ 0.20	\$ 0.39
Net Income (EBIT) Per Gallon	\$ 0.91	\$ 1.27	\$ 0.34	\$ (0.97)
Allocated Airside and Landside Cost Per Gallon	\$ 0.001	\$ 0.001	\$ 0.004	\$ 0.006
Adjusted Net Income (EBIT) Per Gallon	\$ 0.91	\$ 1.27	\$ 0.34	\$ (0.98)

FBO – Fuel Allocation Summary Table (Continued)

FBO - FUEL (F1)	FY 2006	FY 2007	FY 2008	FY 2009
Full Service Avgas (F1-2)				
Revenue	\$ 385,375	\$ 401,685	\$ 132,250	\$ 123,519
Cost of Goods Sold	\$ 321,301	\$ 327,785	\$ 104,689	\$ 99,222
Gross Margin	\$ 64,073	\$ 73,901	\$ 27,561	\$ 24,297
Operating Expenses	\$ 363,733	\$ 380,765	\$ 123,334	\$ 185,197
Operating Income (EBITDA)	\$ (299,660)	\$ (306,864)	\$ (95,773)	\$ (160,901)
Annualized Capital Cost	\$ 11,496	\$ 11,493	\$ 11,344	\$ 11,524
Net Income (EBIT)	\$ (311,155)	\$ (318,357)	\$ (107,117)	\$ (172,425)
Allocated Airside and Landside Cost	\$ 820	\$ 824	\$ 289	\$ 410
Adjusted Net Income (EBIT)	\$ (311,976)	\$ (319,181)	\$ (107,406)	\$ (172,834)
Gallons	92,265	97,111	24,262	28,132
Revenue Per Gallon	\$ 4.18	\$ 4.14	\$ 5.45	\$ 4.39
Cost of Goods Sold Per Gallon	\$ 3.48	\$ 3.38	\$ 4.31	\$ 3.53
Gross Margin Per Gallon	\$ 0.69	\$ 0.76	\$ 1.14	\$ 0.86
Operating Cost Per Gallon	\$ 3.94	\$ 3.92	\$ 5.08	\$ 6.58
Operating Income (EBITDA) Per Gallon	\$ (3.25)	\$ (3.16)	\$ (3.95)	\$ (5.72)
Capital Cost Per Gallon	\$ 0.12	\$ 0.12	\$ 0.47	\$ 0.41
Net Income (EBIT) Per Gallon	\$ (3.37)	\$ (3.28)	\$ (4.42)	\$ (6.13)
Allocated Airside and Landside Cost Per Gallon	\$ 0.009	\$ 0.008	\$ 0.012	\$ 0.015
Adjusted Net Income (EBIT) Per Gallon	\$ (3.38)	\$ (3.29)	\$ (4.43)	\$ (6.14)
Self Service Avgas (F1-3)				
Revenue	\$ 133,954	\$ 140,995	\$ 409,000	\$ 334,708
Cost of Goods Sold	\$ 114,358	\$ 118,148	\$ 380,163	\$ 304,932
Gross Margin	\$ 19,596	\$ 22,847	\$ 28,836	\$ 29,776
Operating Expenses	\$ 18,102	\$ 19,083	\$ 47,928	\$ 53,377
Operating Income (EBITDA)	\$ 1,494	\$ 3,764	\$ (19,091)	\$ (23,601)
Annualized Capital Cost	\$ 20,287	\$ 20,721	\$ 20,179	\$ 20,834
Net Income (EBIT)	\$ (18,793)	\$ (16,957)	\$ (39,270)	\$ (44,435)
Allocated Airside and Landside Cost	\$ 43	\$ 41	\$ 59	\$ 109
Adjusted Net Income (EBIT)	\$ (18,836)	\$ (16,998)	\$ (39,329)	\$ (44,545)
Gallons	32,839	35,003	88,104	86,456
Revenue Per Gallon	\$ 4.08	\$ 4.03	\$ 4.64	\$ 3.87
Cost of Goods Sold Per Gallon	\$ 3.48	\$ 3.38	\$ 4.31	\$ 3.53
Gross Margin Per Gallon	\$ 0.60	\$ 0.65	\$ 0.33	\$ 0.34
Operating Cost Per Gallon	\$ 0.55	\$ 0.55	\$ 0.54	\$ 0.62
Operating Income (EBITDA) Per Gallon	\$ 0.05	\$ 0.11	\$ (0.22)	\$ (0.27)
Capital Cost Per Gallon	\$ 0.62	\$ 0.59	\$ 0.23	\$ 0.24
Net Income (EBIT) Per Gallon	\$ (0.57)	\$ (0.48)	\$ (0.45)	\$ (0.51)
Allocated Airside and Landside Cost Per Gallon	\$ 0.001	\$ 0.001	\$ 0.001	\$ 0.001
Adjusted Net Income (EBIT) Per Gallon	\$ (0.57)	\$ (0.49)	\$ (0.45)	\$ (0.52)

FBO – Products and Services Allocation Summary Table

FBO - PRODUCTS AND SERVICES (F2)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Retail Aviation Fuel and Additives	\$ -	\$ -	\$ -	\$ -
Apron (Tiedown)	\$ -	\$ -	\$ -	\$ -
Pilot Supplies, Catering and Oil	\$ 5,669	\$ 5,965	\$ 5,344	\$ 3,186
Ground Handling	\$ 398	\$ 346	\$ 218	\$ 396
Passenger/Crew Services	\$ 72	\$ 477	\$ 49	\$ 427
TOTAL REVENUE	\$ 6,139	\$ 6,788	\$ 5,611	\$ 4,008
COST OF GOODS SOLD	\$ 4,934	\$ 4,857	\$ 4,327	\$ 2,365
GROSS MARGIN	\$ 1,204	\$ 1,930	\$ 1,284	\$ 1,643
EXPENSES				
Bad Debts	\$ (0)	\$ 0	\$ 0	\$ 0
Bank and Credit Card Fees	\$ 180	\$ 215	\$ 228	\$ 195
Communications	\$ 26	\$ 26	\$ 21	\$ 30
Dues and Subscriptions	\$ 6	\$ 7	\$ 5	\$ 7
Employee Benefits	\$ 453	\$ 499	\$ 331	\$ 515
Employee Recruiting and Testing	\$ 7	\$ 1	\$ 2	\$ 1
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 85	\$ 85	\$ 57	\$ 74
License, Fees, and Business Taxes	\$ 5	\$ 7	\$ 5	\$ 7
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 14	\$ 14	\$ 28	\$ 18
Maintenance - Snow Removal	\$ 0	\$ -	\$ 0	\$ 0
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ 1	\$ 1	\$ 1	\$ 1
Office Equipment	\$ 3	\$ 6	\$ 2	\$ 2
Payroll	\$ 1,140	\$ 1,241	\$ 850	\$ 1,239
Payroll Taxes	\$ 19	\$ 18	\$ 16	\$ 20
Postage and Freight	\$ 0	\$ 1	\$ 0	\$ 1
Printing and Copying	\$ 5	\$ 8	\$ 9	\$ 8
Professional Services	\$ 42	\$ 31	\$ 23	\$ 36
Security	\$ 18	\$ 3	\$ 6	\$ 21
Supplies	\$ 20	\$ 18	\$ 16	\$ 17
Travel, Conferences, and Meals	\$ 13	\$ 7	\$ 9	\$ 8
Utilities	\$ 37	\$ 35	\$ 29	\$ 39
Vehicle/Equipment Maintenance & Operations	\$ 83	\$ 80	\$ 54	\$ 83
OPERATING EXPENSES	\$ 2,156	\$ 2,301	\$ 1,692	\$ 2,322
OPERATING INCOME (EBITDA)	\$ (952)	\$ (370)	\$ (408)	\$ (679)
Annualized Capital Cost	\$ 91	\$ 90	\$ 69	\$ 95
NET INCOME (EBIT)	\$ (1,043)	\$ (461)	\$ (476)	\$ (774)
Allocated Airside and Landside Cost	\$ 5	\$ 5	\$ 4	\$ 5
ADJUSTED NET INCOME (EBIT)	\$ (1,048)	\$ (466)	\$ (480)	\$ (779)

FBO – Facilities Allocation Summary Table

FBO - FACILITIES (F3)	FY 2006	FY 2007	FY 2008	FY 2009
REVENUE				
Retail Aviation Fuel and Additives	\$ -	\$ -	\$ -	\$ -
Apron (Tiedown)	\$ 27,083	\$ 34,473	\$ 55,941	\$ 52,886
Pilot Supplies, Catering and Oil	\$ -	\$ -	\$ -	\$ -
Ground Handling	\$ -	\$ -	\$ -	\$ -
Passenger/Crew Services	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 27,083	\$ 34,473	\$ 55,941	\$ 52,886
COST OF GOODS SOLD	\$ -	\$ -	\$ -	\$ -
GROSS MARGIN	\$ 27,083	\$ 34,473	\$ 55,941	\$ 52,886
EXPENSES				
Bad Debts	\$ (0)	\$ 0	\$ 0	\$ 1
Bank and Credit Card Fees	\$ 793	\$ 1,093	\$ 2,274	\$ 2,578
Communications	\$ 116	\$ 130	\$ 210	\$ 395
Dues and Subscriptions	\$ 28	\$ 34	\$ 49	\$ 98
Employee Benefits	\$ 2,000	\$ 2,532	\$ 3,298	\$ 6,791
Employee Recruiting and Testing	\$ 29	\$ 3	\$ 20	\$ 17
Governing Body Related Expenses	\$ -	\$ -	\$ -	\$ -
Insurance	\$ 375	\$ 431	\$ 565	\$ 977
License, Fees, and Business Taxes	\$ 24	\$ 35	\$ 45	\$ 95
Maintenance - Airside	\$ -	\$ -	\$ -	\$ -
Maintenance - Facilities	\$ 61	\$ 70	\$ 278	\$ 233
Maintenance - Snow Removal	\$ 0	\$ -	\$ 2	\$ 4
Maintenance - Forest Management	\$ -	\$ -	\$ -	\$ -
Public Relations	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -
Noise Abatement	\$ -	\$ -	\$ -	\$ -
Office Equipment Leasing	\$ 6	\$ 7	\$ 10	\$ 18
Office Equipment	\$ 12	\$ 30	\$ 18	\$ 29
Payroll	\$ 5,028	\$ 6,300	\$ 8,471	\$ 16,349
Payroll Taxes	\$ 82	\$ 91	\$ 162	\$ 264
Postage and Freight	\$ 2	\$ 3	\$ 4	\$ 7
Printing and Copying	\$ 20	\$ 39	\$ 93	\$ 109
Professional Services	\$ 185	\$ 155	\$ 229	\$ 469
Security	\$ 78	\$ 17	\$ 63	\$ 273
Supplies	\$ 90	\$ 92	\$ 159	\$ 223
Travel, Conferences, and Meals	\$ 56	\$ 36	\$ 92	\$ 101
Utilities	\$ 163	\$ 180	\$ 286	\$ 516
Vehicle/Equipment Maintenance & Operations	\$ 366	\$ 406	\$ 537	\$ 1,089
OPERATING EXPENSES	\$ 9,514	\$ 11,685	\$ 16,865	\$ 30,636
OPERATING INCOME (EBITDA)	\$ 17,569	\$ 22,788	\$ 39,076	\$ 22,249
Annualized Capital Cost	\$ 34,999	\$ 34,756	\$ 34,165	\$ 14,593
NET INCOME (EBIT)	\$ (17,431)	\$ (11,969)	\$ 4,911	\$ 7,657
Allocated Airside and Landside Cost	\$ 20	\$ 24	\$ 35	\$ 65
ADJUSTED NET INCOME (EBIT)	\$ (17,451)	\$ (11,993)	\$ 4,876	\$ 7,591

IV. APPENDIX

TTAD Allocation (FY 2006) Table

FY 2006	TTAD TOTAL	AIRPORT (A)		FBO (F)	
	Amount	% of Total	Amount	% of Total	Amount
AIRPORT REVENUE					
Transient Use Fees	\$ 41,568	100.00%	\$ 41,568		\$ -
Vehicle Parking Fees	\$ 34,242	100.00%	\$ 34,242		\$ -
Warehouse Rent	\$ 273,799	100.00%	\$ 273,799		\$ -
Building and Land Rent/Concessions	\$ 192,927	100.00%	\$ 192,927		\$ -
Hangar Rent	\$ 761,549	100.00%	\$ 761,549		\$ -
<i>Total Airport Revenue</i>	\$ 1,304,085		\$ 1,304,085		\$ -
<i>Cost of Goods Sold</i>	\$ -	100.00%	\$ -	0.00%	\$ -
<i>Gross Margin</i>	\$ 1,304,085		\$ 1,304,085		\$ -
FBO REVENUE					
Retail Aviation Fuel and Additives	\$ 1,643,755		\$ -	100.00%	\$ 1,643,755
Apron (Tiedown)	\$ 27,083		\$ -	100.00%	\$ 27,083
Pilot Supplies, Catering, and Oil	\$ 5,669		\$ -	100.00%	\$ 5,669
Ground Handling	\$ 398		\$ -	100.00%	\$ 398
Passenger/Crew Services	\$ 72		\$ -	100.00%	\$ 72
<i>Total FBO Revenue</i>	\$ 1,676,977		\$ -		\$ 1,676,977
<i>Cost of Goods Sold</i>	\$ 1,083,659	0.00%	\$ -	100.00%	\$ 1,083,659
<i>Gross Margin</i>	\$ 593,318		\$ -		\$ 593,318
TOTAL REVENUE	\$ 2,981,062		\$ 1,304,085		\$ 1,676,977
COST OF GOODS SOLD	\$ 1,083,659		\$ -		\$ 1,083,659
GROSS MARGIN	\$ 1,897,403		\$ 1,304,085		\$ 593,318
EXPENSES					
Bad Debts	\$ (19)	90.00%	\$ (17)	10.00%	\$ (2)
Bank and Credit Card Fees	\$ 49,100	0.00%	\$ -	100.00%	\$ 49,100
Communications	\$ 20,284	64.74%	\$ 13,131	35.26%	\$ 7,153
Dues and Subscriptions	\$ 10,370	83.00%	\$ 8,607	17.00%	\$ 1,763
Employee Benefits	\$ 420,325	70.54%	\$ 296,514	29.46%	\$ 123,811
Employee Recruiting and Testing	\$ 5,086	64.74%	\$ 3,292	35.26%	\$ 1,793
Governing Body Related Expenses	\$ 119,818	100.00%	\$ 119,818	0.00%	\$ -
Insurance	\$ 103,286	77.55%	\$ 80,094	22.45%	\$ 23,192
License, Fees, and Business Taxes	\$ 9,841	85.00%	\$ 8,365	15.00%	\$ 1,476
Maintenance - Airside	\$ 33,064	100.00%	\$ 33,064	0.00%	\$ -
Maintenance - Facilities	\$ 43,279	91.31%	\$ 39,516	8.69%	\$ 3,763
Maintenance - Snow Removal	\$ 260	88.87%	\$ 231	11.13%	\$ 29
Maintenance - Forest Management	\$ -	100.00%	\$ -	0.00%	\$ -
Public Relations	\$ 34,745	100.00%	\$ 34,745	0.00%	\$ -
Miscellaneous	\$ (2,933)	100.00%	\$ (2,933)	0.00%	\$ -
Noise Abatement	\$ 62,459	100.00%	\$ 62,459	0.00%	\$ -
Office Equipment Leasing	\$ 7,756	95.00%	\$ 7,368	5.00%	\$ 388
Office Equipment	\$ 14,966	95.00%	\$ 14,218	5.00%	\$ 748
Payroll	\$ 1,056,924	70.54%	\$ 745,595	29.46%	\$ 311,329
Payroll Taxes	\$ 17,220	70.54%	\$ 12,148	29.46%	\$ 5,072
Postage and Freight	\$ 2,558	95.00%	\$ 2,430	5.00%	\$ 128
Printing and Copying	\$ 3,497	64.74%	\$ 2,264	35.26%	\$ 1,233
Professional Services	\$ 286,101	96.00%	\$ 274,657	4.00%	\$ 11,444
Security	\$ 24,187	80.00%	\$ 19,349	20.00%	\$ 4,837
Supplies	\$ 55,721	90.00%	\$ 50,149	10.00%	\$ 5,572
Travel, Conferences, and Meals	\$ 34,859	90.00%	\$ 31,373	10.00%	\$ 3,486
Utilities	\$ 126,455	92.00%	\$ 116,339	8.00%	\$ 10,116
Vehicle/Equipment Maintenance & Operations	\$ 83,741	72.92%	\$ 61,060	27.08%	\$ 22,681
OPERATING EXPENSES	\$ 2,622,952		\$ 2,033,838		\$ 589,114
OPERATING INCOME (EBITDA)	\$ (725,549)		\$ (729,753)		\$ 4,204
Annualized Capital Cost	\$ 886,721		\$ 770,351		\$ 116,369
NET INCOME (EBIT)	\$ (1,612,270)		\$ (1,500,104)		\$ (112,166)
Allocated Airside and Landside Cost	\$ (192)		\$ (1,459)		\$ 1,267
ADJUSTED NET INCOME (EBIT)	\$ (1,612,078)		\$ (1,498,645)		\$ (113,433)

Airport Allocation (FY 2006) Table

AIRPORT FY 2006	TOTAL	DISTRICT		AIRSIDE		LANDSIDE		AVIATION REAL ESTATE		NON-AVIATION REAL ESTATE	
	(F)	(A1)	(A2)	(A3)	(A4)	(A5)	Amount	% of Total	Amount	% of Total	Amount
REVENUE	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount
Transient Use Fees	\$ 41,568		\$ -	100.00%	\$ 41,568		\$ -		\$ -		\$ -
Vehicle Parking Fees	\$ 34,242		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 34,242
Warehouse Rent	\$ 273,799		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 273,799
Building and Land Rent/Concessions	\$ 192,927		\$ -		\$ -		\$ -		\$ 40,297		\$ 152,630
Hangar Rent	\$ 761,549		\$ -		\$ -		\$ -	100.00%	\$ 761,549		\$ -
TOTAL REVENUE	\$ 1,304,085		\$ -		\$ 41,568		\$ -		\$ 801,846		\$ 460,671
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ 1,304,085		\$ -		\$ 41,568		\$ -		\$ 801,846		\$ 460,671
EXPENSES											
Bad Debts	\$ (17)	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	50.00%	\$ (8)	50.00%	\$ (8)
Bank and Credit Card Fees	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Communications	\$ 13,131	11.38%	\$ 1,495	50.41%	\$ 6,619	10.73%	\$ 1,409	17.56%	\$ 2,306	9.92%	\$ 1,302
Dues and Subscriptions	\$ 8,607	39.76%	\$ 3,422	36.14%	\$ 3,111	6.02%	\$ 519	12.05%	\$ 1,037	6.02%	\$ 519
Employee Benefits	\$ 296,514	18.03%	\$ 53,464	45.91%	\$ 136,122	9.80%	\$ 29,060	17.50%	\$ 51,899	8.76%	\$ 25,967
Employee Recruiting and Testing	\$ 3,292	11.38%	\$ 375	50.41%	\$ 1,660	10.73%	\$ 353	17.56%	\$ 578	9.92%	\$ 327
Governing Body Related Expenses	\$ 119,818	100.00%	\$ 119,818	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Insurance	\$ 80,094	2.47%	\$ 1,975	31.72%	\$ 25,409	6.23%	\$ 4,991	48.76%	\$ 39,053	10.82%	\$ 8,667
License, Fees, and Business Taxes	\$ 8,365	47.06%	\$ 3,936	35.29%	\$ 2,952	5.88%	\$ 492	5.88%	\$ 492	5.88%	\$ 492
Maintenance - Airside	\$ 33,064	0.00%	\$ -	100.00%	\$ 33,064	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Maintenance - Facilities	\$ 39,516	1.99%	\$ 787	17.89%	\$ 7,069	1.88%	\$ 741	55.09%	\$ 21,769	23.15%	\$ 9,150
Maintenance - Snow Removal	\$ 231	0.00%	\$ -	68.19%	\$ 157	0.44%	\$ 1	27.94%	\$ 64	3.43%	\$ 8
Maintenance - Forest Management	\$ -	100.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Public Relations	\$ 34,745	90.00%	\$ 31,270	10.00%	\$ 3,474	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Miscellaneous	\$ (2,933)	0.00%	\$ -	100.00%	\$ (2,933)	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Noise Abatement	\$ 62,459	89.00%	\$ 55,589	11.00%	\$ 6,871	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Office Equipment Leasing	\$ 7,368	26.32%	\$ 1,939	39.47%	\$ 2,909	2.63%	\$ 194	26.32%	\$ 1,939	5.26%	\$ 388
Office Equipment	\$ 14,218	26.32%	\$ 3,742	39.47%	\$ 5,612	2.63%	\$ 374	26.32%	\$ 3,742	5.26%	\$ 748
Payroll	\$ 745,595	18.03%	\$ 134,437	45.91%	\$ 342,283	9.80%	\$ 73,073	17.50%	\$ 130,501	8.76%	\$ 65,294
Payroll Taxes	\$ 12,148	18.03%	\$ 2,190	45.91%	\$ 5,577	9.80%	\$ 1,191	17.50%	\$ 2,126	8.76%	\$ 1,064
Postage and Freight	\$ 2,430	15.79%	\$ 384	10.53%	\$ 256	5.26%	\$ 128	63.16%	\$ 1,535	5.26%	\$ 128
Printing and Copying	\$ 2,264	11.38%	\$ 258	50.41%	\$ 1,141	10.73%	\$ 243	17.56%	\$ 398	9.92%	\$ 225
Professional Services	\$ 274,657	44.79%	\$ 123,023	50.00%	\$ 137,328	1.04%	\$ 2,861	3.13%	\$ 8,583	1.04%	\$ 2,861
Security	\$ 19,349	50.00%	\$ 9,675	25.00%	\$ 4,837	12.50%	\$ 2,419	6.25%	\$ 1,209	6.25%	\$ 1,209
Supplies	\$ 50,149	13.89%	\$ 6,965	44.44%	\$ 22,288	5.56%	\$ 2,786	27.78%	\$ 13,930	8.33%	\$ 4,179
Travel, Conferences, and Meals	\$ 31,373	22.22%	\$ 6,972	33.33%	\$ 10,458	11.11%	\$ 3,486	16.67%	\$ 5,229	16.67%	\$ 5,229
Utilities	\$ 116,339	0.00%	\$ -	39.13%	\$ 45,524	8.70%	\$ 10,116	47.83%	\$ 55,640	4.35%	\$ 5,058
Vehicle/Equipment Maintenance & Operations	\$ 61,060	3.49%	\$ 2,132	69.04%	\$ 42,155	0.80%	\$ 487	23.52%	\$ 14,361	3.15%	\$ 1,925
OPERATING EXPENSES	\$ 2,033,838		\$ 563,847		\$ 843,944		\$ 134,924		\$ 356,383		\$ 134,731
OPERATING INCOME (EBITDA)	\$ (729,753)		\$ (563,847)		\$ (802,376)		\$ (134,924)		\$ 445,463		\$ 325,941
Annualized Capital Cost	\$ 770,351		\$ 3,482		\$ 200,670		\$ 20,327		\$ 463,622		\$ 82,250
NET INCOME (EBIT)	\$ (1,500,104)		\$ (567,329)		\$ (1,003,046)		\$ (155,251)		\$ (18,159)		\$ 243,690
Allocated Airside and Landside Cost	\$ (1,459)		\$ -		\$ (257,529)		\$ (155,251)		\$ 397,758		\$ 13,563
ADJUSTED NET INCOME (EBIT)	\$ (1,498,645)		\$ (567,329)		\$ (745,517)		\$ -		\$ (415,917)		\$ 230,127



Airport – District Allocation (FY 2006) Table

DISTRICT FY 2006	TOTAL (A1)	GOVERNANCE (A1-1)		COMMUNITY BENEFIT GENERAL (A1-2)		COMMUNITY BENEFIT WADDLE RANCH (A1-3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount
AIRPORT REVENUE							
TOTAL REVENUE	\$ -		\$ -		\$ -		\$ -
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ -		\$ -		\$ -		\$ -
EXPENSES							
Bad Debts	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Bank and Credit Card Fees	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Communications	\$ 1,495	25.00%	\$ 374	75.00%	\$ 1,121		\$ -
Contributions/Donations	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Dues and Subscriptions	\$ 3,422	100.00%	\$ 3,422	0.00%	\$ -	0.00%	\$ -
Employee Benefits	\$ 53,464	45.98%	\$ 24,582	44.96%	\$ 24,037	9.06%	\$ 4,844
Employee Recruiting and Testing	\$ 375	45.98%	\$ 172	44.96%	\$ 168	9.06%	\$ 34
Fuel Storage Maintenance	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Fuel Storage Lease	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Governing Body Related Expenses	\$ 119,818	100.00%	\$ 119,818	0.00%	\$ -	0.00%	\$ -
Insurance	\$ 1,975	76.20%	\$ 1,505	23.80%	\$ 470	0.00%	\$ -
Lease (Rent)	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
License, Fees, and Business Taxes	\$ 3,936	80.00%	\$ 3,149	20.00%	\$ 787	0.00%	\$ -
Maintenance - Airside	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Maintenance - Facilities	\$ 787	0.00%	\$ -	100.00%	\$ 787	0.00%	\$ -
Maintenance - Snow Removal	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Maintenance - Forest Management	\$ -	0.00%	\$ -	0.00%	\$ -	100.00%	\$ -
Public Relations	\$ 31,270	0.00%	\$ -	100.00%	\$ 31,270	0.00%	\$ -
Miscellaneous	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Noise Abatement	\$ 55,589	0.00%	\$ -	100.00%	\$ 55,589	0.00%	\$ -
Office Equipment Leasing	\$ 1,939	50.00%	\$ 970	50.00%	\$ 970	0.00%	\$ -
Office Equipment	\$ 3,742	0.00%	\$ 1,500	100.00%	\$ 2,242	0.00%	\$ -
Payroll	\$ 134,437	45.98%	\$ 61,813	44.96%	\$ 60,442	9.06%	\$ 12,181
Payroll Taxes	\$ 2,190	45.98%	\$ 1,007	44.96%	\$ 985	9.06%	\$ 198
Postage and Freight	\$ 384	0.00%	\$ -	100.00%	\$ 384	0.00%	\$ -
Printing and Copying	\$ 258	0.00%	\$ -	100.00%	\$ 258	0.00%	\$ -
Professional Services	\$ 123,023	0.00%	\$ 28,000	100.00%	\$ 95,023	0.00%	\$ -
Property Tax	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Security	\$ 9,675	0.00%	\$ -	100.00%	\$ 9,675	0.00%	\$ -
Supplies	\$ 6,965	25.00%	\$ 1,741	75.00%	\$ 5,224	0.00%	\$ -
Training	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Travel, Conferences, and Meals	\$ 6,972	100.00%	\$ 6,972	0.00%	\$ -	0.00%	\$ -
Uniforms	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Utilities	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Vehicle/Equipment Maintenance & Operations	\$ 2,132	0.00%	\$ -	100.00%	\$ 2,132	0.00%	\$ -
OPERATING EXPENSES	\$ 563,847		\$ 255,026		\$ 291,564		\$ 17,258
OPERATING INCOME (EBITDA)	\$ (563,847)		\$ (255,026)		\$ (291,564)		\$ (17,258)
Annualized Capital Cost	\$ 3,482		\$ -		\$ 3,482		\$ -
NET INCOME (EBIT)	\$ (567,329)		\$ (255,026)		\$ (295,045)		\$ (17,258)
Allocated Airside and Landside Cost	\$ -		\$ -		\$ -		\$ -
ADJUSTED NET INCOME (EBIT)	\$ (567,329)		\$ (255,026)		\$ (295,045)		\$ (17,258)



Airport – Aviation Real Estate Allocation (FY 2006) Table

AVIATION REAL ESTATE FY 2006	TOTAL (A4)	HANGAR 1 REGENT AIR (A4-1)	HANGAR 2 TODD AERO (A4-2)	EAA (A4-3)	PHOENIX HANGAR CIVIL AIR PATROL (A4-4)	T-HANGARS (A4-5)	SOAR TRUCKEE (A4-6)	EXECUTIVE HANGARS (A4-7)							
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	
AIRPORT REVENUE															
Building and Land Rent/Concessions	\$ 40,297		\$ 23,931		\$ 11,699		\$ -		\$ -		\$ -		\$ 4,667		
Hangar Rent	\$ 761,549		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 576,393		\$ -	\$ 185,156	
TOTAL REVENUE	\$ 801,846		\$ 23,931		\$ 11,699		\$ -		\$ -		\$ 576,393		\$ 4,667	\$ 185,156	
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	\$ -	
GROSS MARGIN	\$ 801,846		\$ 23,931		\$ 11,699		\$ -		\$ -		\$ 576,393		\$ 4,667	\$ 185,156	
EXPENSES															
Bad Debts	\$ (8)	2.25%	\$ (0)	0.97%	\$ (0)	1.51%	\$ (0)	0.30%	\$ (0)	71.61%	\$ (6)	0.36%	\$ (0)	23.00%	\$ (2)
Bank and Credit Card Fees	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Communications	\$ 2,306	2.25%	\$ 52	0.97%	\$ 22	1.51%	\$ 35	0.30%	\$ 7	71.61%	\$ 1,651	0.36%	\$ 8	23.00%	\$ 530
Dues and Subscriptions	\$ 1,037	2.25%	\$ 23	0.97%	\$ 10	1.51%	\$ 16	0.30%	\$ 3	71.61%	\$ 743	0.36%	\$ 4	23.00%	\$ 239
Employee Benefits	\$ 51,899	2.25%	\$ 1,166	0.97%	\$ 504	1.51%	\$ 784	0.30%	\$ 155	71.61%	\$ 37,165	0.36%	\$ 186	23.00%	\$ 11,938
Employee Recruiting and Testing	\$ 578	2.25%	\$ 13	0.97%	\$ 6	1.51%	\$ 9	0.30%	\$ 2	71.61%	\$ 414	0.36%	\$ 2	23.00%	\$ 133
Governing Body Related Expenses	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Insurance	\$ 39,053	2.25%	\$ 877	0.97%	\$ 379	1.51%	\$ 590	0.30%	\$ 117	71.61%	\$ 27,966	0.36%	\$ 140	23.00%	\$ 8,984
License, Fees, and Business Taxes	\$ 492	2.25%	\$ 11	0.97%	\$ 5	1.51%	\$ 7	0.30%	\$ 1	71.61%	\$ 352	0.36%	\$ 2	23.00%	\$ 113
Maintenance - Airside	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Maintenance - Facilities	\$ 21,769	2.25%	\$ 489	0.97%	\$ 211	1.51%	\$ 329	0.30%	\$ 65	71.61%	\$ 15,589	0.36%	\$ 78	23.00%	\$ 5,008
Maintenance - Snow Removal	\$ 64	2.25%	\$ 1	0.97%	\$ 1	1.51%	\$ 1	0.30%	\$ 0	71.61%	\$ 46	0.36%	\$ 0	23.00%	\$ 15
Maintenance - Forest Management	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Public Relations	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Miscellaneous	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Noise Abatement	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Office Equipment Leasing	\$ 1,939	2.25%	\$ 44	0.97%	\$ 19	1.51%	\$ 29	0.30%	\$ 6	71.61%	\$ 1,389	0.36%	\$ 7	23.00%	\$ 446
Office Equipment	\$ 3,742	2.25%	\$ 84	0.97%	\$ 36	1.51%	\$ 57	0.30%	\$ 11	71.61%	\$ 2,679	0.36%	\$ 13	23.00%	\$ 861
Payroll	\$ 130,501	2.25%	\$ 2,931	0.97%	\$ 1,268	1.51%	\$ 1,971	0.30%	\$ 391	71.61%	\$ 93,452	0.36%	\$ 469	23.00%	\$ 30,020
Payroll Taxes	\$ 2,126	2.25%	\$ 48	0.97%	\$ 21	1.51%	\$ 32	0.30%	\$ 6	71.61%	\$ 1,523	0.36%	\$ 8	23.00%	\$ 489
Postage and Freight	\$ 1,535	2.25%	\$ 34	0.97%	\$ 15	1.51%	\$ 23	0.30%	\$ 5	71.61%	\$ 1,099	0.36%	\$ 6	23.00%	\$ 353
Printing and Copying	\$ 398	2.25%	\$ 9	0.97%	\$ 4	1.51%	\$ 6	0.30%	\$ 1	71.61%	\$ 285	0.36%	\$ 1	23.00%	\$ 91
Professional Services	\$ 8,583	2.25%	\$ 193	0.97%	\$ 83	1.51%	\$ 130	0.30%	\$ 26	71.61%	\$ 6,146	0.36%	\$ 31	23.00%	\$ 1,974
Security	\$ 1,209	2.25%	\$ 27	0.97%	\$ 12	1.51%	\$ 18	0.30%	\$ 4	71.61%	\$ 866	0.36%	\$ 4	23.00%	\$ 278
Supplies	\$ 13,930	2.25%	\$ 313	0.97%	\$ 135	1.51%	\$ 210	0.30%	\$ 42	71.61%	\$ 9,975	0.36%	\$ 50	23.00%	\$ 3,204
Travel, Conferences, and Meals	\$ 5,229	2.25%	\$ 117	0.97%	\$ 51	1.51%	\$ 79	0.30%	\$ 16	71.61%	\$ 3,744	0.36%	\$ 19	23.00%	\$ 1,203
Utilities	\$ 55,640	2.25%	\$ 1,250	0.97%	\$ 541	1.51%	\$ 840	0.30%	\$ 167	71.61%	\$ 39,844	0.36%	\$ 200	23.00%	\$ 12,799
Vehicle/Equipment Maintenance & Operations	\$ 14,361	2.25%	\$ 323	0.97%	\$ 140	1.51%	\$ 217	0.30%	\$ 43	71.61%	\$ 10,284	0.36%	\$ 52	23.00%	\$ 3,303
OPERATING EXPENSES	\$ 356,383		\$ 8,004		\$ 3,462		\$ 5,382		\$ 1,067		\$ 255,206		\$ 1,281	\$ 81,980	
OPERATING INCOME (EBITDA)	\$ 445,463		\$ 15,927		\$ 8,237		\$ (5,382)		\$ (1,067)		\$ 321,187		\$ 3,386	\$ 103,176	
Annualized Capital Cost	\$ 463,622		\$ 2,900		\$ 4,831		\$ 2,982		\$ 879		\$ 323,928		\$ 1,966	\$ 123,108	
NET INCOME (EBIT)	\$ (18,159)		\$ 13,027		\$ 3,406		\$ (8,364)		\$ (1,946)		\$ (2,741)		\$ 1,420	\$ (19,932)	
Allocated Airside and Landside Cost	\$ 397,758		\$ 8,933		\$ 3,864		\$ 6,007		\$ 1,191		\$ 284,835		\$ 1,429	\$ 91,498	
ADJUSTED NET INCOME (EBIT)	\$ (415,917)		\$ 4,094		\$ (458)		\$ (14,371)		\$ (3,137)		\$ (287,577)		\$ (9)	\$ (111,430)	



Airport – Non-Aviation Real Estate Allocation (FY 2006) Table

NON-AVIATION REAL ESTATE FY 2006	TOTAL (A5)		WAREHOUSE (A5-1)		WEST SIDE MODULAR (A5-2)		AUTO RENTAL BUILDING (A5-3)		TERMINAL RUNWAY CAFÉ (A5-4)		FIRE STATION (A5-5)		HANGAR #2 OFFICE SPACE (A5-6)		LONG TERM PARKING (A5-7)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total
AIRPORT REVENUE																
Vehicle Parking Fees	\$ 34,242		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		100.00%	\$ 34,242
Warehouse Rent	\$ 273,799	100.00%	\$ 273,799		\$ -		\$ -		\$ -		\$ -		\$ -			\$ -
Building and Land Rent/Concessions	\$ 152,630		\$ -		\$ 26,440		\$ 86,884		\$ 864		\$ 1,000		\$ 4,442			\$ 33,000
TOTAL REVENUE	\$ 460,671		\$ 273,799		\$ 26,440		\$ 86,884		\$ 864		\$ 1,000		\$ 4,442			\$ 67,242
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -			\$ -
GROSS MARGIN	\$ 460,671		\$ 273,799		\$ 26,440		\$ 86,884		\$ 864		\$ 1,000		\$ 4,442			\$ 67,242
EXPENSES																
Bad Debts	\$ (8)	86.71%	\$ (7)	4.99%	\$ (0)	1.65%	\$ (0)	1.26%	\$ (0)	0.72%	\$ (0)	1.20%	\$ (0)	3.47%	\$ (0)	
Bank and Credit Card Fees	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Communications	\$ 1,302	86.71%	\$ 1,129	4.99%	\$ 65	1.65%	\$ 21	1.26%	\$ 16	0.72%	\$ 9	1.20%	\$ 16	3.47%	\$ 45	
Dues and Subscriptions	\$ 519	86.71%	\$ 450	4.99%	\$ 26	1.65%	\$ 9	1.26%	\$ 7	0.72%	\$ 4	1.20%	\$ 6	3.47%	\$ 18	
Employee Benefits	\$ 25,967	86.71%	\$ 22,516	4.99%	\$ 1,297	1.65%	\$ 428	1.26%	\$ 326	0.72%	\$ 188	1.20%	\$ 311	3.47%	\$ 901	
Employee Recruiting and Testing	\$ 327	86.71%	\$ 283	4.99%	\$ 16	1.65%	\$ 5	1.26%	\$ 4	0.72%	\$ 2	1.20%	\$ 4	3.47%	\$ 11	
Governing Body Related Expenses	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Insurance	\$ 8,667	86.71%	\$ 7,515	4.99%	\$ 433	1.65%	\$ 143	1.26%	\$ 109	0.72%	\$ 63	1.20%	\$ 104	3.47%	\$ 301	
License, Fees, and Business Taxes	\$ 492	86.71%	\$ 427	4.99%	\$ 25	1.65%	\$ 8	1.26%	\$ 6	0.72%	\$ 4	1.20%	\$ 6	3.47%	\$ 17	
Maintenance - Airside	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Maintenance - Facilities	\$ 9,150	86.71%	\$ 7,934	4.99%	\$ 457	1.65%	\$ 151	1.26%	\$ 115	0.72%	\$ 66	1.20%	\$ 110	3.47%	\$ 317	
Maintenance - Snow Removal	\$ 8	86.71%	\$ 7	4.99%	\$ 0	1.65%	\$ 0	1.26%	\$ 0	0.72%	\$ 0	1.20%	\$ 0	3.47%	\$ 0	
Maintenance - Forest Management	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Public Relations	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Miscellaneous	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Noise Abatement	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Office Equipment Leasing	\$ 388	86.71%	\$ 336	4.99%	\$ 19	1.65%	\$ 6	1.26%	\$ 5	0.72%	\$ 3	1.20%	\$ 5	3.47%	\$ 13	
Office Equipment	\$ 748	86.71%	\$ 649	4.99%	\$ 37	1.65%	\$ 12	1.26%	\$ 9	0.72%	\$ 5	1.20%	\$ 9	3.47%	\$ 26	
Payroll	\$ 65,294	86.71%	\$ 56,617	4.99%	\$ 3,261	1.65%	\$ 1,076	1.26%	\$ 820	0.72%	\$ 472	1.20%	\$ 783	3.47%	\$ 2,265	
Payroll Taxes	\$ 1,064	86.71%	\$ 922	4.99%	\$ 53	1.65%	\$ 18	1.26%	\$ 13	0.72%	\$ 8	1.20%	\$ 13	3.47%	\$ 37	
Postage and Freight	\$ 128	86.71%	\$ 111	4.99%	\$ 6	1.65%	\$ 2	1.26%	\$ 2	0.72%	\$ 1	1.20%	\$ 2	3.47%	\$ 4	
Printing and Copying	\$ 225	86.71%	\$ 195	4.99%	\$ 11	1.65%	\$ 4	1.26%	\$ 3	0.72%	\$ 2	1.20%	\$ 3	3.47%	\$ 8	
Professional Services	\$ 2,861	86.71%	\$ 2,481	4.99%	\$ 143	1.65%	\$ 47	1.26%	\$ 36	0.72%	\$ 21	1.20%	\$ 34	3.47%	\$ 99	
Security	\$ 1,209	86.71%	\$ 1,049	4.99%	\$ 60	1.65%	\$ 20	1.26%	\$ 15	0.72%	\$ 9	1.20%	\$ 15	3.47%	\$ 42	
Supplies	\$ 4,179	86.71%	\$ 3,624	4.99%	\$ 209	1.65%	\$ 69	1.26%	\$ 52	0.72%	\$ 30	1.20%	\$ 50	3.47%	\$ 145	
Travel, Conferences, and Meals	\$ 5,229	86.71%	\$ 4,534	4.99%	\$ 261	1.65%	\$ 86	1.26%	\$ 66	0.72%	\$ 38	1.20%	\$ 63	3.47%	\$ 181	
Utilities	\$ 5,058	86.71%	\$ 4,386	4.99%	\$ 253	1.65%	\$ 83	1.26%	\$ 64	0.72%	\$ 37	1.20%	\$ 61	3.47%	\$ 175	
Vehicle/Equipment Maintenance & Operations	\$ 1,925	86.71%	\$ 1,669	4.99%	\$ 96	1.65%	\$ 32	1.26%	\$ 24	0.72%	\$ 14	1.20%	\$ 23	3.47%	\$ 67	
OPERATING EXPENSES	\$ 134,731		\$ 116,827		\$ 6,729		\$ 2,220		\$ 1,692		\$ 974		\$ 1,616		\$ 4,673	
OPERATING INCOME (EBITDA)	\$ 325,941		\$ 156,972		\$ 19,711		\$ 84,664		\$ (828)		\$ 26		\$ 2,826		\$ 62,569	
Annualized Capital Cost	\$ 82,250		\$ 61,018		\$ 5,187		\$ 2,667		\$ 1,734		\$ 13		\$ 632		\$ 10,999	
NET INCOME (EBIT)	\$ 243,690		\$ 95,954		\$ 14,524		\$ 81,997		\$ (2,562)		\$ 13		\$ 2,194		\$ 51,570	
Allocated Airside and Landside Cost	\$ 13,563		\$ 11,761		\$ 677		\$ 223		\$ 170		\$ 98		\$ 163		\$ 470	
ADJUSTED NET INCOME (EBIT)	\$ 230,127		\$ 84,194		\$ 13,846		\$ 81,773		\$ (2,732)		\$ (85)		\$ 2,031		\$ 51,100	

FBO Allocation (FY 2006) Table

FBO FY 2006	TOTAL (F)		FUEL (F1)		PRODUCTS AND SERVICES (F2)		FACILITIES (F3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	
REVENUE								
Retail Aviation Fuel and Additives	\$ 1,643,755	100.00%	\$ 1,643,755		\$ -		\$ -	
Apron (Tiedown)	\$ 27,083		\$ -		\$ -	100.00%	\$ 27,083	
Pilot Supplies, Catering, and Oil	\$ 5,669		\$ -	100.00%	\$ 5,669		\$ -	
Ground Handling	\$ 398		\$ -	100.00%	\$ 398		\$ -	
Passenger/Crew Services	\$ 72		\$ -	100.00%	\$ 72		\$ -	
TOTAL REVENUE	\$ 1,676,977		\$ 1,643,755		\$ 6,139		\$ 27,083	
COST OF GOODS SOLD	\$ 1,083,659		\$ 1,078,725		\$ 4,934		\$ -	
GROSS MARGIN	\$ 593,318		\$ 565,031		\$ 1,204		\$ 27,083	
EXPENSES								
Bad Debts	\$ (2)	98.02%	\$ (2)	0.37%	\$ (0)	1.61%	\$ (0)	
Bank and Credit Card Fees	\$ 49,100	98.02%	\$ 48,127	0.37%	\$ 180	1.61%	\$ 793	
Communications	\$ 7,153	98.02%	\$ 7,011	0.37%	\$ 26	1.61%	\$ 116	
Dues and Subscriptions	\$ 1,763	98.02%	\$ 1,728	0.37%	\$ 6	1.61%	\$ 28	
Employee Benefits	\$ 123,811	98.02%	\$ 121,359	0.37%	\$ 453	1.61%	\$ 2,000	
Employee Recruiting and Testing	\$ 1,793	98.02%	\$ 1,758	0.37%	\$ 7	1.61%	\$ 29	
Governing Body Related Expenses	\$ -	98.02%	\$ -	0.37%	\$ -	1.61%	\$ -	
Insurance	\$ 23,192	98.02%	\$ 22,733	0.37%	\$ 85	1.61%	\$ 375	
License, Fees, and Business Taxes	\$ 1,476	98.02%	\$ 1,447	0.37%	\$ 5	1.61%	\$ 24	
Maintenance - Airside	\$ -	98.02%	\$ -	0.37%	\$ -	1.61%	\$ -	
Maintenance - Facilities	\$ 3,763	98.02%	\$ 3,688	0.37%	\$ 14	1.61%	\$ 61	
Maintenance - Snow Removal	\$ 29	98.02%	\$ 28	0.37%	\$ 0	1.61%	\$ 0	
Maintenance - Forest Management	\$ -	98.02%	\$ -	0.37%	\$ -	1.61%	\$ -	
Public Relations	\$ -	98.02%	\$ -	0.37%	\$ -	1.61%	\$ -	
Miscellaneous	\$ -	98.02%	\$ -	0.37%	\$ -	1.61%	\$ -	
Noise Abatement	\$ -	98.02%	\$ -	0.37%	\$ -	1.61%	\$ -	
Office Equipment Leasing	\$ 388	98.02%	\$ 380	0.37%	\$ 1	1.61%	\$ 6	
Office Equipment	\$ 748	98.02%	\$ 733	0.37%	\$ 3	1.61%	\$ 12	
Payroll	\$ 311,329	98.02%	\$ 305,161	0.37%	\$ 1,140	1.61%	\$ 5,028	
Payroll Taxes	\$ 5,072	98.02%	\$ 4,972	0.37%	\$ 19	1.61%	\$ 82	
Postage and Freight	\$ 128	98.02%	\$ 125	0.37%	\$ 0	1.61%	\$ 2	
Printing and Copying	\$ 1,233	98.02%	\$ 1,209	0.37%	\$ 5	1.61%	\$ 20	
Professional Services	\$ 11,444	98.02%	\$ 11,217	0.37%	\$ 42	1.61%	\$ 185	
Security	\$ 4,837	98.02%	\$ 4,742	0.37%	\$ 18	1.61%	\$ 78	
Supplies	\$ 5,572	98.02%	\$ 5,462	0.37%	\$ 20	1.61%	\$ 90	
Travel, Conferences, and Meals	\$ 3,486	98.02%	\$ 3,417	0.37%	\$ 13	1.61%	\$ 56	
Utilities	\$ 10,116	98.02%	\$ 9,916	0.37%	\$ 37	1.61%	\$ 163	
Vehicle/Equipment Maintenance & Operations	\$ 22,681	98.02%	\$ 22,232	0.37%	\$ 83	1.61%	\$ 366	
OPERATING EXPENSES	\$ 589,114		\$ 577,443		\$ 2,156		\$ 9,514	
OPERATING INCOME (EBITDA)	\$ 4,204		\$ (12,413)		\$ (952)		\$ 17,569	
Annualized Capital Cost	\$ 116,369		\$ 81,279		\$ 91		\$ 34,999	
NET INCOME (EBIT)	\$ (112,166)		\$ (93,692)		\$ (1,043)		\$ (17,431)	
Allocated Airside and Landside Cost	\$ 1,267		\$ 1,242		\$ 5		\$ 20	
ADJUSTED NET INCOME (EBIT)	\$ (113,433)		\$ (94,934)		\$ (1,048)		\$ (17,451)	

FBO – Fuel Allocation (FY 2006) Table

FBO - FUEL FY 2006	TOTAL (F1)		JET A (F1-1)		AVGAS FULL SERVICE (F1-2)		AVGAS SELF SERVICE (F1-3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	
REVENUE								
Retail Aviation Fuel and Additives	\$ 1,643,755		\$ 1,124,427		\$ 385,375		\$ 133,954	
TOTAL REVENUE	\$ 1,643,755		\$ 1,124,427		\$ 385,375		\$ 133,954	
COST OF GOODS SOLD	\$ 1,078,725		\$ 643,066		\$ 321,301		\$ 114,358	
GROSS MARGIN	\$ 565,031		\$ 481,361		\$ 64,073		\$ 19,596	
EXPENSES								
Bad Debts	\$ (2)	68.41%	\$ (1)	23.44%	\$ (0)	8.15%	\$ (0)	
Bank and Credit Card Fees	\$ 48,127	68.41%	\$ 32,922	23.44%	\$ 11,283	8.15%	\$ 3,922	
Communications	\$ 7,011	30.49%	\$ 2,137	66.05%	\$ 4,631	3.47%	\$ 243	
Dues and Subscriptions	\$ 1,728	30.49%	\$ 527	66.05%	\$ 1,141	3.47%	\$ 60	
Employee Benefits	\$ 121,359	30.79%	\$ 37,369	66.71%	\$ 80,956	2.50%	\$ 3,034	
Employee Recruiting and Testing	\$ 1,758	30.49%	\$ 536	66.05%	\$ 1,161	3.47%	\$ 61	
Governing Body Related Expenses	\$ -	30.49%	\$ -	66.05%	\$ -	3.47%	\$ -	
Insurance	\$ 22,733	30.49%	\$ 6,930	66.05%	\$ 15,014	3.47%	\$ 788	
License, Fees, and Business Taxes	\$ 1,447	30.49%	\$ 441	66.05%	\$ 956	3.47%	\$ 50	
Maintenance - Airside	\$ -	30.49%	\$ -	66.05%	\$ -	3.47%	\$ -	
Maintenance - Facilities	\$ 3,688	30.49%	\$ 1,124	66.05%	\$ 2,436	3.47%	\$ 128	
Maintenance - Snow Removal	\$ 28	30.49%	\$ 9	66.05%	\$ 19	3.47%	\$ 1	
Maintenance - Forest Management	\$ -	30.49%	\$ -	66.05%	\$ -	3.47%	\$ -	
Public Relations	\$ -	30.49%	\$ -	66.05%	\$ -	3.47%	\$ -	
Miscellaneous	\$ -	30.49%	\$ -	66.05%	\$ -	3.47%	\$ -	
Noise Abatement	\$ -	30.49%	\$ -	66.05%	\$ -	3.47%	\$ -	
Office Equipment Leasing	\$ 380	30.49%	\$ 116	66.05%	\$ 251	3.47%	\$ 13	
Office Equipment	\$ 733	30.49%	\$ 224	66.05%	\$ 484	3.47%	\$ 25	
Payroll	\$ 305,161	30.79%	\$ 93,965	66.71%	\$ 203,567	2.50%	\$ 7,629	
Payroll Taxes	\$ 4,972	30.79%	\$ 1,531	66.71%	\$ 3,317	2.50%	\$ 124	
Postage and Freight	\$ 125	30.49%	\$ 38	66.05%	\$ 83	3.47%	\$ 4	
Printing and Copying	\$ 1,209	30.49%	\$ 369	66.05%	\$ 798	3.47%	\$ 42	
Professional Services	\$ 11,217	30.49%	\$ 3,420	66.05%	\$ 7,409	3.47%	\$ 389	
Security	\$ 4,742	30.49%	\$ 1,446	66.05%	\$ 3,132	3.47%	\$ 164	
Supplies	\$ 5,462	30.49%	\$ 1,665	66.05%	\$ 3,607	3.47%	\$ 189	
Travel, Conferences, and Meals	\$ 3,417	30.49%	\$ 1,042	66.05%	\$ 2,257	3.47%	\$ 118	
Utilities	\$ 9,916	30.49%	\$ 3,023	66.05%	\$ 6,549	3.47%	\$ 344	
Vehicle/Equipment Maintenance & Operations	\$ 22,232	30.49%	\$ 6,778	66.05%	\$ 14,683	3.47%	\$ 771	
OPERATING EXPENSES	\$ 577,443		\$ 195,609		\$ 363,733		\$ 18,102	
OPERATING INCOME (EBITDA)	\$ (12,413)		\$ 285,753		\$ (299,660)		\$ 1,494	
Annualized Capital Cost	\$ 81,279		\$ 49,497		\$ 11,496		\$ 20,287	
NET INCOME (EBIT)	\$ (93,692)		\$ 236,256		\$ (311,155)		\$ (18,793)	
Allocated Airside and Landside Cost	\$ 1,242		\$ 379		\$ 820		\$ 43	
ADJUSTED NET INCOME (EBIT)	\$ (94,934)		\$ 235,877		\$ (311,976)		\$ (18,836)	

TTAD Allocation (FY 2007) Table

FY 2007	TTAD	AIRPORT (A)		FBO (F)	
	TOTAL	% of Total	Amount	% of Total	Amount
	Amount		Amount		Amount
AIRPORT REVENUE					
Transient Use Fees	\$ 43,040	100.00%	\$ 43,040		\$ -
Vehicle Parking Fees	\$ 53,710	100.00%	\$ 53,710		\$ -
Warehouse Rent	\$ 281,054	100.00%	\$ 281,054		\$ -
Building and Land Rent/Concessions	\$ 192,882	100.00%	\$ 192,882		\$ -
Hangar Rent	\$ 820,682	100.00%	\$ 820,682		\$ -
<i>Total Airport Revenue</i>	\$ 1,391,368		\$ 1,391,368		\$ -
<i>Cost of Goods Sold</i>	\$ -	100.00%	\$ -	0.00%	\$ -
<i>Gross Margin</i>	\$ 1,391,368		\$ 1,391,368		\$ -
FBO REVENUE					
Retail Aviation Fuel and Additives	\$ 1,818,837		\$ -	100.00%	\$ 1,818,837
Apron (Tiedown)	\$ 34,473		\$ -	100.00%	\$ 34,473
Pilot Supplies, Catering, and Oil	\$ 5,965		\$ -	100.00%	\$ 5,965
Ground Handling	\$ 346		\$ -	100.00%	\$ 346
Passenger/Crew Services	\$ 477		\$ -	100.00%	\$ 477
<i>Total FBO Revenue</i>	\$ 1,860,098		\$ -		\$ 1,860,098
<i>Cost of Goods Sold</i>	\$ 1,115,715	0.00%	\$ -	100.00%	\$ 1,115,715
<i>Gross Margin</i>	\$ 744,383		\$ -		\$ 744,383
TOTAL REVENUE	\$ 3,251,466		\$ 1,391,368		\$ 1,860,098
COST OF GOODS SOLD	\$ 1,115,715		\$ -		\$ 1,115,715
GROSS MARGIN	\$ 2,135,750		\$ 1,391,368		\$ 744,383
EXPENSES					
Bad Debts	\$ 188	90.00%	\$ 170	10.00%	\$ 19
Bank and Credit Card Fees	\$ 58,977	0.00%	\$ -	100.00%	\$ 58,977
Communications	\$ 19,911	64.74%	\$ 12,890	35.26%	\$ 7,021
Dues and Subscriptions	\$ 10,709	83.00%	\$ 8,889	17.00%	\$ 1,821
Employee Benefits	\$ 463,803	70.54%	\$ 327,185	29.46%	\$ 136,618
Employee Recruiting and Testing	\$ 395	64.74%	\$ 256	35.26%	\$ 139
Governing Body Related Expenses	\$ 131,374	100.00%	\$ 131,374	0.00%	\$ -
Insurance	\$ 103,514	77.55%	\$ 80,271	22.45%	\$ 23,243
License, Fees, and Business Taxes	\$ 12,539	85.00%	\$ 10,659	15.00%	\$ 1,881
Maintenance - Airside	\$ 28,405	100.00%	\$ 28,405	0.00%	\$ -
Maintenance - Facilities	\$ 43,622	91.31%	\$ 39,829	8.69%	\$ 3,793
Maintenance - Snow Removal	\$ -	88.87%	\$ -	11.13%	\$ -
Maintenance - Forest Management	\$ -	100.00%	\$ -	0.00%	\$ -
Public Relations	\$ 152,942	100.00%	\$ 152,942	0.00%	\$ -
Miscellaneous	\$ (558)	100.00%	\$ (558)	0.00%	\$ -
Noise Abatement	\$ 30,330	100.00%	\$ 30,330	0.00%	\$ -
Office Equipment Leasing	\$ 7,800	95.00%	\$ 7,410	5.00%	\$ 390
Office Equipment	\$ 32,052	95.00%	\$ 30,449	5.00%	\$ 1,603
Payroll	\$ 1,154,124	70.54%	\$ 814,164	29.46%	\$ 339,960
Payroll Taxes	\$ 16,696	70.54%	\$ 11,778	29.46%	\$ 4,918
Postage and Freight	\$ 3,331	95.00%	\$ 3,165	5.00%	\$ 167
Printing and Copying	\$ 6,040	64.74%	\$ 3,910	35.26%	\$ 2,130
Professional Services	\$ 209,693	96.00%	\$ 201,305	4.00%	\$ 8,388
Security	\$ 4,651	80.00%	\$ 3,720	20.00%	\$ 930
Supplies	\$ 49,426	90.00%	\$ 44,483	10.00%	\$ 4,943
Travel, Conferences, and Meals	\$ 19,663	90.00%	\$ 17,697	10.00%	\$ 1,966
Utilities	\$ 121,331	92.00%	\$ 111,625	8.00%	\$ 9,707
Vehicle/Equipment Maintenance & Operations	\$ 80,903	72.92%	\$ 58,991	27.08%	\$ 21,913
OPERATING EXPENSES	\$ 2,761,864		\$ 2,131,339		\$ 630,525
OPERATING INCOME (EBITDA)	\$ (626,113)		\$ (739,971)		\$ 113,858
Annualized Capital Cost	\$ 881,891		\$ 766,076		\$ 115,815
NET INCOME (EBIT)	\$ (1,508,004)		\$ (1,506,047)		\$ (1,957)
Allocated Airside and Landside Cost	\$ (197)		\$ (1,484)		\$ 1,287
ADJUSTED NET INCOME (EBIT)	\$ (1,507,807)		\$ (1,504,563)		\$ (3,244)



Airport Allocation (FY 2007) Table

AIRPORT FY 2007	TOTAL	DISTRICT		AIRSIDE		LANDSIDE		AVIATION REAL ESTATE		NON-AVIATION REAL ESTATE	
	(F)	(A1)	(A2)	(A3)	(A4)	(A5)	Amount	% of Total	Amount	% of Total	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount
REVENUE											
Transient Use Fees	\$ 43,040		\$ -	100.00%	\$ 43,040		\$ -		\$ -		\$ -
Vehicle Parking Fees	\$ 53,710		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 53,710
Warehouse Rent	\$ 281,054		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 281,054
Building and Land Rent/Concessions	\$ 192,882		\$ -		\$ 1,479		\$ -		\$ 42,034		\$ 149,369
Hangar Rent	\$ 820,682		\$ -		\$ -		\$ -	100.00%	\$ 820,682		\$ -
TOTAL REVENUE	\$ 1,391,368		\$ -		\$ 44,519		\$ -		\$ 862,716		\$ 484,133
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ 1,391,368		\$ -		\$ 44,519		\$ -		\$ 862,716		\$ 484,133
EXPENSES											
Bad Debts	\$ 170	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	50.00%	\$ 85	50.00%	\$ 85
Bank and Credit Card Fees	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Communications	\$ 12,890	11.38%	\$ 1,467	50.41%	\$ 6,497	10.73%	\$ 1,383	17.56%	\$ 2,264	9.92%	\$ 1,278
Dues and Subscriptions	\$ 8,889	39.76%	\$ 3,534	36.14%	\$ 3,213	6.02%	\$ 535	12.05%	\$ 1,071	6.02%	\$ 535
Employee Benefits	\$ 327,185	18.03%	\$ 58,994	45.91%	\$ 150,202	9.80%	\$ 32,066	17.50%	\$ 57,267	8.76%	\$ 28,653
Employee Recruiting and Testing	\$ 256	11.38%	\$ 29	50.41%	\$ 129	10.73%	\$ 27	17.56%	\$ 45	9.92%	\$ 25
Governing Body Related Expenses	\$ 131,374	100.00%	\$ 131,374	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Insurance	\$ 80,271	2.47%	\$ 1,979	31.72%	\$ 25,465	6.23%	\$ 5,002	48.76%	\$ 39,139	10.82%	\$ 8,686
License, Fees, and Business Taxes	\$ 10,659	47.06%	\$ 5,016	35.29%	\$ 3,762	5.88%	\$ 627	5.88%	\$ 627	5.88%	\$ 627
Maintenance - Airside	\$ 28,405	0.00%	\$ -	100.00%	\$ 28,405	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Maintenance - Facilities	\$ 39,829	1.99%	\$ 794	17.89%	\$ 7,125	1.88%	\$ 747	55.09%	\$ 21,941	23.15%	\$ 9,222
Maintenance - Snow Removal	\$ -	0.00%	\$ -	68.19%	\$ -	0.44%	\$ -	27.94%	\$ -	3.43%	\$ -
Maintenance - Forest Management	\$ -	100.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Public Relations	\$ 152,942	90.00%	\$ 137,648	10.00%	\$ 15,294	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Miscellaneous	\$ (558)	0.00%	\$ -	100.00%	\$ (558)	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Noise Abatement	\$ 30,330	89.00%	\$ 26,994	11.00%	\$ 3,336	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Office Equipment Leasing	\$ 7,410	26.32%	\$ 1,950	39.47%	\$ 2,925	2.63%	\$ 195	26.32%	\$ 1,950	5.26%	\$ 390
Office Equipment	\$ 30,449	26.32%	\$ 8,013	39.47%	\$ 12,019	2.63%	\$ 801	26.32%	\$ 8,013	5.26%	\$ 1,603
Payroll	\$ 814,164	18.03%	\$ 146,800	45.91%	\$ 373,761	9.80%	\$ 79,793	17.50%	\$ 142,503	8.76%	\$ 71,299
Payroll Taxes	\$ 11,778	18.03%	\$ 2,124	45.91%	\$ 5,407	9.80%	\$ 1,154	17.50%	\$ 2,061	8.76%	\$ 1,031
Postage and Freight	\$ 3,165	15.79%	\$ 500	10.53%	\$ 333	5.26%	\$ 167	63.16%	\$ 1,999	5.26%	\$ 167
Printing and Copying	\$ 3,910	11.38%	\$ 445	50.41%	\$ 1,971	10.73%	\$ 420	17.56%	\$ 687	9.92%	\$ 388
Professional Services	\$ 201,305	44.79%	\$ 90,168	50.00%	\$ 100,653	1.04%	\$ 2,097	3.13%	\$ 6,291	1.04%	\$ 2,097
Security	\$ 3,720	50.00%	\$ 1,860	25.00%	\$ 930	12.50%	\$ 465	6.25%	\$ 233	6.25%	\$ 233
Supplies	\$ 44,483	13.89%	\$ 6,178	44.44%	\$ 19,770	5.56%	\$ 2,471	27.78%	\$ 12,356	8.33%	\$ 3,707
Travel, Conferences, and Meals	\$ 17,697	22.22%	\$ 3,933	33.33%	\$ 5,899	11.11%	\$ 1,966	16.67%	\$ 2,950	16.67%	\$ 2,950
Utilities	\$ 111,625	0.00%	\$ -	39.13%	\$ 43,679	8.70%	\$ 9,707	47.83%	\$ 53,386	4.35%	\$ 4,853
Vehicle/Equipment Maintenance & Operations	\$ 58,991	3.49%	\$ 2,060	69.04%	\$ 40,726	0.80%	\$ 471	23.52%	\$ 13,874	3.15%	\$ 1,860
OPERATING EXPENSES	\$ 2,131,339		\$ 631,859		\$ 850,945		\$ 140,095		\$ 368,741		\$ 139,688
OPERATING INCOME (EBITDA)	\$ (739,971)		\$ (631,859)		\$ (806,426)		\$ (140,095)		\$ 493,975		\$ 344,444
Annualized Capital Cost	\$ 766,076		\$ 3,555		\$ 200,944		\$ 19,778		\$ 454,513		\$ 87,286
NET INCOME (EBIT)	\$ (1,506,047)		\$ (635,414)		\$ (1,007,370)		\$ (159,873)		\$ 39,462		\$ 257,158
Allocated Airside and Landside Cost	\$ (1,484)		\$ -		\$ (259,240)		\$ (159,873)		\$ 403,662		\$ 13,967
ADJUSTED NET INCOME (EBIT)	\$ (1,504,563)		\$ (635,414)		\$ (748,130)		\$ -		\$ (364,199)		\$ 243,191

Airport – District Allocation (FY 2007) Table

DISTRICT FY 2007	TOTAL (A1)	GOVERNANCE (A1-1)		COMMUNITY BENEFIT GENERAL (A1-2)		COMMUNITY BENEFIT WADDLE RANCH (A1-3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount
AIRPORT REVENUE							
TOTAL REVENUE	\$ -		\$ -		\$ -		\$ -
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ -		\$ -		\$ -		\$ -
EXPENSES							
Bad Debts	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Bank and Credit Card Fees	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Communications	\$ 1,467	25.00%	\$ 367	75.00%	\$ 1,100		\$ -
Contributions/Donations	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Dues and Subscriptions	\$ 3,534	100.00%	\$ 3,534	0.00%	\$ -	0.00%	\$ -
Employee Benefits	\$ 58,994	45.98%	\$ 27,125	44.96%	\$ 26,524	9.06%	\$ 5,345
Employee Recruiting and Testing	\$ 29	45.98%	\$ 13	44.96%	\$ 13	9.06%	\$ 3
Fuel Storage Maintenance	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Fuel Storage Lease	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Governing Body Related Expenses	\$ 131,374	100.00%	\$ 131,374	0.00%	\$ -	0.00%	\$ -
Insurance	\$ 1,979	76.20%	\$ 1,508	23.80%	\$ 471	0.00%	\$ -
Lease (Rent)	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
License, Fees, and Business Taxes	\$ 5,016	80.00%	\$ 4,013	20.00%	\$ 1,003	0.00%	\$ -
Maintenance - Airside	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Maintenance - Facilities	\$ 794	0.00%	\$ -	100.00%	\$ 794	0.00%	\$ -
Maintenance - Snow Removal	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Maintenance - Forest Management	\$ -	0.00%	\$ -	0.00%	\$ -	100.00%	\$ -
Public Relations	\$ 137,648	0.00%	\$ -	100.00%	\$ 137,648	0.00%	\$ -
Miscellaneous	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Noise Abatement	\$ 26,994	0.00%	\$ -	100.00%	\$ 26,994	0.00%	\$ -
Office Equipment Leasing	\$ 1,950	50.00%	\$ 975	50.00%	\$ 975	0.00%	\$ -
Office Equipment	\$ 8,013	0.00%	\$ 1,500	100.00%	\$ 6,513	0.00%	\$ -
Payroll	\$ 146,800	45.98%	\$ 67,498	44.96%	\$ 66,001	9.06%	\$ 13,301
Payroll Taxes	\$ 2,124	45.98%	\$ 976	44.96%	\$ 955	9.06%	\$ 192
Postage and Freight	\$ 500	0.00%	\$ -	100.00%	\$ 500	0.00%	\$ -
Printing and Copying	\$ 445	0.00%	\$ -	100.00%	\$ 445	0.00%	\$ -
Professional Services	\$ 90,168	0.00%	\$ 28,000	100.00%	\$ 62,168	0.00%	\$ -
Property Tax	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Security	\$ 1,860	0.00%	\$ -	100.00%	\$ 1,860	0.00%	\$ -
Supplies	\$ 6,178	25.00%	\$ 1,545	75.00%	\$ 4,634	0.00%	\$ -
Training	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Travel, Conferences, and Meals	\$ 3,933	100.00%	\$ 3,933	0.00%	\$ -	0.00%	\$ -
Uniforms	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Utilities	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Vehicle/Equipment Maintenance & Operations	\$ 2,060	0.00%	\$ -	100.00%	\$ 2,060	0.00%	\$ -
OPERATING EXPENSES	\$ 631,859		\$ 272,361		\$ 340,656		\$ 18,842
OPERATING INCOME (EBITDA)	\$ (631,859)		\$ (272,361)		\$ (340,656)		\$ (18,842)
Annualized Capital Cost	\$ 3,555		\$ -		\$ 3,555		\$ -
NET INCOME (EBIT)	\$ (635,414)		\$ (272,361)		\$ (344,211)		\$ (18,842)
Allocated Airside and Landside Cost	\$ -		\$ -		\$ -		\$ -
ADJUSTED NET INCOME (EBIT)	\$ (635,414)		\$ (272,361)		\$ (344,211)		\$ (18,842)



Airport – Aviation Real Estate Allocation (FY 2007) Table

AVIATION REAL ESTATE FY 2007	TOTAL (A4)		HANGAR 1 REGENT AIR (A4-1)		HANGAR 2 TODD AERO (A4-2)		EAA (A4-3)		PHOENIX HANGAR CIVIL AIR PATROL (A4-4)		T-HANGARS (A4-5)		SOAR TRUCKEE (A4-6)		EXECUTIVE HANGARS (A4-7)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total
REVENUE																
Building and Land Rent/Concessions	\$ 42,034		\$ 24,667		\$ 12,061		\$ -		\$ -		\$ -		\$ 5,306		\$ -	
Hangar Rent	\$ 820,682		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 621,149		\$ -		\$ -	
TOTAL REVENUE	\$ 862,716		\$ 24,667		\$ 12,061		\$ -		\$ -		\$ 621,149		\$ 5,306		\$ 199,533	
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
GROSS MARGIN	\$ 862,716		\$ 24,667		\$ 12,061		\$ -		\$ -		\$ 621,149		\$ 5,306		\$ 199,533	
EXPENSES																
Bad Debts	\$ 85	2.25%	\$ 2	0.97%	\$ 1	1.51%	\$ 1	0.30%	\$ 0	71.61%	\$ 61	0.36%	\$ 0	23.00%	\$ 20	23.00%
Bank and Credit Card Fees	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	23.00%
Communications	\$ 2,264	2.25%	\$ 51	0.97%	\$ 22	1.51%	\$ 34	0.30%	\$ 7	71.61%	\$ 1,621	0.36%	\$ 8	23.00%	\$ 521	23.00%
Dues and Subscriptions	\$ 1,071	2.25%	\$ 24	0.97%	\$ 10	1.51%	\$ 16	0.30%	\$ 3	71.61%	\$ 767	0.36%	\$ 4	23.00%	\$ 246	23.00%
Employee Benefits	\$ 57,267	2.25%	\$ 1,286	0.97%	\$ 556	1.51%	\$ 865	0.30%	\$ 171	71.61%	\$ 41,009	0.36%	\$ 206	23.00%	\$ 13,173	23.00%
Employee Recruiting and Testing	\$ 45	2.25%	\$ 1	0.97%	\$ 0	1.51%	\$ 1	0.30%	\$ 0	71.61%	\$ 32	0.36%	\$ 0	23.00%	\$ 10	23.00%
Governing Body Related Expenses	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	23.00%
Insurance	\$ 39,139	2.25%	\$ 879	0.97%	\$ 380	1.51%	\$ 591	0.30%	\$ 117	71.61%	\$ 28,028	0.36%	\$ 141	23.00%	\$ 9,003	23.00%
License, Fees, and Business Taxes	\$ 627	2.25%	\$ 14	0.97%	\$ 6	1.51%	\$ 9	0.30%	\$ 2	71.61%	\$ 449	0.36%	\$ 2	23.00%	\$ 144	23.00%
Maintenance - Airside	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	23.00%
Maintenance - Facilities	\$ 21,941	2.25%	\$ 493	0.97%	\$ 213	1.51%	\$ 331	0.30%	\$ 66	71.61%	\$ 15,712	0.36%	\$ 79	23.00%	\$ 5,047	23.00%
Maintenance - Snow Removal	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	23.00%
Maintenance - Forest Management	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	23.00%
Public Relations	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	23.00%
Miscellaneous	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	23.00%
Noise Abatement	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	23.00%
Office Equipment Leasing	\$ 1,950	2.25%	\$ 44	0.97%	\$ 19	1.51%	\$ 29	0.30%	\$ 6	71.61%	\$ 1,396	0.36%	\$ 7	23.00%	\$ 449	23.00%
Office Equipment	\$ 8,013	2.25%	\$ 180	0.97%	\$ 78	1.51%	\$ 121	0.30%	\$ 24	71.61%	\$ 5,738	0.36%	\$ 29	23.00%	\$ 1,843	23.00%
Payroll	\$ 142,503	2.25%	\$ 3,201	0.97%	\$ 1,384	1.51%	\$ 2,152	0.30%	\$ 427	71.61%	\$ 102,047	0.36%	\$ 512	23.00%	\$ 32,781	23.00%
Payroll Taxes	\$ 2,061	2.25%	\$ 46	0.97%	\$ 20	1.51%	\$ 31	0.30%	\$ 6	71.61%	\$ 1,476	0.36%	\$ 7	23.00%	\$ 474	23.00%
Postage and Freight	\$ 1,999	2.25%	\$ 45	0.97%	\$ 19	1.51%	\$ 30	0.30%	\$ 6	71.61%	\$ 1,431	0.36%	\$ 7	23.00%	\$ 460	23.00%
Printing and Copying	\$ 687	2.25%	\$ 15	0.97%	\$ 7	1.51%	\$ 10	0.30%	\$ 2	71.61%	\$ 492	0.36%	\$ 2	23.00%	\$ 158	23.00%
Professional Services	\$ 6,291	2.25%	\$ 141	0.97%	\$ 61	1.51%	\$ 95	0.30%	\$ 19	71.61%	\$ 4,505	0.36%	\$ 23	23.00%	\$ 1,447	23.00%
Security	\$ 233	2.25%	\$ 5	0.97%	\$ 2	1.51%	\$ 4	0.30%	\$ 1	71.61%	\$ 167	0.36%	\$ 1	23.00%	\$ 53	23.00%
Supplies	\$ 12,356	2.25%	\$ 278	0.97%	\$ 120	1.51%	\$ 187	0.30%	\$ 37	71.61%	\$ 8,848	0.36%	\$ 44	23.00%	\$ 2,842	23.00%
Travel, Conferences, and Meals	\$ 2,950	2.25%	\$ 66	0.97%	\$ 29	1.51%	\$ 45	0.30%	\$ 9	71.61%	\$ 2,112	0.36%	\$ 11	23.00%	\$ 678	23.00%
Utilities	\$ 53,386	2.25%	\$ 1,199	0.97%	\$ 519	1.51%	\$ 806	0.30%	\$ 160	71.61%	\$ 38,230	0.36%	\$ 192	23.00%	\$ 12,281	23.00%
Vehicle/Equipment Maintenance & Operations	\$ 13,874	2.25%	\$ 312	0.97%	\$ 135	1.51%	\$ 210	0.30%	\$ 42	71.61%	\$ 9,935	0.36%	\$ 50	23.00%	\$ 3,192	23.00%
OPERATING EXPENSES	\$ 368,741		\$ 8,282		\$ 3,582		\$ 5,569		\$ 1,104		\$ 264,056		\$ 1,325		\$ 84,823	
OPERATING INCOME (EBITDA)	\$ 493,975		\$ 16,385		\$ 8,479		\$ (5,569)		\$ (1,104)		\$ 357,093		\$ 3,981		\$ 114,710	
Annualized Capital Cost	\$ 454,513		\$ 2,885		\$ 4,824		\$ 2,972		\$ 877		\$ 308,736		\$ 1,964		\$ 129,114	
NET INCOME (EBIT)	\$ 39,462		\$ 13,501		\$ 3,655		\$ (8,540)		\$ (1,981)		\$ 48,357		\$ 2,017		\$ (14,404)	
Allocated Airside and Landside Cost	\$ 403,662		\$ 9,066		\$ 3,921		\$ 6,096		\$ 1,209		\$ 289,063		\$ 1,451		\$ 92,856	
ADJUSTED NET INCOME (EBIT)	\$ (364,199)		\$ 4,435		\$ (266)		\$ (14,636)		\$ (3,190)		\$ (240,706)		\$ 566		\$ (107,260)	



Airport – Non-Aviation Real Estate Allocation (FY 2007) Table

NON-AVIATION REAL ESTATE FY 2007	TOTAL (A5)		WAREHOUSE (A5-1)		WEST SIDE MODULAR (A5-2)		AUTO RENTAL BUILDING (A5-3)		TERMINAL RUNWAY CAFÉ (A5-4)		FIRE STATION (A5-5)		HANGAR #2 OFFICE SPACE (A5-6)		LONG TERM PARKING (A5-7)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total
REVENUE																
Vehicle Parking Fees	\$ 53,710		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ 53,710	100.00%
Warehouse Rent	\$ 281,054	100.00%	\$ 281,054		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
Building and Land Rent/Concessions	\$ 149,369		\$ -		\$ 26,958		\$ 82,954		\$ 896		\$ 1,000		\$ 4,594		\$ 33,000	
TOTAL REVENUE	\$ 484,133		\$ 281,054		\$ 26,958		\$ 82,954		\$ 896		\$ 1,000		\$ 4,594		\$ 86,710	
COST OF GOODS SOLD																
	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
GROSS MARGIN	\$ 484,133		\$ 281,054		\$ 26,958		\$ 82,954		\$ 896		\$ 1,000		\$ 4,594		\$ 86,710	
EXPENSES																
Bad Debts	\$ 85	86.71%	\$ 74	4.99%	\$ 4	1.65%	\$ 1	1.26%	\$ 1	0.72%	\$ 1	1.20%	\$ 1	3.47%	\$ 3	3.47%
Bank and Credit Card Fees	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Communications	\$ 1,278	86.71%	\$ 1,109	4.99%	\$ 64	1.65%	\$ 21	1.26%	\$ 16	0.72%	\$ 9	1.20%	\$ 15	3.47%	\$ 44	3.47%
Dues and Subscriptions	\$ 535	86.71%	\$ 464	4.99%	\$ 27	1.65%	\$ 9	1.26%	\$ 7	0.72%	\$ 4	1.20%	\$ 6	3.47%	\$ 19	3.47%
Employee Benefits	\$ 28,653	86.71%	\$ 24,845	4.99%	\$ 1,431	1.65%	\$ 472	1.26%	\$ 360	0.72%	\$ 207	1.20%	\$ 344	3.47%	\$ 994	3.47%
Employee Recruiting and Testing	\$ 25	86.71%	\$ 22	4.99%	\$ 1	1.65%	\$ 0	1.26%	\$ 0	0.72%	\$ 0	1.20%	\$ 0	3.47%	\$ 1	3.47%
Governing Body Related Expenses	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Insurance	\$ 8,686	86.71%	\$ 7,532	4.99%	\$ 434	1.65%	\$ 143	1.26%	\$ 109	0.72%	\$ 63	1.20%	\$ 104	3.47%	\$ 301	3.47%
License, Fees, and Business Taxes	\$ 627	86.71%	\$ 544	4.99%	\$ 31	1.65%	\$ 10	1.26%	\$ 8	0.72%	\$ 5	1.20%	\$ 8	3.47%	\$ 22	3.47%
Maintenance - Airside	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Maintenance - Facilities	\$ 9,222	86.71%	\$ 7,997	4.99%	\$ 461	1.65%	\$ 152	1.26%	\$ 116	0.72%	\$ 67	1.20%	\$ 111	3.47%	\$ 320	3.47%
Maintenance - Snow Removal	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Maintenance - Forest Management	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Public Relations	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Miscellaneous	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Noise Abatement	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Office Equipment Leasing	\$ 390	86.71%	\$ 338	4.99%	\$ 19	1.65%	\$ 6	1.26%	\$ 5	0.72%	\$ 3	1.20%	\$ 5	3.47%	\$ 14	3.47%
Office Equipment	\$ 1,603	86.71%	\$ 1,390	4.99%	\$ 80	1.65%	\$ 26	1.26%	\$ 20	0.72%	\$ 12	1.20%	\$ 19	3.47%	\$ 56	3.47%
Payroll	\$ 71,299	86.71%	\$ 61,824	4.99%	\$ 3,561	1.65%	\$ 1,175	1.26%	\$ 895	0.72%	\$ 515	1.20%	\$ 855	3.47%	\$ 2,473	3.47%
Payroll Taxes	\$ 1,031	86.71%	\$ 894	4.99%	\$ 52	1.65%	\$ 17	1.26%	\$ 13	0.72%	\$ 7	1.20%	\$ 12	3.47%	\$ 36	3.47%
Postage and Freight	\$ 167	86.71%	\$ 144	4.99%	\$ 8	1.65%	\$ 3	1.26%	\$ 2	0.72%	\$ 1	1.20%	\$ 2	3.47%	\$ 6	3.47%
Printing and Copying	\$ 388	86.71%	\$ 336	4.99%	\$ 19	1.65%	\$ 6	1.26%	\$ 5	0.72%	\$ 3	1.20%	\$ 5	3.47%	\$ 13	3.47%
Professional Services	\$ 2,097	86.71%	\$ 1,818	4.99%	\$ 105	1.65%	\$ 35	1.26%	\$ 26	0.72%	\$ 15	1.20%	\$ 25	3.47%	\$ 73	3.47%
Security	\$ 233	86.71%	\$ 202	4.99%	\$ 12	1.65%	\$ 4	1.26%	\$ 3	0.72%	\$ 2	1.20%	\$ 3	3.47%	\$ 8	3.47%
Supplies	\$ 3,707	86.71%	\$ 3,214	4.99%	\$ 185	1.65%	\$ 61	1.26%	\$ 47	0.72%	\$ 27	1.20%	\$ 44	3.47%	\$ 129	3.47%
Travel, Conferences, and Meals	\$ 2,950	86.71%	\$ 2,558	4.99%	\$ 147	1.65%	\$ 49	1.26%	\$ 37	0.72%	\$ 21	1.20%	\$ 35	3.47%	\$ 102	3.47%
Utilities	\$ 4,853	86.71%	\$ 4,208	4.99%	\$ 242	1.65%	\$ 80	1.26%	\$ 61	0.72%	\$ 35	1.20%	\$ 58	3.47%	\$ 168	3.47%
Vehicle/Equipment Maintenance & Operations	\$ 1,860	86.71%	\$ 1,613	4.99%	\$ 93	1.65%	\$ 31	1.26%	\$ 23	0.72%	\$ 13	1.20%	\$ 22	3.47%	\$ 65	3.47%
OPERATING EXPENSES	\$ 139,688		\$ 121,126		\$ 6,977		\$ 2,301		\$ 1,754		\$ 1,009		\$ 1,676		\$ 4,845	
OPERATING INCOME (EBITDA)	\$ 344,444		\$ 159,928		\$ 19,981		\$ 80,653		\$ (858)		\$ (9)		\$ 2,918		\$ 81,865	
Annualized Capital Cost	\$ 87,286		\$ 60,946		\$ 5,183		\$ 7,721		\$ 1,796		\$ 13		\$ 631		\$ 10,996	
NET INCOME (EBIT)	\$ 257,158		\$ 98,982		\$ 14,798		\$ 72,932		\$ (2,655)		\$ (22)		\$ 2,287		\$ 70,869	
Allocated Airside and Landside Cost	\$ 13,967		\$ 12,111		\$ 698		\$ 230		\$ 175		\$ 101		\$ 168		\$ 484	
ADJUSTED NET INCOME (EBIT)	\$ 243,191		\$ 86,871		\$ 14,100		\$ 72,702		\$ (2,830)		\$ (123)		\$ 2,120		\$ 70,384	

FBO Allocation (FY 2007) Table

FBO FY 2007	TOTAL (F)		FUEL (F1)		PRODUCTS AND SERVICES (F2)		FACILITIES (F3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	
REVENUE								
Retail Aviation Fuel and Additives	\$ 1,818,837	100.00%	\$ 1,818,837		\$ -		\$ -	
Apron (Tiedown)	\$ 34,473		\$ -		\$ -	100.00%	\$ 34,473	
Pilot Supplies, Catering, and Oil	\$ 5,965		\$ -	100.00%	\$ 5,965		\$ -	
Ground Handling	\$ 346		\$ -	100.00%	\$ 346		\$ -	
Passenger/Crew Services	\$ 477		\$ -	100.00%	\$ 477		\$ -	
TOTAL REVENUE	\$ 1,860,098		\$ 1,818,837		\$ 6,788		\$ 34,473	
COST OF GOODS SOLD	\$ 1,115,715		\$ 1,110,858		\$ 4,857		\$ -	
GROSS MARGIN	\$ 744,383		\$ 707,979		\$ 1,930		\$ 34,473	
EXPENSES								
Bad Debts	\$ 19	97.78%	\$ 18	0.36%	\$ 0	1.85%	\$ 0	
Bank and Credit Card Fees	\$ 58,977	97.78%	\$ 57,669	0.36%	\$ 215	1.85%	\$ 1,093	
Communications	\$ 7,021	97.78%	\$ 6,865	0.36%	\$ 26	1.85%	\$ 130	
Dues and Subscriptions	\$ 1,821	97.78%	\$ 1,780	0.36%	\$ 7	1.85%	\$ 34	
Employee Benefits	\$ 136,618	97.78%	\$ 133,588	0.36%	\$ 499	1.85%	\$ 2,532	
Employee Recruiting and Testing	\$ 139	97.78%	\$ 136	0.36%	\$ 1	1.85%	\$ 3	
Governing Body Related Expenses	\$ -	97.78%	\$ -	0.36%	\$ -	1.85%	\$ -	
Insurance	\$ 23,243	97.78%	\$ 22,728	0.36%	\$ 85	1.85%	\$ 431	
License, Fees, and Business Taxes	\$ 1,881	97.78%	\$ 1,839	0.36%	\$ 7	1.85%	\$ 35	
Maintenance - Airside	\$ -	97.78%	\$ -	0.36%	\$ -	1.85%	\$ -	
Maintenance - Facilities	\$ 3,793	97.78%	\$ 3,709	0.36%	\$ 14	1.85%	\$ 70	
Maintenance - Snow Removal	\$ -	97.78%	\$ -	0.36%	\$ -	1.85%	\$ -	
Maintenance - Forest Management	\$ -	97.78%	\$ -	0.36%	\$ -	1.85%	\$ -	
Public Relations	\$ -	97.78%	\$ -	0.36%	\$ -	1.85%	\$ -	
Miscellaneous	\$ -	97.78%	\$ -	0.36%	\$ -	1.85%	\$ -	
Noise Abatement	\$ -	97.78%	\$ -	0.36%	\$ -	1.85%	\$ -	
Office Equipment Leasing	\$ 390	97.78%	\$ 381	0.36%	\$ 1	1.85%	\$ 7	
Office Equipment	\$ 1,603	97.78%	\$ 1,567	0.36%	\$ 6	1.85%	\$ 30	
Payroll	\$ 339,960	97.78%	\$ 332,419	0.36%	\$ 1,241	1.85%	\$ 6,300	
Payroll Taxes	\$ 4,918	97.78%	\$ 4,809	0.36%	\$ 18	1.85%	\$ 91	
Postage and Freight	\$ 167	97.78%	\$ 163	0.36%	\$ 1	1.85%	\$ 3	
Printing and Copying	\$ 2,130	97.78%	\$ 2,083	0.36%	\$ 8	1.85%	\$ 39	
Professional Services	\$ 8,388	97.78%	\$ 8,202	0.36%	\$ 31	1.85%	\$ 155	
Security	\$ 930	97.78%	\$ 909	0.36%	\$ 3	1.85%	\$ 17	
Supplies	\$ 4,943	97.78%	\$ 4,833	0.36%	\$ 18	1.85%	\$ 92	
Travel, Conferences, and Meals	\$ 1,966	97.78%	\$ 1,923	0.36%	\$ 7	1.85%	\$ 36	
Utilities	\$ 9,707	97.78%	\$ 9,491	0.36%	\$ 35	1.85%	\$ 180	
Vehicle/Equipment Maintenance & Operations	\$ 21,913	97.78%	\$ 21,426	0.36%	\$ 80	1.85%	\$ 406	
OPERATING EXPENSES	\$ 630,525		\$ 616,539		\$ 2,301		\$ 11,685	
OPERATING INCOME (EBITDA)	\$ 113,858		\$ 91,441		\$ (370)		\$ 22,788	
Annualized Capital Cost	\$ 115,815		\$ 80,968		\$ 90		\$ 34,756	
NET INCOME (EBIT)	\$ (1,957)		\$ 10,473		\$ (461)		\$ (11,969)	
Allocated Airside and Landside Cost	\$ 1,287		\$ 1,259		\$ 5		\$ 24	
ADJUSTED NET INCOME (EBIT)	\$ (3,244)		\$ 9,214		\$ (466)		\$ (11,993)	

FBO – Fuel Allocation (FY 2007) Table

FBO - FUEL FY 2007	TOTAL (F1)		JET A (F1-1)		AVGAS FULL SERVICE (F1-2)		AVGAS SELF SERVICE (F1-3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	
REVENUE								
Retail Aviation Fuel and Additives	\$ 1,818,837		\$ 1,276,157		\$ 401,685		\$ 140,995	
TOTAL REVENUE	\$ 1,818,837		\$ 1,276,157		\$ 401,685		\$ 140,995	
COST OF GOODS SOLD	\$ 1,110,858		\$ 664,925		\$ 327,785		\$ 118,148	
GROSS MARGIN	\$ 707,979		\$ 611,232		\$ 73,901		\$ 22,847	
EXPENSES								
Bad Debts	\$ 18	70.16%	\$ 13	22.08%	\$ 4	7.75%	\$ 1	
Bank and Credit Card Fees	\$ 57,669	70.16%	\$ 40,462	22.08%	\$ 12,736	7.75%	\$ 4,470	
Communications	\$ 6,865	31.33%	\$ 2,151	65.44%	\$ 4,493	3.23%	\$ 222	
Dues and Subscriptions	\$ 1,780	31.33%	\$ 558	65.44%	\$ 1,165	3.23%	\$ 57	
Employee Benefits	\$ 133,588	31.57%	\$ 42,172	65.93%	\$ 88,076	2.50%	\$ 3,340	
Employee Recruiting and Testing	\$ 136	31.33%	\$ 43	65.44%	\$ 89	3.23%	\$ 4	
Governing Body Related Expenses	\$ -	31.33%	\$ -	65.44%	\$ -	3.23%	\$ -	
Insurance	\$ 22,728	31.33%	\$ 7,121	65.44%	\$ 14,873	3.23%	\$ 733	
License, Fees, and Business Taxes	\$ 1,839	31.33%	\$ 576	65.44%	\$ 1,204	3.23%	\$ 59	
Maintenance - Airside	\$ -	31.33%	\$ -	65.44%	\$ -	3.23%	\$ -	
Maintenance - Facilities	\$ 3,709	31.33%	\$ 1,162	65.44%	\$ 2,427	3.23%	\$ 120	
Maintenance - Snow Removal	\$ -	31.33%	\$ -	65.44%	\$ -	3.23%	\$ -	
Maintenance - Forest Management	\$ -	31.33%	\$ -	65.44%	\$ -	3.23%	\$ -	
Public Relations	\$ -	31.33%	\$ -	65.44%	\$ -	3.23%	\$ -	
Miscellaneous	\$ -	31.33%	\$ -	65.44%	\$ -	3.23%	\$ -	
Noise Abatement	\$ -	31.33%	\$ -	65.44%	\$ -	3.23%	\$ -	
Office Equipment Leasing	\$ 381	31.33%	\$ 119	65.44%	\$ 250	3.23%	\$ 12	
Office Equipment	\$ 1,567	31.33%	\$ 491	65.44%	\$ 1,025	3.23%	\$ 51	
Payroll	\$ 332,419	31.57%	\$ 104,941	65.93%	\$ 219,168	2.50%	\$ 8,310	
Payroll Taxes	\$ 4,809	31.57%	\$ 1,518	65.93%	\$ 3,171	2.50%	\$ 120	
Postage and Freight	\$ 163	31.33%	\$ 51	65.44%	\$ 107	3.23%	\$ 5	
Printing and Copying	\$ 2,083	31.33%	\$ 653	65.44%	\$ 1,363	3.23%	\$ 67	
Professional Services	\$ 8,202	31.33%	\$ 2,570	65.44%	\$ 5,367	3.23%	\$ 265	
Security	\$ 909	31.33%	\$ 285	65.44%	\$ 595	3.23%	\$ 29	
Supplies	\$ 4,833	31.33%	\$ 1,514	65.44%	\$ 3,163	3.23%	\$ 156	
Travel, Conferences, and Meals	\$ 1,923	31.33%	\$ 602	65.44%	\$ 1,258	3.23%	\$ 62	
Utilities	\$ 9,491	31.33%	\$ 2,974	65.44%	\$ 6,211	3.23%	\$ 306	
Vehicle/Equipment Maintenance & Operations	\$ 21,426	31.33%	\$ 6,714	65.44%	\$ 14,021	3.23%	\$ 691	
OPERATING EXPENSES	\$ 616,539		\$ 216,691		\$ 380,765		\$ 19,083	
OPERATING INCOME (EBITDA)	\$ 91,441		\$ 394,541		\$ (306,864)		\$ 3,764	
Annualized Capital Cost	\$ 80,968		\$ 48,754		\$ 11,493		\$ 20,721	
NET INCOME (EBIT)	\$ 10,473		\$ 345,787		\$ (318,357)		\$ (16,957)	
Allocated Airside and Landside Cost	\$ 1,259		\$ 394		\$ 824		\$ 41	
ADJUSTED NET INCOME (EBIT)	\$ 9,214		\$ 345,393		\$ (319,181)		\$ (16,998)	

TTAD Allocation (FY 2008) Table

FY 2008	TTAD	AIRPORT (A)		FBO (F)	
	TOTAL	% of Total	Amount	% of Total	Amount
	Amount		Amount		Amount
AIRPORT REVENUE					
Transient Use Fees	\$ 188,450	100.00%	\$ 188,450		\$ -
Vehicle Parking Fees	\$ 49,666	100.00%	\$ 49,666		\$ -
Warehouse Rent	\$ 289,812	100.00%	\$ 289,812		\$ -
Building Rent/Concessions	\$ 306,971	100.00%	\$ 306,971		\$ -
Hangar Rent	\$ 1,207,036	100.00%	\$ 1,207,036		\$ -
Total Airport Revenue	\$ 2,041,935		\$ 2,041,935		\$ -
Cost of Goods Sold	\$ -	100.00%	\$ -	0.00%	\$ -
Gross Margin	\$ 2,041,935		\$ 2,041,935		\$ -
FBO REVENUE					
Retail Aviation Fuel and Additives	\$ 2,014,116		\$ -	100.00%	\$ 2,014,116
Apron (Tiedown)	\$ 55,941		\$ -	100.00%	\$ 55,941
Pilot Supplies, Catering, and Oil	\$ 5,344		\$ -	100.00%	\$ 5,344
Ground Handling	\$ 218		\$ -	100.00%	\$ 218
Passenger/Crew Services	\$ 49		\$ -	100.00%	\$ 49
Total FBO Revenue	\$ 2,075,667		\$ -		\$ 2,075,667
Cost of Goods Sold	\$ 1,398,817	0.00%	\$ -	100.00%	\$ 1,398,817
Gross Margin	\$ 676,850		\$ -		\$ 676,850
TOTAL REVENUE	\$ 4,117,602		\$ 2,041,935		\$ 2,075,667
COST OF GOODS SOLD	\$ 1,398,817		\$ -		\$ 1,398,817
GROSS MARGIN	\$ 2,718,785		\$ 2,041,935		\$ 676,850
EXPENSES					
Bad Debts	\$ 5	90.00%	\$ 4	10.00%	\$ 0
Bank and Credit Card Fees	\$ 84,358	0.00%	\$ -	100.00%	\$ 84,358
Communications	\$ 24,718	68.53%	\$ 16,938	31.47%	\$ 7,780
Dues and Subscriptions	\$ 10,785	83.00%	\$ 8,952	17.00%	\$ 1,833
Employee Benefits	\$ 458,420	73.31%	\$ 336,050	26.69%	\$ 122,370
Employee Recruiting and Testing	\$ 2,409	68.53%	\$ 1,651	31.47%	\$ 758
Governing Body Related Expenses	\$ 121,539	100.00%	\$ 121,539	0.00%	\$ -
Insurance	\$ 93,314	77.55%	\$ 72,361	22.45%	\$ 20,953
License, Fees, and Business Taxes	\$ 11,252	85.00%	\$ 9,564	15.00%	\$ 1,688
Maintenance - Airside	\$ 30,520	100.00%	\$ 30,520	0.00%	\$ -
Maintenance - Facilities	\$ 118,645	91.31%	\$ 108,329	8.69%	\$ 10,316
Maintenance - Snow Removal	\$ 715	88.87%	\$ 636	11.13%	\$ 80
Maintenance - Forest Management	\$ -	100.00%	\$ -	0.00%	\$ -
Public Relations	\$ 182,873	100.00%	\$ 182,873	0.00%	\$ -
Miscellaneous	\$ (4,531)	100.00%	\$ (4,531)	0.00%	\$ -
Noise Abatement	\$ 156,246	100.00%	\$ 156,246	0.00%	\$ -
Office Equipment Leasing	\$ 7,570	95.00%	\$ 7,191	5.00%	\$ 378
Office Equipment	\$ 13,047	95.00%	\$ 12,395	5.00%	\$ 652
Payroll	\$ 1,177,478	73.31%	\$ 863,164	26.69%	\$ 314,314
Payroll Taxes	\$ 22,477	73.31%	\$ 16,477	26.69%	\$ 6,000
Postage and Freight	\$ 2,792	95.00%	\$ 2,653	5.00%	\$ 140
Printing and Copying	\$ 10,979	68.53%	\$ 7,524	31.47%	\$ 3,456
Professional Services	\$ 212,326	96.00%	\$ 203,833	4.00%	\$ 8,493
Security	\$ 11,720	80.00%	\$ 9,376	20.00%	\$ 2,344
Supplies	\$ 58,936	90.00%	\$ 53,043	10.00%	\$ 5,894
Travel, Conferences, and Meals	\$ 34,147	90.00%	\$ 30,732	10.00%	\$ 3,415
Utilities	\$ 132,640	92.00%	\$ 122,029	8.00%	\$ 10,611
Vehicle/Equipment Maintenance & Operations	\$ 73,564	72.92%	\$ 53,639	27.08%	\$ 19,925
OPERATING EXPENSES	\$ 3,048,944		\$ 2,423,188		\$ 625,757
OPERATING INCOME (EBITDA)	\$ (330,159)		\$ (381,253)		\$ 51,093
Annualized Capital Cost	\$ 970,617		\$ 857,559		\$ 113,058
NET INCOME (EBIT)	\$ (1,300,776)		\$ (1,238,812)		\$ (61,965)
Allocated Airside and Landside Cost	\$ (195)		\$ (1,503)		\$ 1,308
ADJUSTED NET INCOME (EBIT)	\$ (1,300,581)		\$ (1,237,309)		\$ (63,272)

Airport Allocation (FY 2008) Table

AIRPORT FY 2008	TOTAL	DISTRICT		AIRSIDE		LANDSIDE		AVIATION REAL ESTATE		NON-AVIATION REAL ESTATE	
	(F)	(A1)	(A2)	(A3)	(A4)	(A5)	Amount	% of Total	Amount	% of Total	Amount
REVENUE	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount
Transient Use Fees	\$ 188,450		\$ -	100.00%	\$ 188,450		\$ -		\$ -		\$ -
Vehicle Parking Fees	\$ 49,666		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 49,666
Warehouse Rent	\$ 289,812		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 289,812
Building Rent/Concessions	\$ 306,971		\$ -		\$ 6,703		\$ -		\$ 54,507		\$ 245,761
Hangar Rent	\$ 1,207,036		\$ -		\$ -		\$ -	100.00%	\$ 1,207,036		\$ -
TOTAL REVENUE	\$ 2,041,935		\$ -		\$ 195,153		\$ -		\$ 1,261,543		\$ 585,239
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ 2,041,935		\$ -		\$ 195,153		\$ -		\$ 1,261,543		\$ 585,239
EXPENSES											
Bad Debts	\$ 4	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	50.00%	\$ 2	50.00%	\$ 2
Bank and Credit Card Fees	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Communications	\$ 16,938	11.67%	\$ 1,977	47.62%	\$ 8,066	9.22%	\$ 1,561	23.04%	\$ 3,903	8.45%	\$ 1,431
Dues and Subscriptions	\$ 8,952	39.76%	\$ 3,559	36.14%	\$ 3,236	6.02%	\$ 539	12.05%	\$ 1,079	6.02%	\$ 539
Employee Benefits	\$ 336,050	17.98%	\$ 60,420	44.18%	\$ 148,459	8.80%	\$ 29,583	21.24%	\$ 71,376	7.80%	\$ 26,209
Employee Recruiting and Testing	\$ 1,651	11.67%	\$ 193	47.62%	\$ 786	9.22%	\$ 152	23.04%	\$ 380	8.45%	\$ 139
Governing Body Related Expenses	\$ 121,539	100.00%	\$ 121,539	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Insurance	\$ 72,361	2.47%	\$ 1,784	31.72%	\$ 22,956	6.23%	\$ 4,509	48.76%	\$ 35,282	10.82%	\$ 7,830
License, Fees, and Business Taxes	\$ 9,564	47.06%	\$ 4,501	35.29%	\$ 3,376	5.88%	\$ 563	5.88%	\$ 563	5.88%	\$ 563
Maintenance - Airside	\$ 30,520	0.00%	\$ -	100.00%	\$ 30,520	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Maintenance - Facilities	\$ 108,329	1.99%	\$ 2,158	17.89%	\$ 19,380	1.88%	\$ 2,031	55.09%	\$ 59,676	23.15%	\$ 25,083
Maintenance - Snow Removal	\$ 636	0.00%	\$ -	68.19%	\$ 434	0.44%	\$ 3	27.94%	\$ 178	3.43%	\$ 22
Maintenance - Forest Management	\$ -	100.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Public Relations	\$ 182,873	90.00%	\$ 164,585	10.00%	\$ 18,287	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Miscellaneous	\$ (4,531)	0.00%	\$ -	100.00%	\$ (4,531)	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Noise Abatement	\$ 156,246	89.00%	\$ 139,059	11.00%	\$ 17,187	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Office Equipment Leasing	\$ 7,191	26.32%	\$ 1,892	39.47%	\$ 2,839	2.63%	\$ 189	26.32%	\$ 1,892	5.26%	\$ 378
Office Equipment	\$ 12,395	26.32%	\$ 3,262	39.47%	\$ 4,893	2.63%	\$ 326	26.32%	\$ 3,262	5.26%	\$ 652
Payroll	\$ 863,164	17.98%	\$ 155,192	44.18%	\$ 381,324	8.80%	\$ 75,987	21.24%	\$ 183,333	7.80%	\$ 67,321
Payroll Taxes	\$ 16,477	17.98%	\$ 2,962	44.18%	\$ 7,279	8.80%	\$ 1,451	21.24%	\$ 3,500	7.80%	\$ 1,285
Postage and Freight	\$ 2,653	15.79%	\$ 419	10.53%	\$ 279	5.26%	\$ 140	63.16%	\$ 1,675	5.26%	\$ 140
Printing and Copying	\$ 7,524	11.67%	\$ 878	47.62%	\$ 3,583	9.22%	\$ 693	23.04%	\$ 1,734	8.45%	\$ 636
Professional Services	\$ 203,833	44.79%	\$ 91,300	50.00%	\$ 101,916	1.04%	\$ 2,123	3.13%	\$ 6,370	1.04%	\$ 2,123
Security	\$ 9,376	50.00%	\$ 4,688	25.00%	\$ 2,344	12.50%	\$ 1,172	6.25%	\$ 586	6.25%	\$ 586
Supplies	\$ 53,043	13.89%	\$ 7,367	44.44%	\$ 23,575	5.56%	\$ 2,947	27.78%	\$ 14,734	8.33%	\$ 4,420
Travel, Conferences, and Meals	\$ 30,732	22.22%	\$ 6,829	33.33%	\$ 10,244	11.11%	\$ 3,415	16.67%	\$ 5,122	16.67%	\$ 5,122
Utilities	\$ 122,029	0.00%	\$ -	39.13%	\$ 47,750	8.70%	\$ 10,611	47.83%	\$ 58,361	4.35%	\$ 5,306
Vehicle/Equipment Maintenance & Operations	\$ 53,639	3.49%	\$ 1,873	69.04%	\$ 37,032	0.80%	\$ 428	23.52%	\$ 12,616	3.15%	\$ 1,691
OPERATING EXPENSES	\$ 2,423,188		\$ 776,438		\$ 891,212		\$ 138,423		\$ 465,623		\$ 151,479
OPERATING INCOME (EBITDA)	\$ (381,253)		\$ (776,438)		\$ (696,059)		\$ (138,423)		\$ 795,920		\$ 433,760
Annualized Capital Cost	\$ 857,559		\$ 113,181		\$ 196,176		\$ 19,459		\$ 443,014		\$ 85,728
NET INCOME (EBIT)	\$ (1,238,812)		\$ (889,620)		\$ (892,235)		\$ (157,883)		\$ 352,906		\$ 348,031
Allocated Airside and Landside Cost	\$ (1,503)		\$ -		\$ (268,161)		\$ (157,883)		\$ 410,748		\$ 13,793
ADJUSTED NET INCOME (EBIT)	\$ (1,237,309)		\$ (889,620)		\$ (624,074)		\$ -		\$ (57,843)		\$ 334,239

Airport – District Allocation (FY 2008) Table

DISTRICT FY 2008	TOTAL (A1)	GOVERNANCE (A1-1)		COMMUNITY BENEFIT GENERAL (A1-2)		COMMUNITY BENEFIT WADDLE RANCH (A1-3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount
AIRPORT REVENUE							
TOTAL REVENUE	\$ -		\$ -		\$ -		\$ -
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ -		\$ -		\$ -		\$ -
EXPENSES							
Bad Debts	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Bank and Credit Card Fees	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Communications	\$ 1,977	25.00%	\$ 494	75.00%	\$ 1,483		\$ -
Contributions/Donations	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Dues and Subscriptions	\$ 3,559	100.00%	\$ 3,559	0.00%	\$ -	0.00%	\$ -
Employee Benefits	\$ 60,420	45.98%	\$ 27,781	44.96%	\$ 27,165	9.06%	\$ 5,475
Employee Recruiting and Testing	\$ 193	45.98%	\$ 89	44.96%	\$ 87	9.06%	\$ 17
Fuel Storage Maintenance	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Fuel Storage Lease	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Governing Body Related Expenses	\$ 121,539	100.00%	\$ 121,539	0.00%	\$ -	0.00%	\$ -
Insurance	\$ 1,784	76.20%	\$ 1,359	23.80%	\$ 425	0.00%	\$ -
Lease (Rent)	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
License, Fees, and Business Taxes	\$ 4,501	80.00%	\$ 3,601	20.00%	\$ 900	0.00%	\$ -
Maintenance - Airside	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Maintenance - Facilities	\$ 2,158	0.00%	\$ -	100.00%	\$ 2,158	0.00%	\$ -
Maintenance - Snow Removal	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Maintenance - Forest Management	\$ -	0.00%	\$ -	0.00%	\$ -	100.00%	\$ -
Public Relations	\$ 164,585	0.00%	\$ -	100.00%	\$ 164,585	0.00%	\$ -
Miscellaneous	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Noise Abatement	\$ 139,059	0.00%	\$ -	100.00%	\$ 139,059	0.00%	\$ -
Office Equipment Leasing	\$ 1,892	50.00%	\$ 946	50.00%	\$ 946	0.00%	\$ -
Office Equipment	\$ 3,262	0.00%	\$ 1,500	100.00%	\$ 1,762	0.00%	\$ -
Payroll	\$ 155,192	45.98%	\$ 71,356	44.96%	\$ 69,774	9.06%	\$ 14,062
Payroll Taxes	\$ 2,962	45.98%	\$ 1,362	44.96%	\$ 1,332	9.06%	\$ 268
Postage and Freight	\$ 419	0.00%	\$ -	100.00%	\$ 419	0.00%	\$ -
Printing and Copying	\$ 878	0.00%	\$ -	100.00%	\$ 878	0.00%	\$ -
Professional Services	\$ 91,300	0.00%	\$ 28,000	100.00%	\$ 63,300	0.00%	\$ -
Property Tax	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Security	\$ 4,688	0.00%	\$ -	100.00%	\$ 4,688	0.00%	\$ -
Supplies	\$ 7,367	25.00%	\$ 1,842	75.00%	\$ 5,525	0.00%	\$ -
Training	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Travel, Conferences, and Meals	\$ 6,829	100.00%	\$ 6,829	0.00%	\$ -	0.00%	\$ -
Uniforms	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Utilities	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Vehicle/Equipment Maintenance & Operations	\$ 1,873	0.00%	\$ -	100.00%	\$ 1,873	0.00%	\$ -
OPERATING EXPENSES	\$ 776,438		\$ 270,257		\$ 486,359		\$ 19,822
OPERATING INCOME (EBITDA)	\$ (776,438)		\$ (270,257)		\$ (486,359)		\$ (19,822)
NET CASH FLOW	\$ (776,438)		\$ (270,257)		\$ (486,359)		\$ (19,822)
Annualized Capital Cost	\$ 113,181		\$ -		\$ 113,181		\$ -
NET INCOME (EBIT)	\$ (889,620)		\$ (270,257)		\$ (599,540)		\$ (19,822)
Allocated Airside and Landside Cost	\$ -		\$ -		\$ -		\$ -
ADJUSTED NET INCOME (EBIT)	\$ (889,620)		\$ (270,257)		\$ (599,540)		\$ (19,822)



Airport – Aviation Real Estate Allocation (FY 2008) Table

AVIATION REAL ESTATE FY 2008	TOTAL (A4)		HANGAR 1 REGENT AIR (A4-1)		HANGAR 2 TODD AERO (A4-2)		EAA (A4-3)		PHOENIX HANGAR CIVIL AIR PATROL (A4-4)		T-HANGARS (A4-5)		SOAR TRUCKEE (A4-6)		EXECUTIVE HANGARS (A4-7)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total
REVENUE																
Building Rent/Concessions	\$ 54,507		\$ 26,430		\$ 12,464		\$ 9,315		\$ -		\$ -		\$ 6,298		\$ -	
Hangar Rent	\$ 1,207,036		\$ -		\$ -		\$ -		\$ -		100.00%	\$ 933,033		\$ -		\$ 274,003
TOTAL REVENUE	\$ 1,261,543		\$ 26,430		\$ 12,464		\$ 9,315		\$ -			\$ 933,033		\$ 6,298		\$ 274,003
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -			\$ -		\$ -		\$ -
GROSS MARGIN	\$ 1,261,543		\$ 26,430		\$ 12,464		\$ 9,315		\$ -			\$ 933,033		\$ 6,298		\$ 274,003
EXPENSES	0															
Bad Debts	\$ 2	2.25%	\$ 0	0.97%	\$ 0	1.51%	\$ 0	0.30%	\$ 0	71.61%	\$ 2	0.36%	\$ 0	23.00%	\$ 0	
Bank and Credit Card Fees	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	
Communications	\$ 3,903	2.25%	\$ 88	0.97%	\$ 38	1.51%	\$ 59	0.30%	\$ 12	71.61%	\$ 2,795	0.36%	\$ 14	23.00%	\$ 898	
Dues and Subscriptions	\$ 1,079	2.25%	\$ 24	0.97%	\$ 10	1.51%	\$ 16	0.30%	\$ 3	71.61%	\$ 772	0.36%	\$ 4	23.00%	\$ 248	
Employee Benefits	\$ 71,376	2.25%	\$ 1,603	0.97%	\$ 693	1.51%	\$ 1,078	0.30%	\$ 214	71.61%	\$ 51,112	0.36%	\$ 256	23.00%	\$ 16,419	
Employee Recruiting and Testing	\$ 380	2.25%	\$ 9	0.97%	\$ 4	1.51%	\$ 6	0.30%	\$ 1	71.61%	\$ 272	0.36%	\$ 1	23.00%	\$ 88	
Governing Body Related Expenses	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	
Insurance	\$ 35,282	2.25%	\$ 792	0.97%	\$ 343	1.51%	\$ 533	0.30%	\$ 106	71.61%	\$ 25,266	0.36%	\$ 127	23.00%	\$ 8,116	
License, Fees, and Business Taxes	\$ 563	2.25%	\$ 13	0.97%	\$ 5	1.51%	\$ 8	0.30%	\$ 2	71.61%	\$ 403	0.36%	\$ 2	23.00%	\$ 129	
Maintenance - Airside	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	
Maintenance - Facilities	\$ 59,676	2.25%	\$ 1,340	0.97%	\$ 580	1.51%	\$ 901	0.30%	\$ 179	71.61%	\$ 42,734	0.36%	\$ 214	23.00%	\$ 13,728	
Maintenance - Snow Removal	\$ 178	2.25%	\$ 4	0.97%	\$ 2	1.51%	\$ 3	0.30%	\$ 1	71.61%	\$ 127	0.36%	\$ 1	23.00%	\$ 41	
Maintenance - Forest Management	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	
Public Relations	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	
Miscellaneous	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	
Noise Abatement	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -	
Office Equipment Leasing	\$ 1,892	2.25%	\$ 43	0.97%	\$ 18	1.51%	\$ 29	0.30%	\$ 6	71.61%	\$ 1,355	0.36%	\$ 7	23.00%	\$ 435	
Office Equipment	\$ 3,262	2.25%	\$ 73	0.97%	\$ 32	1.51%	\$ 49	0.30%	\$ 10	71.61%	\$ 2,336	0.36%	\$ 12	23.00%	\$ 750	
Payroll	\$ 183,333	2.25%	\$ 4,118	0.97%	\$ 1,781	1.51%	\$ 2,769	0.30%	\$ 549	71.61%	\$ 131,285	0.36%	\$ 659	23.00%	\$ 42,173	
Payroll Taxes	\$ 3,500	2.25%	\$ 79	0.97%	\$ 34	1.51%	\$ 53	0.30%	\$ 10	71.61%	\$ 2,506	0.36%	\$ 13	23.00%	\$ 805	
Postage and Freight	\$ 1,675	2.25%	\$ 38	0.97%	\$ 16	1.51%	\$ 25	0.30%	\$ 5	71.61%	\$ 1,200	0.36%	\$ 6	23.00%	\$ 385	
Printing and Copying	\$ 1,734	2.25%	\$ 39	0.97%	\$ 17	1.51%	\$ 26	0.30%	\$ 5	71.61%	\$ 1,241	0.36%	\$ 6	23.00%	\$ 399	
Professional Services	\$ 6,370	2.25%	\$ 143	0.97%	\$ 62	1.51%	\$ 96	0.30%	\$ 19	71.61%	\$ 4,561	0.36%	\$ 23	23.00%	\$ 1,465	
Security	\$ 586	2.25%	\$ 13	0.97%	\$ 6	1.51%	\$ 9	0.30%	\$ 2	71.61%	\$ 420	0.36%	\$ 2	23.00%	\$ 135	
Supplies	\$ 14,734	2.25%	\$ 331	0.97%	\$ 143	1.51%	\$ 223	0.30%	\$ 44	71.61%	\$ 10,551	0.36%	\$ 53	23.00%	\$ 3,389	
Travel, Conferences, and Meals	\$ 5,122	2.25%	\$ 115	0.97%	\$ 50	1.51%	\$ 77	0.30%	\$ 15	71.61%	\$ 3,668	0.36%	\$ 18	23.00%	\$ 1,178	
Utilities	\$ 58,361	2.25%	\$ 1,311	0.97%	\$ 567	1.51%	\$ 881	0.30%	\$ 175	71.61%	\$ 41,793	0.36%	\$ 210	23.00%	\$ 13,425	
Vehicle/Equipment Maintenance & Operations	\$ 12,616	2.25%	\$ 283	0.97%	\$ 123	1.51%	\$ 191	0.30%	\$ 38	71.61%	\$ 9,034	0.36%	\$ 45	23.00%	\$ 2,902	
OPERATING EXPENSES	\$ 465,623		\$ 10,458		\$ 4,523		\$ 7,032		\$ 1,394		\$ 333,434		\$ 1,673		\$ 107,109	
OPERATING INCOME (EBITDA)	\$ 795,920		\$ 15,972		\$ 7,941		\$ 2,283		\$ (1,394)		\$ 599,599		\$ 4,625		\$ 166,894	
Annualized Capital Cost	\$ 443,014		\$ 2,876		\$ 3,951		\$ 2,966		\$ 876		\$ 299,492		\$ 983		\$ 129,028	
NET INCOME (EBIT)	\$ 352,906		\$ 13,096		\$ 3,990		\$ (683)		\$ (2,270)		\$ 300,107		\$ 3,642		\$ 37,866	
Allocated Airside and Landside Cost	\$ 410,748		\$ 7,926		\$ 3,428		\$ 5,329		\$ 1,057		\$ 252,717		\$ 1,268		\$ 81,180	
ADJUSTED NET INCOME (EBIT)	\$ (57,843)		\$ 5,170		\$ 562		\$ (6,012)		\$ (3,327)		\$ 47,391		\$ 2,374		\$ (43,315)	



Airport – Non-Aviation Real Estate Allocation (FY 2008) Table

NON-AVIATION REAL ESTATE FY 2008	TOTAL (A5)		WAREHOUSE (A5-1)		WEST SIDE MODULAR (A5-2)		AUTO RENTAL BUILDING (A5-3)		TERMINAL RUNWAY CAFÉ (A5-4)		FIRE STATION (A5-5)		HANGAR #2 OFFICE SPACE (A5-6)		LONG TERM PARKING (A5-7)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total
REVENUE																
Vehicle Parking Fees	\$ 49,666		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ 49,666	100.00%
Warehouse Rent	\$ 289,812	100.00%	\$ 289,812		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
Building Rent/Concessions	\$ 245,761		\$ -		\$ 27,814		\$ 81,453		\$ 1,006		\$ 1,000		\$ 3,688		\$ 130,800	
TOTAL REVENUE	\$ 585,239		\$ 289,812		\$ 27,814		\$ 81,453		\$ 1,006		\$ 1,000		\$ 3,688		\$ 180,466	
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
GROSS MARGIN	\$ 585,239		\$ 289,812		\$ 27,814		\$ 81,453		\$ 1,006		\$ 1,000		\$ 3,688		\$ 180,466	
EXPENSES																
Bad Debts	\$ 2	86.71%	\$ 2	4.99%	\$ 0	1.65%	\$ 0	1.26%	\$ 0	0.72%	\$ 0	1.20%	\$ 0	3.47%	\$ 0	
Bank and Credit Card Fees	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Communications	\$ 1,431	86.71%	\$ 1,241	4.99%	\$ 71	1.65%	\$ 24	1.26%	\$ 18	0.72%	\$ 10	1.20%	\$ 17	3.47%	\$ 50	
Dues and Subscriptions	\$ 539	86.71%	\$ 468	4.99%	\$ 27	1.65%	\$ 9	1.26%	\$ 7	0.72%	\$ 4	1.20%	\$ 6	3.47%	\$ 19	
Employee Benefits	\$ 26,209	86.71%	\$ 22,727	4.99%	\$ 1,309	1.65%	\$ 432	1.26%	\$ 329	0.72%	\$ 189	1.20%	\$ 314	3.47%	\$ 909	
Employee Recruiting and Testing	\$ 139	86.71%	\$ 121	4.99%	\$ 7	1.65%	\$ 2	1.26%	\$ 2	0.72%	\$ 1	1.20%	\$ 2	3.47%	\$ 5	
Governing Body Related Expenses	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Insurance	\$ 7,830	86.71%	\$ 6,790	4.99%	\$ 391	1.65%	\$ 129	1.26%	\$ 98	0.72%	\$ 57	1.20%	\$ 94	3.47%	\$ 272	
License, Fees, and Business Taxes	\$ 563	86.71%	\$ 488	4.99%	\$ 28	1.65%	\$ 9	1.26%	\$ 7	0.72%	\$ 4	1.20%	\$ 7	3.47%	\$ 20	
Maintenance - Airside	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Maintenance - Facilities	\$ 25,083	86.71%	\$ 21,750	4.99%	\$ 1,253	1.65%	\$ 413	1.26%	\$ 315	0.72%	\$ 181	1.20%	\$ 301	3.47%	\$ 870	
Maintenance - Snow Removal	\$ 22	86.71%	\$ 19	4.99%	\$ 1	1.65%	\$ 0	1.26%	\$ 0	0.72%	\$ 0	1.20%	\$ 0	3.47%	\$ 1	
Maintenance - Forest Management	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Public Relations	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Miscellaneous	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Noise Abatement	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	
Office Equipment Leasing	\$ 378	86.71%	\$ 328	4.99%	\$ 19	1.65%	\$ 6	1.26%	\$ 5	0.72%	\$ 3	1.20%	\$ 5	3.47%	\$ 13	
Office Equipment	\$ 652	86.71%	\$ 566	4.99%	\$ 33	1.65%	\$ 11	1.26%	\$ 8	0.72%	\$ 5	1.20%	\$ 8	3.47%	\$ 23	
Payroll	\$ 67,321	86.71%	\$ 58,375	4.99%	\$ 3,362	1.65%	\$ 1,109	1.26%	\$ 845	0.72%	\$ 486	1.20%	\$ 808	3.47%	\$ 2,335	
Payroll Taxes	\$ 1,285	86.71%	\$ 1,114	4.99%	\$ 64	1.65%	\$ 21	1.26%	\$ 16	0.72%	\$ 9	1.20%	\$ 15	3.47%	\$ 45	
Postage and Freight	\$ 140	86.71%	\$ 121	4.99%	\$ 7	1.65%	\$ 2	1.26%	\$ 2	0.72%	\$ 1	1.20%	\$ 2	3.47%	\$ 5	
Printing and Copying	\$ 636	86.71%	\$ 551	4.99%	\$ 32	1.65%	\$ 10	1.26%	\$ 8	0.72%	\$ 5	1.20%	\$ 8	3.47%	\$ 22	
Professional Services	\$ 2,123	86.71%	\$ 1,841	4.99%	\$ 106	1.65%	\$ 35	1.26%	\$ 27	0.72%	\$ 15	1.20%	\$ 25	3.47%	\$ 74	
Security	\$ 586	86.71%	\$ 508	4.99%	\$ 29	1.65%	\$ 10	1.26%	\$ 7	0.72%	\$ 4	1.20%	\$ 7	3.47%	\$ 20	
Supplies	\$ 4,420	86.71%	\$ 3,833	4.99%	\$ 221	1.65%	\$ 73	1.26%	\$ 56	0.72%	\$ 32	1.20%	\$ 53	3.47%	\$ 153	
Travel, Conferences, and Meals	\$ 5,122	86.71%	\$ 4,441	4.99%	\$ 256	1.65%	\$ 84	1.26%	\$ 64	0.72%	\$ 37	1.20%	\$ 61	3.47%	\$ 178	
Utilities	\$ 5,306	86.71%	\$ 4,601	4.99%	\$ 265	1.65%	\$ 87	1.26%	\$ 67	0.72%	\$ 38	1.20%	\$ 64	3.47%	\$ 184	
Vehicle/Equipment Maintenance & Operations	\$ 1,691	86.71%	\$ 1,467	4.99%	\$ 84	1.65%	\$ 28	1.26%	\$ 21	0.72%	\$ 12	1.20%	\$ 20	3.47%	\$ 59	
OPERATING EXPENSES	\$ 151,479		\$ 131,350		\$ 7,566		\$ 2,496		\$ 1,902		\$ 1,095		\$ 1,817		\$ 5,254	
OPERATING INCOME (EBITDA)	\$ 433,760		\$ 158,462		\$ 20,248		\$ 78,957		\$ (896)		\$ (95)		\$ 1,871		\$ 175,212	
Annualized Capital Cost	\$ 85,728		\$ 60,560		\$ 5,176		\$ 6,846		\$ 1,626		\$ 12		\$ 518		\$ 10,991	
NET INCOME (EBIT)	\$ 348,031		\$ 97,903		\$ 15,072		\$ 72,111		\$ (2,522)		\$ (106)		\$ 1,353		\$ 164,221	
Allocated Airside and Landside Cost	\$ 13,793		\$ 11,960		\$ 689		\$ 227		\$ 173		\$ 100		\$ 165		\$ 478	
ADJUSTED NET INCOME (EBIT)	\$ 334,239		\$ 85,943		\$ 14,383		\$ 71,884		\$ (2,695)		\$ (206)		\$ 1,188		\$ 163,743	

FBO Allocation (FY 2008) Table

FBO FY 2008	TOTAL (F)		FUEL (F1)		PRODUCTS AND SERVICES (F2)		FACILITIES (F3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	
REVENUE								
Retail Aviation Fuel and Additives	\$ 2,014,116	100.00%	\$ 2,014,116		\$ -		\$ -	
Apron (Tiedown)	\$ 55,941		\$ -		\$ -	100.00%	\$ 55,941	
Pilot Supplies, Catering, and Oil	\$ 5,344		\$ -	100.00%	\$ 5,344		\$ -	
Ground Handling	\$ 218		\$ -	100.00%	\$ 218		\$ -	
Passenger/Crew Services	\$ 49		\$ -	100.00%	\$ 49		\$ -	
TOTAL REVENUE	\$ 2,075,667		\$ 2,014,116		\$ 5,611		\$ 55,941	
COST OF GOODS SOLD	\$ 1,398,817		\$ 1,394,490		\$ 4,327		\$ -	
GROSS MARGIN	\$ 676,850		\$ 619,626		\$ 1,284		\$ 55,941	
EXPENSES								
Bad Debts	\$ 0	97.03%	\$ 0	0.27%	\$ 0	2.70%	\$ 0	
Bank and Credit Card Fees	\$ 84,358	97.03%	\$ 81,857	0.27%	\$ 228	2.70%	\$ 2,274	
Communications	\$ 7,780	97.03%	\$ 7,549	0.27%	\$ 21	2.70%	\$ 210	
Dues and Subscriptions	\$ 1,833	97.03%	\$ 1,779	0.27%	\$ 5	2.70%	\$ 49	
Employee Benefits	\$ 122,370	97.03%	\$ 118,741	0.27%	\$ 331	2.70%	\$ 3,298	
Employee Recruiting and Testing	\$ 758	97.03%	\$ 736	0.27%	\$ 2	2.70%	\$ 20	
Governing Body Related Expenses	\$ -	97.03%	\$ -	0.27%	\$ -	2.70%	\$ -	
Insurance	\$ 20,953	97.03%	\$ 20,331	0.27%	\$ 57	2.70%	\$ 565	
License, Fees, and Business Taxes	\$ 1,688	97.03%	\$ 1,638	0.27%	\$ 5	2.70%	\$ 45	
Maintenance - Airside	\$ -	97.03%	\$ -	0.27%	\$ -	2.70%	\$ -	
Maintenance - Facilities	\$ 10,316	97.03%	\$ 10,010	0.27%	\$ 28	2.70%	\$ 278	
Maintenance - Snow Removal	\$ 80	97.03%	\$ 77	0.27%	\$ 0	2.70%	\$ 2	
Maintenance - Forest Management	\$ -	97.03%	\$ -	0.27%	\$ -	2.70%	\$ -	
Public Relations	\$ -	97.03%	\$ -	0.27%	\$ -	2.70%	\$ -	
Miscellaneous	\$ -	97.03%	\$ -	0.27%	\$ -	2.70%	\$ -	
Noise Abatement	\$ -	97.03%	\$ -	0.27%	\$ -	2.70%	\$ -	
Office Equipment Leasing	\$ 378	97.03%	\$ 367	0.27%	\$ 1	2.70%	\$ 10	
Office Equipment	\$ 652	97.03%	\$ 633	0.27%	\$ 2	2.70%	\$ 18	
Payroll	\$ 314,314	97.03%	\$ 304,993	0.27%	\$ 850	2.70%	\$ 8,471	
Payroll Taxes	\$ 6,000	97.03%	\$ 5,822	0.27%	\$ 16	2.70%	\$ 162	
Postage and Freight	\$ 140	97.03%	\$ 135	0.27%	\$ 0	2.70%	\$ 4	
Printing and Copying	\$ 3,456	97.03%	\$ 3,353	0.27%	\$ 9	2.70%	\$ 93	
Professional Services	\$ 8,493	97.03%	\$ 8,241	0.27%	\$ 23	2.70%	\$ 229	
Security	\$ 2,344	97.03%	\$ 2,275	0.27%	\$ 6	2.70%	\$ 63	
Supplies	\$ 5,894	97.03%	\$ 5,719	0.27%	\$ 16	2.70%	\$ 159	
Travel, Conferences, and Meals	\$ 3,415	97.03%	\$ 3,313	0.27%	\$ 9	2.70%	\$ 92	
Utilities	\$ 10,611	97.03%	\$ 10,297	0.27%	\$ 29	2.70%	\$ 286	
Vehicle/Equipment Maintenance & Operations	\$ 19,925	97.03%	\$ 19,334	0.27%	\$ 54	2.70%	\$ 537	
OPERATING EXPENSES	\$ 625,757		\$ 607,201		\$ 1,692		\$ 16,865	
OPERATING INCOME (EBITDA)	\$ 51,093		\$ 12,425		\$ (408)		\$ 39,076	
Annualized Capital Cost	\$ 113,058		\$ 78,825		\$ 69		\$ 34,165	
NET INCOME (EBIT)	\$ (61,965)		\$ (66,400)		\$ (476)		\$ 4,911	
Allocated Airside and Landside Cost	\$ 1,308		\$ 1,269		\$ 4		\$ 35	
ADJUSTED NET INCOME (EBIT)	\$ (63,272)		\$ (67,669)		\$ (480)		\$ 4,876	

FBO – Fuel Allocation (FY 2008) Table

FBO - FUEL FY 2008	TOTAL (F1)		JET A (F1-1)		AVGAS FULL SERVICE (F1-2)		AVGAS SELF SERVICE (F1-3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	
REVENUE								
Retail Aviation Fuel and Additives	\$ 2,014,116		\$ 1,472,866		\$ 132,250		\$ 409,000	
Apron (Tiedown)	\$ -		\$ -		\$ -		\$ -	
Pilot Supplies, Catering, and Oil	\$ -		\$ -		\$ -		\$ -	
Ground Handling	\$ -		\$ -		\$ -		\$ -	
Passenger/Crew Services	\$ -		\$ -		\$ -		\$ -	
Extra	\$ -		\$ -		\$ -		\$ -	
Extra	\$ -		\$ -		\$ -		\$ -	
Extra	\$ -		\$ -		\$ -		\$ -	
Extra	\$ -		\$ -		\$ -		\$ -	
TOTAL REVENUE	\$ 2,014,116		\$ 1,472,866		\$ 132,250		\$ 409,000	
COST OF GOODS SOLD	\$ 1,394,490		\$ 909,638		\$ 104,689		\$ 380,163	
GROSS MARGIN	\$ 619,626		\$ 563,228		\$ 27,561		\$ 28,836	
EXPENSES								
Bad Debts	\$ 0	73.13%	\$ 0	6.57%	\$ 0	20.31%	\$ 0	
Bank and Credit Card Fees	\$ 81,857	73.13%	\$ 59,860	6.57%	\$ 5,375	20.31%	\$ 16,622	
Communications	\$ 7,549	72.58%	\$ 5,479	22.77%	\$ 1,719	4.65%	\$ 351	
Dues and Subscriptions	\$ 1,779	72.58%	\$ 1,291	22.77%	\$ 405	4.65%	\$ 83	
Employee Benefits	\$ 118,741	71.37%	\$ 84,740	22.38%	\$ 26,579	6.25%	\$ 7,421	
Employee Recruiting and Testing	\$ 736	72.58%	\$ 534	22.77%	\$ 168	4.65%	\$ 34	
Governing Body Related Expenses	\$ -	72.58%	\$ -	22.77%	\$ -	4.65%	\$ -	
Insurance	\$ 20,331	72.58%	\$ 14,757	22.77%	\$ 4,629	4.65%	\$ 946	
License, Fees, and Business Taxes	\$ 1,638	72.58%	\$ 1,189	22.77%	\$ 373	4.65%	\$ 76	
Maintenance - Airside	\$ -	72.58%	\$ -	22.77%	\$ -	4.65%	\$ -	
Maintenance - Facilities	\$ 10,010	72.58%	\$ 7,265	22.77%	\$ 2,279	4.65%	\$ 466	
Maintenance - Snow Removal	\$ 77	72.58%	\$ 56	22.77%	\$ 18	4.65%	\$ 4	
Maintenance - Forest Management	\$ -	72.58%	\$ -	22.77%	\$ -	4.65%	\$ -	
Public Relations	\$ -	72.58%	\$ -	22.77%	\$ -	4.65%	\$ -	
Miscellaneous	\$ -	72.58%	\$ -	22.77%	\$ -	4.65%	\$ -	
Noise Abatement	\$ -	72.58%	\$ -	22.77%	\$ -	4.65%	\$ -	
Office Equipment Leasing	\$ 367	72.58%	\$ 267	22.77%	\$ 84	4.65%	\$ 17	
Office Equipment	\$ 633	72.58%	\$ 459	22.77%	\$ 144	4.65%	\$ 29	
Payroll	\$ 304,993	71.37%	\$ 217,660	22.38%	\$ 68,271	6.25%	\$ 19,062	
Payroll Taxes	\$ 5,822	71.37%	\$ 4,155	22.38%	\$ 1,303	6.25%	\$ 364	
Postage and Freight	\$ 135	72.58%	\$ 98	22.77%	\$ 31	4.65%	\$ 6	
Printing and Copying	\$ 3,353	72.58%	\$ 2,434	22.77%	\$ 763	4.65%	\$ 156	
Professional Services	\$ 8,241	72.58%	\$ 5,982	22.77%	\$ 1,876	4.65%	\$ 384	
Security	\$ 2,275	72.58%	\$ 1,651	22.77%	\$ 518	4.65%	\$ 106	
Supplies	\$ 5,719	72.58%	\$ 4,151	22.77%	\$ 1,302	4.65%	\$ 266	
Travel, Conferences, and Meals	\$ 3,313	72.58%	\$ 2,405	22.77%	\$ 754	4.65%	\$ 154	
Utilities	\$ 10,297	72.58%	\$ 7,473	22.77%	\$ 2,344	4.65%	\$ 479	
Vehicle/Equipment Maintenance & Operations	\$ 19,334	72.58%	\$ 14,033	22.77%	\$ 4,401	4.65%	\$ 900	
OPERATING EXPENSES	\$ 607,201		\$ 435,939		\$ 123,334		\$ 47,928	
OPERATING INCOME (EBITDA)	\$ 12,425		\$ 127,289		\$ (95,773)		\$ (19,091)	
Annualized Capital Cost	\$ 78,825		\$ 47,302		\$ 11,344		\$ 20,179	
NET INCOME (EBIT)	\$ (66,400)		\$ 79,987		\$ (107,117)		\$ (39,270)	
Allocated Airside and Landside Cost	\$ 1,269		\$ 921		\$ 289		\$ 59	
ADJUSTED NET INCOME (EBIT)	\$ (67,669)		\$ 79,066		\$ (107,406)		\$ (39,329)	

TTAD Allocation (FY 2009) Table

FY 2009	TTAD	AIRPORT (A)		FBO (F)	
	TOTAL	% of Total	Amount	% of Total	Amount
	Amount		Amount		Amount
AIRPORT REVENUE					
Transient Use Fees	\$ 120,720	100.00%	\$ 120,720		\$ -
Vehicle Parking Fees	\$ 45,647	100.00%	\$ 45,647		\$ -
Warehouse Rent	\$ 299,762	100.00%	\$ 299,762		\$ -
Building Rent/Concessions	\$ 175,704	100.00%	\$ 175,704		\$ -
Hangar Rent	\$ 1,243,518	100.00%	\$ 1,243,518		\$ -
Total Airport Revenue	\$ 1,885,351		\$ 1,885,351		\$ -
Cost of Goods Sold		100.00%	\$ -	0.00%	\$ -
Gross Margin	\$ 1,885,351		\$ 1,885,351		\$ -
FBO REVENUE					
Retail Aviation Fuel and Additives	\$ 1,058,783		\$ -	100.00%	\$ 1,058,783
Apron (Tiedown)	\$ 52,886		\$ -	100.00%	\$ 52,886
Pilot Supplies, Catering, and Oil	\$ 3,186		\$ -	100.00%	\$ 3,186
Ground Handling	\$ 396		\$ -	100.00%	\$ 396
Passenger/Crew Services	\$ 427		\$ -	100.00%	\$ 427
Total FBO Revenue	\$ 1,115,677		\$ -		\$ 1,115,677
Cost of Goods Sold	\$ 704,279	0.00%	\$ -	100.00%	\$ 704,279
Gross Margin	\$ 411,398		\$ -		\$ 411,398
TOTAL REVENUE	\$ 3,001,028		\$ 1,885,351		\$ 1,115,677
COST OF GOODS SOLD	\$ 704,279		\$ -		\$ 704,279
GROSS MARGIN	\$ 2,296,749		\$ 1,885,351		\$ 411,398
EXPENSES					
Bad Debts	\$ 186	90.00%	\$ 167	10.00%	\$ 19
Bank and Credit Card Fees	\$ 54,378	0.00%	\$ -	100.00%	\$ 54,378
Communications	\$ 26,458	68.53%	\$ 18,131	31.47%	\$ 8,327
Dues and Subscriptions	\$ 12,215	83.00%	\$ 10,139	17.00%	\$ 2,077
Employee Benefits	\$ 536,724	73.31%	\$ 393,452	26.69%	\$ 143,272
Employee Recruiting and Testing	\$ 1,140	68.53%	\$ 781	31.47%	\$ 359
Governing Body Related Expenses	\$ 186,983	100.00%	\$ 186,983	0.00%	\$ -
Insurance	\$ 91,805	77.55%	\$ 71,191	22.45%	\$ 20,614
License, Fees, and Business Taxes	\$ 13,393	85.00%	\$ 11,384	15.00%	\$ 2,009
Maintenance - Airside	\$ 36,278	100.00%	\$ 36,278	0.00%	\$ -
Maintenance - Facilities	\$ 56,492	91.31%	\$ 51,580	8.69%	\$ 4,912
Maintenance - Snow Removal	\$ 805	88.87%	\$ 715	11.13%	\$ 90
Maintenance - Forest Management	\$ 579,033	100.00%	\$ 579,033	0.00%	\$ -
Public Relations	\$ 138,652	100.00%	\$ 138,652	0.00%	\$ -
Miscellaneous	\$ 2,824	100.00%	\$ 2,824	0.00%	\$ -
Noise Abatement	\$ 133,317	100.00%	\$ 133,317	0.00%	\$ -
Office Equipment Leasing	\$ 7,690	95.00%	\$ 7,305	5.00%	\$ 384
Office Equipment	\$ 12,191	95.00%	\$ 11,581	5.00%	\$ 610
Payroll	\$ 1,292,071	73.31%	\$ 947,168	26.69%	\$ 344,903
Payroll Taxes	\$ 20,889	73.31%	\$ 15,313	26.69%	\$ 5,576
Postage and Freight	\$ 2,845	95.00%	\$ 2,703	5.00%	\$ 142
Printing and Copying	\$ 7,318	68.53%	\$ 5,015	31.47%	\$ 2,303
Professional Services	\$ 247,140	96.00%	\$ 237,254	4.00%	\$ 9,886
Security	\$ 28,824	80.00%	\$ 23,060	20.00%	\$ 5,765
Supplies	\$ 47,006	90.00%	\$ 42,306	10.00%	\$ 4,701
Travel, Conferences, and Meals	\$ 21,247	90.00%	\$ 19,122	10.00%	\$ 2,125
Utilities	\$ 136,007	92.00%	\$ 125,126	8.00%	\$ 10,881
Vehicle/Equipment Maintenance & Operations	\$ 84,824	72.92%	\$ 61,849	27.08%	\$ 22,974
OPERATING EXPENSES	\$ 3,778,736		\$ 3,132,430		\$ 646,305
OPERATING INCOME (EBITDA)	\$ (1,481,986)		\$ (1,247,080)		\$ (234,907)
Annualized Capital Cost	\$ 902,975		\$ 806,873		\$ 96,102
NET INCOME (EBIT)	\$ (2,384,961)		\$ (2,053,953)		\$ (331,009)
Allocated Airside and Landside Cost	\$ (209)		\$ (1,588)		\$ 1,379
ADJUSTED NET INCOME (EBIT)	\$ (2,384,752)		\$ (2,052,365)		\$ (332,387)



Airport Allocation (FY 2009) Table

AIRPORT FY 2009	TOTAL (F)	DISTRICT (A1)		AIRSIDE (A2)		LANDSIDE (A3)		AVIATION REAL ESTATE (A4)		NON-AVIATION REAL ESTATE (A5)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount
REVENUE											
Transient Use Fees	\$ 120,720		\$ -	100.00%	\$ 120,720		\$ -		\$ -		\$ -
Vehicle Parking Fees	\$ 45,647		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 45,647
Warehouse Rent	\$ 299,762		\$ -		\$ -		\$ -		\$ -	100.00%	\$ 299,762
Building Rent/Concessions	\$ 175,704		\$ -		\$ 8,325		\$ -		\$ 38,879		\$ 128,500
Hangar Rent	\$ 1,243,518		\$ -		\$ -		\$ -	100.00%	\$ 1,243,518		\$ -
TOTAL REVENUE	\$ 1,885,351		\$ -		\$ 129,045		\$ -		\$ 1,282,397		\$ 473,909
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ 1,885,351		\$ -		\$ 129,045		\$ -		\$ 1,282,397		\$ 473,909
EXPENSES											
Bad Debts	\$ 167	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	50.00%	\$ 84	50.00%	\$ 84
Bank and Credit Card Fees	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Communications	\$ 18,131	11.67%	\$ 2,117	47.62%	\$ 8,634	9.22%	\$ 1,671	23.04%	\$ 4,178	8.45%	\$ 1,532
Dues and Subscriptions	\$ 10,139	39.76%	\$ 4,031	36.14%	\$ 3,665	6.02%	\$ 611	12.05%	\$ 1,222	6.02%	\$ 611
Employee Benefits	\$ 393,452	17.98%	\$ 70,740	44.18%	\$ 173,817	8.80%	\$ 34,637	21.24%	\$ 83,568	7.80%	\$ 30,686
Employee Recruiting and Testing	\$ 781	11.67%	\$ 91	47.62%	\$ 372	9.22%	\$ 72	23.04%	\$ 180	8.45%	\$ 66
Governing Body Related Expenses	\$ 186,983	100.00%	\$ 186,983	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Insurance	\$ 71,191	2.47%	\$ 1,755	31.72%	\$ 22,585	6.23%	\$ 4,436	48.76%	\$ 34,712	10.82%	\$ 7,704
License, Fees, and Business Taxes	\$ 11,384	47.06%	\$ 5,357	35.29%	\$ 4,018	5.88%	\$ 670	5.88%	\$ 670	5.88%	\$ 670
Maintenance - Airside	\$ 36,278	0.00%	\$ -	100.00%	\$ 36,278	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Maintenance - Facilities	\$ 51,580	1.99%	\$ 1,028	17.89%	\$ 9,228	1.88%	\$ 967	55.09%	\$ 28,415	23.15%	\$ 11,943
Maintenance - Snow Removal	\$ 715	0.00%	\$ -	68.19%	\$ 488	0.44%	\$ 3	27.94%	\$ 200	3.43%	\$ 25
Maintenance - Forest Management	\$ 579,033	100.00%	\$ 579,033	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Public Relations	\$ 138,652	90.00%	\$ 124,787	10.00%	\$ 13,865	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Miscellaneous	\$ 2,824	0.00%	\$ -	100.00%	\$ 2,824	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Noise Abatement	\$ 133,317	89.00%	\$ 118,652	11.00%	\$ 14,665	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -
Office Equipment Leasing	\$ 7,305	26.32%	\$ 1,922	39.47%	\$ 2,884	2.63%	\$ 192	26.32%	\$ 1,922	5.26%	\$ 384
Office Equipment	\$ 11,581	26.32%	\$ 3,048	39.47%	\$ 4,572	2.63%	\$ 305	26.32%	\$ 3,048	5.26%	\$ 610
Payroll	\$ 947,168	17.98%	\$ 170,295	44.18%	\$ 418,435	8.80%	\$ 83,382	21.24%	\$ 201,175	7.80%	\$ 73,872
Payroll Taxes	\$ 15,313	17.98%	\$ 2,753	44.18%	\$ 6,765	8.80%	\$ 1,348	21.24%	\$ 3,252	7.80%	\$ 1,194
Postage and Freight	\$ 2,703	15.79%	\$ 427	10.53%	\$ 285	5.26%	\$ 142	63.16%	\$ 1,707	5.26%	\$ 142
Printing and Copying	\$ 5,015	11.67%	\$ 585	47.62%	\$ 2,388	9.22%	\$ 462	23.04%	\$ 1,155	8.45%	\$ 424
Professional Services	\$ 237,254	44.79%	\$ 106,270	50.00%	\$ 118,627	1.04%	\$ 2,471	3.13%	\$ 7,414	1.04%	\$ 2,471
Security	\$ 23,060	50.00%	\$ 11,530	25.00%	\$ 5,765	12.50%	\$ 2,882	6.25%	\$ 1,441	6.25%	\$ 1,441
Supplies	\$ 42,306	13.89%	\$ 5,876	44.44%	\$ 18,803	5.56%	\$ 2,350	27.78%	\$ 11,752	8.33%	\$ 3,525
Travel, Conferences, and Meals	\$ 19,122	22.22%	\$ 4,249	33.33%	\$ 6,374	11.11%	\$ 2,125	16.67%	\$ 3,187	16.67%	\$ 3,187
Utilities	\$ 125,126	0.00%	\$ -	39.13%	\$ 48,962	8.70%	\$ 10,881	47.83%	\$ 59,843	4.35%	\$ 5,440
Vehicle/Equipment Maintenance & Operations	\$ 61,849	3.49%	\$ 2,159	69.04%	\$ 42,700	0.80%	\$ 494	23.52%	\$ 14,546	3.15%	\$ 1,950
OPERATING EXPENSES	\$ 3,132,430		\$ 1,403,690		\$ 966,995		\$ 150,101		\$ 463,670		\$ 147,962
OPERATING INCOME (EBITDA)	\$ (1,247,080)		\$ (1,403,690)		\$ (837,950)		\$ (150,101)		\$ 818,726		\$ 325,948
Annualized Capital Cost	\$ 806,873		\$ 115,053		\$ 166,554		\$ 19,456		\$ 420,551		\$ 85,260
NET INCOME (EBIT)	\$ (2,053,953)		\$ (1,518,744)		\$ (1,004,504)		\$ (169,557)		\$ 398,175		\$ 240,688
Allocated Airside and Landside Cost	\$ (1,588)		\$ -		\$ (279,429)		\$ (169,557)		\$ 432,585		\$ 14,813
ADJUSTED NET INCOME (EBIT)	\$ (2,052,365)		\$ (1,518,744)		\$ (725,075)		\$ -		\$ (34,409)		\$ 225,876

Airport – District Allocation (FY 2009) Table

DISTRICT FY 2009	TOTAL (A1)	GOVERNANCE (A1-1)		COMMUNITY BENEFIT GENERAL (A1-2)		COMMUNITY BENEFIT WADDLE RANCH (A1-3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount
AIRPORT REVENUE							
TOTAL REVENUE	\$ -		\$ -		\$ -		\$ -
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ -		\$ -		\$ -		\$ -
EXPENSES							
Bad Debts	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Bank and Credit Card Fees	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Communications	\$ 2,117	25.00%	\$ 529	75.00%	\$ 1,587		\$ -
Contributions/Donations	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Dues and Subscriptions	\$ 4,031	100.00%	\$ 4,031	0.00%	\$ -	0.00%	\$ -
Employee Benefits	\$ 70,740	45.98%	\$ 32,526	44.96%	\$ 31,805	9.06%	\$ 6,410
Employee Recruiting and Testing	\$ 91	45.98%	\$ 42	44.96%	\$ 41	9.06%	\$ 8
Fuel Storage Maintenance	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Fuel Storage Lease	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Governing Body Related Expenses	\$ 186,983	100.00%	\$ 186,983	0.00%	\$ -	0.00%	\$ -
Insurance	\$ 1,755	76.20%	\$ 1,337	23.80%	\$ 418	0.00%	\$ -
Lease (Rent)	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
License, Fees, and Business Taxes	\$ 5,357	80.00%	\$ 4,286	20.00%	\$ 1,071	0.00%	\$ -
Maintenance - Airside	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Maintenance - Facilities	\$ 1,028	0.00%	\$ -	100.00%	\$ 1,028	0.00%	\$ -
Maintenance - Snow Removal	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Maintenance - Forest Management	\$ 579,033	0.00%	\$ -	0.00%	\$ -	100.00%	\$ 579,033
Public Relations	\$ 124,787	0.00%	\$ -	100.00%	\$ 124,787	0.00%	\$ -
Miscellaneous	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Noise Abatement	\$ 118,652	0.00%	\$ -	100.00%	\$ 118,652	0.00%	\$ -
Office Equipment Leasing	\$ 1,922	50.00%	\$ 961	50.00%	\$ 961	0.00%	\$ -
Office Equipment	\$ 3,048	0.00%	\$ 1,500	100.00%	\$ 1,548	0.00%	\$ -
Payroll	\$ 170,295	45.98%	\$ 78,301	44.96%	\$ 76,564	9.06%	\$ 15,430
Payroll Taxes	\$ 2,753	45.98%	\$ 1,266	44.96%	\$ 1,238	9.06%	\$ 249
Postage and Freight	\$ 427	0.00%	\$ -	100.00%	\$ 427	0.00%	\$ -
Printing and Copying	\$ 585	0.00%	\$ -	100.00%	\$ 585	0.00%	\$ -
Professional Services	\$ 106,270	0.00%	\$ 28,000	100.00%	\$ 78,270	0.00%	\$ -
Property Tax	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Security	\$ 11,530	0.00%	\$ -	100.00%	\$ 11,530	0.00%	\$ -
Supplies	\$ 5,876	25.00%	\$ 1,469	75.00%	\$ 4,407	0.00%	\$ -
Training	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Travel, Conferences, and Meals	\$ 4,249	100.00%	\$ 4,249	0.00%	\$ -	0.00%	\$ -
Uniforms	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Utilities	\$ -	0.00%	\$ -	100.00%	\$ -	0.00%	\$ -
Vehicle/Equipment Maintenance & Operations	\$ 2,159	0.00%	\$ -	100.00%	\$ 2,159	0.00%	\$ -
OPERATING EXPENSES	\$ 1,403,690		\$ 345,481		\$ 457,079		\$ 601,131
OPERATING INCOME (EBITDA)	\$ (1,403,690)		\$ (345,481)		\$ (457,079)		\$ (601,131)
Annualized Capital Cost	\$ 115,053		\$ -		\$ 113,197		\$ 1,856
NET INCOME (EBIT)	\$ (1,518,744)		\$ (345,481)		\$ (570,276)		\$ (602,987)
Allocated Airside and Landside Cost	\$ -		\$ -		\$ -		\$ -
ADJUSTED NET INCOME (EBIT)	\$ (1,518,744)		\$ (345,481)		\$ (570,276)		\$ (602,987)



Airport – Aviation Real Estate Allocation (FY 2009) Table

AVIATION REAL ESTATE FY 2009	TOTAL (A4)	HANGAR 1 REGENT AIR (A4-1)	HANGAR 2 TODD AERO (A4-2)	EAA (A4-3)	PHOENIX HANGAR CIVIL AIR PATROL (A4-4)	T-HANGARS (A4-5)	SOAR TRUCKEE (A4-6)	EXECUTIVE HANGARS (A4-7)							
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	
REVENUE															
Building Rent/Concessions	\$ 38,879		\$ 27,792		\$ 13,389		\$ 12,843		\$ -		\$ -		\$ 5,845		\$ -
Hangar Rent	\$ 1,243,518		\$ -		\$ -		\$ -		\$ -		\$ 923,646		\$ -		\$ 319,872
TOTAL REVENUE	\$ 1,282,397		\$ 27,792		\$ 13,389		\$ 12,843		\$ -		\$ 923,646		\$ 5,845		\$ 319,872
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
GROSS MARGIN	\$ 1,282,397		\$ 27,792		\$ 13,389		\$ 12,843		\$ -		\$ 923,646		\$ 5,845		\$ 319,872
EXPENSES															
Bad Debts	\$ 84	2.25%	\$ 2	0.97%	\$ 1	1.51%	\$ 1	0.30%	\$ 0	71.61%	\$ 60	0.36%	\$ 0	23.00%	\$ 19
Bank and Credit Card Fees	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Communications	\$ 4,178	2.25%	\$ 94	0.97%	\$ 41	1.51%	\$ 63	0.30%	\$ 13	71.61%	\$ 2,992	0.36%	\$ 15	23.00%	\$ 961
Dues and Subscriptions	\$ 1,222	2.25%	\$ 27	0.97%	\$ 12	1.51%	\$ 18	0.30%	\$ 4	71.61%	\$ 875	0.36%	\$ 4	23.00%	\$ 281
Employee Benefits	\$ 83,568	2.25%	\$ 1,877	0.97%	\$ 812	1.51%	\$ 1,262	0.30%	\$ 250	71.61%	\$ 59,843	0.36%	\$ 300	23.00%	\$ 19,223
Employee Recruiting and Testing	\$ 180	2.25%	\$ 4	0.97%	\$ 2	1.51%	\$ 3	0.30%	\$ 1	71.61%	\$ 129	0.36%	\$ 1	23.00%	\$ 41
Governing Body Related Expenses	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Insurance	\$ 34,712	2.25%	\$ 780	0.97%	\$ 337	1.51%	\$ 524	0.30%	\$ 104	71.61%	\$ 24,857	0.36%	\$ 125	23.00%	\$ 7,985
License, Fees, and Business Taxes	\$ 670	2.25%	\$ 15	0.97%	\$ 7	1.51%	\$ 10	0.30%	\$ 2	71.61%	\$ 480	0.36%	\$ 2	23.00%	\$ 154
Maintenance - Airside	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Maintenance - Facilities	\$ 28,415	2.25%	\$ 638	0.97%	\$ 276	1.51%	\$ 429	0.30%	\$ 85	71.61%	\$ 20,348	0.36%	\$ 102	23.00%	\$ 6,536
Maintenance - Snow Removal	\$ 200	2.25%	\$ 4	0.97%	\$ 2	1.51%	\$ 3	0.30%	\$ 1	71.61%	\$ 143	0.36%	\$ 1	23.00%	\$ 46
Maintenance - Forest Management	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Public Relations	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Miscellaneous	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Noise Abatement	\$ -	2.25%	\$ -	0.97%	\$ -	1.51%	\$ -	0.30%	\$ -	71.61%	\$ -	0.36%	\$ -	23.00%	\$ -
Office Equipment Leasing	\$ 1,922	2.25%	\$ 43	0.97%	\$ 19	1.51%	\$ 29	0.30%	\$ 6	71.61%	\$ 1,377	0.36%	\$ 7	23.00%	\$ 442
Office Equipment	\$ 3,048	2.25%	\$ 68	0.97%	\$ 30	1.51%	\$ 46	0.30%	\$ 9	71.61%	\$ 2,182	0.36%	\$ 11	23.00%	\$ 701
Payroll	\$ 201,175	2.25%	\$ 4,518	0.97%	\$ 1,954	1.51%	\$ 3,038	0.30%	\$ 602	71.61%	\$ 144,062	0.36%	\$ 723	23.00%	\$ 46,277
Payroll Taxes	\$ 3,252	2.25%	\$ 73	0.97%	\$ 32	1.51%	\$ 49	0.30%	\$ 10	71.61%	\$ 3,239	0.36%	\$ 12	23.00%	\$ 748
Postage and Freight	\$ 1,707	2.25%	\$ 38	0.97%	\$ 17	1.51%	\$ 26	0.30%	\$ 5	71.61%	\$ 1,222	0.36%	\$ 6	23.00%	\$ 393
Printing and Copying	\$ 1,155	2.25%	\$ 26	0.97%	\$ 11	1.51%	\$ 17	0.30%	\$ 3	71.61%	\$ 827	0.36%	\$ 4	23.00%	\$ 266
Professional Services	\$ 7,414	2.25%	\$ 167	0.97%	\$ 72	1.51%	\$ 112	0.30%	\$ 22	71.61%	\$ 5,309	0.36%	\$ 27	23.00%	\$ 1,706
Security	\$ 1,441	2.25%	\$ 32	0.97%	\$ 14	1.51%	\$ 22	0.30%	\$ 4	71.61%	\$ 1,032	0.36%	\$ 5	23.00%	\$ 332
Supplies	\$ 11,752	2.25%	\$ 264	0.97%	\$ 114	1.51%	\$ 177	0.30%	\$ 35	71.61%	\$ 8,415	0.36%	\$ 42	23.00%	\$ 2,703
Travel, Conferences, and Meals	\$ 3,187	2.25%	\$ 72	0.97%	\$ 31	1.51%	\$ 48	0.30%	\$ 10	71.61%	\$ 2,282	0.36%	\$ 11	23.00%	\$ 733
Utilities	\$ 59,843	2.25%	\$ 1,344	0.97%	\$ 581	1.51%	\$ 904	0.30%	\$ 179	71.61%	\$ 42,854	0.36%	\$ 215	23.00%	\$ 13,766
Vehicle/Equipment Maintenance & Operations	\$ 14,546	2.25%	\$ 327	0.97%	\$ 141	1.51%	\$ 220	0.30%	\$ 44	71.61%	\$ 10,417	0.36%	\$ 52	23.00%	\$ 3,346
OPERATING EXPENSES	\$ 463,670		\$ 10,414		\$ 4,504		\$ 7,002		\$ 1,388		\$ 332,035		\$ 1,666		\$ 106,660
OPERATING INCOME (EBITDA)	\$ 818,726		\$ 17,378		\$ 8,885		\$ 5,841		\$ (1,388)		\$ 591,610		\$ 4,179		\$ 213,212
Annualized Capital Cost	\$ 420,551		\$ 2,854		\$ 3,941		\$ 2,951		\$ 873		\$ 277,739		\$ 980		\$ 128,503
NET INCOME (EBIT)	\$ 398,175		\$ 14,524		\$ 4,943		\$ 2,889		\$ (2,262)		\$ 313,871		\$ 3,199		\$ 84,709
Allocated Airside and Landside Cost	\$ 432,585		\$ 9,716		\$ 4,202		\$ 6,533		\$ 1,295		\$ 309,775		\$ 1,554		\$ 99,509
ADJUSTED NET INCOME (EBIT)	\$ (34,409)		\$ 4,809		\$ 741		\$ (3,643)		\$ (3,557)		\$ 4,096		\$ 1,645		\$ (14,800)



Airport – Non-Aviation Real Estate Allocation (FY 2009) Table

NON-AVIATION REAL ESTATE FY 2009	TOTAL (A5)		WAREHOUSE (A5-1)		WEST SIDE MODULAR (A5-2)		AUTO RENTAL BUILDING (A5-3)		TERMINAL RUNWAY CAFÉ (A5-4)		FIRE STATION (A5-5)		HANGAR #2 OFFICE SPACE (A5-6)		LONG TERM PARKING (A5-7)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	% of Total
REVENUE																
Vehicle Parking Fees	\$ 45,647		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ 45,647	100.00%
Warehouse Rent	\$ 299,762	100.00%	\$ 299,762		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
Building Rent/Concessions	\$ 128,500		\$ -		\$ 28,672		\$ 73,155		\$ 3,493		\$ 1,000		\$ 1,190		\$ -	
TOTAL REVENUE	\$ 473,909		\$ 299,762		\$ 28,672		\$ 73,155		\$ 3,493		\$ 1,000		\$ 1,190		\$ 45,647	
COST OF GOODS SOLD	\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	
GROSS MARGIN	\$ 473,909		\$ 299,762		\$ 28,672		\$ 73,155		\$ 3,493		\$ 1,000		\$ 1,190		\$ 45,647	
EXPENSES																
Bad Debts	\$ 84	86.71%	\$ 72	4.99%	\$ 4	1.65%	\$ 1	1.26%	\$ 1	0.72%	\$ 1	1.20%	\$ 1	3.47%	\$ 3	3.47%
Bank and Credit Card Fees	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Communications	\$ 1,532	86.71%	\$ 1,328	4.99%	\$ 77	1.65%	\$ 25	1.26%	\$ 19	0.72%	\$ 11	1.20%	\$ 18	3.47%	\$ 53	3.47%
Dues and Subscriptions	\$ 611	86.71%	\$ 530	4.99%	\$ 31	1.65%	\$ 10	1.26%	\$ 8	0.72%	\$ 4	1.20%	\$ 7	3.47%	\$ 21	3.47%
Employee Benefits	\$ 30,686	86.71%	\$ 26,609	4.99%	\$ 1,533	1.65%	\$ 506	1.26%	\$ 385	0.72%	\$ 222	1.20%	\$ 368	3.47%	\$ 1,064	3.47%
Employee Recruiting and Testing	\$ 66	86.71%	\$ 57	4.99%	\$ 3	1.65%	\$ 1	1.26%	\$ 1	0.72%	\$ 0	1.20%	\$ 1	3.47%	\$ 2	3.47%
Governing Body Related Expenses	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Insurance	\$ 7,704	86.71%	\$ 6,680	4.99%	\$ 385	1.65%	\$ 127	1.26%	\$ 97	0.72%	\$ 56	1.20%	\$ 92	3.47%	\$ 267	3.47%
License, Fees, and Business Taxes	\$ 670	86.71%	\$ 581	4.99%	\$ 33	1.65%	\$ 11	1.26%	\$ 8	0.72%	\$ 5	1.20%	\$ 8	3.47%	\$ 23	3.47%
Maintenance - Airside	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Maintenance - Facilities	\$ 11,943	86.71%	\$ 10,356	4.99%	\$ 597	1.65%	\$ 197	1.26%	\$ 150	0.72%	\$ 86	1.20%	\$ 143	3.47%	\$ 414	3.47%
Maintenance - Snow Removal	\$ 25	86.71%	\$ 21	4.99%	\$ 1	1.65%	\$ 0	1.26%	\$ 0	0.72%	\$ 0	1.20%	\$ 0	3.47%	\$ 1	3.47%
Maintenance - Forest Management	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%
Public Relations	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Miscellaneous	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Noise Abatement	\$ -	86.71%	\$ -	4.99%	\$ -	1.65%	\$ -	1.26%	\$ -	0.72%	\$ -	1.20%	\$ -	3.47%	\$ -	3.47%
Office Equipment Leasing	\$ 384	86.71%	\$ 333	4.99%	\$ 19	1.65%	\$ 6	1.26%	\$ 5	0.72%	\$ 3	1.20%	\$ 5	3.47%	\$ 13	3.47%
Office Equipment	\$ 610	86.71%	\$ 529	4.99%	\$ 30	1.65%	\$ 10	1.26%	\$ 8	0.72%	\$ 4	1.20%	\$ 7	3.47%	\$ 21	3.47%
Payroll	\$ 73,872	86.71%	\$ 64,056	4.99%	\$ 3,690	1.65%	\$ 1,217	1.26%	\$ 928	0.72%	\$ 534	1.20%	\$ 886	3.47%	\$ 2,562	3.47%
Payroll Taxes	\$ 1,194	86.71%	\$ 1,036	4.99%	\$ 60	1.65%	\$ 20	1.26%	\$ 15	0.72%	\$ 9	1.20%	\$ 14	3.47%	\$ 41	3.47%
Postage and Freight	\$ 142	86.71%	\$ 123	4.99%	\$ 7	1.65%	\$ 2	1.26%	\$ 2	0.72%	\$ 1	1.20%	\$ 2	3.47%	\$ 5	3.47%
Printing and Copying	\$ 424	86.71%	\$ 367	4.99%	\$ 21	1.65%	\$ 7	1.26%	\$ 5	0.72%	\$ 3	1.20%	\$ 5	3.47%	\$ 15	3.47%
Professional Services	\$ 2,471	86.71%	\$ 2,143	4.99%	\$ 123	1.65%	\$ 41	1.26%	\$ 31	0.72%	\$ 18	1.20%	\$ 30	3.47%	\$ 86	3.47%
Security	\$ 1,441	86.71%	\$ 1,250	4.99%	\$ 72	1.65%	\$ 24	1.26%	\$ 18	0.72%	\$ 10	1.20%	\$ 17	3.47%	\$ 50	3.47%
Supplies	\$ 3,525	86.71%	\$ 3,057	4.99%	\$ 176	1.65%	\$ 58	1.26%	\$ 44	0.72%	\$ 25	1.20%	\$ 42	3.47%	\$ 122	3.47%
Travel, Conferences, and Meals	\$ 3,187	86.71%	\$ 2,764	4.99%	\$ 159	1.65%	\$ 53	1.26%	\$ 40	0.72%	\$ 23	1.20%	\$ 38	3.47%	\$ 111	3.47%
Utilities	\$ 5,440	86.71%	\$ 4,717	4.99%	\$ 272	1.65%	\$ 90	1.26%	\$ 68	0.72%	\$ 39	1.20%	\$ 65	3.47%	\$ 189	3.47%
Vehicle/Equipment Maintenance & Operations	\$ 1,950	86.71%	\$ 1,691	4.99%	\$ 97	1.65%	\$ 32	1.26%	\$ 24	0.72%	\$ 14	1.20%	\$ 23	3.47%	\$ 68	3.47%
OPERATING EXPENSES	\$ 147,962		\$ 128,300		\$ 7,390		\$ 2,438		\$ 1,858		\$ 1,069		\$ 1,775		\$ 5,132	
OPERATING INCOME (EBITDA)	\$ 325,948		\$ 171,462		\$ 21,282		\$ 70,717		\$ 1,635		\$ (69)		\$ (585)		\$ 40,515	
Annualized Capital Cost	\$ 85,260		\$ 60,400		\$ 5,173		\$ 6,618		\$ 1,550		\$ 11		\$ 517		\$ 10,989	
NET INCOME (EBIT)	\$ 240,688		\$ 111,063		\$ 16,109		\$ 64,099		\$ 85		\$ (81)		\$ (1,102)		\$ 29,526	
Allocated Airside and Landside Cost	\$ 14,813		\$ 12,844		\$ 740		\$ 244		\$ 186		\$ 107		\$ 178		\$ 514	
ADJUSTED NET INCOME (EBIT)	\$ 225,876		\$ 98,218		\$ 15,369		\$ 63,855		\$ (101)		\$ (188)		\$ (1,280)		\$ 29,012	

FBO Allocation (FY 2009) Table

FBO FY 2009	TOTAL (F)		FUEL (F1)		PRODUCTS AND SERVICES (F2)		FACILITIES (F3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	
REVENUE								
Retail Aviation Fuel and Additives	\$ 1,058,783	100.00%	\$ 1,058,783		\$ -		\$ -	
Apron (Tiedown)	\$ 52,886		\$ -		\$ -	100.00%	\$ 52,886	
Pilot Supplies, Catering, and Oil	\$ 3,186		\$ -	100.00%	\$ 3,186		\$ -	
Ground Handling	\$ 396		\$ -	100.00%	\$ 396		\$ -	
Passenger/Crew Services	\$ 427		\$ -	100.00%	\$ 427		\$ -	
TOTAL REVENUE	\$ 1,115,677		\$ 1,058,783		\$ 4,008		\$ 52,886	
COST OF GOODS SOLD	\$ 704,279		\$ 701,914		\$ 2,365		\$ -	
GROSS MARGIN	\$ 411,398		\$ 356,870		\$ 1,643		\$ 52,886	
EXPENSES								
Bad Debts	\$ 19	94.90%	\$ 18	0.36%	\$ 0	4.74%	\$ 1	
Bank and Credit Card Fees	\$ 54,378	94.90%	\$ 51,605	0.36%	\$ 195	4.74%	\$ 2,578	
Communications	\$ 8,327	94.90%	\$ 7,903	0.36%	\$ 30	4.74%	\$ 395	
Dues and Subscriptions	\$ 2,077	94.90%	\$ 1,971	0.36%	\$ 7	4.74%	\$ 98	
Employee Benefits	\$ 143,272	94.90%	\$ 135,966	0.36%	\$ 515	4.74%	\$ 6,791	
Employee Recruiting and Testing	\$ 359	94.90%	\$ 341	0.36%	\$ 1	4.74%	\$ 17	
Governing Body Related Expenses	\$ -	94.90%	\$ -	0.36%	\$ -	4.74%	\$ -	
Insurance	\$ 20,614	94.90%	\$ 19,563	0.36%	\$ 74	4.74%	\$ 977	
License, Fees, and Business Taxes	\$ 2,009	94.90%	\$ 1,906	0.36%	\$ 7	4.74%	\$ 95	
Maintenance - Airside	\$ -	94.90%	\$ -	0.36%	\$ -	4.74%	\$ -	
Maintenance - Facilities	\$ 4,912	94.90%	\$ 4,661	0.36%	\$ 18	4.74%	\$ 233	
Maintenance - Snow Removal	\$ 90	94.90%	\$ 85	0.36%	\$ 0	4.74%	\$ 4	
Maintenance - Forest Management	\$ -	94.90%	\$ -	0.36%	\$ -	4.74%	\$ -	
Public Relations	\$ -	94.90%	\$ -	0.36%	\$ -	4.74%	\$ -	
Miscellaneous	\$ -	94.90%	\$ -	0.36%	\$ -	4.74%	\$ -	
Noise Abatement	\$ -	94.90%	\$ -	0.36%	\$ -	4.74%	\$ -	
Office Equipment Leasing	\$ 384	94.90%	\$ 365	0.36%	\$ 1	4.74%	\$ 18	
Office Equipment	\$ 610	94.90%	\$ 578	0.36%	\$ 2	4.74%	\$ 29	
Payroll	\$ 344,903	94.90%	\$ 327,314	0.36%	\$ 1,239	4.74%	\$ 16,349	
Payroll Taxes	\$ 5,576	94.90%	\$ 5,292	0.36%	\$ 20	4.74%	\$ 264	
Postage and Freight	\$ 142	94.90%	\$ 135	0.36%	\$ 1	4.74%	\$ 7	
Printing and Copying	\$ 2,303	94.90%	\$ 2,186	0.36%	\$ 8	4.74%	\$ 109	
Professional Services	\$ 9,886	94.90%	\$ 9,381	0.36%	\$ 36	4.74%	\$ 469	
Security	\$ 5,765	94.90%	\$ 5,471	0.36%	\$ 21	4.74%	\$ 273	
Supplies	\$ 4,701	94.90%	\$ 4,461	0.36%	\$ 17	4.74%	\$ 223	
Travel, Conferences, and Meals	\$ 2,125	94.90%	\$ 2,016	0.36%	\$ 8	4.74%	\$ 101	
Utilities	\$ 10,881	94.90%	\$ 10,326	0.36%	\$ 39	4.74%	\$ 516	
Vehicle/Equipment Maintenance & Operations	\$ 22,974	94.90%	\$ 21,803	0.36%	\$ 83	4.74%	\$ 1,089	
OPERATING EXPENSES	\$ 646,305		\$ 613,347		\$ 2,322		\$ 30,636	
OPERATING INCOME (EBITDA)	\$ (234,907)		\$ (256,477)		\$ (679)		\$ 22,249	
Annualized Capital Cost	\$ 96,102		\$ 81,414		\$ 95		\$ 14,593	
NET INCOME (EBIT)	\$ (331,009)		\$ (337,891)		\$ (774)		\$ 7,657	
Allocated Airside and Landside Cost	\$ 1,379		\$ 1,308		\$ 5		\$ 65	
ADJUSTED NET INCOME (EBIT)	\$ (332,387)		\$ (339,200)		\$ (779)		\$ 7,591	

FBO – Fuel Allocation (FY 2009) Table

FBO - FUEL FY 2009	TOTAL (F1)		JET A (F1-1)		AVGAS FULL SERVICE (F1-2)		AVGAS SELF SERVICE (F1-3)	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	Amount	
REVENUE								
Retail Aviation Fuel and Additives	\$ 1,058,783		\$ 600,557		\$ 123,519		\$ 334,708	
TOTAL REVENUE	\$ 1,058,783		\$ 600,557		\$ 123,519		\$ 334,708	
COST OF GOODS SOLD	\$ 701,914		\$ 297,760		\$ 99,222		\$ 304,932	
GROSS MARGIN	\$ 356,870		\$ 302,797		\$ 24,297		\$ 29,776	
EXPENSES								
Bad Debts	\$ 18	56.72%	\$ 10	11.67%	\$ 2	31.61%	\$ 6	
Bank and Credit Card Fees	\$ 51,605	56.72%	\$ 29,271	11.67%	\$ 6,020	31.61%	\$ 16,314	
Communications	\$ 7,903	60.36%	\$ 4,770	31.30%	\$ 2,474	8.34%	\$ 659	
Dues and Subscriptions	\$ 1,971	60.36%	\$ 1,189	31.30%	\$ 617	8.34%	\$ 164	
Employee Benefits	\$ 135,966	61.73%	\$ 83,937	32.02%	\$ 43,531	6.25%	\$ 8,498	
Employee Recruiting and Testing	\$ 341	60.36%	\$ 206	31.30%	\$ 107	8.34%	\$ 28	
Governing Body Related Expenses	\$ -	60.36%	\$ -	31.30%	\$ -	8.34%	\$ -	
Insurance	\$ 19,563	60.36%	\$ 11,807	31.30%	\$ 6,123	8.34%	\$ 1,632	
License, Fees, and Business Taxes	\$ 1,906	60.36%	\$ 1,151	31.30%	\$ 597	8.34%	\$ 159	
Maintenance - Airside	\$ -	60.36%	\$ -	31.30%	\$ -	8.34%	\$ -	
Maintenance - Facilities	\$ 4,661	60.36%	\$ 2,813	31.30%	\$ 1,459	8.34%	\$ 389	
Maintenance - Snow Removal	\$ 85	60.36%	\$ 51	31.30%	\$ 27	8.34%	\$ 7	
Maintenance - Forest Management	\$ -	60.36%	\$ -	31.30%	\$ -	8.34%	\$ -	
Public Relations	\$ -	60.36%	\$ -	31.30%	\$ -	8.34%	\$ -	
Miscellaneous	\$ -	60.36%	\$ -	31.30%	\$ -	8.34%	\$ -	
Noise Abatement	\$ -	60.36%	\$ -	31.30%	\$ -	8.34%	\$ -	
Office Equipment Leasing	\$ 365	60.36%	\$ 220	31.30%	\$ 114	8.34%	\$ 30	
Office Equipment	\$ 578	60.36%	\$ 349	31.30%	\$ 181	8.34%	\$ 48	
Payroll	\$ 327,314	61.73%	\$ 202,065	32.02%	\$ 104,793	6.25%	\$ 20,457	
Payroll Taxes	\$ 5,292	61.73%	\$ 3,267	32.02%	\$ 1,694	6.25%	\$ 331	
Postage and Freight	\$ 135	60.36%	\$ 81	31.30%	\$ 42	8.34%	\$ 11	
Printing and Copying	\$ 2,186	60.36%	\$ 1,319	31.30%	\$ 684	8.34%	\$ 182	
Professional Services	\$ 9,381	60.36%	\$ 5,662	31.30%	\$ 2,936	8.34%	\$ 783	
Security	\$ 5,471	60.36%	\$ 3,302	31.30%	\$ 1,712	8.34%	\$ 456	
Supplies	\$ 4,461	60.36%	\$ 2,692	31.30%	\$ 1,396	8.34%	\$ 372	
Travel, Conferences, and Meals	\$ 2,016	60.36%	\$ 1,217	31.30%	\$ 631	8.34%	\$ 168	
Utilities	\$ 10,326	60.36%	\$ 6,232	31.30%	\$ 3,232	8.34%	\$ 862	
Vehicle/Equipment Maintenance & Operations	\$ 21,803	60.36%	\$ 13,159	31.30%	\$ 6,824	8.34%	\$ 1,819	
OPERATING EXPENSES	\$ 613,347		\$ 374,772		\$ 185,197		\$ 53,377	
OPERATING INCOME (EBITDA)	\$ (256,477)		\$ (71,975)		\$ (160,901)		\$ (23,601)	
Annualized Capital Cost	\$ 81,414		\$ 49,056		\$ 11,524		\$ 20,834	
NET INCOME (EBIT)	\$ (337,891)		\$ (121,031)		\$ (172,425)		\$ (44,435)	
Allocated Airside and Landside Cost	\$ 1,308		\$ 790		\$ 410		\$ 109	
ADJUSTED NET INCOME (EBIT)	\$ (339,200)		\$ (121,821)		\$ (172,834)		\$ (44,545)	



Capital Asset Allocation Table

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
TTAD GENERAL ASSETS								
File Cabinet	1976	10	\$ -	\$ 156	\$ -	\$ -	\$ -	\$ -
Additions	1981	15	\$ -	\$ 151,235	\$ -	\$ -	\$ -	\$ -
File Cabinet	1981	10	\$ -	\$ 1,011	\$ -	\$ -	\$ -	\$ -
Electric Conduit	1982	15	\$ -	\$ 2,110	\$ -	\$ -	\$ -	\$ -
Water Fountain	1984	10	\$ -	\$ 547	\$ -	\$ -	\$ -	\$ -
4 Drawer File	1985	10	\$ -	\$ 954	\$ -	\$ -	\$ -	\$ -
Board Room Blinds	1987	10	\$ -	\$ 721	\$ -	\$ -	\$ -	\$ -
IBM Typewriter	1987	10	\$ -	\$ 1,115	\$ -	\$ -	\$ -	\$ -
Filing Cabinet	1989	10	\$ -	\$ 359	\$ -	\$ -	\$ -	\$ -
Map Filing Cabinet	1989	10	\$ -	\$ 963	\$ -	\$ -	\$ -	\$ -
Desk	1991	10	\$ -	\$ 3,032	\$ -	\$ -	\$ -	\$ -
Filing Cabinets	1991	10	\$ -	\$ 3,283	\$ -	\$ -	\$ -	\$ -
Desk	1991	10	\$ -	\$ 2,147	\$ -	\$ -	\$ -	\$ -
Desk	1992	10	\$ -	\$ 1,543	\$ -	\$ -	\$ -	\$ -
Pedestal	1992	10	\$ -	\$ 584	\$ -	\$ -	\$ -	\$ -
File Cabinet	1994	10	\$ -	\$ 938	\$ -	\$ -	\$ -	\$ -
Lucent Phone System (Disposed of 3/1/09)	1998	10	\$ -	\$ 15,345	\$ 1,535	\$ 1,535	\$ -	\$ -
Dumpster Cam/Security Wand System (Disposed of 3/1/09)	1998	10	\$ -	\$ 3,928	\$ 393	\$ 393	\$ -	\$ -
Lucent Phone System (Disposed of 3/1/09)	1999	10	\$ -	\$ 2,589	\$ 259	\$ 259	\$ 259	\$ -
Radios	2002	10	\$ -	\$ 11,725	\$ 1,173	\$ 1,173	\$ 1,173	\$ 1,173
Modular Office Furniture	2003	10	\$ -	\$ 16,946	\$ 1,695	\$ 1,695	\$ 1,695	\$ 1,695
Terminal Board Room, Deli, TV Room Furniture	2003	10	\$ -	\$ 24,845	\$ 2,484	\$ 2,484	\$ 2,484	\$ 2,484
CYMA Accounting Software	2004	5	\$ -	\$ 5,057	\$ 1,011	\$ 1,011	\$ 1,011	\$ -
Server	2006	5	\$ -	\$ 11,329	\$ 2,266	\$ 2,266	\$ 2,266	\$ 2,266
Bridgenet Software	2006	5	\$ -	\$ 49,000	\$ 9,800	\$ 9,800	\$ 9,800	\$ 9,800
WASP	2008	5	\$ -	\$ 68,230	\$ -	\$ -	\$ 13,646	\$ 13,646
Phone System	2009	10	\$ -	\$ 12,466	\$ -	\$ -	\$ -	\$ 1,247
Dell Server Upgrade	2009	5	\$ -	\$ 7,014	\$ -	\$ -	\$ -	\$ 1,403
Flight Tracking System	2008	5	\$ -	\$ 316,419	\$ -	\$ -	\$ 63,284	\$ 63,284
TOTAL			\$ -	\$ 715,590	\$ 20,615	\$ 20,615	\$ 95,617	\$ 96,996



Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
SNOW REMOVAL								
Idaho Norland Snow Blower	1975	20	\$ -	\$ 102,396	\$ -	\$ -	\$ -	\$ -
Caterpillar 950B	1985	20	\$ -	\$ 138,612	\$ -	\$ -	\$ -	\$ -
AIP 06 - Oshkosh T-1685	1990	20	\$ 133,760	\$ 14,862	\$ 743	\$ 743	\$ 743	\$ 743
Hydraulic System Snowblower	1993	20	\$ -	\$ 11,850	\$ 593	\$ 593	\$ 593	\$ 593
AIP 09 - Oshkosh Snowblower	1994	20	\$ 205,334	\$ 22,815	\$ 1,141	\$ 1,141	\$ 1,141	\$ 1,141
Snow Plow for 93 Chevrolet	1995	10	\$ -	\$ 3,725	\$ -	\$ -	\$ -	\$ -
AIP 11 - Wheel Loader 950F	1996	20	\$ 166,988	\$ 6,554	\$ 328	\$ 328	\$ 328	\$ 328
AIP 11 - Motor Grader Cat 143H	1996	20	\$ 204,633	\$ 22,737	\$ 1,137	\$ 1,137	\$ 1,137	\$ 1,137
Transmission 950B Loader	1997	10	\$ -	\$ 13,971	\$ 1,397	\$ -	\$ -	\$ -
Rebuild Oshkosh Truck Transfer Case	1997	10	\$ -	\$ 5,125	\$ 512	\$ -	\$ -	\$ -
Snowblower Parts	1997	10	\$ -	\$ 8,070	\$ 807	\$ -	\$ -	\$ -
Oshkosh Blower Repairs	1998	10	\$ -	\$ 6,277	\$ 628	\$ 628	\$ -	\$ -
Idaho Norland Rebuild	1999	10	\$ -	\$ 31,054	\$ 3,105	\$ 3,105	\$ 3,105	\$ -
Honda Snowblower	1999	10	\$ -	\$ 2,033	\$ 203	\$ 203	\$ 203	\$ -
Plows and Blades	1999	10	\$ -	\$ 13,476	\$ 1,348	\$ 1,348	\$ 1,348	\$ -
Caterpillar 416 Loader	1999	20	\$ -	\$ 57,446	\$ 2,872	\$ 2,872	\$ 2,872	\$ 2,872
Replace Coupler on 950B	2000	10	\$ -	\$ 8,800	\$ 880	\$ 880	\$ 880	\$ 880
Snow Pillow	2000	10	\$ -	\$ 5,152	\$ 515	\$ 515	\$ 515	\$ 515
950F Plow Blade (Disposed of in 2006 for \$3129.22)	2002	10	\$ -	\$ 13,629	\$ 1,363	\$ 1,363	\$ 1,363	\$ 959
AIP 23 Sweepster 10' Angle Broom	2009	20	\$ 17,785	\$ 936	\$ -	\$ -	\$ -	\$ 47
AIP 23 Bi-Directional Tractor	2009	20	\$ 91,850	\$ 7,305	\$ -	\$ -	\$ -	\$ 365
AIP 23 Snowblower Attachment for Tractor	2009	20	\$ 17,887	\$ 941	\$ -	\$ -	\$ -	\$ 47
TOTAL			\$ 838,237	\$ 497,766	\$ 17,572	\$ 14,855	\$ 14,228	\$ 9,627
LAND								
Airport Land	1995	N/A	\$ -	\$ 1,746,777	\$ -	\$ -	\$ -	\$ -
AIP 10 - Land Acquisition	1997	N/A	\$ 13,752	\$ 3,410	\$ -	\$ -	\$ -	\$ -
Adjustment related to Schaffer Road	2000	N/A	\$ -	\$ 18,541	\$ -	\$ -	\$ -	\$ -
AIP 14 - Joerger Property PC-3	2003	N/A	\$ 2,984,336	\$ 937,696	\$ -	\$ -	\$ -	\$ -
AIP 14 - Winter Property	2004	N/A	\$ 569,920	\$ 63,324	\$ -	\$ -	\$ -	\$ -
Waddle Land	2007	N/A	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -
Ponderosa Golf Course Land	2008	N/A	\$ -	\$ 2,771,261	\$ -	\$ -	\$ -	\$ -
Caltrans .85 Acres	2009	N/A	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -
TOTAL			\$ 3,568,008	\$ 8,542,009	\$ -	\$ -	\$ -	\$ -

Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
AIRSIDE ADMINISTRATION								
CFR Station	1972	30	\$ -	\$ 10,472	\$ -	\$ -	\$ -	\$ -
CFR Shop	1976	30	\$ -	\$ 2,579	\$ -	\$ -	\$ -	\$ -
Improvements	1978	15	\$ -	\$ 6,437	\$ -	\$ -	\$ -	\$ -
Hotsy Steam Cleaner	1982	10	\$ -	\$ 3,228	\$ -	\$ -	\$ -	\$ -
Distance to Go Marker	1984	10	\$ -	\$ 1,870	\$ -	\$ -	\$ -	\$ -
Shop Heaters	1988	10	\$ -	\$ 1,297	\$ -	\$ -	\$ -	\$ -
Maintenance Desk	1988	10	\$ -	\$ 597	\$ -	\$ -	\$ -	\$ -
Forklift	1990	10	\$ -	\$ 15,094	\$ -	\$ -	\$ -	\$ -
Auto Fuel Convault	1991	20	\$ -	\$ 7,549	\$ 377	\$ 377	\$ 377	\$ 377
Windows	1991	15	\$ -	\$ 3,494	\$ -	\$ -	\$ -	\$ -
2 Bay Garage	1992	30	\$ -	\$ 136,332	\$ 4,544	\$ 4,544	\$ 4,544	\$ 4,544
Maintenance Safety Container	1993	10	\$ -	\$ 4,408	\$ -	\$ -	\$ -	\$ -
Waste Oil Convault	1994	20	\$ -	\$ 4,650	\$ 233	\$ 233	\$ 233	\$ 233
Wash Rack Oil/Water Separator	1994	20	\$ -	\$ 63,789	\$ 3,189	\$ 3,189	\$ 3,189	\$ 3,189
Operations Radio	1994	5	\$ -	\$ 1,332	\$ -	\$ -	\$ -	\$ -
ICA 200 Radio	1995	5	\$ -	\$ 1,197	\$ -	\$ -	\$ -	\$ -
50 Amp Welder/Generator	1995	10	\$ -	\$ 3,529	\$ -	\$ -	\$ -	\$ -
Two Mobile Radios & Microphones	1997	5	\$ -	\$ 1,936	\$ -	\$ -	\$ -	\$ -
Jiffy Wash	1997	10	\$ -	\$ 17,584	\$ 1,758	\$ -	\$ -	\$ -
Fiber Optic Cable Terminal to Maintenance	1998	15	\$ -	\$ 15,175	\$ 1,012	\$ 1,012	\$ 1,012	\$ 1,012
New Maintenance Furniture	1998	10	\$ -	\$ 5,955	\$ 596	\$ 596	\$ -	\$ -
New Maintenance - Oak Storage/Vistor Chairs	1999	10	\$ -	\$ 822	\$ 82	\$ 82	\$ 82	\$ -
AIP 11 - Maintenance Building	1998	30	\$ 870,379	\$ 485,712	\$ 16,190	\$ 16,190	\$ 16,190	\$ 16,190
1998 Chevrolet Blazer	1998	10	\$ -	\$ 24,555	\$ 2,456	\$ 2,456	\$ -	\$ -
Truck Radios	1999	10	\$ -	\$ 6,550	\$ 655	\$ 655	\$ 655	\$ -
Diesel Tank	1999	20	\$ -	\$ 47,954	\$ 2,398	\$ 2,398	\$ 2,398	\$ 2,398
Energy Efficiency Upgrades (Maintenance Building)	2000	15	\$ -	\$ 7,045	\$ 470	\$ 470	\$ 470	\$ 470
Bay #2 Fire Station	2000	30	\$ -	\$ 110,000	\$ 3,667	\$ 3,667	\$ 3,667	\$ 3,667
Manlift (Disposed of in 2006)	2000	10	\$ -	\$ 30,763	\$ 3,076	\$ 3,076	\$ 3,076	\$ 3,076
2000 GMAC Flat Bed	2000	10	\$ -	\$ 26,998	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700
1999 Chevy Tahoe (Disposed of 1/31/07)	2001	10	\$ -	\$ 30,883	\$ 3,088	\$ 3,088	\$ 2,564	\$ -
Coffman	2001	5	\$ -	\$ 18,926	\$ -	\$ -	\$ -	\$ -
Paint Striper	2001	10	\$ -	\$ 13,127	\$ 1,313	\$ 1,313	\$ 1,313	\$ 1,313
Kawasaki Ramp Carts	2002	10	\$ -	\$ 25,294	\$ 2,529	\$ 2,529	\$ 2,529	\$ 2,529
Coffman	2002	5	\$ -	\$ 15,191	\$ 3,038	\$ -	\$ -	\$ -
2003 Chevy Silverado	2003	10	\$ -	\$ 25,036	\$ 2,504	\$ 2,504	\$ 2,504	\$ 2,504
Sweeper 8 Foot Ride on Windrow (Disposed of 2/26/09)	2003	10	\$ -	\$ 11,274	\$ 1,127	\$ 1,127	\$ 1,127	\$ 1,127
Lather, Milling Machine & Assoc. Parts	2003	10	\$ -	\$ 17,720	\$ 1,772	\$ 1,772	\$ 1,772	\$ 1,772
Mower Head	2004	10	\$ -	\$ 9,730	\$ 973	\$ 973	\$ 973	\$ 973
AIP 15 - Sierra Economic - Club (Land Use Planning)	2004	5	\$ 149,950	\$ 25,907	\$ 5,181	\$ 5,181	\$ 5,181	\$ -
Crafco Supershot Crack Sealer	2005	10	\$ -	\$ 33,578	\$ 3,358	\$ 3,358	\$ 3,358	\$ 3,358
FOD Boss	2005	10	\$ -	\$ 7,500	\$ 750	\$ 750	\$ 750	\$ 750
AIP 17 - Reconstruct Pvmt (Maint. and Warehouse)	2006	15	\$ 185,937	\$ 9,786	\$ 652	\$ 652	\$ 652	\$ 652
JLG Hlift	2006	10	\$ -	\$ 36,670	\$ 3,667	\$ 3,667	\$ 3,667	\$ 3,667
2007 GMC Crewcab 4WD	2007	10	\$ -	\$ 29,782	\$ -	\$ 2,978	\$ 2,978	\$ 2,978
Water Trailer	2008	10	\$ -	\$ 8,039	\$ -	\$ -	\$ 804	\$ 804
Fire Safety Equipment (Waddle Property)	2009	5	\$ -	\$ 10,922	\$ -	\$ -	\$ -	\$ 2,184
Backhoe Thumb	2009	10	\$ -	\$ 7,770	\$ -	\$ -	\$ -	\$ 777
TOTAL			\$ 1,206,266	\$ 1,386,038	\$ 73,356	\$ 71,538	\$ 68,766	\$ 63,245



Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
RUNWAYS								
Landing Area Runway 10-28	1963	30	\$ 158,904	\$ 151,124	\$ -	\$ -	\$ -	\$ -
Lighting 10-28 Edge	1965	20	\$ -	\$ 26,754	\$ -	\$ -	\$ -	\$ -
Runway 01-19	1969	20	\$ 68,909	\$ 69,651	\$ -	\$ -	\$ -	\$ -
Lighting	1970	20	\$ -	\$ 32,286	\$ -	\$ -	\$ -	\$ -
Lighting	1971	20	\$ -	\$ 9,022	\$ -	\$ -	\$ -	\$ -
Runway 10-28 Extension - East	1971	30	\$ -	\$ 1,185	\$ -	\$ -	\$ -	\$ -
Lighting	1972	20	\$ -	\$ 116,173	\$ -	\$ -	\$ -	\$ -
Runway 10-28 Extension - East	1972	30	\$ 87,570	\$ 6,618	\$ -	\$ -	\$ -	\$ -
Landing Area Runway	1973	30	\$ -	\$ 9,358	\$ -	\$ -	\$ -	\$ -
2nd Runway 01-19	1973	30	\$ -	\$ 1,919	\$ -	\$ -	\$ -	\$ -
Runway Extension	1973	30	\$ -	\$ 6,493	\$ -	\$ -	\$ -	\$ -
Runway Extension 01-19	1973	30	\$ -	\$ 26,027	\$ -	\$ -	\$ -	\$ -
Lighting	1975	20	\$ -	\$ 5,209	\$ -	\$ -	\$ -	\$ -
Weather Station	1976	10	\$ -	\$ 1,960	\$ -	\$ -	\$ -	\$ -
Landing Area Runway	1978	30	\$ -	\$ 258	\$ 9	\$ 9	\$ -	\$ -
Landing Area Lights	1982	20	\$ -	\$ 1,178	\$ -	\$ -	\$ -	\$ -
AIP 01 - Runway 19 Extension	1984	30	\$ 537,143	\$ 112,532	\$ 3,751	\$ 3,751	\$ 3,751	\$ 3,751
Landing Area Lights	1984	20	\$ -	\$ 2,763	\$ -	\$ -	\$ -	\$ -
AIP 03 - Runway 10-28 Overlay	1986	15	\$ 912,952	\$ 106,893	\$ -	\$ -	\$ -	\$ -
Bald Mountain Beacon	1987	20	\$ -	\$ 13,184	\$ 659	\$ -	\$ -	\$ -
Hazard Beacon	1987	20	\$ -	\$ 3,240	\$ 162	\$ -	\$ -	\$ -
AIP 05 - AWOS	1988	10	\$ 63,780	\$ 7,087	\$ -	\$ -	\$ -	\$ -
AIP 06 - Weather Station (Disposed of 3/1/09)	1993	20	\$ 119,704	\$ 13,300	\$ 665	\$ 665	\$ 665	\$ 665
Runway Signage	1994	20	\$ -	\$ 1,017	\$ 51	\$ 51	\$ 51	\$ 51
Runway 10-28 Light Fixtures	1994	20	\$ -	\$ 1,401	\$ 70	\$ 70	\$ 70	\$ 70
Lighting Upgrades 10-28 Edge	1994	20	\$ -	\$ 2,130	\$ 107	\$ 107	\$ 107	\$ 107
AIP 08 - Runway Safety Area	1997	30	\$ 1,049,137	\$ 118,664	\$ 3,955	\$ 3,955	\$ 3,955	\$ 3,955
AIP 10 - Runway 1-19 and 10-28 Groove	1997	15	\$ 1,274,173	\$ 141,770	\$ 9,451	\$ 9,451	\$ 9,451	\$ 9,451
Crack Seal Runways	1998	3	\$ -	\$ 7,920	\$ -	\$ -	\$ -	\$ -
AIP 10 - R/W Lighting System and Vault	1995	20	\$ 72,735	\$ 8,082	\$ 404	\$ 404	\$ 404	\$ 404
AWOS (Disposed of 3/1/09)	1995	20	\$ -	\$ 29,228	\$ 1,461	\$ 1,461	\$ 1,461	\$ 1,461
Snow Cam (Disposed of 3/1/09)	1999	10	\$ -	\$ 828	\$ 83	\$ 83	\$ 83	\$ -
Dry Lake Beacon Replace Tower	2000	20	\$ -	\$ 25,875	\$ 1,294	\$ 1,294	\$ 1,294	\$ 1,294
Density Altitude Sign	2001	10	\$ -	\$ 20,713	\$ 2,071	\$ 2,071	\$ 2,071	\$ 2,071
Infrared Camera	2001	10	\$ -	\$ 12,850	\$ 1,285	\$ 1,285	\$ 1,285	\$ 1,285
AWOS Upgrade (Disposed of 3/1/09)	2003	10	\$ -	\$ 8,590	\$ 859	\$ 859	\$ 859	\$ 859
Traffic Counters	2004	10	\$ -	\$ 28,330	\$ 2,833	\$ 2,833	\$ 2,833	\$ 2,833
Runway 10-28 Overruns	2005	15	\$ -	\$ 162,940	\$ 10,863	\$ 10,863	\$ 10,863	\$ 10,863
AIP 16 - Runway Sign Modifications	2006	10	\$ 107,660	\$ 11,962	\$ 1,196	\$ 1,196	\$ 1,196	\$ 1,196
AIP 17 - Threshold Lights	2007	10	\$ 19,713	\$ 1,038	\$ -	\$ 104	\$ 104	\$ 104
AIP 20 - Security Gates and Pavement Maintenance	2008	10	\$ 117,879	\$ 6,204	\$ -	\$ -	\$ 620	\$ 620
AIP 20 - Runway Shoulder Stabilization	2008	15	\$ 201,962	\$ 10,630	\$ -	\$ -	\$ 709	\$ 709
AIP 18 - AWOS	2008	10	\$ 88,954	\$ 4,682	\$ -	\$ -	\$ 468	\$ 468
AIP 21 - Lighting & Segment Circle	2009	15	\$ 31,163	\$ 1,640	\$ -	\$ -	\$ -	\$ 109
AIP 22 - Runway 28 Touchdown Area	2009	30	\$ 1,764,325	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL			\$ 6,676,662	\$ 1,330,707	\$ 41,229	\$ 40,512	\$ 42,300	\$ 42,327



Capital Asset Allocation Table (Continued)

Capital Expenditure	Year	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
TAXIWAYS								
Taxiways A, B and H	1965	30	\$ 73,954	\$ 60,152	\$ -	\$ -	\$ -	\$ -
Taxiways C, D, E and F	1966	30	\$ 94,113	\$ 78,109	\$ -	\$ -	\$ -	\$ -
Taxiway N	1973	30	\$ 21,906	\$ 8,909	\$ -	\$ -	\$ -	\$ -
Taxiway G	1973	30	\$ 72,431	\$ 45,604	\$ -	\$ -	\$ -	\$ -
Taxiway	1977	30	\$ -	\$ 1,085	\$ 36	\$ -	\$ -	\$ -
AIP 05 - Taxiway Overlay	1988	15	\$ 325,096	\$ 36,122	\$ -	\$ -	\$ -	\$ -
AIP 07 - Taxiway	1993	15	\$ 171,305	\$ 16,436	\$ 1,096	\$ 1,096	\$ -	\$ -
AIP 09 - Taxiways C, P, R & Hold 01	1997	15	\$ 387,186	\$ 43,020	\$ 2,868	\$ 2,868	\$ 2,868	\$ 2,868
Sealcoat Taxiway	2002	3	\$ -	\$ 39,561	\$ -	\$ -	\$ -	\$ -
Blue Taxiway Solar Lights	2003	15	\$ -	\$ 100,666	\$ 6,711	\$ 6,711	\$ 6,711	\$ 6,711
Blue Taxiway Solar Lights (Disposed of 5/20/09)	2003	15	\$ -	\$ 37,165	\$ 2,478	\$ 2,478	\$ 2,478	\$ 2,478
Taxilane T	2005	30	\$ -	\$ 425,609	\$ 14,187	\$ 14,187	\$ 14,187	\$ 14,187
AIP 17 - Sealcoat TW A&G	2007	3	\$ 237,560	\$ 12,503	\$ -	\$ 4,168	\$ 4,168	\$ 4,168
TOTAL			\$ 1,383,551	\$ 904,941	\$ 27,376	\$ 31,507	\$ 30,411	\$ 30,411
APRON								
AIP 07 - Jet Apron	1993	15	\$ 256,957	\$ 24,653	\$ 1,644	\$ 1,644	\$ -	\$ -
Crack and Fog Seal	1998	3	\$ -	\$ 85,895	\$ -	\$ -	\$ -	\$ -
AIP 12 - Rebuild Main Apron East	1999	15	\$ 2,220,689	\$ 246,704	\$ 16,447	\$ 16,447	\$ 16,447	\$ 16,447
AIP 13 - Rebuild Main Apron West	2000	15	\$ 1,092,139	\$ 121,349	\$ 8,090	\$ 8,090	\$ 8,090	\$ 8,090
Sealcoat Apron	2002	3	\$ -	\$ 59,341	\$ -	\$ -	\$ -	\$ -
Sealcoat Apron	2005	3	\$ -	\$ 116,292	\$ 38,764	\$ 38,764	\$ 38,764	\$ -
AIP 17 - Sealcoat Jet Ramp (Disposed of 10/01/06)	2006	3	\$ 19,470	\$ 1,025	\$ 342	\$ 342	\$ 342	\$ -
TOTAL			\$ 3,589,255	\$ 655,259	\$ 65,286	\$ 65,286	\$ 63,642	\$ 24,537



Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
LANDSIDE INFRASTRUCTURE								
Access Road	1962	30	\$ -	\$ 1,589	\$ -	\$ -	\$ -	\$ -
Well	1964	30	\$ -	\$ 9,485	\$ -	\$ -	\$ -	\$ -
Grade	1971	30	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -
Sewer	1972	30	\$ -	\$ 11,228	\$ -	\$ -	\$ -	\$ -
Sewer	1973	30	\$ -	\$ 3,502	\$ -	\$ -	\$ -	\$ -
Parking and Access Road	1975	30	\$ -	\$ 54,730	\$ -	\$ -	\$ -	\$ -
Landscaping	1976	15	\$ -	\$ 2,122	\$ -	\$ -	\$ -	\$ -
Glider Access Road	1977	30	\$ -	\$ 2,247	\$ 75	\$ -	\$ -	\$ -
Landscaping	1978	15	\$ -	\$ 2,434	\$ -	\$ -	\$ -	\$ -
Sign at HWY 267 and Airport Road	1981	10	\$ -	\$ 3,709	\$ -	\$ -	\$ -	\$ -
Water System	1981	30	\$ -	\$ 11,470	\$ 382	\$ 382	\$ 382	\$ 382
Landscaping	1982	15	\$ -	\$ 5,698	\$ -	\$ -	\$ -	\$ -
Glider Pad Road	1983	30	\$ -	\$ 2,469	\$ 82	\$ 82	\$ 82	\$ 82
Bench Landscaping	1984	15	\$ -	\$ 3,881	\$ -	\$ -	\$ -	\$ -
Sewer Line Improvements	1992	15	\$ -	\$ 7,989	\$ 533	\$ -	\$ -	\$ -
Gas Conduit Installation	1996	20	\$ -	\$ 62,338	\$ 3,117	\$ 3,117	\$ 3,117	\$ 3,117
Water Line West End Move	2003	30	\$ -	\$ 56,951	\$ 1,898	\$ 1,898	\$ 1,898	\$ 1,898
Truckee Airport Road Overlay	2003	15	\$ -	\$ 29,307	\$ 1,954	\$ 1,954	\$ 1,954	\$ 1,954
Aviation Way	2005	30	\$ -	\$ 268,023	\$ 8,934	\$ 8,934	\$ 8,934	\$ 8,934
TOTAL			\$ -	\$ 541,172	\$ 16,975	\$ 16,368	\$ 16,368	\$ 16,368



Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
HANGAR 1								
Hangar 1	1965	30	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Hangar 1 Septic & Leach	1997	15	\$ -	\$ 8,103	\$ 540	\$ 540	\$ 540	\$ 540
Hangar 1 Roof Modification	1998	15	\$ -	\$ 17,865	\$ 1,191	\$ 1,191	\$ 1,191	\$ 1,191
Hangar 1 Roof	2003	15	\$ -	\$ 15,270	\$ 1,018	\$ 1,018	\$ 1,018	\$ 1,018
TOTAL			\$ -	\$ 61,238	\$ 2,749	\$ 2,749	\$ 2,749	\$ 2,749
HANGAR 2								
Hangar 2	1980	30	\$ -	\$ 86,368	\$ 2,879	\$ 2,879	\$ 2,879	\$ 2,879
Hangar 2 Improvements	1982	15	\$ -	\$ 7,455	\$ -	\$ -	\$ -	\$ -
Hangar 2 Insulation	1986	15	\$ -	\$ 3,825	\$ -	\$ -	\$ -	\$ -
Hangar 2 Lighting	1987	15	\$ -	\$ 2,924	\$ -	\$ -	\$ -	\$ -
Roof (Disposed of 1/31/07)	1993	15	\$ -	\$ 14,712	\$ 981	\$ 981	\$ -	\$ -
Reroof	2006	15	\$ -	\$ 22,730	\$ 1,515	\$ 1,515	\$ 1,515	\$ 1,515
TOTAL			\$ -	\$ 138,014	\$ 5,375	\$ 5,375	\$ 4,394	\$ 4,394
EAA								
Renovation	1996	15	\$ -	\$ 24,719	\$ 1,648	\$ 1,648	\$ 1,648	\$ 1,648
EAA Wiring for Jiffy Wash	1999	15	\$ -	\$ 3,185	\$ 212	\$ 212	\$ 212	\$ 212
Service Bay Doors	1999	15	\$ -	\$ 8,408	\$ 561	\$ 561	\$ 561	\$ 561
EAA Roof	2000	15	\$ -	\$ 6,900	\$ 460	\$ 460	\$ 460	\$ 460
TOTAL			\$ -	\$ 43,212	\$ 2,881	\$ 2,881	\$ 2,881	\$ 2,881
PHOENIX HANGAR								
Phoenix Hangar	1982	30	\$ -	\$ 14,370	\$ 479	\$ 479	\$ 479	\$ 479
Electric	1995	15	\$ -	\$ 2,200	\$ 147	\$ 147	\$ 147	\$ 147
Electric Service	1999	15	\$ -	\$ 3,501	\$ 233	\$ 233	\$ 233	\$ 233
TOTAL			\$ -	\$ 20,071	\$ 859	\$ 859	\$ 859	\$ 859

Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
T-HANGARS								
Hangar J (T-Hangars)	1970	30	\$ -	\$ 51,186	\$ -	\$ -	\$ -	\$ -
T-Hangar Apron/Taxilane Romeo	1977	30	\$ -	\$ 168,167	\$ 5,606	\$ -	\$ -	\$ -
Hangar C (T-Hangars)	1977	30	\$ -	\$ 281,322	\$ 9,377	\$ -	\$ -	\$ -
Hangar B (T-Hangars)	1978	30	\$ -	\$ 269,277	\$ 8,976	\$ 8,976	\$ -	\$ -
Hangar B (T-Hangars) Sealing	1978	3	\$ -	\$ 4,186	\$ -	\$ -	\$ -	\$ -
Hangar C (T-Hangars)	1979	30	\$ -	\$ 2,812	\$ 94	\$ 94	\$ 94	\$ -
Hangars D and E (T-Hangars)	1980	30	\$ -	\$ 586,828	\$ 19,561	\$ 19,561	\$ 19,561	\$ 19,561
Hangars D and E (T-Hangars) Paving	1980	30	\$ -	\$ 204,310	\$ 6,810	\$ 6,810	\$ 6,810	\$ 6,810
Hangars D and E (T-Hangars) Addition	1981	30	\$ -	\$ 9,722	\$ 324	\$ 324	\$ 324	\$ 324
Hangar K (T-Hangars)	1981	30	\$ -	\$ 227,004	\$ 7,567	\$ 7,567	\$ 7,567	\$ 7,567
Hangar C (T-Hangars) Electric	1982	15	\$ -	\$ 1,152	\$ -	\$ -	\$ -	\$ -
Hangar K (T-Hangars) Underground Utilities	1982	15	\$ -	\$ 1,898	\$ -	\$ -	\$ -	\$ -
T-Hangar Drainage	1983	15	\$ -	\$ 40,233	\$ -	\$ -	\$ -	\$ -
Hangar A (T-Hangars)	1984	30	\$ -	\$ 486,506	\$ 16,217	\$ 16,217	\$ 16,217	\$ 16,217
Hangar B (T-Hangars) Lighting	1984	15	\$ -	\$ 2,583	\$ -	\$ -	\$ -	\$ -
AIP 02 - Taxiway/Apron Overlay Row J	1985	15	\$ 494,381	\$ 53,732	\$ -	\$ -	\$ -	\$ -
T-Hangar Ramp Restoration	1986	15	\$ -	\$ 11,875	\$ -	\$ -	\$ -	\$ -
Hangar F (T-Hangars)	1988	30	\$ -	\$ 477,034	\$ 15,901	\$ 15,901	\$ 15,901	\$ 15,901
Hangar B (T-Hangars) Windows	1991	15	\$ -	\$ 3,493	\$ -	\$ -	\$ -	\$ -
Hangars D and E (T-Hangars) Windows	1991	15	\$ -	\$ 6,987	\$ -	\$ -	\$ -	\$ -
Hangar K (T-Hangars) Windows	1991	15	\$ -	\$ 3,493	\$ -	\$ -	\$ -	\$ -
Hangar G (T-Hangars)	1991	30	\$ -	\$ 839,669	\$ 27,989	\$ 27,989	\$ 27,989	\$ 27,989
Hangar G (T-Hangars) Mansards (Disped of 1/31/07)	1992	15	\$ -	\$ 2,527	\$ 168	\$ -	\$ -	\$ -
Hangar A Roof (T-Hangars)	1994	15	\$ -	\$ 9,451	\$ 630	\$ 630	\$ 630	\$ -
Hangar A Roof Addition (T-Hangars)	1994	15	\$ -	\$ 5,778	\$ 385	\$ 385	\$ 385	\$ -
T-Hangar Generator Transfer Switches	1997	15	\$ -	\$ 7,750	\$ 517	\$ 517	\$ 517	\$ 517
Hangars C and D (T-Hangars) Pavement	1999	15	\$ -	\$ 517,248	\$ 34,483	\$ 34,483	\$ 34,483	\$ 34,483
Hangars B and C (T-Hangars) Pavement	1999	15	\$ -	\$ 371,640	\$ 24,776	\$ 24,776	\$ 24,776	\$ 24,776
Hangars E and F (T-Hangars) Pavement	2000	15	\$ -	\$ 398,946	\$ 26,596	\$ 26,596	\$ 26,596	\$ 26,596
Hangar A Pavement (T-Hangars)	2001	15	\$ -	\$ 133,401	\$ 8,893	\$ 8,893	\$ 8,893	\$ 8,893
Sealcoat T-Hangars (Disposed of 1/31/07)	2001	3	\$ -	\$ 120,894	\$ -	\$ -	\$ -	\$ -
Sealcoat T-Hangars	2003	3	\$ -	\$ 54,803	\$ -	\$ -	\$ -	\$ -
Smoke Detectors	2004	15	\$ -	\$ 234,912	\$ 15,661	\$ 15,661	\$ 15,661	\$ 15,661
Backflow Preventer	2005	15	\$ -	\$ 78,848	\$ 5,257	\$ 5,257	\$ 5,257	\$ 5,257
Seal Coat T-Hangar (Net of E and F)	2005	3	\$ -	\$ 47,926	\$ 15,975	\$ 15,975	\$ 15,975	\$ -
Seal Coat T-Hangars E and F (Disped of 9/1/07)	2005	3	\$ -	\$ 11,888	\$ 3,963	\$ 3,963	\$ 3,963	\$ -
Hangar M (T-Hangars)	2005	30	\$ -	\$ 1,394,807	\$ 46,494	\$ 46,494	\$ 46,494	\$ 46,494
Hangar A Pvmt Reconstruction (T-Hangars)	2005	15	\$ -	\$ 227,780	\$ 15,185	\$ 15,185	\$ 15,185	\$ 15,185
AIP 18 - Sealcoat of Hangars E and F (D. 10/1/07)	2007	3	\$ 25,223	\$ 1,328	\$ -	\$ 443	\$ 443	\$ 443
Hangar M (T-Hangars) Landscaping	2005	15	\$ -	\$ 25,811	\$ 1,721	\$ 1,721	\$ 1,721	\$ 1,721
TOTAL			\$ 519,604	\$ 7,379,203	\$ 319,126	\$ 304,417	\$ 295,441	\$ 274,394



Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
SAILPORT								
Sailplane - CFR	1967	30	\$ -	\$ 38,422	\$ -	\$ -	\$ -	\$ -
Glider Pad	1976	30	\$ -	\$ 12,668	\$ -	\$ -	\$ -	\$ -
Glider Pad Paving	1978	30	\$ -	\$ 12,171	\$ 406	\$ 406	\$ -	\$ -
Sailport Insulation	1979	15	\$ -	\$ 1,660	\$ -	\$ -	\$ -	\$ -
Glider Pad Paving	1982	30	\$ -	\$ 3,258	\$ 109	\$ 109	\$ 109	\$ 109
Glider Area Turnoff	1984	30	\$ -	\$ 5,097	\$ 170	\$ 170	\$ 170	\$ 170
Glider Port Improvements	1985	15	\$ -	\$ 10,861	\$ -	\$ -	\$ -	\$ -
Sailport Improvements	1985	15	\$ -	\$ 7,046	\$ -	\$ -	\$ -	\$ -
Sailplane Improvements	1987	15	\$ -	\$ 2,385	\$ -	\$ -	\$ -	\$ -
Sailplane Port Improvements	1993	15	\$ -	\$ 8,607	\$ 574	\$ 574	\$ -	\$ -
AIP 16 - Glider Turnout and Taxiway	2006	30	\$ 184,755	\$ 20,528	\$ 684	\$ 684	\$ 684	\$ 684
TOTAL			\$ 184,755	\$ 122,703	\$ 1,942	\$ 1,942	\$ 963	\$ 963
EXECUTIVE HANGARS								
Hangar A (Executive Hangars)	1984	30	\$ -	\$ 142,868	\$ 4,762	\$ 4,762	\$ 4,762	\$ 4,762
Hangar F (Executive Hangars)	1988	30	\$ -	\$ 114,819	\$ 3,827	\$ 3,827	\$ 3,827	\$ 3,827
Hangar H (Executive Hangars)	1991	30	\$ -	\$ 493,139	\$ 16,438	\$ 16,438	\$ 16,438	\$ 16,438
Hangar A (Executive Hangars) Roof	1994	15	\$ -	\$ 2,776	\$ 185	\$ 185	\$ 185	\$ -
Hangar A (Executive Hangars) Roof Addition	1994	15	\$ -	\$ 1,697	\$ 113	\$ 113	\$ 113	\$ -
Hangar H (Executive Hangars/H05 - H10)	2000	30	\$ -	\$ 770,680	\$ 25,689	\$ 25,689	\$ 25,689	\$ 25,689
Hangar H (Executive Hangars) Roof (D'd of 8/31/07)	2000	30	\$ -	\$ 88,790	\$ 2,960	\$ 2,960	\$ 2,960	\$ 2,960
Hangar A Pavement (Executive Hangars)	2001	15	\$ -	\$ 39,175	\$ 2,612	\$ 2,612	\$ 2,612	\$ 2,612
Hangar H Roof Repair (Disposed of 8/31/07)	2003	15	\$ -	\$ 18,750	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250
Smoke Detectors	2004	15	\$ -	\$ 12,562	\$ 837	\$ 837	\$ 837	\$ 837
Hangar A Pvmt Reconstruction (Executive Hangars)	2005	15	\$ -	\$ 66,890	\$ 4,459	\$ 4,459	\$ 4,459	\$ 4,459
Hangars H and L (Executive Hangars) Landscaping	2005	10	\$ -	\$ 25,811	\$ 2,581	\$ 2,581	\$ 2,581	\$ 2,581
Hangar L (Executive Hangars)	2005	30	\$ -	\$ 1,675,535	\$ 55,851	\$ 55,851	\$ 55,851	\$ 55,851
Hangar H (Executive Hangar/H05 - H10) Roof	2007	30	\$ -	\$ 184,836	\$ -	\$ 6,161	\$ 6,161	\$ 6,161
TOTAL			\$ -	\$ 3,638,327	\$ 121,565	\$ 127,727	\$ 127,727	\$ 127,428

Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
WAREHOUSE								
Warehouse	1987	30	\$ -	\$ 326,772	\$ 10,892	\$ 10,892	\$ 10,892	\$ 10,892
Markstain Expansion	1988	15	\$ -	\$ 2,685	\$ -	\$ -	\$ -	\$ -
Warehouse Desk and Chair	1989	10	\$ -	\$ 297	\$ -	\$ -	\$ -	\$ -
Fence (Disposed of 1/31/07))	1993	15	\$ -	\$ 1,518	\$ 101	\$ 101	\$ -	\$ -
Door	1993	15	\$ -	\$ 2,421	\$ 161	\$ 161	\$ -	\$ -
Door	1994	15	\$ -	\$ 1,725	\$ 115	\$ 115	\$ 115	\$ -
Furnaces	1994	10	\$ -	\$ 26,695	\$ -	\$ -	\$ -	\$ -
Heaters	1995	10	\$ -	\$ 8,783	\$ -	\$ -	\$ -	\$ -
200 AMP Service	1998	15	\$ -	\$ 7,234	\$ 482	\$ 482	\$ 482	\$ 482
Warehouse Sewer	1997	15	\$ -	\$ 4,961	\$ 331	\$ 331	\$ 331	\$ 331
Rollup Door	1997	15	\$ -	\$ 1,600	\$ 107	\$ 107	\$ 107	\$ 107
Warehouse Sewer	1998	15	\$ -	\$ 26,250	\$ 1,750	\$ 1,750	\$ 1,750	\$ 1,750
Main Service Door	1998	15	\$ -	\$ 3,295	\$ 220	\$ 220	\$ 220	\$ 220
Warehouse Pavement and Landscaping	1998	15	\$ -	\$ 80,501	\$ 5,367	\$ 5,367	\$ 5,367	\$ 5,367
Cubicles Reconfigured	1999	15	\$ -	\$ 26,779	\$ 1,785	\$ 1,785	\$ 1,785	\$ 1,785
Warehouse Gas Line	1999	15	\$ -	\$ 1,282	\$ 85	\$ 85	\$ 85	\$ 85
Exhaust System	2000	15	\$ -	\$ 4,353	\$ 290	\$ 290	\$ 290	\$ 290
Energy Efficiency Upgrades	2000	15	\$ -	\$ 22,608	\$ 1,507	\$ 1,507	\$ 1,507	\$ 1,507
Gas Meters, Rewire, & Replumbing	2002	15	\$ -	\$ 66,254	\$ 4,417	\$ 4,417	\$ 4,417	\$ 4,417
New Interior Walls	2002	15	\$ -	\$ 43,678	\$ 2,912	\$ 2,912	\$ 2,912	\$ 2,912
Pavement	2002	15	\$ -	\$ 3,400	\$ 227	\$ 227	\$ 227	\$ 227
Warehouse Parking Lot Reconstruction	2005	15	\$ -	\$ 429,840	\$ 28,656	\$ 28,656	\$ 28,656	\$ 28,656
TOTAL			\$ -	\$ 1,092,930	\$ 59,406	\$ 59,406	\$ 59,143	\$ 59,028
WEST SIDE MODULAR								
West End Modular	1992	30	\$ -	\$ 136,332	\$ 4,544	\$ 4,544	\$ 4,544	\$ 4,544
Perata Roof	2000	10	\$ -	\$ 5,500	\$ 550	\$ 550	\$ 550	\$ 550
TOTAL			\$ -	\$ 141,832	\$ 5,094	\$ 5,094	\$ 5,094	\$ 5,094
AUTO RENTAL BUILDING								
Old Long Term Parking Lot	1978	30	\$ -	\$ 26,170	\$ 872	\$ 872	\$ -	\$ -
Car Rental Building	1979	30	\$ -	\$ 27,291	\$ 910	\$ 910	\$ 910	\$ -
Car Rental Improvements	1982	15	\$ -	\$ 1,141	\$ -	\$ -	\$ -	\$ -
Car Rental Roof	1984	15	\$ -	\$ 6,415	\$ -	\$ -	\$ -	\$ -
Additional Auto Parking	1985	15	\$ -	\$ 9,193	\$ -	\$ -	\$ -	\$ -
ATM Parking Lot Repaved	1999	15	\$ -	\$ 8,888	\$ 593	\$ 593	\$ 593	\$ 593
Door Replacement	2004	15	\$ -	\$ 3,933	\$ 262	\$ 262	\$ 262	\$ 262
Transportation Center Parking Lot Overlay	2007	15	\$ -	\$ 75,823	\$ -	\$ 5,055	\$ 5,055	\$ 5,055
New Composition Roof	2009	30	\$ -	\$ 20,475	\$ -	\$ -	\$ -	\$ 682
TOTAL			\$ -	\$ 179,329	\$ 2,637	\$ 7,692	\$ 6,819	\$ 6,592
PONDEROSA GOLF COURSE								
Club House	2008	10	\$ -	\$ 232,780	\$ -	\$ -	\$ 23,278	\$ 23,278
Garage	2008	10	\$ -	\$ 62,529	\$ -	\$ -	\$ 6,253	\$ 6,253
Maintenance Building	2008	10	\$ -	\$ 35,015	\$ -	\$ -	\$ 3,502	\$ 3,502
TOTAL			\$ -	\$ 330,324	\$ -	\$ -	\$ 33,032	\$ 33,032
LONG TERM PARKING LOT								
New Long Term Parking Lot	2005	30	\$ -	\$ 328,035	\$ 10,934	\$ 10,934	\$ 10,934	\$ 10,934
TOTAL			\$ -	\$ 328,035	\$ 10,934	\$ 10,934	\$ 10,934	\$ 10,934



Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
ALL RETAIL FUELS								
Fuel Farm	1996	30	\$ -	\$ 437,565	\$ 14,585	\$ 14,585	\$ 14,585	\$ 14,585
Anti-Siphon Valves	1998	10	\$ -	\$ 3,985	\$ 399	\$ 399	\$ -	\$ -
Fuel Spill Containment (Disposed of 3/1/09)	1998	30	\$ -	\$ 10,500	\$ 350	\$ 350	\$ 350	\$ 350
Concrete Curb, Trench Drain, and Grounds	1999	15	\$ -	\$ 27,278	\$ 1,819	\$ 1,819	\$ 1,819	\$ 1,819
Fuel Farm Canopy	2002	30	\$ -	\$ 246,341	\$ 8,211	\$ 8,211	\$ 8,211	\$ 8,211
Fuel Truck Metal Shelters	2002	30	\$ -	\$ 12,688	\$ 423	\$ 423	\$ 423	\$ 423
Fuel Farm Rewire and Replumb	2003	15	\$ -	\$ 90,993	\$ 6,066	\$ 6,066	\$ 6,066	\$ 6,066
Fuel Farm Fence	2004	15	\$ -	\$ 11,112	\$ 741	\$ 741	\$ 741	\$ 741
Fuel Cart	2004	10	\$ -	\$ 4,150	\$ 415	\$ 415	\$ 415	\$ 415
FBO Manager Software	2005	5	\$ -	\$ 7,708	\$ 1,542	\$ 1,542	\$ 1,542	\$ 1,542
TOTAL			\$ -	\$ 852,319	\$ 34,550	\$ 34,550	\$ 34,152	\$ 34,152
JET A (FULL SERVICE)								
Jet Refueler - 1986 Ford F-700	1986	20	\$ -	\$ 59,156	\$ -	\$ -	\$ -	\$ -
Prist Injector	1997	10	\$ -	\$ 7,160	\$ 716	\$ -	\$ -	\$ -
Jet Refueler - International	2002	20	\$ -	\$ 133,944	\$ 6,697	\$ 6,697	\$ 6,697	\$ 6,697
Jet A - 12,000 Gallon Tank	2001/2007	30	\$ -	\$ 67,483	\$ 2,249	\$ 2,249	\$ 2,249	\$ 2,249
TOTAL			\$ -	\$ 267,744	\$ 9,663	\$ 8,947	\$ 8,947	\$ 8,947
AVGAS (FULL SERVICE)								
Avgas Refueler - Ford F350	1993	20	\$ -	\$ 37,950	\$ 1,898	\$ 1,898	\$ 1,898	\$ 1,898
Avgas Refueler - International	2003	20	\$ -	\$ 109,975	\$ 5,499	\$ 5,499	\$ 5,499	\$ 5,499
TOTAL			\$ -	\$ 147,925	\$ 7,396	\$ 7,396	\$ 7,396	\$ 7,396
AVGAS (SELF SERVICE)								
Supersafe 100LL Self Serve Tank	2000	20	\$ -	\$ 108,013	\$ 5,401	\$ 5,401	\$ 5,401	\$ 5,401
Self-Serve Fuel Terminal	2007	15	\$ -	\$ 6,662	\$ -	\$ 444	\$ 444	\$ 444
TOTAL			\$ -	\$ 114,675	\$ 5,401	\$ 5,845	\$ 5,845	\$ 5,845



Capital Asset Allocation Table (Continued)

Capital Expenditure	FY Purchased	Useful Life	Grant Portion	TTAD Cost	FY 2006 Allocation	FY 2007 Allocation	FY 2008 Allocation	FY 2009 Allocation
FBO (GENERAL ADMINISTRATION)								
Universal Tow Bar	1979	10	\$ -	\$ 130	\$ -	\$ -	\$ -	\$ -
1992 Chevy 3/4 Ton 4WD Pickup (Disposed of 12/31/06)	1997	10	\$ -	\$ 20,072	\$ 331	\$ -	\$ -	\$ -
2002 GMC Savannah Van	2002	10	\$ -	\$ 21,465	\$ 2,147	\$ 2,147	\$ 2,147	\$ 2,147
Lektro Tug	2002	10	\$ -	\$ 56,203	\$ 5,620	\$ 5,620	\$ 5,620	\$ 5,620
2009 Chevy K3500	2009	10	\$ -	\$ 31,747	\$ -	\$ -	\$ -	\$ 3,175
TOTAL			\$ -	\$ 129,617	\$ 8,098	\$ 7,767	\$ 7,767	\$ 10,942
TERMINAL								
Terminal	1971	30	\$ -	\$ 11,727	\$ -	\$ -	\$ -	\$ -
Terminal	1973	15	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -
Terminal	1974	15	\$ -	\$ 2,432	\$ -	\$ -	\$ -	\$ -
Rental Building Addition to Terminal	1981	30	\$ -	\$ 2,762	\$ 92	\$ 92	\$ 92	\$ 92
Terminal Building Improvements	1982	15	\$ -	\$ 20,623	\$ -	\$ -	\$ -	\$ -
Terminal Expansion	1986	30	\$ -	\$ 30,770	\$ 1,026	\$ 1,026	\$ 1,026	\$ 1,026
Terminal Heaters	1988	15	\$ -	\$ 1,233	\$ -	\$ -	\$ -	\$ -
Terminal Air Conditioning	1989	15	\$ -	\$ 5,889	\$ -	\$ -	\$ -	\$ -
Terminal Heating System and Alarm	1991	15	\$ -	\$ 10,071	\$ -	\$ -	\$ -	\$ -
Terminal Remodel	1993	30	\$ -	\$ 7,126	\$ 238	\$ 238	\$ 238	\$ 238
Terminal Roof	1994	15	\$ -	\$ 17,500	\$ 1,167	\$ 1,167	\$ 1,167	\$ -
Terminal Ceiling	1996	15	\$ -	\$ 1,871	\$ 125	\$ 125	\$ 125	\$ 125
Terminal Remodel	1998	30	\$ -	\$ 219,523	\$ 7,317	\$ 7,317	\$ 7,317	\$ 7,317
Terminal Parking Lot Rebuild	1999	15	\$ -	\$ 123,611	\$ 8,241	\$ 8,241	\$ 8,241	\$ 8,241
Energy Efficiency Upgrades	2000	15	\$ -	\$ 2,370	\$ 158	\$ 158	\$ 158	\$ 158
Modular Office Building	2003	20	\$ -	\$ 75,258	\$ 3,763	\$ 3,763	\$ 3,763	\$ 3,763
Terminal Carpet	2003	5	\$ -	\$ 13,152	\$ 2,630	\$ 2,630	\$ -	\$ -
Message Board	2006	10	\$ -	\$ 18,791	\$ 1,879	\$ 1,879	\$ 1,879	\$ 1,879
Landscaping	2007	15	\$ -	\$ 14,919	\$ -	\$ 995	\$ 995	\$ 995
TOTAL			\$ -	\$ 579,777	\$ 26,635	\$ 27,630	\$ 24,999	\$ 23,833