

Truckee Tahoe Airport District

Detailed Income Statement

September 2021

| Ref Key | MTD | Budget MTD | Variance | % +/- | YTD | Budget YTD | Variance | % +/- | Prior Year YTD | Full Year Budget |
|---|---------------------|---------------------|---------------------|----------------|----------------------|----------------------|---------------------|---------------|----------------------|----------------------|
| | 9/1/2021 | 9/1/2021 | | | 1/1/2021 | 1/1/2021 | | | 1/1/2020 | 1/1/2021 |
| | 9/30/2021 | 9/30/2021 | | | 9/30/2021 | 9/30/2021 | | | 9/30/2020 | 12/31/2021 |
| Revenues | | | | | | | | | | |
| Airside Operating Revenues | | | | | | | | | | |
| 1 | 51,459.30 | 56,145.09 | (4,685.79) | (8.35) | 445,866.54 | 424,261.77 | 21,604.77 | 5.09 | 390,040.68 | 565,800.00 |
| 2 | 341,226.98 | 323,571.38 | 17,655.60 | 5.46 | 2,724,949.21 | 2,012,780.73 | 712,168.48 | 35.38 | 1,922,837.50 | 2,480,236.08 |
| 3 | 6,309.73 | 5,567.04 | 742.69 | 13.34 | 84,673.42 | 58,313.27 | 26,360.15 | 45.20 | 63,638.80 | 74,999.99 |
| 4 | 94.00 | 257.60 | (163.60) | (63.51) | 1,418.70 | 1,491.51 | (72.81) | (4.88) | 1,010.60 | 2,000.02 |
| 5 | 8,125.00 | 16,011.16 | (7,886.16) | (49.25) | 77,575.00 | 91,779.53 | (14,204.53) | (15.48) | 72,283.33 | 110,000.00 |
| 6 | 40,451.88 | 69,139.56 | (28,687.68) | (41.49) | 526,419.77 | 576,036.42 | (49,616.65) | (8.61) | 474,208.02 | 710,000.00 |
| 7 | 133.00 | 200.00 | (67.00) | (33.50) | 3,029.00 | 1,400.00 | 1,629.00 | 116.36 | 900.15 | 2,000.00 |
| 8 | 6,530.00 | 6,961.59 | (431.59) | (6.20) | 94,500.00 | 64,086.47 | 30,413.53 | 47.46 | 53,117.00 | 84,000.00 |
| 9 | - | - | - | - | - | 1,000.00 | (1,000.00) | (100.00) | 679.08 | 1,000.00 |
| 10 | 10.87 | 333.33 | (322.46) | (96.74) | 3,472.34 | 2,999.97 | 472.37 | 15.75 | 3,529.09 | 3,999.96 |
| | 454,340.76 | 478,186.75 | (23,845.99) | (4.99) | 3,961,903.98 | 3,234,149.67 | 727,754.31 | 22.50 | 2,982,244.25 | 4,034,036.05 |
| Hangar Rental Income | | | | | | | | | | |
| 11-22 | 143,278.00 | 148,201.67 | (4,923.67) | (3.32) | 1,295,968.36 | 1,354,278.03 | (58,309.67) | (4.31) | 1,277,204.86 | 1,837,523.04 |
| 23 | 8,608.00 | 4,720.00 | 3,888.00 | 82.37 | 77,583.40 | 42,480.00 | 35,103.40 | 82.64 | 52,256.00 | 56,640.00 |
| | 151,886.00 | 152,921.67 | (1,035.67) | (0.68) | 1,373,551.76 | 1,396,758.03 | (23,206.27) | (1.66) | 1,329,460.86 | 1,894,163.04 |
| Other Business Income | | | | | | | | | | |
| 24 | 8,761.60 | 10,000.00 | (1,238.40) | (12.38) | 80,334.40 | 90,000.00 | (9,665.60) | (10.74) | 92,161.14 | 120,000.00 |
| 25-38 | 45,016.41 | 45,673.99 | (657.58) | (1.44) | 335,480.70 | 412,065.91 | (76,585.21) | (18.59) | 323,613.99 | 549,087.88 |
| 37 | 5,614.00 | 3,333.33 | 2,280.67 | 68.42 | 70,890.00 | 29,999.97 | 40,890.03 | 136.30 | 38,113.00 | 39,999.96 |
| | 59,392.01 | 59,007.32 | 384.69 | 0.65 | 486,705.10 | 532,065.88 | (45,360.78) | (8.53) | 453,888.13 | 709,087.84 |
| Other Income and (Expense) | | | | | | | | | | |
| 39 | 715,036.19 | 583,333.33 | 131,702.86 | 22.58 | 5,213,086.97 | 5,249,999.97 | (36,913.00) | (0.70) | 5,094,965.56 | 6,999,999.96 |
| 40 | 212,577.77 | 1,000,000.00 | (787,422.23) | (78.74) | 3,978,392.95 | 3,000,000.00 | 978,392.95 | 32.61 | 1,336,155.37 | 4,781,000.00 |
| 41 | - | - | - | - | 55,340.50 | 25,000.00 | 30,340.50 | 121.36 | 5,200.00 | 25,000.00 |
| 42 | 5,508.30 | 20,833.33 | (15,325.03) | (73.56) | 28,879.14 | 187,499.97 | (158,620.83) | (84.60) | 76,431.22 | 249,999.96 |
| | 933,122.26 | 1,604,166.66 | (671,044.40) | (41.83) | 9,275,699.56 | 8,462,499.94 | 813,199.62 | 9.61 | 6,512,752.15 | 12,055,999.92 |
| Warehouse Income | | | | | | | | | | |
| 43 | 21,636.60 | 20,945.16 | 691.44 | 3.30 | 190,169.40 | 188,506.44 | 1,662.96 | 0.88 | 154,244.40 | 251,341.92 |
| | 21,636.60 | 20,945.16 | 691.44 | 3.30 | 190,169.40 | 188,506.44 | 1,662.96 | 0.88 | 154,244.40 | 251,341.92 |
| | 1,620,377.63 | 2,315,227.56 | (694,849.93) | (30.01) | 15,288,029.80 | 13,813,979.96 | 1,474,049.84 | 10.67 | 11,432,589.79 | 18,944,628.77 |
| TOTAL REVENUES | | | | | | | | | | |
| Cost of Goods Sold | | | | | | | | | | |
| 49 | 41,421.29 | 43,231.72 | (1,810.43) | (4.19) | 355,802.98 | 326,681.56 | 29,121.42 | 8.91 | 299,461.71 | 435,666.00 |
| 50 | 168,670.61 | 177,964.26 | (9,293.65) | (5.22) | 1,430,303.56 | 1,107,029.41 | 323,274.15 | 29.20 | 928,039.79 | 1,364,129.85 |
| 51 | (17.54) | 250.00 | (267.54) | (107.02) | 1,226.65 | 2,250.00 | (1,023.35) | (45.48) | 765.40 | 3,000.00 |
| 52 | 196.31 | 333.33 | (137.02) | (41.11) | 2,678.70 | 2,999.97 | (321.27) | (10.71) | 804.33 | 3,999.96 |
| | 210,270.67 | 221,779.31 | (11,508.64) | (5.19) | 1,790,011.89 | 1,438,960.94 | 351,050.95 | 24.40 | 1,229,071.23 | 1,806,795.81 |
| Payroll and Employee Benefits | | | | | | | | | | |
| 53 | 228,544.84 | 210,401.38 | 18,143.46 | 8.62 | 1,959,414.97 | 2,058,901.38 | (99,486.41) | (4.83) | 2,000,361.46 | 2,682,857.76 |
| 54 | - | - | - | - | - | - | - | - | - | - |
| 55 | - | - | - | - | - | - | - | - | - | - |
| 56 | 75,421.23 | 56,181.57 | 19,239.66 | 34.25 | 340,320.82 | 251,177.44 | 89,143.38 | 35.49 | 298,421.95 | 336,862.50 |
| 57 | 4,415.99 | 6,423.26 | (2,007.27) | (31.25) | 39,007.51 | 48,444.76 | (9,437.25) | (19.48) | 28,779.06 | 65,000.01 |
| 58 | - | - | - | - | 10,420.34 | 2,500.00 | 7,920.34 | 316.81 | 3,452.93 | 5,000.00 |
| 59 | 45,428.45 | 47,359.00 | (1,930.55) | (4.08) | 451,678.53 | 470,522.80 | (18,844.27) | (4.00) | 420,088.89 | 612,614.51 |
| 60 | 13,699.00 | 12,500.00 | 1,199.00 | 9.59 | 38,147.50 | 37,500.00 | 647.50 | 1.73 | 37,531.25 | 50,000.00 |
| 61 | 4,328.54 | 2,362.19 | 1,966.35 | 83.24 | 32,939.95 | 22,188.39 | 10,751.56 | 48.46 | 43,246.13 | 37,275.00 |
| | 371,838.05 | 335,227.40 | 36,610.65 | 10.92 | 2,871,929.62 | 2,891,234.77 | (19,305.15) | (0.67) | 2,831,881.67 | 3,789,609.78 |
| Total Payroll, Benefits and Allocation | | | | | | | | | | |
| | 371,838.05 | 335,227.40 | 36,610.65 | 10.92 | 2,871,929.62 | 2,891,234.77 | (19,305.15) | (0.67) | 2,831,881.67 | 3,789,609.78 |
| | 582,108.72 | 557,006.71 | 25,102.01 | 4.51 | 4,661,941.51 | 4,330,195.71 | 331,745.80 | 7.66 | 4,060,952.90 | 5,596,405.59 |
| | 1,038,268.91 | 1,758,220.85 | (719,951.94) | (40.95) | 10,626,088.29 | 9,483,784.25 | 1,142,304.04 | 12.04 | 7,371,636.89 | 13,348,223.18 |
| GROSS PROFIT (LOSS) | | | | | | | | | | |
| Expenses | | | | | | | | | | |
| Operating, General & Administrative Expenses | | | | | | | | | | |
| 62 | 478.44 | 4,166.66 | (3,688.22) | (88.52) | 8,459.83 | 37,499.94 | (29,040.11) | (77.44) | 11,596.50 | 49,999.92 |
| 63 | 11,566.00 | 15,000.00 | (3,434.00) | (22.89) | 106,418.52 | 135,000.00 | (28,581.48) | (21.17) | 125,221.65 | 180,000.00 |
| 64 | 488.25 | 5,333.33 | (4,845.08) | (90.85) | 18,275.15 | 47,999.97 | (29,724.82) | (61.93) | 12,291.41 | 63,999.96 |
| 65 | 74,005.87 | 250,000.00 | (175,994.13) | (70.40) | 96,575.25 | 250,000.00 | (153,424.75) | (61.37) | 192,084.90 | 250,000.00 |
| 66 | 9,233.13 | 12,083.33 | (2,850.20) | (23.59) | 36,414.66 | 108,749.97 | (72,335.31) | (66.52) | 50,463.89 | 144,999.96 |
| 68 | - | - | - | - | (0.06) | - | (0.06) | - | 29.50 | 5,000.00 |
| 69 | 3,675.56 | 3,436.13 | 239.43 | 6.97 | 37,813.61 | 49,983.23 | (12,169.62) | (24.35) | 39,936.00 | 62,999.98 |
| 70 | 1,501.21 | 6,333.34 | (4,832.13) | (76.30) | 4,575.16 | 57,000.06 | (52,424.90) | (91.97) | 5,083.20 | 76,000.08 |
| 71 | 136,092.38 | 136,092.38 | - | - | 136,092.38 | 140,000.00 | (3,907.62) | (2.79) | 126,483.14 | 140,000.00 |

Truckee Tahoe Airport District

Detailed Income Statement

September 2021

| Ref Key | MTD | | Budget MTD | Variance | % +/- | YTD | Budget YTD | | Variance | % +/- | Prior Year YTD | Full Year Budget |
|------------|--|-------------------|-------------------|---------------------|----------------|---------------------|---------------------|-----------------------|----------------|---------------------|---------------------|------------------|
| | 9/1/2021 | 9/1/2021 | 9/30/2021 | | | 1/1/2021 | 1/1/2021 | | | 1/1/2020 | 1/1/2021 | |
| | 9/30/2021 | 9/30/2021 | 9/30/2021 | | | 9/30/2021 | 9/30/2021 | | | 9/30/2020 | 12/31/2021 | |
| 72 | Credit Card Fees & Finance Charges | 11,184.73 | 11,402.44 | (217.71) | (1.91) | 91,356.24 | 86,647.07 | 4,709.17 | 5.43 | 73,940.45 | 110,000.04 | |
| 73 | Directors' Fees & Expense | 9,472.42 | 9,187.49 | 284.93 | 3.10 | 89,372.41 | 82,687.41 | 6,685.00 | 8.08 | 65,087.38 | 110,249.88 | |
| 74 | Dues & Subscriptions | 1,107.99 | 1,742.43 | (634.44) | (36.41) | 50,489.10 | 39,772.78 | 10,716.32 | 26.94 | 35,309.45 | 45,000.07 | |
| 75 | Election Expense | | | | | 15,165.07 | | 15,165.07 | | | 10,000.00 | |
| 76 | Employee Relations Activities | 2,249.92 | 4,033.34 | (1,783.42) | (44.22) | 30,746.09 | 44,800.06 | (14,053.97) | (31.37) | 32,204.84 | 65,400.08 | |
| 77 | Employment Expense | | 583.33 | (583.33) | (100.00) | 644.00 | 5,249.97 | (4,605.97) | (87.73) | 1,597.97 | 6,999.96 | |
| 78 | Equipment Rental | 4,573.21 | 5,000.00 | (426.79) | (8.54) | 43,884.55 | 45,000.00 | (1,115.45) | (2.48) | 7,668.00 | 60,000.00 | |
| 80 | Geographic Information System | | | | | 8,292.50 | 20,000.00 | (11,707.50) | (58.54) | 12,712.79 | 30,000.00 | |
| 81 | Grounds Maintenance/Landscaping | 560.00 | 5,000.00 | (4,440.00) | (88.80) | 9,538.39 | 25,000.00 | (15,461.61) | (61.85) | 11,434.76 | 30,000.00 | |
| 82 | Homebased Incentive | 7,659.00 | 6,958.33 | 700.67 | 10.07 | 67,896.99 | 62,624.97 | 5,272.02 | 8.42 | 68,855.40 | 83,499.96 | |
| 83 | Insurance | 11,608.67 | 18,916.66 | (7,307.99) | (38.63) | 104,888.15 | 170,249.94 | (65,361.79) | (38.39) | 94,698.49 | 226,999.92 | |
| 84 | Library & Reference Materials | | 8.33 | (8.33) | (100.00) | | 74.97 | (74.97) | (100.00) | | 99.96 | |
| 85 | Office Equipment | 8,173.79 | 12,083.34 | (3,909.55) | (32.35) | 61,520.48 | 108,750.06 | (47,229.58) | (43.43) | 43,517.88 | 145,000.08 | |
| 86 | Office Supplies | 1,008.35 | 1,750.00 | (741.65) | (42.38) | 11,117.88 | 15,750.00 | (4,632.12) | (29.41) | 11,566.80 | 21,000.00 | |
| 87 | Operating Supplies & Small Tools | 1,298.48 | 2,333.33 | (1,034.85) | (44.35) | 10,910.73 | 20,999.97 | (10,089.24) | (48.04) | 15,051.99 | 27,999.96 | |
| 88 | Janitorial | 813.37 | 3,438.06 | (2,624.69) | (76.34) | 79,547.67 | 48,245.09 | 31,302.58 | 64.88 | 57,098.56 | 70,000.03 | |
| 89 | Warehouse/Office Building CAM | 8,678.56 | 3,514.25 | 5,164.31 | 146.95 | 45,557.09 | 71,404.79 | (25,847.70) | (36.20) | 53,563.41 | 90,000.00 | |
| 90 | Operations Monitoring Expenses | 8,100.00 | 7,558.65 | 541.35 | 7.16 | 255,486.15 | 169,392.73 | 86,093.42 | 50.82 | 115,740.81 | 269,999.99 | |
| 91 | Permits, Licenses & Fees | 3,505.76 | 2,083.33 | 1,422.43 | 68.28 | 7,588.28 | 18,749.97 | (11,161.69) | (59.53) | 5,300.41 | 24,999.96 | |
| 92 | Postage, Freight & Delivery | 255.62 | 333.33 | (77.71) | (23.31) | 1,842.93 | 2,999.97 | (1,157.04) | (38.57) | 1,749.26 | 3,999.96 | |
| 93 | Printing, Copying, Publication of Legal Notices | 161.36 | 666.67 | (505.31) | (75.80) | 1,751.54 | 8,000.03 | (6,248.49) | (78.11) | 3,417.56 | 10,000.04 | |
| 94 | Accounting & Auditing | | | | | 25,530.00 | 25,000.00 | 530.00 | 2.12 | 24,300.00 | 25,000.00 | |
| 95 | Legal | 4,563.00 | 6,250.00 | (1,687.00) | (26.99) | 46,244.50 | 56,250.00 | (10,005.50) | (17.79) | 26,360.50 | 75,000.00 | |
| 96 | Computer Support | 5,938.17 | 8,333.34 | (2,395.17) | (28.74) | 24,000.00 | 37,500.03 | (13,500.03) | (36.00) | | 50,000.04 | |
| 97 | Studies & Plans | 30,017.30 | 53,750.00 | (23,732.70) | (44.15) | 215,273.04 | 483,750.00 | (268,476.96) | (55.50) | 194,887.88 | 645,000.00 | |
| 100 | Engineering | 2,634.75 | 10,000.00 | (7,365.25) | (73.65) | 44,160.17 | 90,000.00 | (45,839.83) | (50.93) | 83,220.54 | 120,000.00 | |
| N/A | Fiscal Analyst - Sustainability | | | | | | | | | 3,842.50 | | |
| 101 | Control Tower | 69,425.94 | 80,000.00 | (10,574.06) | (13.22) | 684,119.45 | 720,000.00 | (35,880.55) | (4.98) | 627,480.62 | 960,000.00 | |
| 94 | Greenhouse Gas Initiative | 2,032.89 | 6,250.00 | (4,217.11) | (67.47) | 2,177.89 | 56,250.00 | (54,072.11) | (96.13) | | 75,000.00 | |
| 102 | Public Relations | | 3,333.33 | (3,333.33) | (100.00) | 12,243.23 | 29,999.97 | (17,756.74) | (59.19) | 640.13 | 39,999.96 | |
| 103 | Media/Ads & Website | 5,455.05 | 12,415.50 | (6,960.45) | (56.06) | 64,637.33 | 88,420.99 | (23,783.66) | (26.90) | 77,027.31 | 120,000.03 | |
| 104 | Events and Programs | | 2,958.33 | (2,958.33) | (100.00) | 9,098.96 | 26,624.97 | (17,526.01) | (65.83) | 10,387.28 | 35,499.96 | |
| 105 | Sponsorships | 13,950.00 | 8,333.33 | 5,616.67 | 67.40 | 59,963.00 | 74,999.97 | (15,036.97) | (20.05) | 35,875.00 | 99,999.96 | |
| 106 | Community/Agency Partnerships | 10,000.00 | 140,706.41 | (130,706.41) | (92.89) | 1,014,362.27 | 1,266,357.69 | (251,995.42) | (19.90) | 245,488.84 | 1,688,476.92 | |
| 107 | Pilot Outreach | 14.02 | 6,500.00 | (6,485.98) | (99.78) | 23,405.55 | 58,500.00 | (35,094.45) | (59.99) | 37,739.21 | 78,000.00 | |
| 108 | Promotional Items | | 416.67 | (416.67) | (100.00) | | 3,750.03 | (3,750.03) | (100.00) | | 5,000.04 | |
| 99 | Travel | 176.24 | 624.99 | (448.75) | (71.80) | 1,333.53 | 5,624.91 | (4,291.38) | (76.29) | 3,278.65 | 7,499.88 | |
| 110 | Utilities | 12,189.02 | 18,307.59 | (6,118.57) | (33.42) | 165,981.62 | 167,084.25 | (1,102.63) | (0.66) | 143,106.71 | 225,000.00 | |
| 111 | Other Expense | 1,049.03 | 2,380.07 | (1,331.04) | (55.92) | 249,286.57 | 253,043.32 | (3,756.75) | (1.48) | 255,544.88 | 256,999.98 | |
| | Total Operating, General & Administrative | 474,897.48 | 757,672.33 | (282,774.85) | (37.32) | 4,132,772.48 | 5,390,789.14 | (1,258,016.66) | (23.34) | 3,112,788.61 | 7,020,726.64 | |
| | Repairs and Maintenance | | | | | | | | | | | |
| 112 | Vehicles Expense | 4,459.98 | 8,583.34 | (4,123.36) | (48.04) | 36,064.70 | 77,250.06 | (41,185.36) | (53.31) | 43,097.54 | 103,000.08 | |
| 113 | Equipment Expense | (1,800.23) | 20,166.67 | (21,966.90) | (108.93) | 82,348.51 | 181,500.03 | (99,151.52) | (54.63) | 87,846.51 | 242,000.04 | |
| 114 | Airfield Equipment, Lights & Signs | 11,461.56 | 5,458.34 | 6,003.22 | 109.98 | 41,713.74 | 49,125.06 | (7,411.32) | (15.09) | 44,554.60 | 65,500.08 | |
| 115 | Aviation Safety Equipment | 548.82 | 833.33 | (284.51) | (34.14) | 5,231.55 | 7,499.97 | (2,268.42) | (30.25) | 10,994.76 | 9,999.96 | |
| 116 | Non AIP Pavement Maintenance | | 10,000.00 | (10,000.00) | (100.00) | 19,170.42 | 10,000.00 | 9,170.42 | 91.70 | 162,051.29 | 25,000.00 | |
| 117 | Airfield - Facility Maintenance | 8,085.41 | 8,085.41 | | | 92,866.19 | 125,000.00 | (32,133.81) | (25.71) | 93,210.36 | 125,000.00 | |
| 117 | Hangars - Facility Maintenance | 525.29 | 20,916.66 | (20,391.37) | (97.49) | 13,362.14 | 188,249.94 | (174,887.80) | (92.90) | 15,234.05 | 250,999.92 | |
| 117 | Other Business Buildings - Facility Maintenance | 5,886.32 | 3,333.34 | 2,552.98 | 76.59 | 25,549.47 | 30,000.06 | (4,450.59) | (14.84) | 16,804.26 | 40,000.08 | |
| 117 | Warehouse - Facility Maintenance | | 1,666.67 | (1,666.67) | (100.00) | 24,175.68 | 15,000.03 | 9,175.65 | 61.17 | 18,957.04 | 20,000.04 | |
| 121 | Haz Mat. Response | 150.00 | 416.67 | (266.67) | (64.00) | 3,042.90 | 3,750.03 | (707.13) | (18.86) | 5,258.44 | 5,000.04 | |
| 121 | Fire Suppression & Monitoring | | 6,000.00 | (6,000.00) | (100.00) | 8,949.73 | 25,250.00 | (16,300.27) | (64.56) | 20,100.82 | 35,000.00 | |
| 117 | Terminal Building - Facility Maintenance | | 2,500.00 | (2,500.00) | (100.00) | 11,515.11 | 22,500.00 | (10,984.89) | (48.82) | 31,229.93 | 30,000.00 | |
| 117 | Maintenance Buildings - Facility Maintenance | 195,024.80 | 1,666.67 | 193,358.13 | 11,601.46 | 198,714.62 | 15,000.03 | 183,714.59 | 1,224.76 | 11,698.40 | 20,000.04 | |
| 124 | Land Management | | 30,000.00 | (30,000.00) | (100.00) | 54,254.47 | 160,000.00 | (105,745.53) | (66.09) | 139,258.04 | 250,000.00 | |
| | Total Repairs & Maintenance | 224,341.95 | 111,541.69 | 112,800.26 | 101.13 | 616,959.23 | 910,125.21 | (293,165.98) | (32.21) | 700,296.04 | 1,221,500.28 | |
| | Net Operating Income (Loss) Before Depreciation | 339,029.48 | 889,006.83 | (549,977.35) | (61.86) | 5,876,356.58 | 3,182,869.90 | 2,693,486.68 | 84.62 | 3,558,552.24 | 5,105,996.26 | |
| | Depreciation Expense | 208,333.00 | 208,333.33 | (0.33) | | 1,874,997.00 | 1,874,999.97 | (2.97) | | 1,874,997.00 | 2,499,999.96 | |
| | NET INCOME (LOSS) | 130,696.48 | 680,673.50 | (549,977.02) | (80.80) | 4,001,359.58 | 1,307,869.93 | 2,693,489.65 | 205.94 | 1,683,555.24 | 2,605,996.30 | |

| 100 = Operations & Maint Dept | | Truckee-Tahoe Airport District | | | | | | | | |
|-------------------------------|----------|--------------------------------------|-------------------|-------------------|--------------------|---------------------|---------------------|--------------------|---------------------|-------------------|
| 600 = Admin Dept | | 9 Months Ended September 30th, 2021 | | | | | | | | |
| 800 = AVCOM Dept | | | | | | | | | | |
| Ref Key | | Variance to Budget | | | Variance to Budget | | | PY Actual | Variance to PY | |
| | | Month Actual | Month Budget | Monthly | CY Actual | CY Budget | CY | | | |
| 1 | 100-4111 | Aviation Fuel Sales - 100 LL | 51,459.30 | 56,145.09 | (4,685.79) | 445,866.54 | 424,261.77 | 21,604.77 | 390,040.68 | 55,825.86 |
| 2 | 100-4120 | Jet Fuel Sales | 341,226.98 | 323,571.38 | 17,655.60 | 1,076,762.79 | 2,012,780.73 | (936,017.94) | 924,303.33 | 152,459.46 |
| 2 | 100-4121 | Contract Fuel Sales | - | - | - | 1,648,186.42 | - | 1,648,186.42 | 998,534.17 | 649,652.25 |
| 3 | 100-4140 | Auto Parking | 6,309.73 | 5,567.04 | 742.69 | 84,673.42 | 58,313.27 | 26,360.15 | 63,638.80 | 21,034.62 |
| 4 | 100-4150 | Oil Sales | 94.00 | 257.60 | (163.60) | 1,418.70 | 1,491.51 | (72.81) | 1,010.60 | 408.10 |
| 5 | 100-4160 | Tiedowns | 8,125.00 | 16,011.16 | (7,886.16) | 77,575.00 | 91,779.53 | (14,204.53) | 72,283.33 | 5,291.67 |
| 6 | 100-4165 | Transient Use Fees | 40,451.88 | 69,139.56 | (28,687.68) | 526,419.77 | 576,036.42 | (49,616.65) | 474,208.02 | 52,211.75 |
| 7 | 100-4170 | Merchandise | 133.00 | 200.00 | (67.00) | 3,029.00 | 1,400.00 | 1,629.00 | 900.15 | 2,128.85 |
| 8 | 100-4180 | Services | 6,530.00 | 6,961.59 | (431.59) | 94,500.00 | 64,086.47 | 30,413.53 | 53,117.00 | 41,383.00 |
| 9 | 100-4185 | Vending Machine Sales | - | - | - | - | 1,000.00 | (1,000.00) | 679.08 | (679.08) |
| 10 | 100-4190 | Miscellaneous Sales Non-Taxable | 25.00 | 333.33 | (308.33) | 3,422.12 | 2,999.97 | 422.15 | 3,466.21 | (44.09) |
| N/A | 100-4195 | Miscellaneous Sales - Taxable | - | - | - | - | - | - | - | - |
| N/A | 100-4199 | Sales Clearing | (14.13) | - | (14.13) | 50.22 | - | 50.22 | 62.88 | (12.66) |
| 11 | 100-4200 | Ramp Access Revenue | - | - | - | 7,000.00 | - | 7,000.00 | - | 7,000.00 |
| | | Total FBO Income | 454,340.76 | 478,186.75 | (23,845.99) | 3,968,903.98 | 3,234,149.67 | 727,754.31 | 2,982,244.25 | 986,659.73 |
| 12 | 100-4209 | Hangar Waitlist Fee Revenue | - | - | - | 720.00 | - | 720.00 | - | 720.00 |
| 13 | 100-4210 | Medium T Hangar Rent | 35,484.00 | 34,919.13 | 564.87 | 317,942.22 | 314,272.17 | 3,670.05 | 312,812.49 | 5,129.73 |
| 14 | 100-4211 | Small T Hangar Rent | 26,774.00 | 27,921.90 | (1,147.90) | 240,637.56 | 251,297.10 | (10,659.54) | 243,603.27 | (2,965.71) |
| 15 | 100-4213 | Large T Hangar Rent | 24,264.00 | 24,798.55 | (534.55) | 215,743.86 | 223,186.95 | (7,443.09) | 225,439.10 | (9,695.24) |
| 16 | 100-4214 | Exec Hangar Rent | 31,183.00 | 33,275.61 | (2,092.61) | 280,647.00 | 299,480.49 | (18,833.49) | 269,596.22 | 11,050.78 |
| 17 | 100-4215 | Super Exec Hangar Rent | 22,736.00 | 24,298.04 | (1,562.04) | 198,544.72 | 218,682.36 | (20,137.64) | 202,120.00 | (3,575.28) |
| 18 | 100-4216 | End Cap Hangar Rent | 1,337.00 | 1,738.44 | (401.44) | 12,033.00 | 15,645.96 | (3,612.96) | 13,458.78 | (1,425.78) |
| 20 | 100-4218 | Special Event Hangar Rent | - | - | - | - | - | - | - | - |
| 21 | 100-4219 | NL Overnight & De-Ice Hangar Revenue | - | - | - | 7,875.00 | 20,463.00 | (12,588.00) | - | 7,875.00 |
| 23 | 100-4220 | T Hangar Rental Nightly | 1,500.00 | 1,250.00 | 250.00 | 14,825.00 | 11,250.00 | 3,575.00 | 10,175.00 | 4,650.00 |
| 23 | 100-4270 | Medium T Hangar Electricity | 1,265.00 | 1,580.00 | (315.00) | 11,418.60 | 14,220.00 | (2,801.40) | 18,965.00 | (7,546.40) |
| 23 | 100-4271 | Small T Hangar Electricity | 1,189.00 | 1,340.00 | (151.00) | 10,691.00 | 12,060.00 | (1,369.00) | 7,294.00 | 3,397.00 |
| 23 | 100-4273 | Large T Hangar Electricity | 940.00 | 1,020.00 | (80.00) | 8,307.80 | 9,180.00 | (872.20) | 5,798.00 | 2,509.80 |
| 23 | 100-4274 | Exec Hangar Electricity | 5,094.00 | 620.00 | 4,474.00 | 45,846.00 | 5,580.00 | 40,266.00 | 19,159.00 | 26,687.00 |
| 23 | 100-4275 | End Cap Hangar Electricity | 120.00 | 160.00 | (40.00) | 1,320.00 | 1,440.00 | (120.00) | 1,040.00 | 280.00 |
| | | Total Hangar Income | 151,886.00 | 152,921.67 | (1,035.67) | 1,366,551.76 | 1,396,758.03 | (30,206.27) | 1,329,460.86 | 37,090.90 |
| 24 | 100-4310 | WOB CAM Revenue | 8,761.60 | 10,000.00 | (1,238.40) | 80,334.40 | 90,000.00 | (9,665.60) | 92,161.14 | (11,826.74) |
| 25 | 100-4311 | Car/flight Lease Revenue | 2,491.00 | 2,528.33 | (37.33) | 22,419.00 | 22,754.97 | (335.97) | 22,709.61 | (290.61) |
| 26 | 100-4313 | Sierra Aero Lease Revenue | 3,356.00 | 3,406.33 | (50.33) | 40,204.00 | 30,656.97 | 9,547.03 | 30,595.52 | 9,608.48 |
| 27 | 100-4314 | Surf Air Lease Revenue | 1,606.59 | 1,630.67 | (24.08) | 14,459.31 | 14,676.03 | (216.72) | 14,555.99 | (96.68) |
| 28 | 100-4315 | Skydive Truckee Lease Revenue | 266.00 | 125.83 | 140.17 | 807.00 | 1,132.47 | (325.47) | - | 807.00 |
| 29 | 100-4316 | Soar Truckee Lease Revenue | - | 31.25 | (31.25) | 750.00 | 281.25 | 468.75 | - | 750.00 |
| 30 | 100-4317 | Avis/Budget Lease Revenue | 50.00 | 50.00 | - | 450.00 | 450.00 | - | 455.83 | (5.83) |
| 31 | 100-4318 | Hertz Lease Revenue | - | 2,389.42 | (2,389.42) | 1,568.93 | 21,504.78 | (19,935.85) | 14,988.70 | (13,419.77) |
| 32 | 100-4319 | Enterprise Lease Revenue | 1,745.00 | 2,465.50 | (720.50) | 15,705.00 | 22,189.50 | (6,484.50) | 15,672.14 | 32.86 |
| 33 | 100-4320 | Clear Capital Lease Revenue | 15,284.40 | 23,051.58 | (7,767.18) | 137,559.60 | 207,464.22 | (69,904.62) | 136,881.93 | 677.67 |
| 34 | 100-4321 | CDP Land Lease Revenue | - | - | - | - | 1,000.00 | (1,000.00) | - | - |
| 35 | 100-4322 | Red Truck Lease Revenue | 1,433.00 | 1,495.08 | (62.08) | 12,897.00 | 13,455.72 | (558.72) | 13,064.17 | (167.17) |
| 36 | 100-4350 | Car Rental Income | 11,397.27 | 8,500.00 | 2,897.27 | 79,023.71 | 76,500.00 | 2,523.71 | 74,690.10 | 4,333.61 |
| 37 | 100-4360 | Cesna Lease Revenue | 5,614.00 | 3,333.33 | 2,280.67 | 70,890.00 | 29,999.97 | 40,890.03 | 38,113.00 | 32,777.00 |
| 38 | 100-4361 | Go Rentals Lease Revenue | 7,387.15 | - | 7,387.15 | 9,637.15 | - | 9,637.15 | - | 9,637.15 |
| | | Total OBL Income | 59,392.01 | 59,007.32 | 384.69 | 486,705.10 | 532,065.88 | (45,360.78) | 453,888.13 | 32,816.97 |
| 43 | 100-4411 | PBD Const WH Rental Income | 1,078.00 | 527.83 | 550.17 | 8,546.00 | 4,750.47 | 3,795.53 | 4,424.12 | 4,121.88 |
| 44 | 100-4412 | Clear Capital WH Rental Income | 3,920.00 | 4,004.17 | (84.17) | 35,280.00 | 36,037.53 | (757.53) | 19,126.34 | 16,153.66 |
| 45 | 100-4413 | Mtn Home Ctr WH Rental Income | 11,405.00 | 11,576.08 | (171.08) | 102,645.00 | 104,184.72 | (1,539.72) | 100,914.26 | 1,730.74 |
| 46 | 100-4414 | Roundhouse WH Rental Income | 2,433.60 | 1,995.08 | 438.52 | 20,498.40 | 17,955.72 | 2,542.68 | 17,392.12 | 3,106.28 |
| 47 | 100-4415 | Food Hub WH Rental Income | 1,800.00 | 1,421.00 | 379.00 | 14,200.00 | 12,789.00 | 1,411.00 | 12,387.54 | 1,812.46 |

| 100 = Operations & Maint Dept | | Truckee-Tahoe Airport District | | | | | | | | |
|-------------------------------|----------|-------------------------------------|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|----------------------|---------------------|
| 600 = Admin Dept | | 9 Months Ended September 30th, 2021 | | | | | | | | |
| 800 = AVCOM Dept | | | | | | | | | | |
| Ref Key | | Variance to Budget | | | | Variance to Budget | | | | |
| | | Month Actual | Month Budget | Monthly | CY Actual | CY Budget | CY | PY Actual | Variance to PY | |
| 48 | 100-4416 | Proj MANA WH Rental Income | 1,000.00 | 1,421.00 | (421.00) | 9,000.00 | 12,789.00 | (3,789.00) | - | 9,000.00 |
| | | Total Warehouse Income | 21,636.60 | 20,945.16 | 691.44 | 190,169.40 | 188,506.44 | 1,662.96 | 154,244.40 | 35,925.00 |
| 42 | 600-8110 | Interest Income- LAIF | 1,645.60 | 20,833.33 | (19,187.73) | 15,273.47 | 187,499.97 | (172,226.50) | 55,328.48 | (40,055.01) |
| 41 | 600-8151 | Gain/Loss on Sale/Disposal of | - | - | - | 55,340.50 | 25,000.00 | 30,340.50 | 5,200.00 | 50,140.50 |
| 42 | 600-8160 | Interest Income- Other | 3,862.70 | - | 3,862.70 | 13,605.67 | - | 13,605.67 | 21,102.74 | (7,497.07) |
| 39 | 600-8310 | Property Tax Rev- Nevada Cty. | 229,651.08 | 175,000.00 | 54,651.08 | 1,683,455.63 | 1,575,000.00 | 108,455.63 | 1,564,880.84 | 118,574.79 |
| 39 | 600-8330 | Property Tax Rev- Placer Cty | 485,385.11 | 408,333.33 | 77,051.78 | 3,529,631.34 | 3,674,999.97 | (145,368.63) | 3,530,084.72 | (453.38) |
| 40 | 100-8550 | Federal Operating Grants | 212,577.77 | - | 212,577.77 | 3,978,392.95 | - | 3,978,392.95 | 1,179,155.37 | 2,799,237.58 |
| 40 | 600-8550 | Federal Operating Grants | - | 1,000,000.00 | (1,000,000.00) | - | 3,000,000.00 | (3,000,000.00) | 157,000.00 | (157,000.00) |
| | | Total Non Operating Income | 933,122.26 | 1,604,166.66 | (671,044.40) | 9,275,699.56 | 8,462,499.94 | 813,199.62 | 6,512,752.15 | 2,762,947.41 |
| | | Total Revenue | 1,620,377.63 | 2,315,227.56 | (694,849.93) | 15,288,029.80 | 13,813,979.96 | 1,474,049.84 | 11,432,589.79 | 3,855,440.01 |
| 49 | 100-5010 | Aviation Fuel Cost - 100 LL | 41,421.29 | 43,231.72 | (1,810.43) | 355,802.98 | 326,681.56 | 29,121.42 | 299,461.71 | 56,341.27 |
| 50 | 100-5030 | Jet Fuel Cost | 168,368.01 | 177,964.26 | (9,596.25) | 1,427,555.98 | 1,107,029.41 | 320,526.57 | 926,209.91 | 501,346.07 |
| 50 | 100-5035 | Prist Injected Cost | 302.60 | - | 302.60 | 2,747.58 | - | 2,747.58 | 1,829.88 | 917.70 |
| 51 | 100-5040 | Oil & Lubricant Cost | (17.54) | 250.00 | (267.54) | 1,226.65 | 2,250.00 | (1,023.35) | 765.40 | 461.25 |
| 52 | 100-5060 | Merchandise Purchases | 196.31 | 333.33 | (137.02) | 2,678.70 | 2,999.97 | (321.27) | 804.33 | 1,874.37 |
| | | Total COGS | 210,270.67 | 221,779.31 | (11,508.64) | 1,790,011.89 | 1,438,960.94 | 351,050.95 | 1,229,071.23 | 560,940.66 |
| 53 | | Salaries and Wages | 227,422.38 | 210,401.38 | 17,021.00 | 1,948,904.48 | 2,058,901.38 | (109,996.90) | 1,993,341.44 | (44,436.96) |
| 53 | | Overtime | 1,122.46 | - | 1,122.46 | 10,510.49 | - | 10,510.49 | 7,020.02 | 3,490.47 |
| 56 | | PERS Contributions | 75,421.23 | 56,181.57 | 19,239.66 | 340,320.82 | 251,177.44 | 89,143.38 | 298,421.95 | 41,898.87 |
| 57 | | Medicare & FICA Expense | 4,415.99 | 6,423.26 | (2,007.27) | 39,007.51 | 48,444.76 | (9,437.25) | 28,779.06 | 10,228.45 |
| 58 | | Unemployment Taxes | - | - | - | 10,420.34 | 2,500.00 | 7,920.34 | 3,452.93 | 6,967.41 |
| 59 | | Employee Benefits (Insurance) | 45,428.45 | 47,359.00 | (1,930.55) | 451,678.53 | 470,522.80 | (8,844.27) | 420,088.89 | 31,589.64 |
| 60 | | Workers' Compensation Insurance | 13,699.00 | 12,500.00 | 1,199.00 | 38,147.50 | 37,500.00 | 647.50 | 37,531.25 | 616.25 |
| 61 | | Training, Education and Other | 4,328.54 | 2,362.19 | 1,966.35 | 32,939.95 | 22,188.39 | 10,751.56 | 43,246.13 | (10,306.18) |
| | | Total Payroll | 371,838.05 | 335,227.40 | 36,610.65 | 2,871,929.62 | 2,891,234.77 | (19,305.15) | 2,831,881.67 | 40,047.95 |
| | | Total Payroll & COGS | 582,108.72 | 557,006.71 | 25,102.01 | 4,661,941.51 | 4,330,195.71 | 331,745.80 | 4,060,952.90 | 600,988.61 |
| | | Gross Profit | 1,038,268.91 | 1,758,220.85 | (719,951.94) | 10,626,088.29 | 9,483,784.25 | 1,142,304.04 | 7,371,636.89 | 3,254,451.40 |
| 82 | 800-6003 | Homebased Incentive | 7,659.00 | 6,958.33 | 700.67 | 67,896.99 | 62,624.97 | 5,272.02 | 68,855.40 | (958.41) |
| 63 | 800-6004 | FLYGT Incentive Expense | 11,566.00 | 15,000.00 | (3,434.00) | 106,418.52 | 135,000.00 | (28,581.48) | 125,221.65 | (18,803.13) |
| N/A | 100-6010 | Accidents and Damage | - | - | - | 7,354.69 | - | 7,354.69 | 114.62 | 7,240.07 |
| 64 | 100-6015 | Access Control | 488.25 | 5,333.33 | (4,845.08) | 10,189.02 | 47,999.97 | (37,810.95) | 10,631.97 | (442.95) |
| N/A | 600-6015 | Access Control | - | - | - | 731.44 | - | 731.44 | 1,544.82 | (813.38) |
| N/A | 600-6020 | Airshow | - | - | - | - | - | - | 4,687.25 | (4,687.25) |
| 65 | 800-6020 | Airshow Expenses | 74,005.87 | 250,000.00 | (175,994.13) | 96,575.25 | 250,000.00 | (153,424.75) | 187,397.65 | (90,822.40) |
| 67 | 100-6024 | Aviation Safety Initiatives | - | 3,333.33 | (3,333.33) | 2,019.77 | 29,999.97 | (27,980.20) | 7,655.31 | (5,635.54) |
| N/A | 600-6024 | Aviation Safety Initiatives | - | - | - | 47.03 | - | 47.03 | 405.83 | (358.80) |
| 66 | 800-6024 | Aviation Safety Initiatives | 9,233.13 | 8,750.00 | 483.13 | 34,347.86 | 78,750.00 | (44,402.14) | 42,402.75 | (8,054.89) |
| 93 | 100-6029 | Publication - Legal Notices | - | - | - | - | 2,000.00 | (2,000.00) | 2,055.00 | (2,055.00) |
| 68 | 600-6030 | Cash Over/Short | - | - | - | (0.06) | - | (0.06) | 29.50 | (29.56) |
| N/A | 800-6040 | Community Outreach | - | - | - | 381.77 | - | 381.77 | 4,756.40 | (4,374.63) |
| 69 | 100-6041 | Telephone/Internet | 864.93 | 3,436.13 | (2,571.20) | 6,761.71 | 37,983.23 | (31,221.52) | 5,730.93 | 1,030.78 |
| 69 | 600-6041 | Telephone/Internet | 2,495.26 | - | 2,495.26 | 20,238.92 | - | 20,238.92 | 14,998.97 | 5,239.95 |
| 69 | 800-6041 | Telephone/Internet | 184.94 | - | 184.94 | 3,695.94 | - | 3,695.94 | 1,387.75 | 2,308.19 |
| 69 | 100-6043 | Radios | - | - | - | 593.56 | 10,000.00 | (9,406.44) | 10,540.97 | (9,947.41) |
| 69 | 600-6043 | Radios | - | - | - | - | - | - | - | - |
| 69 | 800-6043 | Radios | - | - | - | - | 2,000.00 | (2,000.00) | 30.24 | (30.24) |

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|-------------------------------|----------|-------------------------------------|--------------|-----------|------------|--------------------|------------|-------------|----------------|------------|
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| 800 = AVCOM Dept | | | | | | | | | | |
| Ref Key | | Variance to Budget | | | | Variance to Budget | | | | |
| | | Month Actual | Month Budget | Monthly | CY Actual | CY Budget | CY | PY Actual | Variance to PY | |
| 69 | 100-6044 | AWOS/Weather Service/Maintenanc | - | - | - | 5,300.00 | - | 5,300.00 | 5,768.81 | (468.81) |
| 0 | 100-6047 | Communications-Maint & Service | 130.43 | - | 130.43 | 1,223.48 | - | 1,223.48 | 1,346.89 | (123.41) |
| N/A | 600-6047 | Communications-Maint & Service | - | - | - | - | - | - | 131.44 | (131.44) |
| 70 | 100-6051 | Conference Registration Fees | - | 166.67 | (166.67) | - | 1,500.03 | (1,500.03) | 2,170.00 | (2,170.00) |
| 70 | 600-6051 | Conference Registration Fees | - | 166.67 | (166.67) | 2,250.75 | 1,500.03 | 750.72 | 1,209.50 | 1,041.25 |
| 70 | 800-6051 | Conference Registration Fees | 730.00 | 166.67 | 563.33 | 925.00 | 1,500.03 | (575.03) | 165.58 | 759.42 |
| 70 | 100-6052 | Seminars/Training | 208.62 | 833.33 | (624.71) | 208.62 | 7,499.97 | (7,291.35) | - | 208.62 |
| 70 | 600-6052 | Seminars/Training | 23.20 | 2,500.00 | (2,476.80) | (612.60) | 22,500.00 | (23,112.60) | (243.28) | (369.32) |
| 70 | 800-6052 | Seminars/Training | 539.39 | 2,500.00 | (1,960.61) | 1,803.39 | 22,500.00 | (20,696.61) | 1,781.40 | 21.99 |
| 71 | 600-6060 | County Support | 136,092.38 | - | 136,092.38 | 136,092.38 | 140,000.00 | (3,907.62) | 126,483.14 | 9,609.24 |
| 72 | 100-6065 | Credit Card Processing Fees | 9,219.26 | 8,485.77 | 733.49 | 70,926.82 | 60,397.04 | 10,529.78 | 57,677.59 | 13,249.23 |
| 72 | 100-6066 | Credit Card Fees-Hangars | 1,965.47 | 2,916.67 | (951.20) | 20,429.42 | 26,250.03 | (5,820.61) | 16,262.86 | 4,166.56 |
| 73 | 600-6070 | Directors' Fees | 1,590.00 | 833.33 | 756.67 | 5,140.00 | 7,499.97 | (2,359.97) | 4,368.07 | 771.93 |
| 73 | 600-6073 | Director Technology Expense | 11.51 | 1,250.00 | (1,238.49) | 80.57 | 11,250.00 | (11,169.43) | 80.57 | - |
| 73 | 600-6075 | Directors' Meeting Supp & Exp | - | 833.33 | (833.33) | 13,430.00 | 7,499.97 | 5,930.03 | 9,378.76 | 4,051.24 |
| 73 | 600-6077 | Directors' Mileage | - | 20.83 | (20.83) | - | 187.47 | (187.47) | - | - |
| 73 | 600-6079 | Directors' Medical Insurance | 7,870.91 | 6,250.00 | 1,620.91 | 70,721.84 | 56,250.00 | 14,471.84 | 51,259.98 | 19,461.86 |
| 74 | 600-6091 | Dues/Subscr - Dues | 688.99 | 416.67 | 272.32 | 29,446.03 | 3,750.03 | 25,696.00 | 3,467.37 | 25,978.66 |
| 74 | 800-6091 | Dues/Subscr - Dues | 419.00 | 909.09 | (490.09) | 19,139.07 | 32,272.72 | (13,133.65) | 28,478.98 | (9,339.91) |
| 74 | 100-6095 | Dues/Subscr - Subscriptions | - | 416.67 | (416.67) | 1,904.00 | 3,750.03 | (1,846.03) | 3,363.10 | (1,459.10) |
| 75 | 600-6100 | Election Expense | - | - | - | 15,165.07 | - | 15,165.07 | - | 15,165.07 |
| 76 | 100-6110 | Employee Relations Activities | - | 416.67 | (416.67) | 11,178.94 | 3,750.03 | 7,428.91 | 8,250.48 | 2,928.46 |
| 76 | 600-6110 | Employee Relations Activities | 795.58 | 1,500.00 | (704.42) | 12,026.84 | 22,000.00 | (9,973.16) | 14,122.58 | (2,095.74) |
| 76 | 800-6110 | Employee Relations Activities | - | 416.67 | (416.67) | 4,485.97 | 3,750.03 | 735.94 | 4,703.40 | (217.43) |
| 76 | 100-6111 | Fitness Allowance | 600.00 | 1,050.00 | (450.00) | 1,100.00 | 9,450.00 | (8,350.00) | 2,530.91 | (1,430.91) |
| 76 | 600-6111 | Fitness Allowance | 600.00 | 300.00 | 300.00 | 700.00 | 2,700.00 | (2,000.00) | 918.99 | (218.99) |
| 76 | 800-6111 | Fitness Allowance | 254.34 | 350.00 | (95.66) | 1,254.34 | 3,150.00 | (1,895.66) | 1,678.48 | (424.14) |
| 77 | 100-6125 | Recruiting/Pre-Employment/Drug | - | 333.33 | (333.33) | 469.00 | 2,999.97 | (2,530.97) | 1,447.97 | (978.97) |
| 77 | 600-6125 | Recruiting/Pre-Employment/Drug | - | 125.00 | (125.00) | 175.00 | 1,125.00 | (950.00) | 150.00 | 25.00 |
| 77 | 800-6125 | Recruiting/Pre-Employment/Drug | - | 125.00 | (125.00) | - | 1,125.00 | (1,125.00) | - | - |
| 78 | 100-6131 | Equipment Rental | - | - | - | - | - | - | - | - |
| 78 | 600-6131 | Equipment Rental - Copier | 958.50 | 1,250.00 | (291.50) | 8,626.50 | 11,250.00 | (2,623.50) | 7,668.00 | 958.50 |
| 79 | 600-6132 | Office Lease | 3,614.71 | 3,750.00 | (135.29) | 35,258.05 | 33,750.00 | 1,508.05 | - | 35,258.05 |
| 80 | 800-6139 | Flight Track Oper - Site Lease | - | - | - | 14,793.18 | - | 14,793.18 | 6,367.20 | 8,425.98 |
| 80 | 100-6140 | Geographic Info System | - | - | - | - | - | - | 23.65 | (23.65) |
| 80 | 600-6140 | Geographic Info System | - | - | - | - | - | - | - | - |
| 80 | 800-6140 | Geographic Info System | - | - | - | 8,292.50 | 20,000.00 | (11,707.50) | 12,689.14 | (4,396.64) |
| 83 | 100-6141 | Liability Insurance | 373.24 | 385.00 | (11.76) | 3,359.16 | 3,465.00 | (105.84) | 2,714.48 | 644.68 |
| 83 | 600-6141 | Liability Insurance | 2,970.85 | 3,948.33 | (977.48) | 31,612.58 | 35,534.97 | (3,922.39) | 27,963.74 | 3,648.84 |
| 83 | 800-6141 | Liability Insurance | - | - | - | - | - | - | - | - |
| 83 | 100-6143 | Property Insurance | 1,652.92 | 3,062.50 | (1,409.58) | 13,983.29 | 27,562.50 | (13,579.21) | 13,923.26 | 60.03 |
| 83 | 600-6143 | Property Insurance | 6,611.66 | 11,520.83 | (4,909.17) | 55,933.12 | 103,687.47 | (47,754.35) | 50,097.01 | 5,836.11 |
| 83 | 800-6143 | Property Insurance | - | - | - | - | - | - | - | - |
| 84 | 100-6150 | Library and Reference Material | - | - | - | - | - | - | - | - |
| 84 | 600-6150 | Library and Reference Material | - | 8.33 | (8.33) | - | 74.97 | (74.97) | - | - |
| 84 | 800-6150 | Library and Reference Material | - | - | - | - | - | - | - | - |
| N/A | 800-6155 | Newsletter | - | - | - | - | - | - | 3,399.85 | (3,399.85) |
| 85 | 100-6160 | Office Equipment | - | 416.67 | (416.67) | 575.44 | 3,750.03 | (3,174.59) | 7,777.73 | (7,202.29) |
| 85 | 600-6160 | Office Equipment | 1,431.33 | 416.67 | 1,014.66 | 4,963.41 | 3,750.03 | 1,213.38 | 4,358.51 | 604.90 |
| 85 | 800-6160 | Office Equipment | 3,143.79 | 416.67 | 2,727.12 | 17,971.85 | 3,750.03 | 14,221.82 | 25,357.48 | (7,385.63) |
| 85 | 600-6165 | Office Equipment - Repairs & S | - | - | - | 14,394.58 | - | 14,394.58 | 6,024.16 | 8,370.42 |
| 85 | 800-6165 | Office Equipment - IT Hardware | 3,598.67 | 10,833.33 | (7,234.66) | 23,615.20 | 97,499.97 | (73,884.77) | - | 23,615.20 |
| 86 | 100-6170 | Office Supplies | 448.20 | 250.00 | 198.20 | 1,608.75 | 2,250.00 | (641.25) | 1,955.42 | (346.67) |
| 86 | 600-6170 | Office Supplies | 416.40 | 833.33 | (416.93) | 6,546.48 | 7,499.97 | (953.49) | 7,488.70 | (942.22) |
| 86 | 800-6170 | Office Supplies | 91.75 | 250.00 | (158.25) | 586.19 | 2,250.00 | (1,663.81) | 382.40 | 203.79 |

| 100 = Operations & Maint Dept | | | Truckee-Tahoe Airport District | | | | | | | |
|-------------------------------|--------------|------------------------------------|-------------------------------------|-----------|-------------|------------|--------------------|----------------|------------|--------------|
| 600 = Admin Dept | | | 9 Months Ended September 30th, 2021 | | | | | | | |
| 800 = AVCOM Dept | | | Variance to Budget | | | | Variance to Budget | | | |
| Ref Key | Month Actual | Month Budget | Monthly | CY Actual | CY Budget | CY | PY Actual | Variance to PY | | |
| 86 | 600-6175 | Breakroom Supplies | 52.00 | 416.67 | (364.67) | 2,173.63 | 3,750.03 | (1,576.40) | 1,740.28 | 433.35 |
| 86 | 100-6175 | Shop Breakroom Supplies | - | - | - | 202.83 | - | 202.83 | - | 202.83 |
| 87 | 100-6180 | Small Tools | 1,118.92 | 1,333.33 | (214.41) | 6,210.01 | 11,999.97 | (5,789.96) | 13,154.08 | (6,944.07) |
| 87 | 600-6180 | Operating Sup/Sm Tool/Shop Sup | - | 250.00 | (250.00) | 91.95 | 2,250.00 | (2,158.05) | 425.29 | (333.34) |
| 87 | 800-6180 | Operating Sup/Sm Tool/Shop Sup | - | 83.33 | (83.33) | 908.08 | 749.97 | 158.11 | 55.89 | 852.19 |
| 87 | 100-6181 | Shop Supplies | 179.56 | 666.67 | (487.11) | 3,700.69 | 6,000.03 | (2,299.34) | 1,416.73 | 2,283.96 |
| 81 | 100-6183 | Grounds Maintenance | 560.00 | 5,000.00 | (4,440.00) | 9,512.42 | 25,000.00 | (15,487.58) | 10,872.47 | (1,360.05) |
| N/A | 600-6183 | Grounds Maintenance/Landscapin | - | - | - | 25.97 | - | 25.97 | 562.29 | (536.32) |
| 88 | 100-6185 | Janitor/Cleaning | 813.37 | 911.01 | (97.64) | 10,779.67 | 11,780.43 | (1,000.76) | 10,028.87 | 750.80 |
| 88 | 600-6185 | Janitor/Cleaning | - | 2,527.05 | (2,527.05) | 68,768.00 | 36,464.66 | 32,303.34 | 47,069.69 | 21,698.31 |
| 89 | 100-6186 | WOB CAM | 8,678.56 | 3,514.25 | 5,164.31 | 45,557.09 | 71,404.79 | (25,847.70) | 53,563.41 | (8,006.32) |
| 91 | 100-6190 | Permits, Licenses & Fees | 3,505.76 | 2,083.33 | 1,422.43 | 5,238.52 | 18,749.97 | (13,511.45) | 5,300.41 | (61.89) |
| 91 | 600-6190 | Permits, Licenses & Fees | - | - | - | 2,349.76 | - | 2,349.76 | - | 2,349.76 |
| 92 | 100-6200 | Postage, Freight and Delivery | 10.30 | 83.33 | (73.03) | 121.88 | 749.97 | (628.09) | 100.63 | 21.25 |
| 92 | 600-6200 | Postage, Freight and Delivery | 245.32 | 166.67 | 78.65 | 1,114.40 | 1,500.03 | (385.63) | 1,510.47 | (396.07) |
| 92 | 800-6200 | Postage, Freight and Delivery | - | 83.33 | (83.33) | 606.65 | 749.97 | (143.32) | 138.16 | 468.49 |
| 93 | 100-6210 | Printing & Copying | - | 166.67 | (166.67) | 90.19 | 1,500.03 | (1,409.84) | 157.29 | (67.10) |
| 93 | 600-6210 | Printing & Copying | 161.36 | 333.33 | (171.97) | 914.88 | 2,999.97 | (2,085.09) | 1,205.27 | (290.39) |
| 93 | 800-6210 | Printing & Copying | - | 166.67 | (166.67) | 746.47 | 1,500.03 | (753.56) | - | 746.47 |
| 94 | 600-6221 | Accounting & Audit | - | - | - | 25,530.00 | 25,000.00 | 530.00 | 24,300.00 | 1,230.00 |
| 95 | 600-6223 | Legal | 4,563.00 | 6,250.00 | (1,687.00) | 46,244.50 | 56,250.00 | (10,005.50) | 25,860.50 | 20,384.00 |
| N/A | 800-6223 | Legal | - | - | - | - | - | - | 500.00 | (500.00) |
| 98 | 800-6224 | Lobbyist | - | 4,166.67 | (4,166.67) | 24,000.00 | 37,500.03 | (13,500.03) | - | 24,000.00 |
| 96 | 100-6225 | Computer Support | - | 416.67 | (416.67) | - | 3,750.03 | (3,750.03) | 377.10 | (377.10) |
| 96 | 600-6225 | Computer Support | 5,758.29 | 3,750.00 | 2,008.29 | 58,542.26 | 33,750.00 | 24,792.26 | 68,129.02 | (9,586.76) |
| 96 | 800-6225 | Computer Support | 179.88 | 4,166.67 | (3,986.79) | 192.37 | 37,500.03 | (37,307.66) | 1,396.04 | (1,203.67) |
| 97 | 100-6226 | Studies & Plans | 14,438.00 | 9,583.33 | 4,854.67 | 62,106.02 | 86,249.97 | (24,143.95) | - | 62,106.02 |
| 97 | 600-6226 | Studies & Plans | 14,781.80 | 30,416.67 | (15,634.87) | 142,220.77 | 273,750.03 | (131,529.26) | - | 142,220.77 |
| 97 | 800-6226 | Studies & Plans | 797.50 | 13,750.00 | (12,952.50) | 1,196.25 | 123,750.00 | (122,553.75) | - | 1,196.25 |
| N/A | 100-6227 | Other Professional Fees | - | - | - | - | - | - | 21,107.97 | (21,107.97) |
| N/A | 600-6227 | Other Professional Fees | - | - | - | 9,750.00 | - | 9,750.00 | 92,317.33 | (82,567.33) |
| N/A | 800-6227 | Other Professional Fees | - | - | - | - | - | - | 81,462.58 | (81,462.58) |
| N/A | 600-6228 | Fiscal Analyst -Sustainability | - | - | - | - | - | - | 3,842.50 | (3,842.50) |
| 100 | 100-6229 | Engineering Expense | 150.75 | 8,333.33 | (8,182.58) | 37,116.12 | 74,999.97 | (37,883.85) | 3,472.25 | 33,643.87 |
| 100 | 600-6229 | Engineering Expense | 2,484.00 | - | 2,484.00 | 7,044.05 | - | 7,044.05 | 79,748.29 | (72,704.24) |
| 100 | 800-6229 | Engineering Expense | - | 1,666.67 | (1,666.67) | - | 15,000.03 | (15,000.03) | - | - |
| 101 | 100-6230 | Control Tower | 34,662.88 | 40,000.00 | (5,337.12) | 341,506.64 | 360,000.00 | (18,493.36) | - | 341,506.64 |
| 101 | 800-6230 | Control Tower | 34,763.06 | 40,000.00 | (5,236.94) | 342,612.81 | 360,000.00 | (17,387.19) | 627,480.62 | (284,867.81) |
| 99 | 100-6231 | Greenhouse Gas Initiatives | 2,032.89 | 6,250.00 | (4,217.11) | 2,177.89 | 56,250.00 | (54,072.11) | - | 2,177.89 |
| 106 | 800-6233 | Community/Agency Partnerships Mulk | - | 57,373.08 | (57,373.08) | 136,177.00 | 516,357.72 | (380,180.72) | - | 136,177.00 |
| 106 | 800-6234 | Community/Agency Partnerships | 10,000.00 | 83,333.33 | (73,333.33) | 878,185.27 | 749,999.97 | 128,185.30 | 245,488.84 | 632,696.43 |
| 102 | 800-6235 | Public Relations | - | 3,333.33 | (3,333.33) | 12,243.23 | 29,999.97 | (17,756.74) | 640.13 | 11,603.10 |
| 103 | 800-6236 | Media/ Ads | 5,149.00 | 4,166.67 | 982.33 | 57,079.53 | 37,500.03 | 19,579.50 | 57,206.96 | (127.43) |
| 108 | 800-6237 | Promotional Items | - | 416.67 | (416.67) | - | 3,750.03 | (3,750.03) | - | - |
| 104 | 800-6238 | Events and Programs | - | 2,958.33 | (2,958.33) | 8,717.19 | 26,624.97 | (17,907.78) | 5,630.88 | 3,086.31 |
| 105 | 800-6239 | Community Sponsorships | 13,950.00 | 8,333.33 | 5,616.67 | 59,963.00 | 74,999.97 | (15,036.97) | 35,875.00 | 24,088.00 |
| 107 | 800-6240 | Pilot Outreach | 14.02 | 6,500.00 | (6,485.98) | 23,405.55 | 58,500.00 | (35,094.45) | 37,739.21 | (14,333.66) |
| 103 | 800-6242 | Website | 306.05 | 8,248.83 | (7,942.78) | 7,557.80 | 50,920.96 | (43,363.16) | 16,420.50 | (8,862.70) |
| 109 | 100-6310 | Transportation & Mileage | - | 41.67 | (41.67) | - | 375.03 | (375.03) | 41.18 | (41.18) |
| 109 | 600-6310 | Transportation & Mileage | 81.13 | 83.33 | (2.20) | 594.32 | 749.97 | (155.65) | 325.73 | 268.59 |
| 109 | 800-6310 | Transportation & Mileage | - | 250.00 | (250.00) | 151.82 | 2,250.00 | (2,098.18) | 2,467.77 | (2,315.95) |
| 109 | 100-6330 | Meals | - | 83.33 | (83.33) | 256.60 | 749.97 | (493.37) | 443.97 | (187.37) |
| 109 | 600-6330 | Meals | - | 83.33 | (83.33) | - | 749.97 | (749.97) | - | - |
| 109 | 800-6330 | Meals | 95.11 | 83.33 | 11.78 | 330.79 | 749.97 | (419.18) | - | 330.79 |
| 90 | 800-6350 | Flight Track Maintenance | 8,100.00 | 7,558.65 | 541.35 | 227,192.97 | 144,467.35 | 82,725.62 | 75,973.61 | 151,219.36 |

| 100 = Operations & Maint Dept | | Truckee-Tahoe Airport District | | | | | | | | |
|-------------------------------|----------|-------------------------------------|-------------------|-------------------|---------------------|---------------------|---------------------|-----------------------|---------------------|---------------------|
| 600 = Admin Dept | | 9 Months Ended September 30th, 2021 | | | | | | | | |
| 800 = AVCOM Dept | | | | | | | | | | |
| Ref Key | | Variance to Budget | | | | Variance to Budget | | | | |
| | | Month Actual | Month Budget | Monthly | CY Actual | CY Budget | CY | PY Actual | Variance to PY | |
| 90 | 800-6351 | Flight Track - Noise | - | - | - | 13,500.00 | 24,925.38 | (11,425.38) | 33,400.00 | (19,900.00) |
| 110 | 100-6410 | Utilities | 11,818.40 | 18,052.84 | (6,234.44) | 162,578.88 | 152,543.33 | 10,035.55 | 118,507.27 | 44,071.61 |
| 110 | 600-6410 | Utilities | 370.62 | 254.75 | 115.87 | 3,402.74 | 14,540.92 | (11,138.18) | 24,193.19 | (20,790.45) |
| N/A | 100-6450 | Fire Monitoring | - | - | - | - | - | - | 406.25 | (406.25) |
| N/A | 100-6465 | Purchase Discounts | (8.91) | - | (8.91) | (205.25) | - | (205.25) | (150.80) | (54.45) |
| 111 | 600-6471 | Bank Service Chgs&Vendor Chgs | 314.45 | 1,380.07 | (1,065.62) | 3,486.22 | 4,043.32 | (557.10) | 3,918.64 | (432.42) |
| 111 | 600-6480 | Interest Expense | 743.49 | 1,000.00 | (256.51) | 246,005.60 | 249,000.00 | (2,994.40) | 251,777.04 | (5,771.44) |
| 62 | 800-6501 | ACAT - Meeting Misc | - | 83.33 | (83.33) | 5,604.69 | 749.97 | 4,854.72 | 541.51 | 5,063.18 |
| 62 | 800-6505 | ACAT - Monthly Stipends | - | 625.00 | (625.00) | 900.00 | 5,625.00 | (4,725.00) | 5,445.90 | (4,545.90) |
| 62 | 800-6510 | ACAT - Subscriptions | - | - | - | - | - | - | - | - |
| 62 | 800-6512 | ACAT - Office Supplies | - | 83.33 | (83.33) | 23.02 | 749.97 | (726.95) | 987.76 | (964.74) |
| 62 | 800-6523 | ACAT - Programs | 478.44 | 3,375.00 | (2,896.56) | 1,932.12 | 30,375.00 | (28,442.88) | 4,621.33 | (2,689.21) |
| 62 | 800-6535 | ACAT - Conference/Travel | - | - | - | - | - | - | - | - |
| 62 | 100-6541 | ACAT - Enhanced UNICOM Ops | - | - | - | - | - | - | - | - |
| | | Total Operating Expenses | 474,897.48 | 757,672.33 | (282,774.85) | 4,132,772.48 | 5,390,789.14 | (1,258,016.66) | 3,112,788.61 | 1,019,983.87 |
| N/A | 600-6700 | R & M - Vehicles | - | - | - | - | - | - | 23.00 | (23.00) |
| 112 | 100-6750 | Vehicle - R & M | 1,907.49 | 4,166.67 | (2,259.18) | 7,171.77 | 37,500.03 | (30,328.26) | 16,723.50 | (9,551.73) |
| 112 | 100-6770 | Fuel Purchase | 2,552.49 | 4,416.67 | (1,864.18) | 28,892.93 | 39,750.03 | (10,857.10) | 26,351.04 | 2,541.89 |
| 112 | 100-6800 | Vehicle - Insurance | 1,013.11 | 1,000.00 | 13.11 | 10,507.39 | 9,000.00 | 1,507.39 | 6,508.73 | 3,998.66 |
| 113 | 100-6850 | Equipment - R & M | 1,086.66 | 16,666.67 | (15,580.01) | 34,174.39 | 150,000.03 | (115,825.64) | 34,980.71 | (806.32) |
| 114 | 100-6915 | Airfield Signage & Equipment | 7,148.06 | 2,916.67 | 4,231.39 | 27,100.71 | 26,250.03 | 850.68 | 22,781.19 | 4,319.52 |
| 115 | 100-6925 | Aviation Safety Equipment | 548.82 | 833.33 | (284.51) | 5,231.55 | 7,499.97 | (2,268.42) | 10,994.76 | (5,763.21) |
| 114 | 100-6929 | Ground Service Equipment | 2,322.39 | 1,250.00 | 1,072.39 | 3,826.07 | 11,250.00 | (7,423.93) | 12,674.24 | (8,848.17) |
| 117 | 100-6937 | Fuel Farm - R & M | 1,991.11 | 1,250.00 | 741.11 | 10,786.96 | 11,250.00 | (463.04) | 8,743.90 | 2,043.06 |
| 114 | 100-6955 | AWOS - Parts | - | 41.67 | (41.67) | - | 375.03 | (375.03) | 355.27 | (355.27) |
| 125 | 100-6970 | Cessna JTA | (3,900.00) | 2,500.00 | (6,400.00) | 37,666.73 | 22,500.00 | 15,166.73 | 46,357.07 | (8,690.34) |
| 121 | 100-7110 | Fire Extinguishers | - | 3,500.00 | (3,500.00) | 3,793.39 | 17,750.00 | (13,956.61) | 9,097.26 | (5,303.87) |
| 121 | 100-7111 | Fire Suppression | - | - | - | 246.34 | 5,000.00 | (4,753.66) | 6,093.56 | (5,847.22) |
| 121 | 100-7112 | Fire Alarm Monitoring/Inspection | - | 2,500.00 | (2,500.00) | 4,910.00 | 2,500.00 | 2,410.00 | 4,910.00 | - |
| N/A | 100-7130 | Brush & Pest Control | - | - | - | - | - | - | 74.70 | (74.70) |
| 116 | 100-7150 | Airfield Maintenance | 8,085.41 | - | 8,085.41 | 92,866.19 | 125,000.00 | (32,133.81) | 92,564.56 | 301.63 |
| N/A | 100-7160 | Landscaping and Fencing | - | - | - | - | - | - | 571.10 | (571.10) |
| 116 | 100-7190 | Pavement Maintenance | - | 10,000.00 | (10,000.00) | 19,170.42 | 10,000.00 | 9,170.42 | 162,051.29 | (142,880.87) |
| 117 | 100-7220 | Hangar R & M | 519.89 | 20,833.33 | (20,313.44) | 12,376.77 | 187,499.97 | (175,123.20) | 13,519.16 | (1,142.39) |
| 117 | 100-7290 | Keys and Locks | 5.40 | 83.33 | (77.93) | 985.37 | 749.97 | 235.40 | 1,714.89 | (729.52) |
| 117 | 100-7300 | OBL Building R & M | 5,646.00 | 2,083.33 | 3,562.67 | 11,154.17 | 18,749.97 | (7,595.80) | 10,090.85 | 1,063.32 |
| 117 | 100-7335 | WOB R & M | 240.32 | 416.67 | (176.35) | 14,053.46 | 3,750.03 | 10,303.43 | 5,439.20 | 8,614.26 |
| 117 | 100-7341 | Hangar 1 R & M | - | 416.67 | (416.67) | - | 3,750.03 | (3,750.03) | 209.16 | (209.16) |
| N/A | 100-7350 | Car Rental Building R & M | - | - | - | 225.00 | - | 225.00 | - | 225.00 |
| 117 | 100-7360 | Deli R&M | - | 416.67 | (416.67) | 116.84 | 3,750.03 | (3,633.19) | 1,065.05 | (948.21) |
| 117 | 100-7430 | Warehouse R & M | - | 1,666.67 | (1,666.67) | 24,175.68 | 15,000.03 | 9,175.65 | 18,957.04 | 5,218.64 |
| 121 | 100-7560 | Haz. Mat. - Disposal Cost | 150.00 | 416.67 | (266.67) | 3,042.90 | 3,750.03 | (707.13) | 5,258.44 | (2,215.54) |
| 117 | 100-7600 | Admin Terminal Bldg R & M | - | 2,500.00 | (2,500.00) | 11,515.11 | 22,500.00 | (10,984.89) | 44,734.72 | (33,219.61) |
| N/A | 600-7600 | Admin & Terminal Bldgs R & M | - | - | - | - | - | - | 3,858.26 | (3,858.26) |
| N/A | 600-7650 | Landscaping | - | - | - | - | - | - | (17,363.05) | 17,363.05 |
| 124 | 100-7660 | Forest Management | - | 30,000.00 | (30,000.00) | 54,254.47 | 160,000.00 | (105,745.53) | 139,258.04 | (85,003.57) |
| 117 | 100-7740 | Maintenance Bldg R & M | 2,994.00 | 416.67 | 2,577.33 | 5,872.21 | 3,750.03 | 2,122.18 | 11,698.40 | (5,826.19) |
| 117 | 100-7741 | Fuel Farm R & M | 191,364.09 | 1,250.00 | 190,114.09 | 191,364.09 | 11,250.00 | 180,114.09 | - | 191,364.09 |
| 117 | 100-7742 | Standby Power R & M | 176.71 | - | 176.71 | 949.37 | - | 949.37 | - | 949.37 |
| 117 | 100-7781 | ATC Tower R&M | 490.00 | - | 490.00 | 490.00 | - | 490.00 | - | 490.00 |
| | 100-7800 | Water Utility Maintenance | - | - | - | 38.95 | - | 38.95 | - | 38.95 |
| | | Total R&M Expenses | 224,341.95 | 111,541.69 | 112,800.26 | 616,959.23 | 910,125.21 | (293,165.98) | 700,296.04 | (83,336.81) |
| | | EBITDA | 339,029.48 | 889,006.83 | (549,977.35) | 5,876,356.58 | 3,182,869.90 | 2,693,486.68 | 3,558,552.24 | 2,317,804.34 |

100 = Operations & Maint Dept

Truckee Tahoe Airport District

600 = Admin Dept

9 Months Ended September 30th, 2021

800 = AVCOM Dept

| Ref Key | | Variance to Budget | | | Variance to Budget | | | PY Actual | Variance to PY |
|----------|----------------------|--------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | | Month Actual | Month Budget | Monthly | CY Actual | CY Budget | CY | | |
| | | | | - | | | | | |
| 600-7900 | Depreciation Expense | 208,333.00 | 208,333.33 | (0.33) | 1,874,997.00 | 1,874,999.97 | (2.97) | 1,874,997.00 | |
| | | | | - | | | | | |
| | Net Income | 130,696.48 | 680,673.50 | (549,977.02) | 4,001,359.58 | 1,307,869.93 | 2,693,489.65 | 1,683,555.24 | 2,317,804.34 |
| | | | | | | | | | |
| | 100 | 174,767.42 | 85,824.11 | 88,943.31 | 5,274,785.87 | 427,616.32 | 4,847,169.55 | 2,312,795.26 | 2,961,990.61 |
| | 600 | 230,753.97 | 1,226,120.86 | (995,366.89) | 1,632,172.78 | 4,645,713.71 | (3,013,540.93) | 1,774,635.63 | (142,462.85) |
| | 800 | (274,824.91) | (631,271.47) | 356,446.56 | (2,905,599.07) | (3,765,460.10) | 859,861.03 | (2,403,875.65) | (501,723.42) |
| | Total | 130,696.48 | 680,673.50 | (549,977.02) | 4,001,359.58 | 1,307,869.93 | 2,693,489.65 | 1,683,555.24 | 2,317,804.34 |

Truckee Tahoe Airport District
Balance Sheet
As of September 30, 2021 and December 31, 2020

| | 9/30/2021 | 12/31/2020 |
|---|-----------------------|-----------------------|
| ASSETS | | |
| Current Assets | | |
| Cash & Cash Equivalents | \$7,997,215 | \$5,852,549 |
| Restricted Cash PCTIP | - | - |
| Investments | 1,250,000.00 | 1,250,000.00 |
| Accounts Receivable | 89,458.00 | 156,671.00 |
| Interest Receivable | 16,240.00 | 13,888.00 |
| Property Taxes Receivable | 1,342,740.00 | 3,523,437.00 |
| Grants Receivable | - | - |
| Inventories | 131,471.00 | 58,712.00 |
| Prepays and Deposits | 332,230.00 | 196,500.00 |
| Deferred outflows of resources relating to pensions | 440,064.00 | 434,344.00 |
| Total Current Assets | \$11,599,418 | \$11,486,102 |
| Noncurrent Assets | | |
| Investments | 250,000.00 | 250,000.00 |
| Noncurrent Receivable | 35,600.00 | 35,600.00 |
| Property, Plant and Equipment | 97,502,705.00 | 92,552,334.00 |
| Less: Accumulated Depreciation | (38,241,483.00) | (36,370,229.00) |
| Net Property, Plant and Equipment | 59,261,222.00 | 56,182,105.00 |
| Total Noncurrent Assets | \$9,546,822.00 | \$6,467,705.00 |
| TOTAL ASSET: | \$71,146,240 | \$67,953,807 |
| LIABILITIES | | |
| Current Liabilities | | |
| Accounts Payable | \$499,536 | \$838,743 |
| Accrued Expense | 312,426.00 | 340,358.00 |
| Deferred Revenue | 250,193.00 | 292,840.00 |
| Deposits | 233,861.00 | 233,930.00 |
| Interest Payable | 90,898.00 | 94,766.00 |
| Compensated Absences | 494,353.00 | 560,298.00 |
| Deferred inflows of resources relating to pensions | 296,493.00 | 313,295.00 |
| Total Current Liabilities | 2,177,760.00 | 2,674,230.00 |
| Long Term Liabilities | | |
| Exec Hangar Loan | 6,519,299.00 | 6,819,658.00 |
| Net Pension Liabilities | 2,937,988.00 | 2,693,169.00 |
| TOTAL LIABILITIES | \$11,635,046 | \$12,187,057 |
| Equity | | |
| Invested in Capital Assets | \$52,741,923 | \$49,362,447 |
| Unrestricted | 2,767,911.00 | 4,398,924.00 |
| Net Income (Loss) | 4,001,360.00 | 2,005,379.00 |
| Total Equity | \$59,511,194 | \$55,766,751 |
| Total Liabilities & Equity | \$71,146,240 | \$67,953,807 |
| Prepared for Management's Use and Information | | |
| Unaudited | | |

| Truckee Tahoe Airport District | | |
|-------------------------------------|-----------------|--|
| 9 Months Ended September 30th, 2021 | | |
| | Variance Report | |
| Account | Variance | Explanation |
| FLY QT Incentive Expense | (28,581.48) | Budget overstated |
| Airport Security | (37,810.95) | Minimal Spending YTD |
| Airshow Expenses | (153,424.75) | No 2021 Airshow |
| Airport Safety | (27,980.20) | Minimal Spending YTD |
| AvCom Safety | (44,402.14) | Minimal Spending YTD |
| Telephone/Internet | (31,221.52) | Budget overstated |
| Seminars/Training | (43,809.21) | Minimal Spending Covid |
| Director Technology Expense | (11,169.43) | Minimal Spending YTD |
| Property Insurance | (61,333.56) | Budget overstated/2022 budget timing changed |
| Office Equipment - IT Hardware | (45,268.37) | Minimal Spending YTD |
| Grounds Maintenance | (15,487.58) | Minimal Spending YTD |
| WOB CAM | (25,847.70) | Utilities have been lower YTD for WOB |
| Permits, Licenses & Fees | (13,511.45) | Minimal Spending YTD/Invoice Timing |
| Legal | (10,005.50) | Minimal Spending YTD |
| Lobbyist | (13,500.03) | Minimal Spending YTD |
| Computer Support | (16,265.43) | Minimal Spending YTD |
| Studies & Plans | (278,226.96) | Minimal Spending YTD |
| Engineering Expense | (52,883.88) | Minimal Spending YTD |
| Control Tower | (35,880.55) | Overbudgeted rate increase |
| Greenhouse Gas Initiatives | (54,072.11) | Minimal Spending YTD |
| Community/Agency Partnerships | (251,995.42) | Minimal Spending YTD |
| Public Relations | (17,756.74) | Minimal Spending YTD |
| Events and Programs | (17,907.78) | Minimal Spending YTD |
| Community Sponsorships | (15,036.97) | Minimal Spending YTD |
| Pilot Outreach | (35,094.45) | Minimal Spending YTD |
| Website | (43,363.16) | Minimal Spending YTD |
| Flight Track - Noise | (11,425.38) | Minimal Spending YTD |
| ACAT - Programs | (28,442.88) | Replaced by ACT with minimal spending |
| Vehicle - R & M | (30,328.26) | Minimal Spending YTD |
| Fuel Purchase | (10,857.10) | Minimal Spending YTD |
| Equipment - R & M | (115,825.64) | Minimal Spending YTD |
| Fire Extinguishers | (13,956.61) | Minimal Spending YTD/Invoice Timing |
| Airfield Maintenance | (32,133.81) | Minimal Spending YTD |
| Hangar R & M | (175,123.20) | Minimal Spending YTD/Overbudgeted |
| Admin Terminal Bldg R & M | (10,984.89) | Minimal Spending YTD |
| Forest Management | (105,745.53) | Minimal Spending YTD |
| Aviation Fuel Cost - 100 LL | 29,121.42 | Increase in Sales |
| Cessna JTA | 15,166.73 | Increased use = increased maintenance costs |
| Credit Card Processing Fees | 10,529.78 | Increase in Sales |
| Directors' Medical Insurance | 14,471.84 | Budget Understated |
| Dues/Subscr - Dues | 12,562.35 | RASC Budget in Agency Partnerships |

| Truckee Tahoe Airport District | | |
|-------------------------------------|------------|--|
| 9 Months Ended September 30th, 2021 | | |
| Variance Report | | |
| Account | Variance | Explanation |
| Election Expense | 15,165.07 | Invoice timing from 2020 election |
| Flight Track Maintenance | 82,725.62 | Vector VNOMS Renewal through 4/2022 |
| Fuel Farm R&M | 180,114.09 | Roof Coating & Painting |
| Janitor/Cleaning | 31,302.58 | offset |
| Jet Fuel Cost | 320,526.57 | Increase in Sales |
| Media/ Ads | 19,579.50 | Budget Understated |
| WOB R & M | 10,303.43 | Repairs to WOB Suite A Bay Wall March 2021 |