

Operating and Capital Expenditure Budget

Budget Year 2022

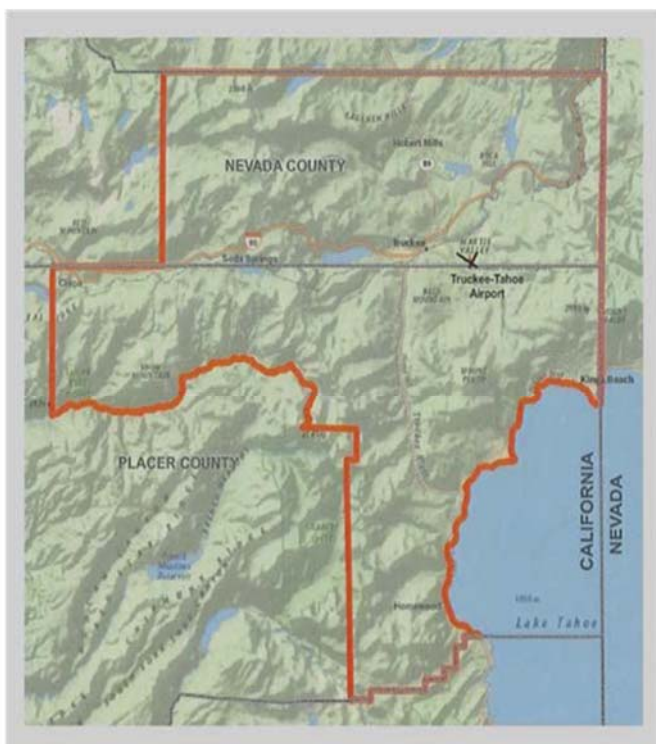
Draft #2



BUDGET MESSAGE

The Truckee Tahoe Airport District (District) consistently strives to be an excellent example of local agency government. The District's Mission Statement is as follows:

"The Truckee Tahoe Airport aims to provide safe, high-quality services and facilities, reduce impact on airport neighbors and the environment, and invest in opportunities that increase community safety and provide sustained benefit to the entire Truckee Tahoe region."



TTAD Boundaries

Like interstate 80 and the Union Pacific Railroad, the Truckee Tahoe Airport District is part of a larger regional and national transportation system. The District strives to meet needs and demands of our local and visitor community. The District also strives to minimize impact on our local residents. The District traditionally does not market or encourage increased flight operations but responds to the needs of the region it serves. As our community sees natural growth, flight operations continue to increase year over year. Anticipated operations for 2022 are estimated at 40,000 (a landing or take-off). The accompanying Map depicts the service area of the Truckee Tahoe Airport District.

THE BUDGET PROCESS

The Fiscal Year 2022 Budget which begins January 1st and ends December 31st, endeavors to satisfy the needs of District customers, constituents, affected neighbors, employees, and the greater community in a fiscally responsible way. The District budget cycle is on a Calendar year. The annual budget process formally begins each August with a presentation to the Board seeking input on various budget opportunities and having an open dialogue with the Board of Directors, staff, and the public on District spending priorities for the coming year. The Budget is revised and reviewed by the Board at their September and October Board Meetings, with the final budget adopted in early December. The four-month process allows for sufficient staff, Board, and



FISCAL YEAR 2022 Budget

most importantly public input and discussion. The 12 Budget Opportunities presented at the August 2021 Board Workshop are as follows:

FY2022 Highlights of Budget Opportunities as Discussed at August 28, 2021 Budget Workshop

Community Sponsorships and Partnerships	GHG Funding and Projects	District Employee Staffing Requests
Funding for Regional Housing Solutions and Opportunities	Airport Master Plan Update	Replace 1996 Caterpillar
Pavement Management	Warehouse Sprinkler System	Facility Maintenance Plan Projects
CalPERS UAL payment	Airport Terminal Information System (ATIS)	TTAD Website Redesign

The Board discussed these highlights among other items and in most cases allocated funds for these opportunities at some level in 2022 Budget.

The District continues to operate with minimal debt; the only debt is associated with completion in 2019 of the Executive Hangars, 9 of which are leased, and one is kept by the District for overnight use as well as for aircraft deicing. The Fiscal highlights for 2022 are as follows:

Fiscal Year 2022 Highlights

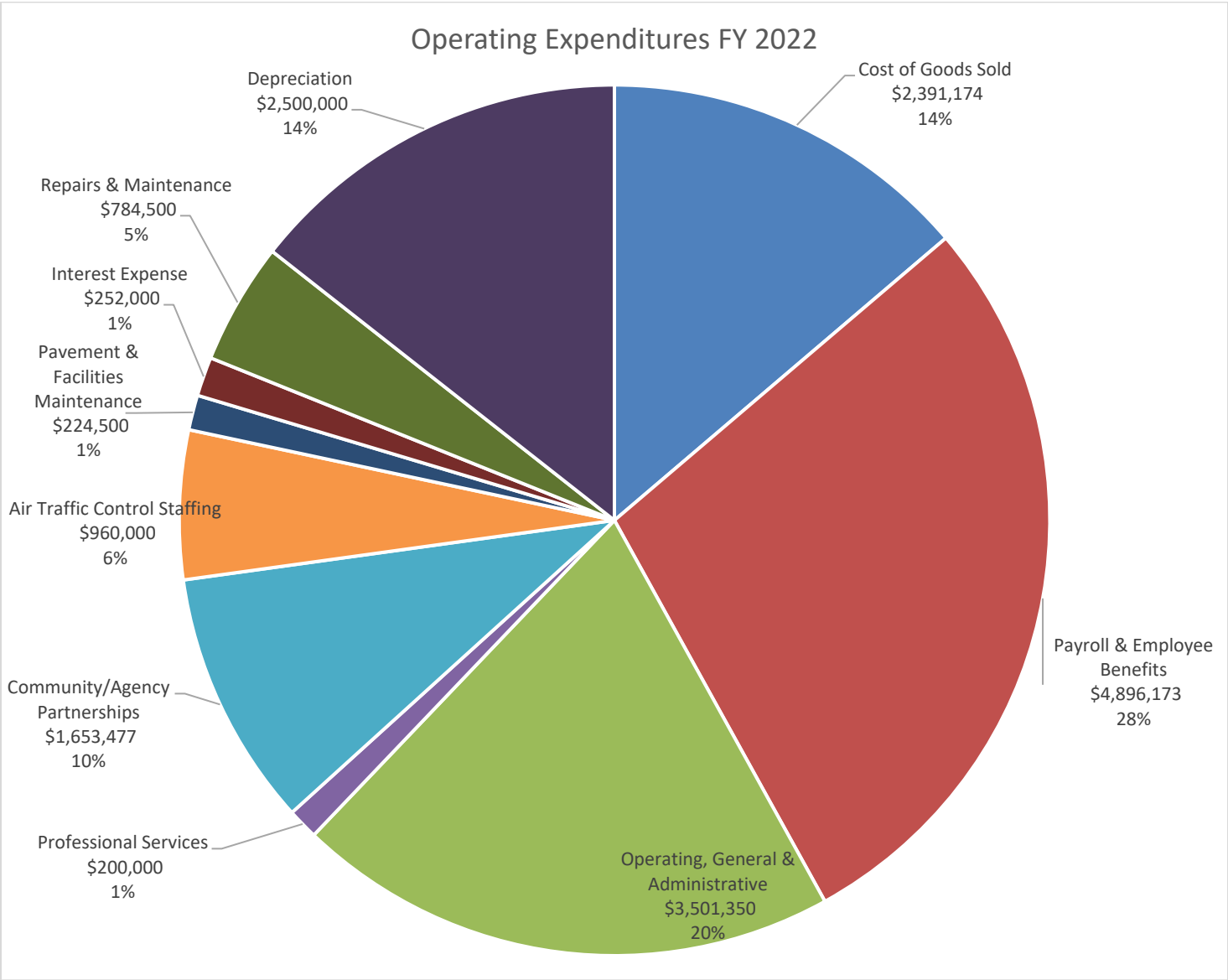
- Operating budget of \$15.8million
- Capital expenditures of \$2.2 million
- Operating revenues of \$8.0 million
- Property Tax revenues of \$7.2 million
- Use of Reserves \$3.7 million
- Grant Revenue \$410,500
- Beginning Year Projected Reserves \$6.7 million
- End of Year Projected Reserves \$5.5 million



FISCAL YEAR 2022 BUDGETED EXPENDITURES

Budgeted expenditures are shown by category in **Figure 2**. Total budgeted expenditures are \$17 million.

Figure 2 Budgeted Expenditures - 2022





Transparency: The 2022 Budget reinforces the District's commitment to focus on transparency in many ways. The District was recognized in 2020 by the California Special District Association with the Transparency Certificate of Excellence Award. District Board meetings are broadcast over the local cable channel and the internet and archived on the District's website for viewing at any time. The District continues to refresh and update the website to provide constituents and customers with news and information about the District. The website has 50,000-60,000 visitors a year with the 360-degree webcam being especially popular. The District also publishes biannual newsletters to constituents as well as a newsletter to our pilot and user community. This Budget includes funding to redesign the District website to improve its utility as a communication and information dissemination tool for District constituents and airport user community.

Commitment to Community: The 2022 budget includes \$1.6 million for community partnerships and sponsorships. Ongoing support is provided to youth education and local transportation. The District helps many youth programs and activities through our community non-profit sponsorship initiative. These include Young Eagles, Civil Air Patrol, STEAM programs, Mission to Mars, the Challenger Academy program and Boys and Girls Club. Additionally, collaborative transportation projects include providing funding for free fares on TART public transportation, the North Lake Tahoe Express transportation to the Reno-Tahoe Airport, Town of Truckee with special town shuttle services, and participation in the Regional Air Service Corporation, supporting business and leisure air service to and from the Reno Tahoe International Airport. The District looks forward to again providing quality meeting space for community nonprofit groups as the effects of COVID-19 subside. We also are proud to provide space in our warehouse in support of local non-profit organizations at reduced cost in return for public benefit such as Truckee Round House in 2017, Tahoe Food Hub in 2018 and Project Mana in 2020. It should be noted that many of these programs and initiatives, including future Air Show events, Mission to Mars and other in person large gatherings may be subject to COVID-19 restrictions and/or cancellation.

Noise and Annoyance Mitigation: The District acknowledges the noise and annoyance impacts of arriving and departing aircraft and strives to be both an outstanding general aviation airport and a good neighbor. The Board has a commitment to work continually on new solutions to reduce annoyance and impact. District staff work seven days a week to provide quality service to our airport constituents and reduce air travel impacts to the community. It is the District's hope that the new ADS-B program may help to route aircraft more effectively on desired paths away from noise and annoyance effected neighborhoods. It should be noted that FAA procedure development can take up to 3 to 5 years to complete. In 2017, the District erected a Control Tower and contracted with Midwest Air Traffic Control for staffing of the control tower. The contract was renewed in 2021. The Board continues to fund this program for the full year in 2022 at \$960,000 to enhance safety and continue to develop new and better tools to mitigate community annoyance. Staff continues to work with Air Traffic Controllers to implement low impact procedures and move aircraft away from effected neighborhoods. This past year has shown some success through this tower program moving aircraft operations to our calm wind runways with increased departures on Runway 2. Ongoing noise

FISCAL YEAR 2022 Budget

abatement programs such as the Fly Quiet incentive program, annoyance monitoring, pilot outreach, and the airspace and procedures study continue to be fully funded in 2022 along with new initiatives centered on low impact and carbon emissions reduction.

Environmental Stewardship: The District is committed to good environmental stewardship, including reducing its carbon footprint in the region it serves. The Budget is committing \$270,000 for Green House Gas reduction projects that may include lighting upgrades, funding for the Truckee Tahoe Zero Emissions group as it develops further, potential solar shed hangars, consideration of electric training aircraft options, as well as other projects and solutions. The District will continue its aircraft carbon emissions education and offset program in 2022 for aircraft operators, pilots, and passengers.

Emergency Response: The Truckee Tahoe Airport works with many local agencies that serve the area including CAL FIRE, Care Flight, CHP, Civil Air Patrol, Fish and Wildlife, Placer and Nevada County Sheriff, REACH, USFS, and US Military. The District will continue to fully leverage various programs including ADS-B to enhance access for our emergency responders. The District will continue to identify ways to make the airport available and accessible for firefighting operations as needed during fire season each year.

Facilities Maintenance: In 2020, the District revised and updated the Facilities Maintenance Plan to focus resources on the most efficient and effective way to maintain the District's infrastructure. All projects are evaluated by District staff and are approved by the Board as part of the budget process, taking into consideration the condition of the assets, as well as future needs and other factors, before proceeding with any scheduled or recommended projects. The District has budgeted \$669,000 on facility maintenance projects and general facilities maintenance.





FISCAL YEAR 2022 BUDGETED CAPITAL EXPENDITURES

Capital Projects: Capital projects are evaluated and budgeted for based on need, preservation of asset and the impact on overall long-term financial stability of the District. The 2022 budget includes \$2.2 million spending on capital projects of which \$410,500 is 100% grant funded. Grant and District-funded projects are shown in **Figure3**.

Figure 3 District Funded Capital Projects

2022 Capital Budget	
GRANT-AIP Runway 2/20 Design Work	410,500.00
Airport Master Plan Update	400,000.00
CAT 938M Loader	240,000.00
Website Redesign	35,000.00
Additional Airport Perimeter Fencing	100,000.00
IT Projects	146,500.00
N&P Row water line connection	190,000.00
FMP-Hangar 1 Elec Upgrade	25,000.00
FMP-Generator Repl-Admin Building	160,000.00
FMP-WOB HVAC Controls	15,000.00
FMP-Maint Roof Coating	45,000.00
FMP-Fuel Farm Elec Upgrade	30,000.00
FMP-Warehouse Sprinklers	350,000.00
FMP-Hangar Switch upgrades	15,000.00
FMP-Beacons Fall Arrest	7,500.00
FMP-Beacon refresh Dry Lake	80,000.00
FMP-Tahoe City Helipad Pavement	6,000.00
FMP-Terminal Building Flooring	25,000.00
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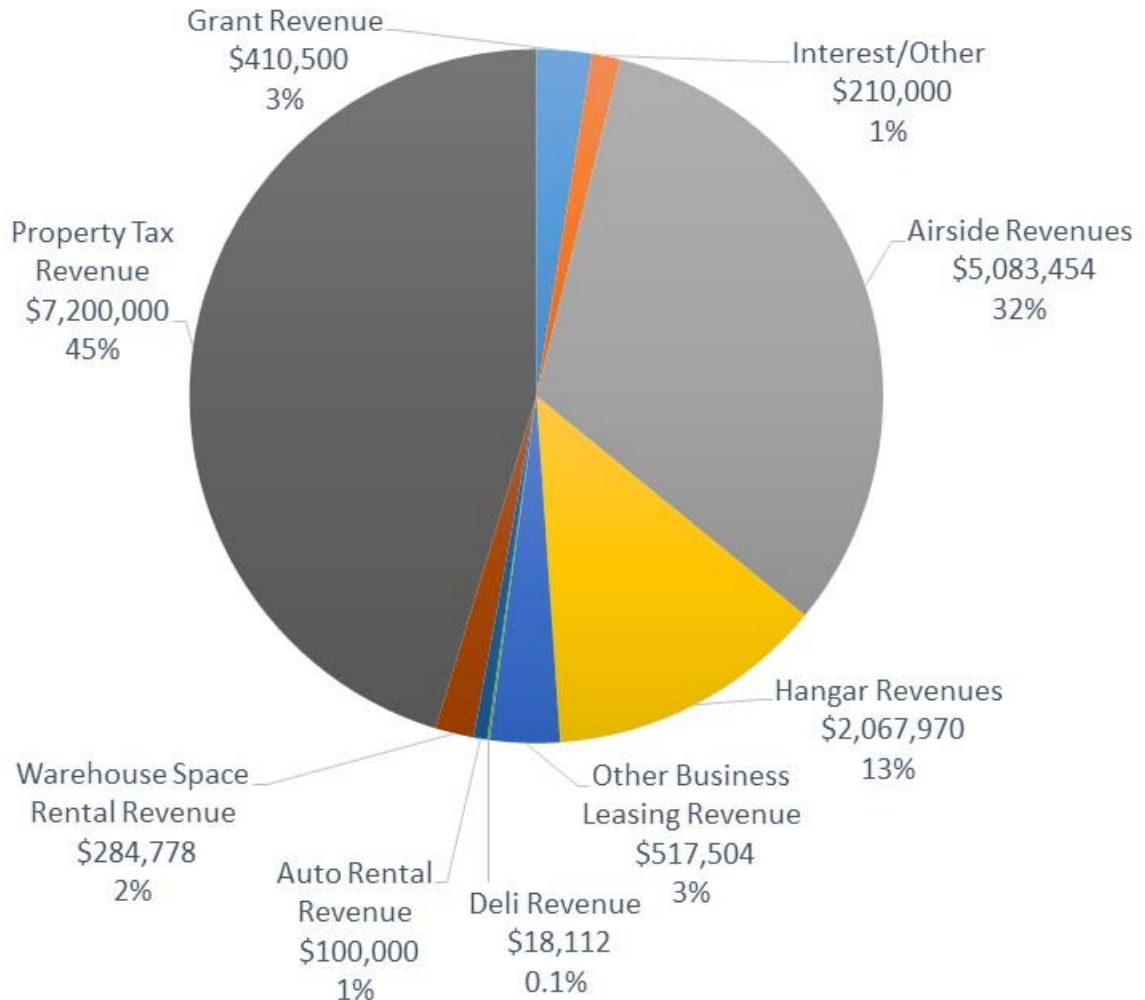
FISCAL YEAR 2022 Budget



FISCAL YEAR 2022 BUDGETED REVENUES

The District’s budgeted revenue sources are shown in **Figure 4**. Total budgeted revenues are \$15.8 Million.

Figure 4 Budgeted Revenue Sources



Operating Revenues FY 2022

2022 Budgeted Revenue Sources

Property Taxes: In fiscal year 2022, approximately 45% of the District's revenue comes from property taxes. The Board takes the task of managing the monies received from District taxpayers with the upmost care and respect. The budgeting process includes analysis of expenditures based on parameters established by the Board. Property tax revenues are budgeted to increase about 6% over 2021, providing \$7.2 million in 2022. To assist in transparency and clarity of revenue and expenditures of Property Tax, staff is including a Budget Detail outlining expenditures by department to allow readers to see how funds are expended. This is in addition to the regular Budget Summary included each year.

Budgeted tax revenues are based on information received from Placer and Nevada Counties regarding the valuation of property within the District's boundaries. Many Placer County parcels are included and considered in the unincorporated Truckee area such as Northstar, Martis Camp, Ponderosa Ranchos, and Sugar Bowl among others. Over the past 25 years, Placer County property tax revenue has increased at an annual average rate of 6.8% while Nevada County's has increased at an annual average rate of 7%. Historical District property tax revenues are illustrated below.

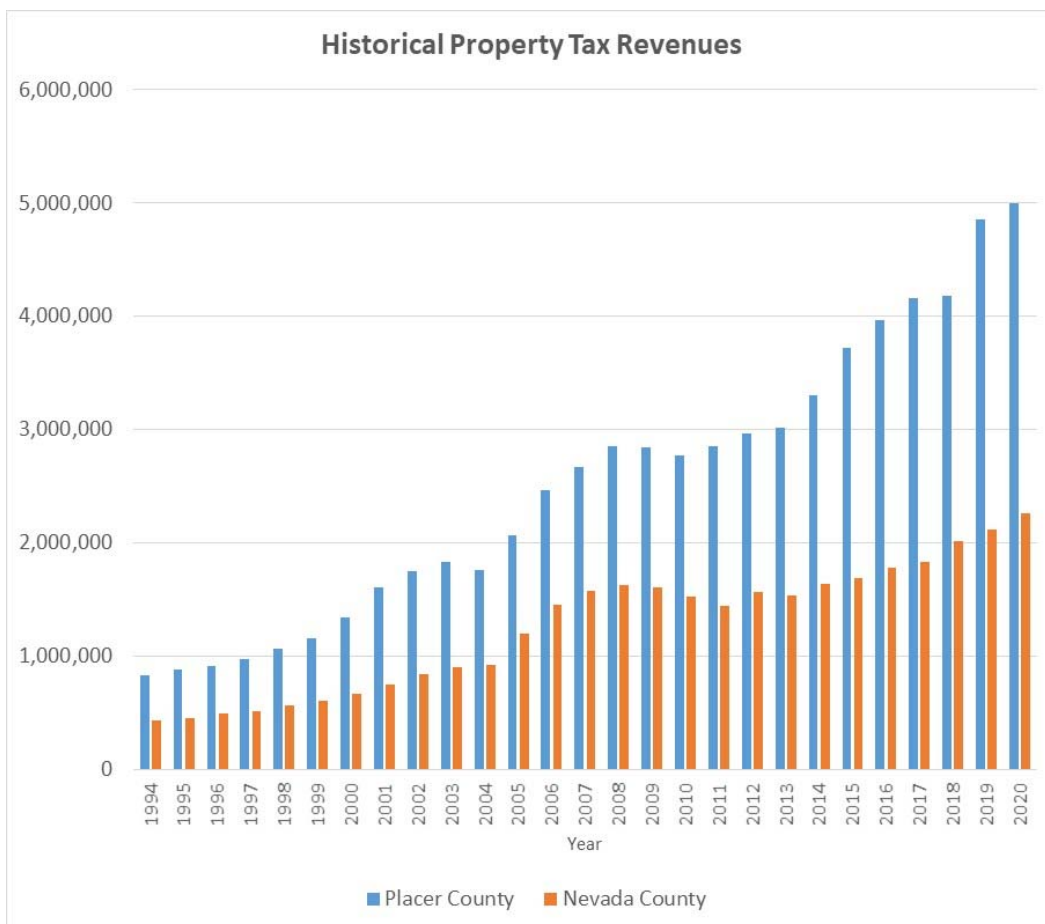


Figure 5 Historical District Property Tax Revenue

Airside Revenues: Airside operations and leasing revenues are projected to provide about \$5 million (32% of budgeted revenue) to offset cost of goods, staffing and administration of the District. Operations, fuel sales and user fee revenues continue in an upward trend reflective of the regional economy.

Other Revenues: Grant revenues from the FAA for airfield infrastructure projects will continue to keep airport facilities in excellent condition. Grant revenues fluctuate from year to year depending on facility needs. Other sources of revenue include hangar rentals, concession, and other income.



Budget Narrative

This Budget Narrative details the items that make up the Calendar Year 2022 Budget. Included in this document are proposed Revenues and Expenses for the year as well as proposed Capital Projects to provide analysis of Cash Flow needs to insure financial viability of the District.

In this draft of the Budget, Unrestricted Cash is projected to begin the year at \$6.7 million and end the year at \$5.5 million.

For purposes of comparison, the budget is compared to a Calendar Year estimate and budget for 2021. The numbered paragraphs below correspond to the numbered line items on the Budget Spreadsheets to assist in understanding funding allocations and specific projects.

2022 Budget Narrative Airside Revenues

1 100LL: In 2021, sales of 100LL are up 16.5% over the prior year. The retail sales price per gallon has increased \$0.90 in 2021 to \$5.48. Markup is the same this year at \$1.00. We are recommending budgeting 100LL sales at 115,000 gallons, a slight decrease from last year due to increased raw price. Total Sales \$630,200

2 JetA: In 2021, sales of JetA are up 25.7% over the prior year. The retail sales price per gallon has been steadily increasing and includes an extra charge for Sustainable Jet Fuel which we receive every tenth delivery. Retail Jet A for 2022 is budgeted at \$5.77. Markup remains at \$2.75 per gallon. We are recommending sales of 575,000 gallons, a slight increase from last year. Total Sales \$3,317,750

3-10 Other Airside Revenues: \$1,135,504- Transient Use Fees and other services revenue continue to rise, corresponding to factors related to weather and peak period pricing. Staff is increasing by 6% airside revenues to account for CPI and cost increase to provide services. There may be additional increase pending finalization of the Cost and Allocation Study and FBO Fee study currently underway.

Other Revenues

11-23 Hangars: Hangar rental rates are increased based on the Consumer Price Index (CPI) and are adjusted in October. We implemented a 5.325% increase in October 2021. Occupancy has been steady over previous years with waitlists for both T-hangars and Executive hangars. Revenue projections for hangars are as follows:

- o Small T-Hangar Rental-\$367,770
- o Medium T-Hangar Rental-\$459,930
- o Large T-Hangar Rental-\$326,630
- o Executive Hangar Rental-\$438,280
- o Super Exec Hangar Rental-\$320,020
- o End Cap Rental-\$20,700
- o Event Revenue-\$25,000.00
- o N1 Hangar Nightly Rental-\$34,000
- o T Hangar Nightly Rental-\$15,000.00
- o Hangar Electricity Surcharge-\$56,640 (passthrough)

24-38 Other Business Leases: A CPI increase of 5.235% will be included for Red Truck, Clear Capital, Go Rentals, Enterprise, Care flight, Soar Truckee, Tahoe Truckee Sky Dive, SurfAir and Sierra Aero. Lease revenue is budgeted at \$355,616 for these tenants. Concessions (car rental), primarily from Go Rentals and Enterprise is budgeted at \$100,000. Lease Back revenue from the Cessna is estimated at \$60,000 based on usage. CAM Revenue is budgeted at \$120,000. Soar Truckee lease revenue of \$14,487 & EAA lease revenue of \$14,232 are offset per the lease agreements by services provided to the community for youth and children's programs.

43-48 Warehouse Leases: CPI increase of 5.235% will be factored in the budget for PBD, Design Bar & Mtn Home Center. Lease revenue is budgeted at \$284,778. In addition, we are continuing to make facility improvements to the warehouse space. This year the Capital Budget includes a new fire sprinkler system for this building. This is a flagged item pending Board approval of bids.

Other Income and (Expense)

39 Property Tax Revenue- Revenues are budgeted at \$7,200,000, based on assessed valuations of both secured and unsecured property within the District. A 1% allowance is factored in to arrive at the budgeted amount. Projected property tax revenues by county: Placer \$5,000,000, Nevada \$2,200,000.

40 Operating Grants- FAA grants of \$410,500 for 2022 for Design and Bidding Work 2/20 Reconstruction at 100% FAA reimbursement.

41 Gain on Sale/Disposal of Equipment- The 2022 Capital Project List included replacement of a few items that may have residual value. The District anticipates selling the replaced items earning approximately \$50,000.

42 Interest Income- \$150,000 total interest. About 90% of our reserve funds are invested at LAIF earning about 0.33%, and 10% are invested in CD's earning around 1.1%.

Cost of Goods

49-52 Fuel costs:

- o 100LL Fuel Cost of Goods Sold is budgeted at 78% or \$491,556.
- o Jet A Fuel Cost of Goods Sold is budgeted at 57% or \$1,891,118.
- o Oil costs are budgeted at \$3000
- o Merchandise purchases are budgeted at \$4000

Payroll and Benefits

53 Salaries & Wages: The District has 25 full-time employees and 4 seasonal 5-6-month temporary summer staff, 2 winter 3-month temporary position and 3 seasonal winter snow removal on call equipment operators. TTAD plans to utilize the seasonal staff, both winter (on call snow removal and holiday season) and summer (for peak period summer operations). Staff is requesting the addition of one FTE in Administration for the front desk area and one FTE in O&M. In 2021 the front counter of the administrative office has been staffed by temporary employees. Staff proposes to make this an FTE position supporting the General Manager, O&M Director and AVCOM Director. Staff is also requesting an additional O&M Technician FT. Staff feels this is necessary to account for increases in demand for services and airfield maintenance. Payroll includes a 3% merit increase factored into the budget for the fiscal year. There is also an employee COLA budgeted at 5% effective July 1. The COLA is essentially a flagged budget item requiring additional Board approval in the Spring of 2022 prior to implementation.

56 Deferred Compensation Employer Match: The annual match is

estimated at \$245,000 contributed per payroll. The mandatory annual Unfunded Accrued Liability (UAL) payment is estimated at \$269,000 and the Board approved an Additional Deferred Payment of \$500,000 to help pay down the unfunded liability in a timely manner.

Tier	Benefit	ER Rate	# Employees
Classic	2.7% @ 55	14.02%	8
Mid	2% @ 60	8.65%	2
Pepra	2% @ 62	7.59%	16

Staff is suggesting an employer match to the current 457 plan or implementing a 401a with a match. There are currently 9 participants on the 457 plan and a suggested 3% employer match would be approximately \$30,000 with our estimated participation rates.

57-58 Payroll Taxes & Unemployment Insurance: This is the percentage of payroll dollars. No major changes.

59-Insurance: Health insurance includes medical, dental, vision, life insurance and long-term disability. The employee contributes 7% towards the cost of the health benefits. The insurance policies are brokered through PWA. The increases for 2022 is estimated at 8%.

60-Workers' compensation brokered through AmTrust Financial (via Aviation Marine), and rates are based on a percentage of employee payroll. The current year expense is \$55,000

61 Other Employee Benefits Uniforms and safety gear such as high visibility jackets for operations and uniform allowances are included here. Also included is the GM's aviation stipend, employee flight currency, and cell phone and auto allowances. Total \$29,200.

Gross Profit for Fuel

- o **100 LL** - The average raw fuel price \$4.104 is based on 2021 historical average prices plus taxes of \$0.374 and markup of \$1.00 equates to an average sales price of \$5.478. Gross Sales of \$630,200 less a 78% COGS (\$491,556) equals Gross Profit of \$138,644.
- o **Jet A** - The average raw fuel price \$2.127 is based on 2021 historical average prices plus taxes of \$0.671, \$0.19 sustainable jet fuel charge and markup of \$2.35 equates to an average sales price of \$4.946. Gross sales of \$3,317,750 less a 57% COGS (\$1,891,118) equals Gross Profit of \$1,426,633.

Gross Profit for Hangars

- o **Hangars** –Gross revenue of \$2,067,970 less homebasing incentive \$88,510 and Fly Quiet Incentive \$160,000 equals Gross Profit of \$1,819,460.

Operating, General and Administrative Expenses

- 62 ACT-** \$15,000 for community meetings and communications.

63 Annoyance Reduction Programs- the Fly Quiet Incentive expense is \$160,000. 96% of tenants participate in a hangar incentive. Of the 4% that do not participate, most are ineligible such as Care Flight, Placer Co. Sheriff, and a few tenants do not have flyable aircraft.

64 Airport Security- \$64,000-This item is for management of overall security. Fencing and gate systems securing access to the ramp and airfield, cameras, and routine security.

65 Airshow- This is based on the Air Show Committee's estimate of \$209,000. Budget also includes the additional fee for airshow non-profit partners at \$66,000, making the total budget amount \$275,000.
BUDGET NOTE: Airshow Service agreement for 2022 has not been approved by Board. Air Show Committee will be presenting a proposal at the October meeting. Budget line item 65 is subject to change pending proposal and Board action.

66 AvCom Safety- This includes \$160,000 Obstruction Mitigation, \$200,000 Flight Procedure Development

67 Airport Safety-This item is for management of Airport Safety including \$10,000 employee PP&E, \$10,000 Safety Management Software and \$20,000 for program needs that may present themselves through the budget year.

68 Bad Debt Expense-Allowance for doubtful accounts \$5000

69 Telephone/Internet/Radios- Replacement of radios for \$12,000 and \$53,500 for internet, land lines, long distance and AWOS.

70 Conventions and Conferences- Attendance at AAAE, NBAA, CSDA and other conferences and training for Board and Staff budgeted at \$76,000.

71 County Support- Estimated at about 2% of property tax revenue at 144,000.

72 Credit Card Processing Fees- Fees average a little less than 3% of total credit card sales from airside operations and hangar lease payments and are budgeted at \$125,000.

73 Directors Fees and Expenses- The budget includes \$10,000 for Director's stipend, \$15,000 Tech, \$10,250 for Board Meeting support, and \$91,378 for medical insurance for a total of \$126,628.

74 Dues & Subscriptions-Budget is for Regional Air Service Corp (RASC) \$30,000, \$15,000 for AAAE and other industry dues and subscriptions.

75 Election Expense-\$15,000 election costs

76 Employee Relations and Activities- This includes cost of monthly staff

meetings, a holiday party, various refreshments for other staff meetings, other staff and board activities, branded clothing, performance awards, fitness allowance and a summer event. \$76,900.

77 Employment Expense-costs such as pre-employment drug testing, recruiting etc. \$7,000

78 Equipment Rental- This covers the copier for \$15,000.

79 Office Lease-office lease for Finance team and HR Manager/District Clerk \$47,000

80 Geographic Information System- The GIS funding is used to assist pilot and community education, detail airfield history and maps as well as Data management and GIS mapping through the year. This is budgeted at \$30,000.

81 Grounds Maintenance/Landscaping- The budget includes quarterly upkeep of the grounds and landscape improvements in front of the terminal, District signs, and along Airport Road for \$30,000.

82 Home-basing Incentives- Based on signatory incentives election of the hangar tenants at \$88,510. FLAGGED

83 Insurance- Property \$99,175, Cyber \$5,779, Liability \$21,328, and Elected Officials \$23,083. Three of the four policies renew midyear, so the budget reflects half of the 2021 premium and an estimated 8% increase for 2022. \$191,800

84 Library & Reference materials-\$100 for library and reference materials

85 Office Equipment-this includes various small office equipment replacements \$15,000 and \$89,500 IT System Upgrades

86 Office & Breakroom Supplies-office & breakroom supplies \$21,500

87 Operating Supplies and Small Tools, Janitorial- Expenses are for supplies for maintenance and airside \$28,500.

88 Janitorial-Janitorial service for Terminal and Maintenance Buildings \$75,000.

89 Warehouse Office Building CAM-Common area maintenance charges for WOB \$90,000

90 Operations Monitoring- The budget includes flight tracking contract with NavAid \$80,000, VNOMS \$125,000, Plane Noise software \$25,000 and site-leases \$35,000.

91 Permits, Licenses & Fees- The budget of \$25,000 includes various annual permits for airside and administration, including Water Resource

Board, US Forest Service, and other local land use permits.

92 Postage Freight & Delivery-postage, freight & delivery budget of \$4,000

93 Printing and Copying, Legal Notices-printing, copying and legal notices budget of \$10,000

94 Accounting & Auditing-The budget includes the audit and various accounting fees of \$26,000

95 Legal-\$75,000 total: this includes general counsel, aviation, and human resources.

96 Computer support and software leasing- \$122,812 total: this includes Caselle financial software \$25,000, general computer support \$30,000, Data Content Management \$15,000, \$18,000 for ADP Payroll Service and other IT \$34,812.

97 Studies & Plans- \$75,000 total: \$50,000 Control Tower Design Study, \$25,000 for a Website update.

98 Lobbyist- \$50,000 Lobbyist

99 Greenhouse Gas Initiatives- \$75,000 Green House Gas Initiatives

100 Engineering-General Engineering, Aviation Engineering, and planning \$120,000

101 Air Traffic Tower Staffing- \$960,000 Tower staffing and studies.

102 Public Relations- \$15,000- for graphic design and marketing and an additional \$25,000 for communications master plan implementation.

103 Website, Print, Broadcast, & Direct Mail- This includes \$110,000 total. \$15,000 for Website Maintenance, Print Newsletter \$35,000, and Radio \$15,000, \$30,000 for print ads and an additional \$15,000 for noise/GHG communication.

104 Events- \$35,500 Truckee Thursdays, block parties, Santa Fly-in, Splash-in, Art Exhibit Coordinator and others.

105 Sponsorships- \$100,000-Community Sponsorships (upto\$3,000) and \$20,000 for potential scholarship program.

106 Community/Agency Partnerships- \$1,533,477

- \$1,000,000 for housing, transit, and general agency partnerships
- \$533,477 for multi-year commitments
 - \$160,000 TART Free Fare Project
 - \$92,977 Free Night Rider Service
 - \$40,000 Community Event Shuttle Program
 - \$3,500 Airport North Lake Tahoe Express
 - \$67,000 Highway 267 Year-Round Service
 - \$55,000 Mountain Housing Council
 - \$30,000 Workforce Housing JPA
 - \$85,000 Boys and Girls Club STEM Program.

107 Pilot Outreach- \$78,000 total: this is made up of, Advertising and meeting expense for Pilot Outreach Coordinator \$30,000, Speaker series \$10,000, rent offset for EAA \$14,000, flight experience training for employees \$9,000 and \$15,000 misc. outreach

108 Promotional items- \$5,000 event giveaways-bags, airplanes, pens, coloring books, etc.

109 Fuel, Transportation, Travel-fuel, transportation, and travel expenses \$7,500

110 Utilities-utilities budget of \$250,000

111 Interest Expense- \$240,000 Hangar Loan Interest & \$12,000 Grader Lease Interest. The 2022 principal payment on the Exec Hangar Loan is \$310,872. After the 2022 payment in July/August, the balance on the loan will be \$6,208,427.

Repairs and Maintenance

112-113 Vehicle and Equipment Expense- Total Expense: \$318,000. This includes \$53,000 fuel for vehicles and equipment, \$200,000 for equipment R&M, \$50,000 vehicle R&M, \$15,000 insurance.

114 Airfield Equipment, Lights & Signs- Total budget \$50,000- Taxiway lights \$15,000, \$15,000 other lighting/signage, terminal beacon \$5,000, \$15,000 Ground Service Equipment

115 Aviation Safety Equipment-Aviation safety equipment \$10,000

116 Non-AIP Pavement Maintenance-Non-Grant pavement work funded by TTAD including striping \$175,000

117 Facility Maintenance- The Facility Maintenance Plan (FMP) identifies \$175,500 in repairs and maintenance to the District facilities. The capital projects budget also has project identified in the FMP. FMP repairs and maintenance budgets are as follows:

- WOB FM - \$7,500
- Fuel Dispensing FM - \$11,000
- Admin Building FM - \$20,000
- Maintenance Building FM - \$8,000
- Standby Power FM - \$5,000
- ATC Tower FM - \$5,000
- Warehouse Building FM - \$10,000
- Hangar FM - \$75,000
- Fuel Farm FM - \$5,000
- OBL FM - \$25,000
- Hangar 1 FM - \$2,000
- Deli FM - \$1,000
- Keys & Locks - \$1,000

121 Firefighting & Haz Mat. Response- This includes \$40,500 for fire extinguishers, fire suppression & alarm monitoring as well as \$5,000 for Haz Mat disposal.

124 Land Management- \$175,000 for fuels reduction and forest treatment. This funding also helps implement the District Land Management Plan.

125 Cessna JTA- \$65,000 Cessna R&M-offset by rental income. \$50k new engine as per maintenance specs & \$15k routine maintenance.



Proposed 2022 Capital Project Expenditures:

2022 Capital Budget	
GRANT-AIP Runway 2/20 Design Work	410,500.00
Airport Master Plan Update	400,000.00
CAT 938M Loader	240,000.00
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	2022 Truckee Tahoe Airport District Proposed Budget Summary			
		Forecasted Total Actual + Budget	Budget	Budget
Board Summary Reference Key		2021	2021	2022
	Revenues			
	Airside Operating Revenues			
1	Aviation Fuel Sales - 100 LL	614903.27	565,800.00	630,200.00
2	Jet Fuel Sales	2987711.97	2,480,236.08	3,317,750.00
3	Auto Parking	99103.68	74,999.99	105,049.90
4	Oil Sales	2225.57	2,000.02	2,359.10
5	Tiedowns	114289.69	110,000.00	121,147.07
6	Transient Use Fees	739,762.71	710,000.00	784,148.47
7	Merchandise	3,874.00	2,000.00	4,106.44
8	Services	108,200.64	84,000.00	114,692.68
9	Vending	-	1,000.00	
10	Miscellaneous Revenue	4,800.91	3,999.96	4,000.00
	Total Airside Operating Revenue	4,674,872.44	4,034,036.05	5,083,453.67
	Hangar Rental Income	-		
11	Ramp Access Revenue	3,000.00	-	3,000.00
12	Hangar Waitlist Fee Revenue	720.00	-	1,000.00
13	Medium T Hangar Rent	421,614.26	419,029.60	459,930.00
14	Small T Hangar Rent	327,621.46	335,062.81	367,770.00
15	Large T Hangar Rent	292,695.16	297,582.55	326,630.00
16	Exec Hangar Rent	386,751.66	399,307.31	438,280.00
17	Super Exec Hangar Rent	276,124.96	291,576.42	320,020.00
18	End Cap Hangar Rent	18,452.64	20,861.25	20,700.00
20	Special Event Hangar Rent	25,000.00	25,000.00	25,000.00
21	N1 Overnight & De-ice Hangar Rent	20,815.00	34,103.00	34,000.00
22	T-Hangar Rental Nightly	20,075.00	15,000.00	15,000.00
23	Medium T Hangar Electricity	17,077.80	18,960.00	18,960.00
23	Small T Hangar Electricity	15,154.00	16,080.00	16,080.00
23	Large T Hangar Electricity	11,647.80	12,240.00	12,240.00
23	Exec Hangar Electricity	34,284.00	7,440.00	7,440.00
23	End Cap Hangar Electricity	1,920.00	1,920.00	1,920.00
	Total Hangar	1,872,953.74	1,894,163.04	2,067,970.00
	Other Business Income			
24	WOB CAM Revenue	114,049.60	120,000.00	120,000.00
25	Careflight Lease Revenue	30,115.98	30,340.00	31,483.75
26	Sierra Aero Lease Revenue	-	40,876.00	42,416.48
27	Surf Air Lease Revenue	40,573.98	19,568.00	20,305.69
28	Skydive Truckee Lease Revenue	19,423.56	1,510.00	1,596.00
29	Soar Truckee Lease Revenue	763.98	375.00	375.00
30	Avis/Budget Lease Revenue	937.50	600.00	600.00
31	Hertz Lease Revenue	600.00	28,673.00	-
32	Enterprise Lease Revenue	15,905.45	29,586.00	17,315.43
33	Clear Capital Lease Revenue	25,263.00	276,619.00	192,583.44
34	CDF Land Lease Revenue	230,015.88	1,000.00	1,000.00
35	Red Truck Lease Revenue	17,568.48	17,941.00	18,111.69
36	Car Rental Income	87,791.62	102,000.00	100,000.00
37	Cessna Lease Revenue	68,390.98	40,000.00	60,000.00
38	Go Rentals Lease Revenue	1,750.00	-	29,828.04
	Total Other Business Income	653,150.01	709,088.00	635,615.52
	Other Income and (Expense)	-		
39	Property Tax Revenue	6,840,163.14	6,999,999.96	7,200,000.00
40	Operating Grants	4,987,783.00	4,781,000.00	410,500.00

41	Gain on Sale/Disposal of equipment	65,340.50	25,000.00	50,000.00
42	Interest Income	145,079.62	249,999.96	160,000.00
	Total Other Income and (Expense)	12,038,366.26	12,055,999.92	7,820,500.00
	Warehouse Income	-		
43	PBD Const WH Rental Income	8,478.98	6,334.00	13,877.62
44	Design Bar WH Rental Income	47,545.02	48,050.00	49,544.88
45	Mtn Home Ctr WH Rental Income	137,886.48	138,913.00	144,147.80
46	Roundhouse WH Rental Income	25,168.08	23,941.00	29,208.00
47	Food Hub WH Rental Income	17,326.00	17,052.00	26,400.00
48	Proj MANA WH Rental Income	14,526.00	17,052.00	21,600.00
	Total Warehouse Income	250,930.56	251,342.00	284,778.30
	TOTAL REVENUES	19,490,273.01	18,944,628.77	15,892,317.49
	Cost of Goods Sold	-		
49	Aviation Fuel Cost - 100 LL	479,463.06	435,666.00	491,556.00
50	Jet Fuel & Prist Cost	1,583,134.78	1,364,129.85	1,892,617.50
51	Oil and Lubricant Cost	2,365.04	3,000.00	3,000.00
52	Merchandise Purchases	3,011.39	3,999.96	4,000.00
	Total Cost of Goods Sold	2,067,974.27	1,806,795.81	2,391,173.50
	Payroll and Employee Benefits	-		
53	Salaries and Wages	2,576,845.02	2,682,857.76	3,007,486.38
	Overtime	-		
	Vacation, Holiday & Sick Pay	-		
	Other Pay	-		
56	PERS/457 Contributions	395,871.07	336,862.50	1,049,602.98
57	Medicare & FICA Expense	58,664.36	65,000.01	67,000.00
58	Unemployment Taxes	5,000.00	5,000.00	10,000.00
59	Employee Benefits (Insurance)	597,878.97	612,614.51	677,383.67
60	Workers' Compensation Insurance	49,448.50	50,000.00	55,000.00
61	Training, Education and Other	43,773.68	37,275.00	29,700.00
	Total Payroll and Employee Benefits	3,727,481.60	3,789,609.78	4,896,173.03
	Total Cost of Goods and Payroll	5,795,455.87	5,596,405.59	7,287,346.53
	GROSS PROFIT (LOSS)	13,694,817.14	13,348,223.18	8,604,970.96
	Expenses	-		
	Operating, General & Administrative Expenses	-		
62	ACAT	31,558.89	49,999.92	15,000.00
63	Fly QT Program	161,307.60	180,000.00	160,000.00
64	Airport Security	46,421.53	63,999.96	64,000.00
65	Airshow	268,869.59	250,000.00	275,000.00
66-67	Airport Safety	96,301.37	144,999.96	400,000.00
	Cash (Over)/Short - Bad Debt Expense	5,000.00	5,000.00	5,000.00
69	Telephone/Internet Radios	50,974.98	62,999.98	65,500.00
70	Conventions, Conferences	40,878.99	76,000.08	76,000.00
71	County Support	140,000.00	140,000.00	144,000.00
72	Credit Card Fees & Finance Charges	119,625.35	110,000.04	125,000.00
73	Directors' Fees & Expenses	115,730.09	110,249.88	126,627.84
74	Dues & Subscriptions	52,827.71	45,000.07	45,000.00
75	Election Expense	25,165.07	10,000.00	15,000.00
76	Employee Relations Activities	66,687.17	65,400.08	77,500.00
77	Employment Expense	4,143.98	6,999.96	7,000.00
78	Equipment Rental	13,251.00	15,000.00	15,000.00
79	Office Lease	46,913.92	45,000.00	47,000.00
80	Geographic Information System	16,900.00	30,000.00	30,000.00
81	Grounds Maintenance/Landscaping	26,474.69	30,000.00	30,000.00
82	Homebasing Incentive	86,652.97	83,499.96	88,510.00
83	Insurance	182,651.40	226,999.92	191,800.00
84	Library & Reference Materials	49.98	99.96	100.00

85	Office Equipment	123,572.15	145,000.08	104,500.00
86	Office Supplies	19,130.15	21,000.00	21,500.00
87	Operating Supplies & Small Tools	20,418.28	27,999.96	28,500.00
88	Janitorial	100,414.20	70,000.03	75,000.00
89	Warehouse Office Building CAM	63,597.22	90,000.00	90,000.00
90	Operations Monitoring Expenses	376,483.87	269,999.99	265,000.00
91	Permits, Licenses & Fees	17,032.04	24,999.96	25,000.00
92	Postage, Freight & Delivery	2,691.03	3,999.96	4,000.00
93	Printing, Copying, Publication of Legal Notices	5,590.20	10,000.04	10,000.00
94	Accounting & Auditing	25,530.00	25,000.00	26,000.00
95	Legal	72,924.00	75,000.00	75,000.00
98	Lobbyist	41,000.02	50,000.04	50,000.00
96	Computer Support	86,755.24	100,000.08	122,812.00
97	Studies & Plans	458,962.77	645,000.00	75,000.00
100	Engineering	87,222.21	120,000.00	120,000.00
101	Control Tower	924,345.45	960,000.00	960,000.00
99	Greenhouse Gas Initiatives	37,572.50	75,000.00	75,000.00
102	Public Relations	27,566.13	39,999.96	40,000.00
103	Media/Ads & Website	106,090.17	120,000.03	110,000.00
104	Events and Programs	20,050.98	35,499.96	35,500.00
105	Sponsorships	86,512.98	99,999.96	120,000.00
106	Community/Agency Partnerships	1,799,395.96	1,688,476.92	1,533,477.00
107	Pilot Outreach	59,932.31	78,000.00	78,000.00
108	Promotional Items	2,500.02	5,000.04	5,000.00
109	Travel	4,475.18	7,499.88	7,500.00
110	Utilities	232,103.06	225,000.00	250,000.00
111	Other Expense	255,582.51	256,999.98	257,000.00
	Total Operating, General & Administrative	6,655,836.91	7,020,726.64	6,566,826.84
	Repairs and Maintenance	-		
112	Vehicles Expense	88,557.67	103,000.08	118,000.00
113	Equipment Expense	125,690.93	212,000.04	200,000.00
114	Airfield Equipment, Lights & Signs	61,333.38	65,500.08	50,000.00
115	Aviation Safety Equipment	8,703.57	9,999.96	10,000.00
116	Non AIP Pavement Maintenance	44,096.68	25,000.00	175,000.00
117	Airfield - Facility Maintenance	182,087.58	125,000.00	26,000.00
117	Hangars - Facility Maintenance	137,710.50	250,999.92	78,000.00
117	Other Business Buildings - Facility Maintenance	39,321.35	40,000.08	33,500.00
117	Warehouse - Facility Maintenance	34,175.70	20,000.04	10,000.00
121	Haz Mat. Response	5,368.92	5,000.04	5,000.00
121	Fire Supression & Monitoring	25,664.73	35,000.00	35,500.00
117	Terminal Building - Facility Maintenance	25,569.03	30,000.00	20,000.00
117	Maintenance Buildings - Facility Maintenance	13,088.06	20,000.04	8,000.00
124	Land Management	221,526.47	250,000.00	175,000.00
125	Cessna JTA R&M	51,232.11	30,000.00	65,000.00
	Total Repairs & Maintenance	1,064,126.68	1,221,500.28	1,009,000.00
	Net Operating Income (Loss) Before Depreciation	5,974,853.55	5,105,996.26	1,029,144.12
	Depreciation Expense	2,499,997.98	2,499,999.96	2,500,000.00
	NET INCOME (LOSS)	3,474,855.57	2,605,996.30	(1,470,855.88)
	Beg Fund Bal	6,852,550.00		6,794,791.35
	Net Income	3,474,714.64		(1,470,855.88)
	Cap Projects	(6,032,473.29)		(2,280,500.00)
	Estimated Ending Fund Bal	4,294,791.35		3,043,435.47
	add back depreciation	2,500,000.00		2,500,000.00
	ending cash w/ depr	6,794,791.35		5,543,435.47

2022 Truckee Tahoe Airport District					
Proposed Budget Detail					
Board Summary Reference Key	Account Number	Account Name	Forecasted Total	Budget	Budget
			Actual + Budget		
			2021	2021	2022
1	100-4111	Aviation Fuel Sales - 100 LL	614,903.27	565,800.00	630,200.00
2	100-4120	Jet Fuel Sales	2,205,360.77	2,480,236.08	3,317,750.00
	100-4121	Contract Fuel Sales	782,351.20	-	
3	100-4140	Auto Parking	99,103.68	75,000.00	105,049.90
4	100-4150	Oil Sales	2,225.57	2,000.00	2,359.10
5	100-4160	Tiedowns	114,289.69	110,000.00	121,147.07
6	100-4165	Transient Use Fees	739,762.71	710,000.00	784,148.47
7	100-4170	Merchandise	3,874.00	2,000.00	4,106.44
8	100-4180	Services	108,200.64	84,000.00	114,692.68
9	100-4185	Vending Machine Sales	-	1,000.00	
10	100-4190	Miscellaneous Sales Non-Taxabl	5,334.27	4,000.00	4,000.00
	100-4199	Sales Clearing	(533.36)	-	
		Total Airside Operating Revenue	4,674,872.44	4,034,036.08	5,083,453.67
11	100-4200	Ramp Access Revenue	3,000.00	-	3,000.00
12	100-4209	Hangar Waitlist Fee Revenue	720.00	-	1,000.00
13	100-4210	Medium T Hangar Rent	421,614.26	419,029.60	459,930.00
14	100-4211	Small T Hangar Rent	327,621.46	335,062.81	367,770.00
15	100-4213	Large T Hangar Rent	292,695.16	297,582.55	326,630.00
16	100-4214	Exec Hangar Rent	386,751.66	399,307.31	438,280.00
17	100-4215	Super Exec Hangar Rent	276,124.96	291,576.42	320,020.00
18	100-4216	End Cap Hangar Rent	18,452.64	20,861.25	20,700.00
20	100-4218	Special Event Hangar Rent	25,000.00	25,000.00	25,000.00
21	100-4219	N1 Overnight & De-ice Hangar Rent	20,815.00	34,103.00	34,000.00
23	100-4220	T-Hangar Rental Nightly	20,075.00	15,000.00	15,000.00
23	100-4270	Medium T Hangar Electricity	17,077.80	18,960.00	18,960.00
23	100-4271	Small T Hangar Electricity	15,154.00	16,080.00	16,080.00
23	100-4273	Large T Hangar Electricity	11,647.80	12,240.00	12,240.00
23	100-4274	Exec Hangar Electricity	34,284.00	7,440.00	7,440.00
23	100-4275	End Cap Hangar Electricity	1,920.00	1,920.00	1,920.00
		Total Hangar Revenue	1,872,953.74	1,894,162.94	2,067,970.00
24	100-4310	WOB CAM Revenue	114,049.60	120,000.00	120,000.00
25	100-4311	Careflight Lease Revenue	30,115.98	30,340.00	31,483.75
26	100-4313	Sierra Aero Lease Revenue	40,573.98	40,876.00	42,416.48
27	100-4314	Surf Air Lease Revenue	19,423.56	19,568.00	20,305.69
28	100-4315	Skydive Truckee Lease Revenue	763.98	1,510.00	1,596.00
29	100-4316	Soar Truckee Lease Revenue	937.50	375.00	375.00
30	100-4317	Avis/Budget Lease Revenue	600.00	600.00	600.00
31	100-4318	Hertz Lease Revenue	15,905.45	28,673.00	-
32	100-4319	Enterprise Lease Revenue	25,263.00	29,586.00	17,315.43
33	100-4320	Clear Capital Lease Revenue	230,015.88	276,619.00	192,583.44
34	100-4321	CDF Land Lease Revenue	-	1,000.00	1,000.00
35	100-4322	Red Truck Lease Revenue	17,568.48	17,941.00	18,111.69
36	100-4350	Car Rental Income	87,791.62	102,000.00	100,000.00
37	100-4360	Cessna Lease Revenue	68,390.98	40,000.00	60,000.00
38	100-4361	Go Rentals Lease Revenue	1,750.00	-	29,828.04
		Total Other Business Revenue	653,150.01	709,088.00	635,615.52
43	100-4411	PBD Const WH Rental Income	8,478.98	6,334.00	13,877.62
44	100-4412	Design Bar WH Rental Income	47,545.02	48,050.00	49,544.88
45	100-4413	Mtn Home Ctr WH Rental Income	137,886.48	138,913.00	144,147.80
46	100-4414	Roundhouse WH Rental Income	25,168.08	23,941.00	29,208.00
47	100-4415	Food Hub WH Rental Income	17,326.00	17,052.00	26,400.00

2022 Truckee Tahoe Airport District					
Proposed Budget Detail					
Board Summary Reference Key	Account Number	Account Name	Forecasted Total		
			Actual + Budget	Budget	Budget
			2021	2021	2022
48	100-4416	Sierra Community House WH Rental Income	14,526.00	17,052.00	21,600.00
		Total Warehouse Revenue	250,930.56	251,342.00	284,778.30
42	600-8110	Interest Income - LAIF	135,336.65	250,000.00	150,000.00
41	600-8151	Gain/Loss on Sale/Disposal of	65,340.50	25,000.00	50,000.00
42	600-8160	Interest Income - Other	9,742.97	-	10,000.00
39	600-8310	Property Tax Rev - Nevada Cty.	2,140,458.39	2,100,000.00	2,200,000.00
39	600-8330	Property Tax Rev - Placer Cty.	4,699,704.75	4,900,000.00	5,000,000.00
40	100-8550	Federal Operating Grants	206,783.00	-	
40	600-8550	Federal Operating Grants	4,781,000.00	4,781,000.00	410,500.00
		Total Other Revenue	12,038,366.26	12,056,000.00	7,820,500.00
		Total Revenue	19,490,273.01	18,944,629.02	15,892,317.49
49	100-5010	Aviation Fuel Cost - 100 LL	479,463.06	435,666.00	491,556.00
50	100-5030	Jet Fuel Cost	1,581,707.90	1,362,629.84	1,891,117.50
50	100-5035	Prist Injected Cost	1,426.88	1,500.00	1,500.00
51	100-5040	Oil & Lubricant Cost	2,365.04	3,000.00	3,000.00
52	100-5060	Merchandise Purchases	3,011.39	4,000.00	4,000.00
		Total COGS	2,067,974.27	1,806,795.84	2,391,173.50
53	100-5110	Hourly Wages Regular -FT	1,236,711.31	1,274,985.69	1,436,984.55
53	600-5110	Hourly Wages Regular -FT	685,714.39	725,401.38	833,433.49
53	800-5110	Hourly Wages Regular -FT	650,031.80	682,470.69	737,068.35
53	100-5150	Overtime - Regular- Full-Time	4,278.43	-	
53	600-5150	Overtime - Regular- Full-Time	23.62	-	
53	800-5150	Overtime - Regular- Full-Time	85.47	-	
53	100-5160	Overtime - Regular - DT	-	-	
53	600-5160	Overtime - Regular - DT	-	-	
53	800-5160	Overtime - Regular - DT	-	-	
53	100-5210	Vacation Pay	-	-	
53	600-5210	Vacation Pay	-	-	
53	800-5210	Vacation Pay	-	-	
53	100-5250	Holiday Pay	-	-	
53	600-5250	Holiday Pay	-	-	
53	800-5250	Holiday Pay	-	-	
53	100-5310	Sick Pay	-	-	
53	600-5310	Sick Pay	-	-	
53	800-5310	Sick Pay	-	-	
53	100-5311	FF Sick Pay	-	-	
53	600-5311	FF Sick Pay	-	-	
53	800-5311	FF Sick Pay	-	-	
56	100-5390	Other Pay-457 Employer Contribution	-	-	10,500.00
56	600-5390	Other Pay-457 Employer Contribution	-	-	9,000.00
56	800-5390	Other Pay-457 Employer Contribution	-	-	10,500.00
56	100-5410	PERS Employer Contribution	199,445.61	169,274.40	544,306.37
56	600-5410	PERS Employer Contribution	90,342.97	79,035.25	193,124.62
56	800-5410	PERS Employer Contribution	106,082.49	88,552.85	282,171.99
57	100-5510	Medicare - ER	22,631.06	26,000.00	28,000.00
57	600-5510	Medicare - ER	11,280.17	13,000.00	15,000.00
57	800-5510	Medicare - ER	10,747.24	12,000.00	13,000.00
57	100-5590	FICA Expense - Temporary - ER	10,826.33	10,000.00	11,000.00
57	600-5590	FICA Expense - Temporary - ER	189.10	-	
57	800-5590	FICA Expense - Temporary - ER	2,990.46	4,000.00	

2022 Truckee Tahoe Airport District					
Proposed Budget Detail					
Board Summary Reference Key	Account Number	Account Name	Forecasted Total		
			Actual + Budget	Budget	Budget
			2021	2021	2022
58	100-5650	State Unemployment Insurance	5,000.00	5,000.00	10,000.00
58	600-5650	State Unemployment Insurance	-	-	
58	800-5650	State Unemployment Insurance	-	-	
59	100-5710	Health Insurance - Regular -FT	268,006.53	268,840.00	305,347.20
59	600-5710	Health Insurance - Regular -FT	131,626.95	136,765.20	147,706.42
59	800-5710	Health Insurance - Regular -FT	104,766.87	108,937.40	117,652.39
59	100-5720	HSA ER match	18,377.02	20,006.97	21,607.53
59	600-5720	HSA ER match	8,353.08	10,005.06	10,805.46
59	800-5720	HSA ER match	13,366.12	13,340.08	14,407.29
59	100-5730	Dental Insurance - Regular -FT	20,746.13	21,450.00	23,666.00
59	600-5730	Dental Insurance - Regular -FT	10,495.42	11,182.60	12,077.21
59	800-5730	Dental Insurance - Regular -FT	8,381.10	8,923.20	9,637.06
59	100-5750	Vision Insurance - Regular -FT	3,469.07	3,575.00	4,021.00
59	600-5750	Vision Insurance - Regular -FT	1,738.88	1,830.40	1,976.83
59	800-5750	Vision Insurance - Regular -FT	1,384.50	1,458.60	1,575.29
59	100-5770	Life Insurance - Regular - FT	4,095.54	4,000.00	4,420.00
59	600-5770	Life Insurance - Regular - FT	2,036.23	1,500.00	1,620.00
59	800-5770	Life Insurance - Regular - FT	1,035.53	800.00	864.00
60	100-5810	Workers' Comp Insurance Expens	30,658.06	31,000.00	34,000.00
60	600-5810	Workers' Comp Insurance Expens	8,900.74	9,000.00	10,000.00
60	800-5810	Workers' Comp Insurance Expens	9,889.70	10,000.00	11,000.00
	100-5910	Seminars/Training	2,594.12	-	
	600-5910	Seminars/Training	2,465.78	-	
	800-5910	Seminars/Training	1,254.00	-	
	600-5925	Aviation Training Stipend - GM	-	-	
61	100-5930	Flight Curr-Aviation Cert Prog	1,000.00	1,000.00	1,000.00
61	600-5930	Flight Curr-Aviation Cert Prog	5,094.85	5,000.00	5,000.00
61	800-5930	Flight Curr-Aviation Cert Prog	8,735.80	2,000.00	1,000.00
61	100-5990	Cell Phone Allowance	3,239.60	3,239.60	3,300.00
61	600-5990	Cell Phone Allowance	2,591.68	2,591.68	2,600.00
61	800-5990	Cell Phone Allowance	3,239.60	3,239.60	3,300.00
61	100-5991	Car Allowance	-	-	
61	600-5991	Car Allowance	3,601.02	7,202.00	
61	800-5991	Car Allowance	3,001.09	3,002.00	3,000.00
61	100-5992	Uniform Reimburs - PERSable	1,384.31	2,000.00	2,000.00
61	600-5992	Uniform Reimburs - PERSable	75.00	150.00	150.00
61	800-5992	Uniform Reimburs - PERSable	325.02	650.00	650.00
61	100-5993	Uniform Reimburs - nonPERSable	3,671.81	5,700.00	6,200.00
61	600-5993	Uniform Reimburs - nonPERSable	975.00	750.00	750.00
61	800-5993	Uniform Reimbursement - nonPER	525.00	750.00	750.00
		Total Payroll & Benefits	3,727,481.60	3,789,609.65	4,896,173.03
		Gross Profit	13,694,817.14	13,348,223.53	8,604,970.96
82	800-6003	Homebasing Incentive	86,652.97	83,500.00	88,510.00
63	800-6004	FLY QT Incentive Expense	161,307.60	180,000.00	160,000.00
	100-6010	Accidents and Damage	7,354.69	-	
64	100-6015	Airport Security	39,016.40	64,000.00	64,000.00
	600-6015	Access Control	50.44	-	
65	800-6020	Airshow Expenses	268,869.59	250,000.00	275,000.00
67	100-6024	Airport Safety	20,065.35	40,000.00	40,000.00
66	800-6024	AvCom Safety	76,236.02	105,000.00	360,000.00
93	100-6029	Publication - Legal Notices	-	2,000.00	2,000.00
68	600-6030	Cash Over/Short/uncollectible	5,000.00	5,000.00	5,000.00

2022 Truckee Tahoe Airport District					
Proposed Budget Detail					
Board Summary Reference Key	Account Number	Account Name	Forecasted Total	Budget	Budget
			Actual + Budget		
			2021	2021	2022
	800-6040	Community Outreach	31.77	-	
69	100-6041	Telephone/Internet	31,614.35	51,000.00	51,000.00
69	600-6041	Telephone/Internet	12,959.54	-	
69	800-6041	Telephone/Internet	3,029.87	-	
69	100-6043	Radios	593.56	10,000.00	10,000.00
69	600-6043	Radios	-	-	
69	800-6043	Radios	-	2,000.00	2,000.00
69	100-6044	AWOS/Weather Service/Parts & Maint	2,200.04	-	2,500.00
	100-6047	Communications-Maint & Service	827.66	-	
70	100-6051	Conference Registration Fees	1,000.02	2,000.00	2,000.00
70	600-6051	Conference Registration Fees	3,250.77	2,000.00	2,000.00
70	800-6051	Conference Registration Fees	1,000.02	2,000.00	2,000.00
70	100-6052	Seminars/Training	4,999.98	10,000.00	10,000.00
70	600-6052	Seminars/Training	14,364.20	30,000.00	30,000.00
70	800-6052	Seminars/Training	16,264.00	30,000.00	30,000.00
71	600-6060	County Support	140,000.00	140,000.00	144,000.00
72	100-6065	Credit Card Processing Fees	88,230.83	75,000.00	85,000.00
72	100-6066	Credit Card Fees-Hangars	31,394.52	35,000.00	40,000.00
73	600-6070	Directors' Fees	7,519.98	10,000.00	10,000.00
73	600-6073	Director Technology Expense	7,546.04	15,000.00	15,000.00
73	600-6075	Directors' Meeting Supp & Exp	15,929.98	10,000.00	10,000.00
73	600-6077	Directors' Mileage	124.98	250.00	250.00
73	600-6079	Directors' Medical Insurance	84,609.11	75,000.00	91,377.84
74	600-6091	Dues/Subscr - Dues	29,530.08	5,000.00	5,000.00
74	800-6091	Dues/Subscr - Dues	20,168.61	35,000.00	35,000.00
74	100-6095	Dues/Subscr - Subscriptions	3,129.02	5,000.00	5,000.00
75	600-6100	Election Expense	25,165.07	10,000.00	15,000.00
76	100-6110	Employee Relations Activities	12,657.91	5,000.00	15,000.00
76	600-6110	Employee Relations Activities	35,976.19	35,000.00	35,000.00
76	800-6110	Employee Relations Activities	6,253.07	5,000.00	6,500.00
76	100-6111	Fitness Allowance	6,800.00	12,600.00	13,200.00
76	600-6111	Fitness Allowance	1,900.00	3,600.00	3,600.00
76	800-6111	Fitness Allowance	3,100.00	4,200.00	4,200.00
77	100-6125	Recruiting/Pre-Employment/Drug	2,468.98	4,000.00	4,000.00
77	600-6125	Recruiting/Pre Employment/Drug	925.00	1,500.00	1,500.00
77	800-6125	Recruiting/Pre Employment/Drug	750.00	1,500.00	1,500.00
78	100-6131	Equipment Rental	-	-	
78	600-6131	Equipment Rental - Copier	13,251.00	15,000.00	15,000.00
79	600-6132	Office Lease	46,913.92	45,000.00	47,000.00
80	800-6139	Flight Track Oper - Site Lease	14,793.18	-	
80	100-6140	Geographic Info System	-	-	
80	600-6140	Geographic Info System	-	-	
80	800-6140	Geographic Info System	16,900.00	30,000.00	30,000.00
83	100-6141	Liability Insurance	4,549.44	4,620.00	4,800.00
83	600-6141	Liability Insurance	44,841.48	47,380.00	49,000.00
83	800-6141	Liability Insurance	-	-	
83	100-6143	Property Insurance	27,527.10	36,750.00	28,000.00
83	600-6143	Property Insurance	105,733.38	138,250.00	110,000.00
83	800-6143	Property Insurance	-	-	
84	100-6150	Library and Reference Material	-	-	
84	600-6150	Library and Reference Material	49.98	100.00	100.00
84	800-6150	Library and Reference Material	-	-	
85	100-6160	Office Equipment	3,021.35	5,000.00	5,000.00
85	600-6160	Office Equipment	5,396.58	5,000.00	5,000.00

2022 Truckee Tahoe Airport District					
Proposed Budget Detail					
Board Summary Reference Key	Account Number	Account Name	Forecasted Total		
			Actual + Budget	Budget	Budget
			2021	2021	2022
85	800-6160	Office Equipment	16,290.29	5,000.00	5,000.00
85	600-6165	Office Equipment - Repairs & S	14,394.58	-	
85	800-6165	Office Equipment - IT Hardware	84,469.35	130,000.00	89,500.00
86	100-6170	Office Supplies	2,323.84	3,000.00	3,000.00
86	600-6170	Office Supplies	10,668.84	10,000.00	10,000.00
86	800-6170	Office Supplies	1,689.07	3,000.00	3,000.00
86	100-6175	Breakroom Supplies	202.83	-	500.00
86	600-6175	Breakroom Supplies	4,245.57	5,000.00	5,000.00
87	100-6180	Small Tools	11,249.47	16,000.00	16,000.00
87	600-6180	Operating Sup/Sm Tool/Shop Sup	1,500.00	3,000.00	3,000.00
87	800-6180	Operating Sup/Sm Tool/Shop Sup	1,408.06	1,000.00	1,500.00
87	100-6181	Shop Supplies	6,299.70	8,000.00	8,000.00
81	100-6183	Grounds Maintenance	26,474.69	30,000.00	30,000.00
88	100-6185	Janitor/Cleaning	12,894.54	15,000.00	15,000.00
88	600-6185	Janitor/Cleaning	87,519.66	55,000.00	60,000.00
89	100-6186	WOB CAM	63,597.22	90,000.00	90,000.00
91	100-6190	Permits, Licenses & Fees	15,415.74	25,000.00	25,000.00
91	600-6190	Permits, Licenses & Fees	1,616.30	-	
92	100-6200	Postage, Freight and Delivery	514.88	1,000.00	1,000.00
92	600-6200	Postage, Freight and Delivery	1,669.10	2,000.00	2,000.00
92	800-6200	Postage, Freight and Delivery	507.05	1,000.00	1,000.00
93	100-6210	Printing & Copying	1,090.21	2,000.00	2,000.00
93	600-6210	Printing & Copying	2,753.50	4,000.00	4,000.00
93	800-6210	Printing & Copying	1,746.49	2,000.00	2,000.00
94	600-6221	Accounting & Audit	25,530.00	25,000.00	26,000.00
95	600-6223	Legal	72,924.00	75,000.00	75,000.00
98	800-6224	Lobbyist	49,000.02	50,000.00	50,000.00
96	100-6225	Computer Support	2,500.02	5,000.00	5,000.00
96	600-6225	Computer Support	59,255.20	45,000.00	60,000.00
96	800-6225	Computer Support	25,000.02	50,000.00	57,812.00
97	100-6226	Studies & Plans	95,293.00	115,000.00	
97	600-6226	Studies & Plans	271,021.02	365,000.00	75,000.00
97	800-6226	Studies & Plans	82,898.75	165,000.00	
100	100-6229	Engineering Expense	77,222.19	100,000.00	100,000.00
100	600-6229	Engineering Expense	-	-	
100	800-6229	Engineering Expense	10,000.02	20,000.00	20,000.00
101	100-6230	Control Tower	461,769.97	480,000.00	480,000.00
101	800-6230	Control Tower	462,575.48	480,000.00	480,000.00
99	100-6231	Greenhouse Gas Initiatives	37,572.50	75,000.00	75,000.00
106	800-6233	Community/Agency Partnerships Multi Year	480,415.48	688,477.00	533,477.00
106	800-6234	Community/Agency Partnerships	1,318,980.48	1,000,000.00	1,000,000.00
102	800-6235	Public Relations	27,566.13	40,000.00	40,000.00
103	800-6236	Media/ Ads	66,480.95	50,000.00	95,000.00
108	800-6237	Promotional Items	2,500.02	5,000.00	5,000.00
104	800-6238	Events and Programs	21,769.21	35,500.00	35,500.00
105	800-6239	Community Sponsorships	86,512.98	100,000.00	120,000.00
107	800-6240	Pilot Outreach	59,932.31	78,000.00	78,000.00
103	800-6242	Website	39,609.22	70,000.00	15,000.00
109	100-6310	Transportation & Mileage	250.02	500.00	500.00
109	600-6310	Transportation & Mileage	1,013.17	1,000.00	1,000.00
109	800-6310	Transportation & Mileage	1,651.82	3,000.00	3,000.00
109	100-6330	Meals	499.98	1,000.00	1,000.00
109	600-6330	Meals	499.98	1,000.00	1,000.00
109	800-6330	Meals	560.21	1,000.00	1,000.00

2022 Truckee Tahoe Airport District					
Proposed Budget Detail					
Board Summary Reference	Account Key	Account Number	Account Name	Forecasted Total	
				Actual + Budget	Budget
				2021	2021
					2022
	90	800-6350	Flight Track Maintenance	338,116.06	235,000.00
	90	800-6351	Flight Track - Noise	23,574.63	35,000.00
	110	100-6410	Utilities	215,753.56	202,500.00
	110	600-6410	Utilities	16,349.50	22,500.00
	111	600-6471	Bank Service Chgs&Vendor Chgs	4,687.21	5,000.00
	111	600-6480	Interest Expense	251,036.21	252,000.00
	62	800-6501	ACAT - Meeting Misc. (New ACT Program)	4,924.14	1,000.00
	62	800-6505	ACAT - Monthly Stipends	4,650.00	7,500.00
	62	800-6510	ACAT - Subscriptions	-	-
	62	800-6512	ACAT - Office Supplies	523.00	1,000.00
	62	800-6523	ACAT - Programs	21,461.75	40,500.00
	62	800-6535	ACAT - Conference/Travel	-	-
	62	100-6541	ACAT - Enhanced UNICOM Ops	-	-
			Total Operating Expense	6,656,266.81	7,020,727.00
					6,566,826.84
	112	100-6750	Vehicle - R & M	28,482.13	50,000.00
	112	100-6770	Fleet Fuel Purchase	46,750.50	53,000.00
	112	100-6800	Vehicle -Insurance	13,325.04	12,000.00
	113	100-6850	Equipment - R & M	125,690.93	200,000.00
	114	100-6915	Airfield Signage & Lighting	37,142.74	35,000.00
	115	100-6925	Aviation Safety Equipment	8,703.57	10,000.00
	114	100-6929	Ground Service Equipment	8,879.88	15,000.00
	117	100-6937	Fuel Dispensing - R & M	15,060.74	15,000.00
	114	100-6955	AWOS - Parts	-	500.00
	125	100-6970	Cessna JTA	51,232.11	30,000.00
	121	100-7110	Fire Extinguishers	15,418.39	25,000.00
	121	100-7111	Fire Suppression	5,246.34	5,000.00
	121	100-7112	Fire Alarm Monitoring/Inspection	5,000.00	5,000.00
	116	100-7150	Airfield Maintenance-striping	182,087.58	125,000.00
	116	100-7190	Non AIP Pavement Maintenance	44,096.68	25,000.00
	117	100-7220	Hangar R & M	136,536.86	250,000.00
	117	100-7290	Keys and Locks	1,173.64	1,000.00
	117	100-7300	OBL Building R & M	18,008.15	25,000.00
	117	100-7335	WOB R & M	16,313.16	5,000.00
	117	100-7341	Hangar 1 R & M	2,500.02	5,000.00
	117	100-7360	Deli R&M	2,500.02	5,000.00
	117	100-7430	Warehouse R & M	34,175.70	20,000.00
	121	100-7560	Haz. Mat. - Disposal Cost	5,368.92	5,000.00
	117	100-7600	Admin Terminal Bldg R & M	25,569.03	30,000.00
	124	100-7660	Forest Management	221,526.47	250,000.00
	117	100-7740	Maintenance Bldg R & M	4,776.45	5,000.00
	117	100-7741	Fuel Farm R&M	7,500.00	15,000.00
	117	100-7742	Standby Power R & M	772.66	-
	117	100-7781	ATC Tower R & M		5,000.00
			Total R&M Expense	1,063,837.71	1,221,500.00
					1,009,000.00
			Total Expense	7,720,104.52	8,242,227.00
					7,575,826.84
			EBITDA	5,974,712.62	5,105,996.53
					1,029,144.12
		600-7900	Depreciation Expense	2,499,997.98	2,500,000.00
					2,500,000.00

2022 Truckee Tahoe Airport District					
Proposed Budget Detail					
Board Summary Reference Key	Account Number	Account Name	Forecasted Total	Budget	Budget
			Actual + Budget		
			2021	2021	2022
		Net Income	3,474,714.64	2,605,996.53	(1,470,855.88)
		Beg Fund Bal (incl CDs)	6,852,550.00		6,794,791.35
		Net Income	3,474,714.64		(1,470,855.88)
		Cap Projects	(6,032,473.29)		(2,280,500.00)
		Estimated Ending Fund Bal	4,294,791.35		3,043,435.47
		add back depreciation	2,500,000.00		2,500,000.00
		Ending Cash	6,794,791.35		5,543,435.47

Truckee Tahoe Airport District Non-Operational Costs-Capital Expenditures 2021 & 2022		
	Estimated 2021	2022
Cash flow from Operations (Net Operating Loss)	3,474,714.64	(1,470,855.88)
FAA Grant Eligible Items		
Capital Expense	4,987,783.00	410,500.00
Total of Grant Eligible Items	4,884,124.12	410,500.00
Estimated Grant Proceeds 90% FAA, 5% State of CA	(4,395,711.71)	(410,500.00)
Estimated TTAD Contribution to Above Items	488,412.41	-
Capital Projects		
GRANT-AIP Runway 2/20 Design Work		410,500.00
Airport Master Plan Update		400,000.00
CAT 938M Loader		240,000.00
Website Redesign		35,000.00
Additional Airport Perimeter Fencing		100,000.00
FMP-ar 1 Elec Upgrade		25,000.00
FMP-Generator Repl-Admin Building		160,000.00
FMP-WOB HVAC Controls		15,000.00
FMP-Maint Roof Coating		45,000.00
FMP-Fuel Farm Elec Upgrade		30,000.00
FMP-Warehouse Sprinklers		350,000.00
FMP-Hangar Switch upgrades		15,000.00
FMP-Beacons Fall Arrest		7,500.00
FMP-Beacon refresh Dry Lake		80,000.00
FMP-Tahoe City Helipad Pavement		6,000.00
FMP-Terminal Building Flooring		25,000.00
IT Projects		146,500.00
N&P Row water line connection		190,000.00
Total Capital Projects	6,032,473.29	2,280,500.00
Net Cash Requirements for Capital Expenditures	(2,557,758.65)	(3,751,355.88)
Decrease in net assets	(2,557,758.65)	(3,751,355.88)
Total Estimated Cash Available at January 1st	6,852,550.00	6,794,791.35
Total Estimated Cash Available December 31st before depreciation	4,294,791.35	3,043,435.47
Add back Depreciation	2,500,000.00	2,500,000.00
Total Cash Available December 31st	6,794,791.35	5,543,435.47