Guiding Principle #1: Safe, High-Quality Services, and Facilities (not in order of priority)

Goal	Review/Tasks/Action Steps	Timeline ¹
(1) Update rates fees and charges and review current differential pricing	 Consider landing fee policy, update Transient Use (TU)/ramp fees, and consider special handling fees for holidays, weekends, etc. 	Q2 - 2022
(2) What is our long-term strategy for Hangars?	 Should local commercial business have priority access to executive Hangars when they provide services to the general public? 	Q2 – 2022
	 Assure no unflyable aircraft are in hangars, per policy guidelines. Evaluate the cost effectiveness of repairing older hangar rows vs. other options such as building shade hangars. 	Q2 – 2022 Q3 – 2022
(3) What FBO Services should be added or dropped?	- GPU, Lav, Water, baggage handling, coffee, etc	Q2 – 2022
(4) What investments need to be made to implement our Safety Gap Analysis?	- Staff has the resources necessary to implement recommendations from the Plan. Staff will report in quarterly Safety Reports on progress.	Q3 – 2022
(5) What is our long-term strategy for Air Traffic Control and Tower facilities	- Staff is working on Bipartisan Infrastructure Legislation (BIL) Airport Improvement Grants (AIG) funding for these projects.	Q4 – 2022
(6) Create a fair and enforceable hangar use policy	 What type of personal items and/or vehicles can be stored in hangars? 	Q2 – 2022
(7) Implement new Communications Plan	 Present communications plan for Board Approval Update and refurbish website 	Q3 – 2022
(8) Do we anticipate any changes coming to this guiding principle in the next 10 years?	- This Goal should be reviewed each time the District reviews this Guiding Principles.	Ongoing
(9) Implement Truckee Tahoe Pilot Group per PI 217	- Begin Group meetings in first Quarter of the year	Q1 Q3

¹ "Q" refers to Quarter of year.

- Create Pilot Group content to meet Onboarding	
Requirement	Ongoing
- Develop Membership and topics for discussion	

Guiding Principle #2: Reduced Impact on Neighbors and Environment (not in order of priority)

Goal	Review/Tasks/Action Steps	Timeline ²
(1) Complete Master Plan Update and Runway	 Complete outreach meetings 	Q2 – 2022
16/34 Feasibility Study, as well as displaced	 Complete 3rd Runway working paper 	Q2 – 2022
threshold on Runway 11 review.	- Submit to Federal Aviation Administration (FAA)	Q2/3 - 2022
(2) Encourage safe noise and annoyance	 Do we need to update our NAP procedures? 	Q3 – 2022
compliance with aviators?	 Consider new Fly Quiet Incentive to replace Home 	Q3 – 2022
	Basing incentive.	
	 Encourage chief pilots of charters to create special 	Ongoing
	procedures.	
	 Reduce Encroachment on Nighttime Quiet Hours. 	Q3 – 2022
(3) What are our plans and Goals to reduce	 Increase % of Sustainable Aviation Fuel (SAF) 	Q4 – 2022
District Greenhouse Gas Emissions (GHG)	- Consider Solar options for hangar roofs or a Solar Shade	Q3 – 2022
Emissions?	Hangar Structure.	
	 Young Eagles – GHG and noise footprint awareness 	Q2 – 2022
	- Be a partner to assist in the success of the Climate	Ongoing
	Transformation Alliance.	
	 How do we discourage unnecessary operations that 	Ongoing
	contribute to GHG emissions?	
(4) Continue to advance and complete Flight	 Complete outreach meetings and prepare final 	Q4 – 2022
Procedures	submittals to FAA for publishing.	

² "Q" refers to Quarter of year.

(5) Develop local power generation resources	 Work with TDPUD and other resources/agencies to 	2022/2023
to reduce reliance on piped-in power.	understand options available to District for power	
	generation particularly solar.	

Guiding Principle #3: Investments for Sustained Community Benefit (not in order of priority)

Goal	Review/Tasks/Action Steps	Timeline ³
(1) How should we invest/expend property taxes?	 Create a Strategy or Policy Instruction on the use of Property Taxes. 	2022
	- Discuss topic in Board Workshop	2022
	 Discuss what limitations we place on ourselves regarding how property taxes are used. 	2022
	 Should we be trying to have more money to invest in the community? 	2022
	(This should be a topic for a Board Workshop)	
(2) Inform and educate constituents on the fiscal impact of the Truckee Tahoe Airport District (TTAD) on our community using the 2018 Economic Impact Study.	 Create through Communications Plan. Plan social media posts on highlights of Study. 	Q3 - 2022
(3) Is it okay to pay for one-time events that do not offer clear "sustained community benefit?"	 Place on Agenda for future Board discussion. Staff will add to rolling agenda. (This is a workshop item that could be discussed with goal 1 above) 	2022
(4) Define Culture of Airport – Who do we serve.	 Place on agenda for future Board discussion. Staff will add to rolling agenda 	2022
(5) Update and implement a revised PI311	 Update policy and Place on Board Agenda for action. 	Q1 – 2022

³ "Q" refers to Quarter of year.

(6) Plan for District Non-Aviation land on Soaring Way.	 Place on Agenda for future Board discussion. Staff will add to rolling agenda. 	Q3 – 2022
	This item will be discussed extensively with Phase II of Master Plan.	Q3/Q4 - 2022
(7) Revise our emphasis on locals Housing Programs	 Continue to support the Mtn Housing Council (MHC) Continue to support the Truckee Tahoe Workforce Housing Agency (TTWHA) on projects if approved by current Board End our single project support for Dollar Creek Crossing and developer RPL. Consider Tiny Home Village concept as possible option. 	Ongoing